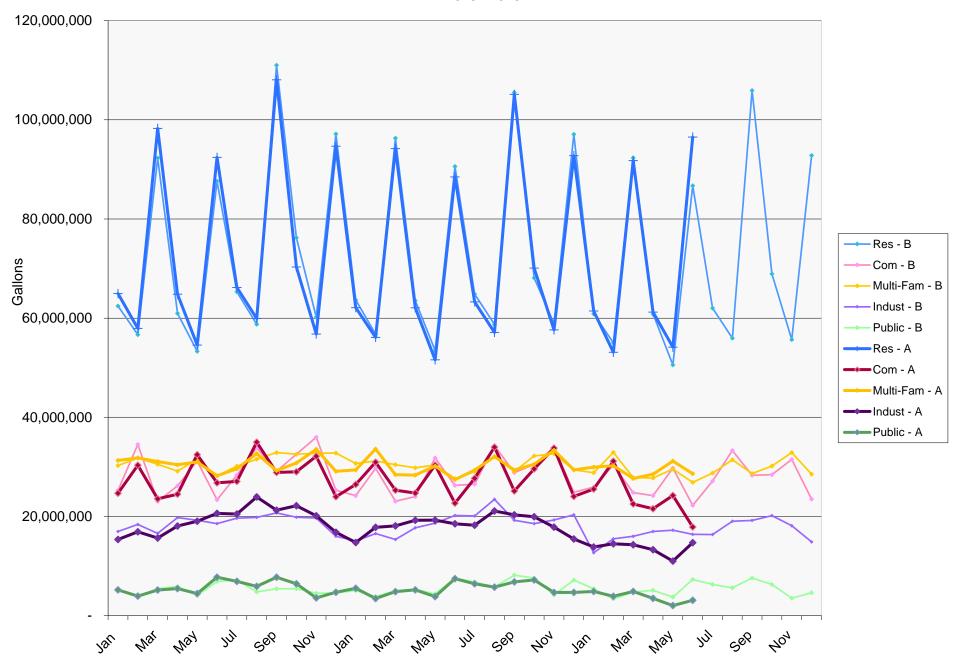
WAUKESHA WATER UTILITY STATEMENT OF REVENUES & EXPENSES MONTH ENDED 6/30/2020

		CURRENT M	ONTH		YEAR TO DATE				ANNUAL BUDGET	
OPERATING REVENUES:	ACTUAL'20	BUDGET'20	VARIANCE	%	ACTUAL'20	BUDGET'20	VARIANCE	<u>%</u>		
Residential	\$535,596.29	\$580,949.92	(\$45,353.63)	(7.81)	\$2,356,404.17	\$2,425,045.57	(\$68,641.40)	(2.83)	\$5,346,697.73	
Commercial	80,528.33	112,120.82	(31,592.49)	(28.18)	628,518.15	710,562.49	(82,044.34)	(11.55)	1,590,559.67	
Industrial	51,264.11	67,351.92	(16,087.81)	(23.89)	289,473.61	363,994.08	(74,520.47)	(20.47)	807,670.65	
Public	15,179.13	34,839.88	(19,660.75)	(56.43)	101,062.63	139,551.83	(38,489.20)	(27.58)	306,529.17	
Multi Family	122,025.10	133,702.79	(11,677.69)	(8.73)	751,872.15	779,593.04	(27,720.89)	(3.56)	1,697,707.51	
_ Irrigation	868.46	937.37	(68.91)	(7.35)	8,710.16	9,429.40	(719.24)	(7.63)	39,880.85	
Total Metered Sales	\$805,461.42	\$929,902.70	(\$124,441.28)	(13.38)	\$4,136,040.87	\$4,428,176.41	(\$292,135.54)	(6.60)	\$9,789,045.58	
Private Fire Capacity	\$20,091.99	\$23,366.09	(\$3,274.10)	(14.01)	\$129,562.21	\$135,378.48	(\$5,816.27)	(4.30)	\$292,249.56	
Public Fire Capacity	215,738.71	250,537.94	(34,799.23)	(13.89)	1,078,126.03	1,137,099.38	(58,973.35)	(5.19)	2,428,459.45	
Other Operating Revenues	18,243.82	29,086.16	(10,842.34)	(37.28)	161,144.11	214,134.41	(52,990.30)	(24.75)	512,365.88	
TOTAL OPERATING REVENUES	\$1,059,535.94	\$1,232,892.89	(\$173,356.95)	(14.06)	\$5,504,873.22	\$5,914,788.68	(\$409,915.46)	(6.93)	\$13,022,120.47	
OPERATING EXPENSES:										
Source	\$50,302.65	\$12,887.95	\$37,414.70	290.31	\$302,159.62	\$152,542.88	\$149,616.74	98.08	\$242,075.33	
Pumping	74,211.33	85,911.11	(11,699.78)	(13.62)	422,517.73	475,098.86	(52,581.13)	(11.07)	1,002,852.95	
Treatment	61,937.57	65,103.70	(3,166.13)	(4.86)	221,123.65	269,264.57	(48,140.92)	(17.88)	552,580.06	
Distribution	56,552.24	88,188.59	(31,636.35)	(35.87)	459,454.17	552,595.66	(93,141.49)	(16.86)	1,441,757.05	
Customer Service	9,485.28	15,161.47	(5,676.19)	(37.44)	73,122.76	90,801.41	(17,678.65)	(19.47)	216,058.08	
Administrative	154,502.55	171,389.76	(16,887.21)	(9.85)	756,889.31	876,304.09	(119,414.78)	(13.63)	1,761,119.16	
Total	\$406,991.62	\$438,642.58	(31,650.96)	(7.22)	\$2,235,267.24	\$2,416,607.47	(181,340.23)	(7.50)	\$5,216,442.63	
MANAGERS' MARGIN	652,544.32	794,250.31	(141,705.99)	(17.84)	3,269,605.98	3,498,181.21	(\$228,575.23)	(6.53)	7,805,677.84	
Depreciation	171,779.41	171,586.12	193.29	0.11	1,036,121.93	1,029,516.72	6,605.21	0.64	2,059,033.44	
Tax Equivalent	165,492.65	165,492.65	0.00	0.00	992,955.90	992,955.90	0.00	0.00	1,985,911.80	
Other Taxes	9,983.60	11,678.22	(1,694.62)	(14.51)	61,737.78	76,289.36	(14,551.58)	(19.07)	164,210.37	
TOTAL OPERATING EXPENSES	\$754,247.28	\$787,399.57	(\$33,152.29)	(4.21)	\$4,326,082.85	\$4,515,369.45	(\$189,286.60)	(4.19)	\$9,425,598.24	
TOTAL OPERATING INCOME(LOSS)	\$305,288.66	\$445,493.32	(\$140,204.66)	(31.47)	\$1,178,790.37	\$1,399,419.23	(\$220,628.86)	(15.77)	\$3,596,522.23	
NON OPERATING INCOME&(EXPENSE)	(189,584.09)	(151,216.02)	(38,368.07)	25.37	(1,192,316.54)	(1,131,119.30)	(61,197.24)	5.41	(2,516,012.49)	
NET INCOME(LOSS)	\$115,704.57	\$294,277.30	(\$178,572.73)	(60.68)	(\$13,526.17)	\$268,299.93	(\$281,826.10)	(105.04)	\$1,080,509.74	

WWU Billed Gallons Actual v Budget 2018 - 2020



WAUKESHA WATER UTILITY STATEMENT OF SOURCES AND USES OF CASH **PERIOD ENDING JUNE 30, 2020**

\$33,141,428

(\$3,303,244)

\$29,838,184

Cash Balance - May 31, 2020

SOURCE	<u>S:</u>		
	Operations: Customers - water sales Waste Water Utility - joint metering billing Rent of utility property - cellular leases Receipts on sewer bills Receipts from return flow Reimbursement from City for return flow expenses Reimbursement from City for sewer construction costs Other - miscellaneous Total Cash From Operating Activities	\$755,904 62,450 12,418 1,138,260 285,049 0 185,321 7,115 \$2,446,517	
	Capital and Related Financing Activities:		
	Grants Contributions Issuance of long-term debt Sale of short-term debt	10,583	
	Interest income	5,220	
	Total Cash From Capital/ Investing Activities	\$15,803	
	Total Cash Receipts		\$2,462,320
<u>USES:</u>	Salaries, wages, payroll taxes and benefits Subcontracted and outside services Disbursement to city for sewer transfer Disbursement to city for return flow transfer Pumping power Purchase of materials and supplies Tax equivalent - PILOT Acquisition of capital assets Debt service - principal Debt service - interest	\$252,283 75,749 2,666,586 621,835 49,276 93,436 2,006,399	
	Total Cash Used		\$5,765,564

Net Change in Cash

Cash Balance - June 30, 2020

WAUKESHA WATER UTILITY BALANCE SHEET 6/30/2020

ASSETS	THIS YEAR
CURRENT	# 00,007,070,70
CASH AND INVESTMENTS	\$26,967,379.72
ACCOUNTS RECEIVABLE	6,709,457.36
RECEIVABLE FROM SEWER REIMB	0.01
MATERIALS & SUPPLIES	475,729.20
OTHER CURRENT ASSETS	18,998.00
ACCRUED UTILITY REVENUE	0.00
TOTAL CURRENT ASSETS	\$34,171,564.29
DEFERRED	•
DEFERRED ASSETS	\$37,222,658.64
TOTAL DEFERRED DEBITS	37,222,658.64
RESTRICTED	
DEBT PAYMENT ACCOUNT	\$1,314,204.47
DEBT RESERVE ACCOUNT	477,610.51
CONSTRUCTION FUND	153.86
TAX EQUIV RESERVE ACCOUNT	1,078,835.36
TOTAL RESTRICTED FUNDS	\$2,870,804.20
LONG TERM	
UTILITY PLANT IN SERVICE-NET	\$96,290,110.81
PROPERTY HELD FOR FUTURE USE	435,089.69
CONSTRUCTION WORK IN PROGRESS	2,067,909.61
RESTRICTED NET PENSION	(478,201.00)
TOTAL UTILITY PLANT	\$98,314,909.11
TOTAL ASSETS	\$172,579,936.24
LIABILITIES CURRENT CUR PORTION BOND	1 070 004 54
	1,876,661.51
NOTES PAYABLE	21,775,000.00
ACCOUNTS PAYABLE	1,224,046.94
PAYABLE TO OTHER FUNDS	4,138,328.93
CUSTOMER DEPOSITS	117,888.10
A/P MISCELLANEOUS	0.00
TAXES ACCRUED	1,011,789.48
INTEREST ACCRUED	426,925.71
EMPLOYEE WITHHOLDING	3,900.66
ACCRUED PAYROLL	0.00
ACCRUED VACATION	226,840.41 \$20,804,384,74
TOTAL CURRENT LIABILITIES DEFERRED CREDITS	\$30,801,381.74
CUSTOMER ADVANCES CONSTRUCTION	\$0.00
REGULATORY LIABILITY	668,870.18
OPEB LIABILITY	5,270,216.56
OTHER DEFERRED CREDITS	3,333,701.83
TOTAL DEFERRED CREDITS LONG-TERM	\$9,272,788.57
BONDS	\$57,166,456.25
EQUITY	
CAPITAL PAID IN BY MUNICIPALITY	\$2,728,539.92
EQUITY FINANCED BY UTILITY	38,193,189.32
EQUITY FROM CONTRIBUTIONS	33,735,149.61
RESTRICTED EQUITY	695,957.00
NET PROFIT (LOSS)	(13,526.17)
TOTAL EQUITY	\$75,339,309.68
TOTAL EQUITY AND LIABILITIES	\$172,579,936.24

WWU TRANSMISSION AND DISTRIBUTION BUDGET VARIANCE ANALYSIS

Project	Project #	Description/Location	Budget	Current Estimate	PJC Total	Ald	dermanic District	Construction Completion	
Hartwell - Wabash to Newhall & Oxford -	M00532	Replace 2600 feet of 6-inch and 8- inch cast iron water main from 1929 with 8-inch ductile iron main on Hartwell Avenue from Wabash		\$ 884,592	\$ 407,734	¢ 407.724	8	Elizabeth Moltzan	October
Hartwell to East	WOOGZ	to Newhall, and on Oxford Road from Hartwell to East. The project is being done with the City Public Works Dept.		\$		10	Steve Johnson	2020	
N. Barstow Street and Riverfront Plaza Utility & Street Reconstruction	M00543	Replace approximately 4300 feet of existing 8" and 12" water main from 1909 - 1957 with 12-inch ductile iron on Barstow Street from Wisconsin to North, and on Riverfront Plaza from Broadway to Barstow. The project is being done with the City Public Works Dept.		\$ 1,219,483	\$ 1,093,647	11	Leonard Miller	October 2020	
Roberta Avenue and Tenny Avenue Utility & Street Reconstruction	M00545	Replace 2800 feet of 12-inch cast iron pipe from 1951 with 12-inch PVC on Tenny Avenue from Roberta to Oakwood and on Roberta from East to Tenny. The project is being done with the City Public Works Dept.		\$ 683,039	\$ 32,417	10	Steve Johnson	October 2020	
Scott Avenue Water Main Improvements	M00551	Replace 6-inch cast iron from 1924 - 1950 with 8-inch PVC on Wabash, Frame, and Harrison, from Scott Avenue to their terminating cul-de-sacs. The project is being done with the City Public Works Dept.		\$ 368,625	\$ 2,557	6	Jack Wells	October 2020	
Oakmont to Pebble Valley Zone	TBD	Extend 12" water main through easement connecting Pebble Valley and Oakmont.		\$ 529,997	\$ -	14	Rick Lemke	November 2020	
Area 1 & 2 Flood Mitigation	M00548	Water Main Offsets for Storm Sewer	Not included in Original Budget	\$ 75,000	\$ 2,500	5	Peter Bartels	October 2020	
	Routine		\$ 4,763,476	\$ 3,760,736	\$ 1,538,855				
	Misc R		\$ 881,799	\$ 881,799	\$ 881,799				
Tota	al Transmissi	on & Distribution	\$ 5,645,275	\$ 4,642,535	\$ 2,420,654				

Bold Totals are Based on Bids

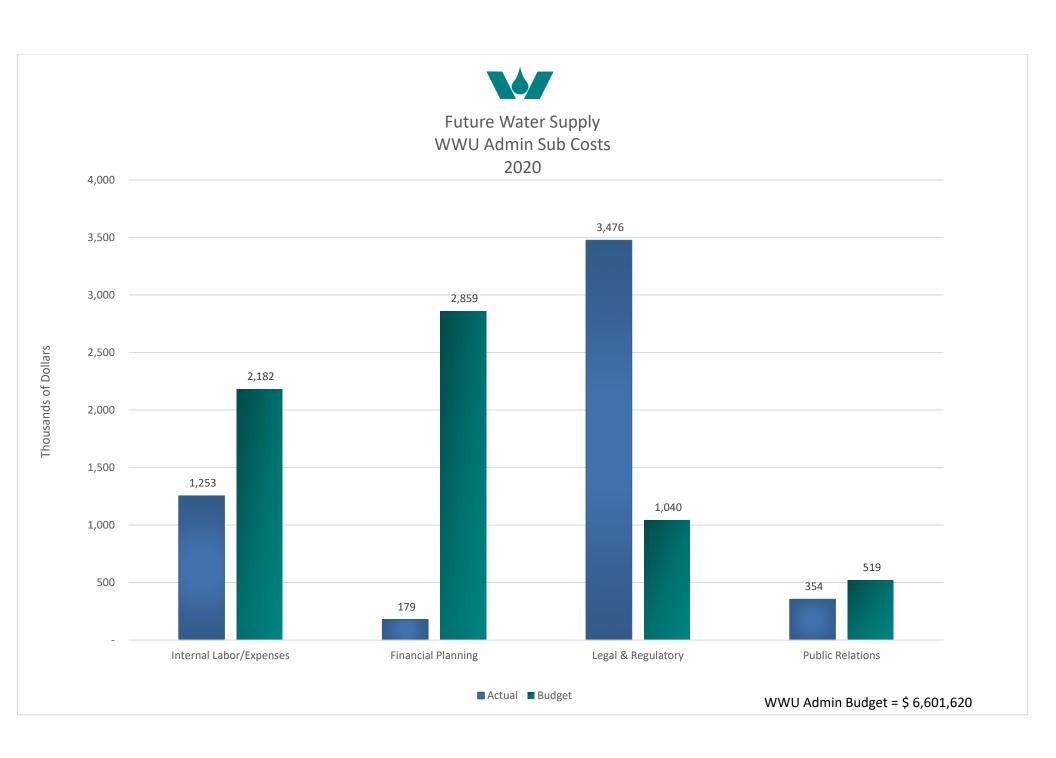
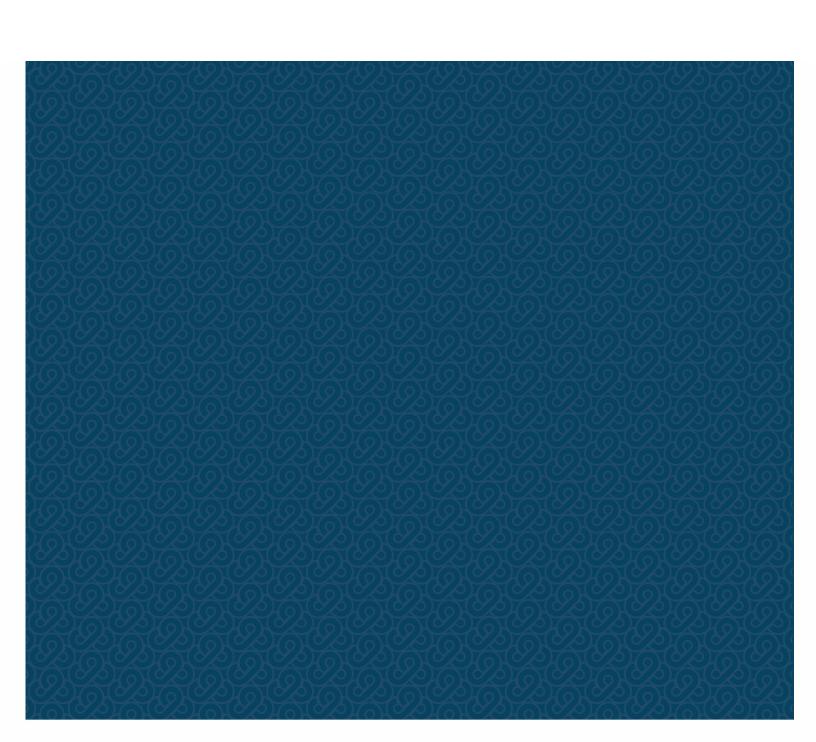




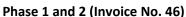
Exhibit 5 – Earned Value Analysis





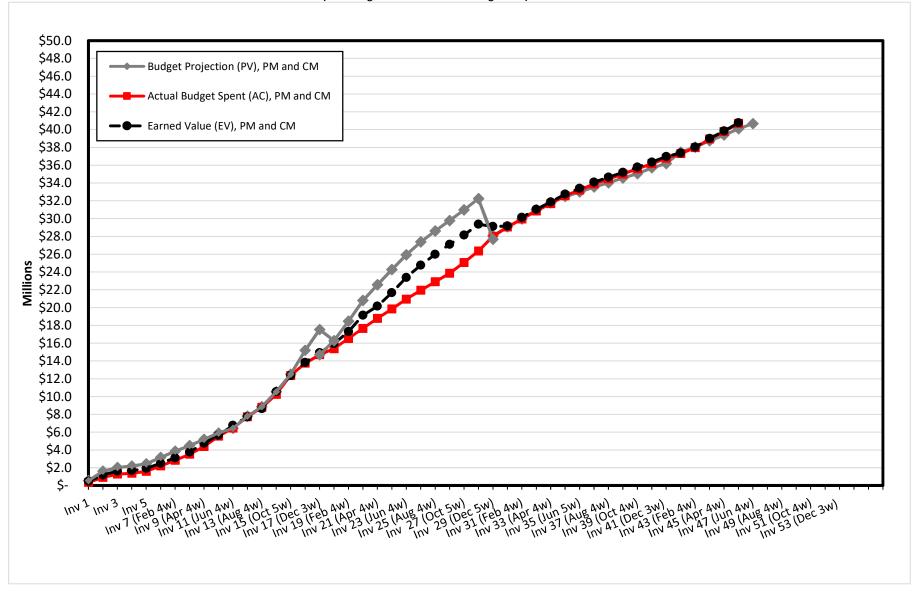
Great Lakes Water Supply Program PM/CM Program

Earned Value Chart









% Spent 95.6% Actual Budget Spent \$38,881,998 Schedule Performance Index (SPI) 1.03
Cost Performance Index (CPI) 1.00

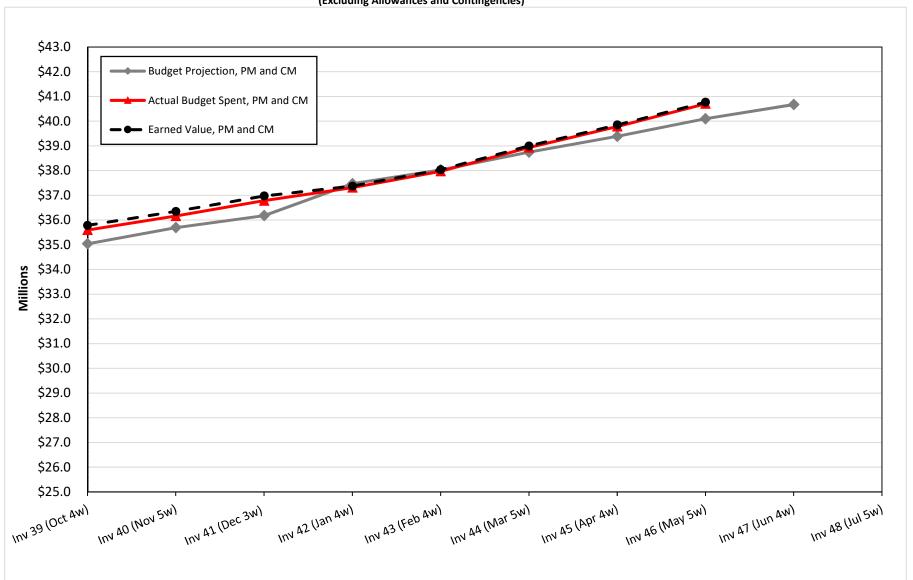


Great Lakes Water Supply Program PM/CM Program

Waukesha Water Utility SERVING WAIKESHA SINCE 1886 GREELEY AND HANSEN

Phase 2 Calendar Year 2020 Earned Value Chart Phase 1 and 2 (Invoice No. 46)

(Excluding Allowances and Contingencies)



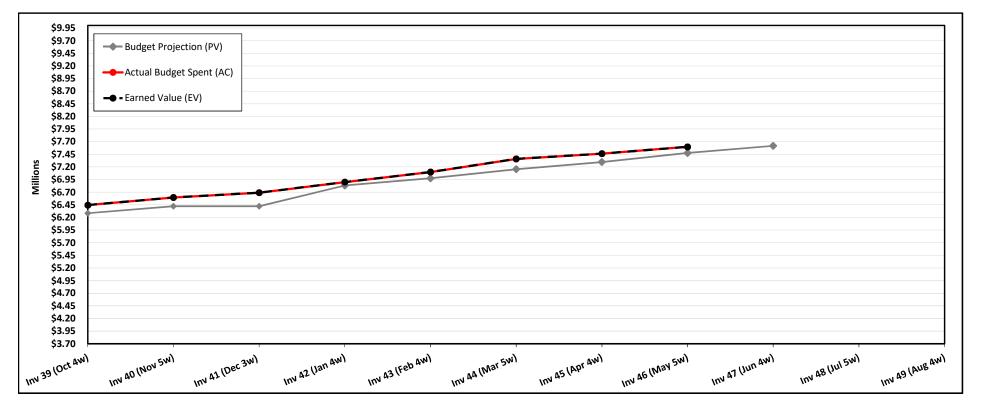
% Spent 95.6% Actual Budget Spent \$38,881,998 Schedule Performance Index (SPI) 1.03
Cost Performance Index (CPI) 1.00

Note: Budget associated with Task 3-300, 5-200 and 5-300 water quality scope has been removed.



Task 1 - Program Management Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at Completion ^{(BAC)(1)} (BAC)	\$ 7,959,692
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 361,744
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance (SV) (SV=EV-PV)	\$ 122,991
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.02
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.02
Estimate at Completion (EAC1) (EAC1=BAC/CPI)	\$ 7,959,691.98
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ -

Task 1 Program Management Plan/Progress

- Prepared and submitted Invoice No. 45; updated the Financial Management Dashboard and Report for Invoice No. 45.
- Held ten (10) Program Team meetings.
- Updated Program schedule and Risk Register.
- Contract Package 2B 75% Design Submittal was under QM Review.
- Contract Packages 3 and 3A 75% Design Submittal were under QM Review.
- Support has been provided for permitting of the BPS Site in the City of New Berlin.
- A limited reopening to the application was prepared and submitted to PSC for the alternate BPS site and route.

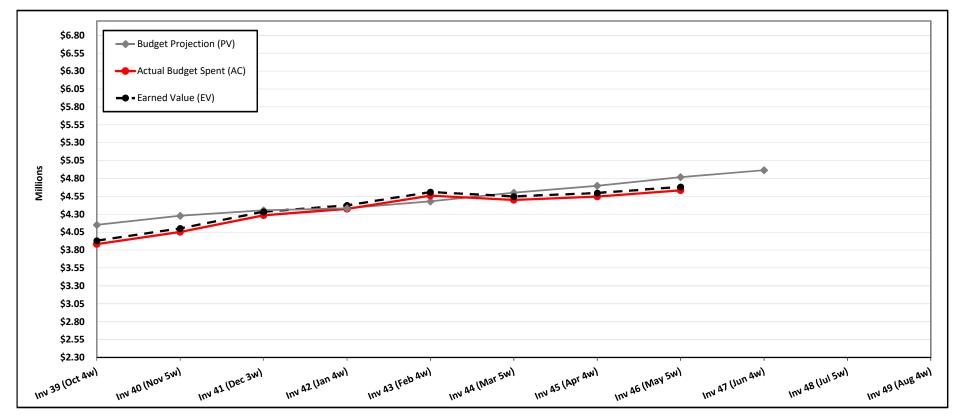
Task 1 Program Management Challenges

- The second phase of the Water Infrastructure Finance and Innovation Act (WIFIA) loan approval process will need to be completed in order to secure low interest funding for the Program.
- The PSC issued the Notice of Proceeding on the MWW PSC CA Application and several parties have intervened. The testimony and hearing schedule proposed by PSC staff shows the commissioners making a decision in early 2020. This could delay bidding for Oklahoma Pumping Station.
- Plan Commission Approval for the BPS and Storage Facilities in New Berlin has required more effort than anticipated.



Task 2 - Programmatic Support Services Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	<u> </u>	
Budget at completion ^(BAC) (BAC)	\$	5,045,241
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$	358,608
Cost Variance ^(CV) (CV=EV-AC)	\$	48,858
Schedule Variance ^(SV) (SV=EV-PV)	\$	(135,814)
Cost Performance Index ^(CPI) (CPI=EV/AC)		1.01
Schedule Performance Index ^(SPI) (SPI=EV/PV)		0.97
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)		0.98
Estimate at Completion (EAC1) (EAC1=BAC/CPI)	\$	4,992,602.14
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$	52,638.97

Task 2 Programmatic Support Services Plan/Progress

- Continued development of the draft of the Rules of Engagement plan.
- Continued coordination with PSST and project team to finalize in-field and hotline contact protocols and tracking.
- Drafted and revised talking points regarding the selection of the lowest responsible bidder.
- Monitored the PSC public hearings on the Milwaukee rate case.
- Participated in PSST discussions regarding BPS relocation, property owner identification, methodology for noticing, and potential for virtual community meetings.

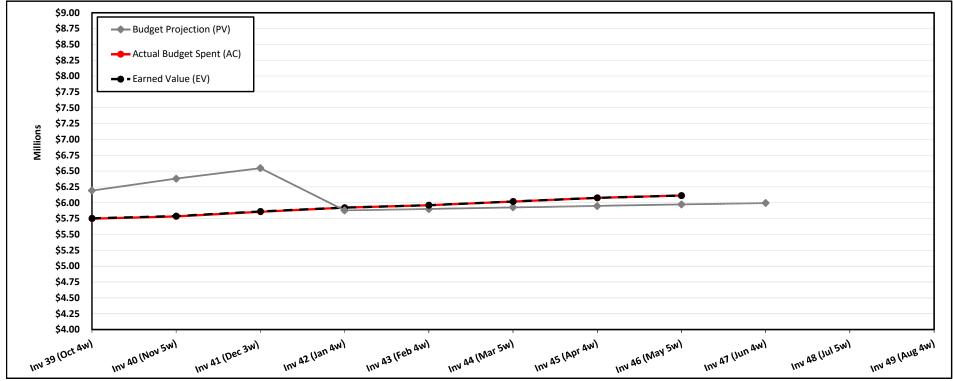
ask 2 Programmatic Support Services Challenges

 Negative public perception of the Booster Pumping Station site has affected the New Berlin Plan Commission approval regarding amending the Future Land Use Map within the City's Comprehensive Plan and rezoning of the Booster Pumping Station and has required additional PSS support.



Task 3 - Permitting Earned Value Chart (Excluding Allowances and Contingencies)





Note: The Task 3 amount for Invoice 5 was reported incorrectly in the previous version of this Report. The correct cumulative amount is \$263.96 lower. The Task 3 Budget at completion amount was revised to reflect Task Authorizations and contract amendments

Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 6,315,027
Estimate to Complete (ETC1) (ETC1=EAC1-AC)	\$ 199,890
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance (SV) (SV=EV-PV)	\$ 139,851
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.02
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.02
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 6,315,026.56
Variance at Completion (VAC1=BAC-EAC1)	\$ -

Task 3 Permitting Plan/Progress

- Coordinated with Environmental Protection Agency (EPA) regarding Rusty Patched Bumble Bee.
- Held conference calls with USACE and WDNR regarding alternate BPS site design change, additional wetland impacts at Ryan Road and permitting strategy.
- Drafted Wetland and Waterway Permit Application Amendment.
- Prepared and submitted draft wetland impact exhibits to USACE and WDNR.
- Continued to work on Diversion document.
- Continued to work on Root River monthly flow data with UW Parkside.

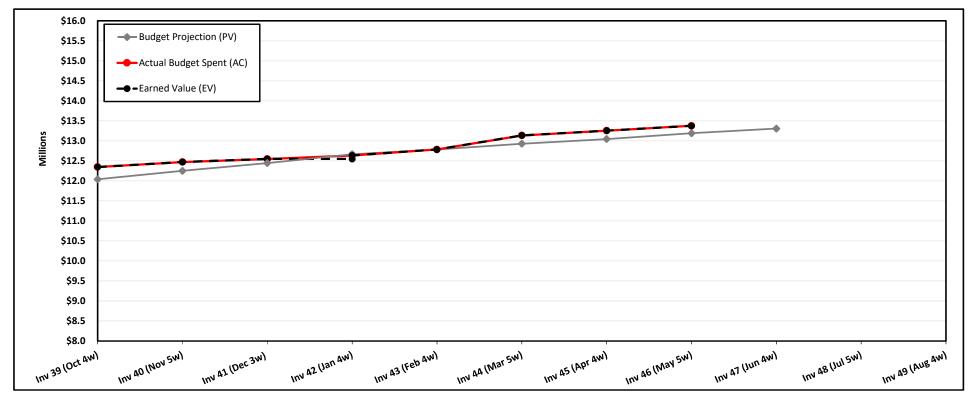
Task 3 Permitting Challenges

Extended agency review timelines may delay bidding.



Task 4 - Route Study and Pipeline Earned Value Chart (Excluding Allowances and Contingencies)





Note: The Task 4 Budget at completion amount was revised to reflect Task Authorizations and contract amendments

Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 13,844,169
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 466,630
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance ^(SV) (SV=EV-PV)	\$ 186,365
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.01
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.01
Estimate at Completion (EAC1=BAC/CPI)	\$ 13,844,168.61
Variance at Completion (VAC1=BAC-EAC1)	\$ -

Task 4 Route Study and Pipeline Plan/Progress

- In light of the CUP denial in the City of New Berlin, some field investigations have occurred to investigate whether an alternate to the preferred site exists for the BPS Site.
- Renewed WDNR Endangered Resources Review for entire Program.
- Submitted Draft Phase II Reports for Sites 9.11 and 10.5/10.6 for Task Lead Review.
- Contract Package 5 Addenda No. 4 was completed.
- Contract Package 6 Addenda No. 3 was completed.
- Contract Packages 5 and 6 Bids were opened.
- Submitted Contract Package 2A Maintenance of Traffic drawings.
- Received and responded to WDNR comments on Contract Package 2A.
- Contract Package 2B 75% Design Submittal was submitted to WWU.

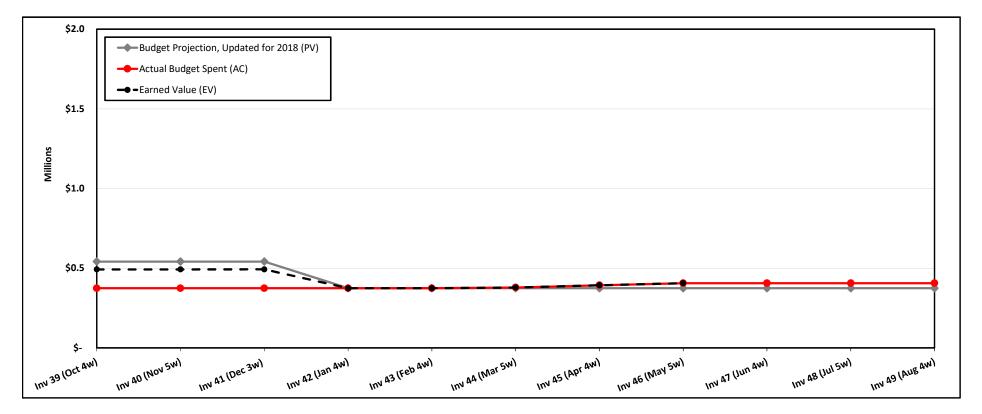
Task 4 Route Study and Pipeline Challenges

 The acquisition process for currently identified easements is in progress. Additional easements will impact the Program schedule.



Task 5 - Distribution System Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 409,301
Estimate to Complete (ETC1) (ETC1=EAC1-AC)	\$ 3,228
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance (SV) (SV=EV-PV)	\$ 31,513
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.08
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.08
Estimate at Completion (EAC1=BAC/CPI)	\$ 409,300.73
Variance at Completion (VAC1=BAC-EAC1)	\$ -

Task 5 Distribution System Plan/Progress

- Completed supply capacity, storage, fire flow, and water age simulations with the new water supply connection.
- Summarized results in color-coded figures of pressure, water age, and plots of tank levels and pump and system curves.
- Communicated results and gained consensus on results with WWU.

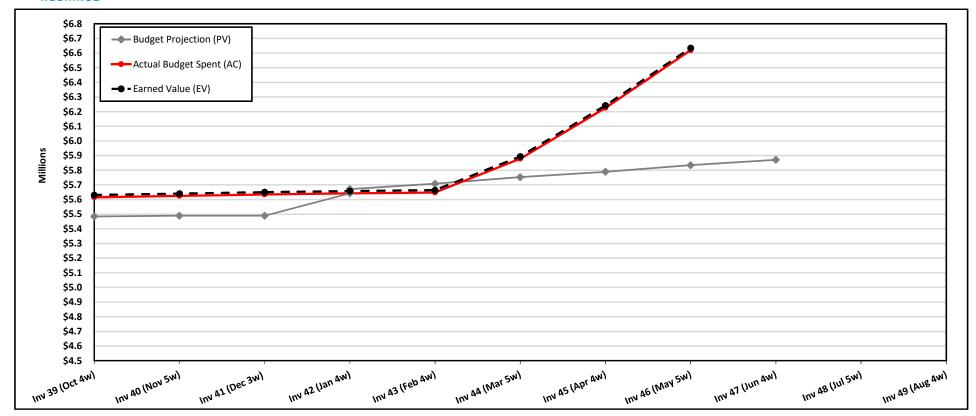
Task 5 Distribution System Challenges

No Challenges



Task 6 - Pump Stations, Storage, and Chemical Treatment Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 6,905,525
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 269,756
Cost Variance ^(CV) (CV=EV-AC)	\$ 15,583
Schedule Variance ^(SV) (SV=EV-PV)	\$ 800,139
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.14
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.14
Estimate at Completion (EAC1) (EAC1=BAC/CPI)	\$ 6,889,307.25
Variance at Completion (VAC1) (VAC1=BAC-EAC1)	\$ 16,218.16

Task 6 Pump Stations, Storage and Chemical Treatment Plan/Progress

- In light of the CUP denial in the City of New Berlin, some field investigations have occurred to investigate whether an alternate to the preferred site exists for the BPS Site.
- Completed soil borings and test pits at the alternate BPS Site.
- Contract Package 3 Basis of Design Technical Memorandum for the alternate BPS Site was submitted to WWU.
- Contract Package 3A Basis of Design Technical Memorandum for the alternate BPS Site was submitted to WWU.
- Continued preliminary design on proposed alternate site for final BPS.
- Continued coordination with MWW on the design for the Oklahoma Pumping Station.

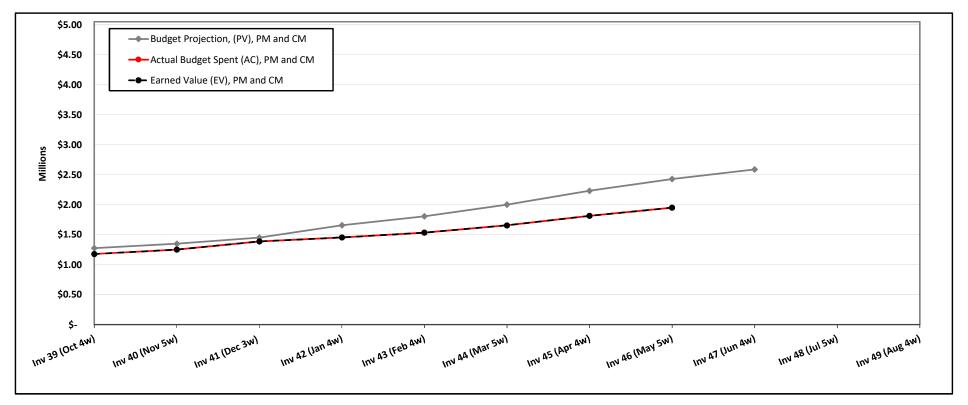
Task 6 Pump Stations, Storage and Chemical Treatment Challenges

City of New Berlin denied amending the Future Land Use Map within the City's Comprehensive Plan and rezoning of the Booster Pumping Station. New conditional use approval has been submitted to the City of New Berlin. Public hearing occurred on November 4, 2019 and voting on December 2, 2019. Legal proceedings have been pursued against the City of New Berlin. A contract amendment is required to redesign the BPS Site and will be approvded at the June Waukesha Water Utility Commission Meeting.



Task 7 - Construction and Construction Management Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 2,362,474
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 2,230,716
Cost Variance ^(CV) (CV=EV-AC)	\$ 0
Schedule Variance (SV) (SV=EV-PV)	\$ (105,472)
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	0.56
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	0.56
Estimate at Completion (EAC1=BAC/CPI)	\$ 2,362,473.23
Variance at Completion (VAC1=BAC-EAC1)	\$ 0.80

Task 7 Construction and Construction Management Plan/Progress

- Continued to support the Program Management Team during Bid Phase activities for CP5 and CP6.
- Performed bid review of CP5 and CP6 bids.
- Finalize Construction Phase deliverables, including project specific QA/QC Manual, Procedures Manual, PMIS, Health and Safety Plan, and other materials as necessary.
- Setup of GPS unit for Program.
- Perform constructability review of CP2B documents.
- Hold PMIS training.
- Hold preconstruction meetings for CP5 and CP6.
- Hold additional Contractor training.

Task 7 Construction and Construction Management Challenges

• Reduced time for CP5 and CP6 bid reviews.