

2017

City of Waukesha

Annual Budget

City of Waukesha: 2016 City Profile

Overview

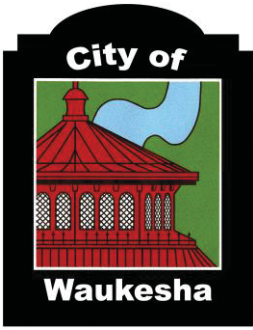
The City of Waukesha is characterized by a rich mix of neighborhoods, excellent schools, variety of shopping choices, a diverse industrial base, an active arts community, and beautiful parks and recreational amenities. The City strives for a community that provides a diversified work environment, balanced housing stock, and strong business opportunities.

With the largest population in the County, the City of Waukesha is uniquely positioned to provide employers with needed workforce. Waukesha has been named by Money Magazine as one of the '100 Best Places to Live' in the United States, and recently ranked sixth in the nation by NerdWallet and Entrepreneur Magazine of the top American cities to start a business.

With a population of 70,718 and 25 square miles, the City serves as the county seat for Waukesha County. The City of Waukesha is the largest municipality within the County and the seventh largest city in the state. Waukesha is located near the center of Waukesha County, 19 miles west of downtown Milwaukee, and 71 miles east of Madison. With over 12,000 pre-kindergarten through 12th grade students served in 20 schools, the School District of Waukesha is the seventh largest school district in the State of Wisconsin. The District operates 3 high schools, 3 middle schools, 13 elementary schools, an early learning center, and six charter schools. The city is also home to Waukesha County's only Catholic High School, Catholic Memorial High School. Opened in 1846 and the oldest college in the state, Carroll University is also a valuable asset in the City of Waukesha. In addition, the University of Wisconsin-Waukesha and Waukesha County Technical College also provide valuable higher education options within the city.

The City actively uses Tax Incremental Financing and Redevelopment Districts to spur new development and redevelopment. The City is active in numerous public/private partnerships and uses these types of partnerships to leverage large projects. The City looks to this development to provide broader employment opportunities and a solid tax base. Other economic development tools used by the City include façade





To: Mayor and City Council
CC: Department Directors
From: Kevin Lahner, City Administrator
Subject: 2017 Executive Budget Summary
Date: September 22, 2016

Dear Honorable Mayor Shawn Reilly and Members of the City Council:

The 2017 proposed budget represents a tremendous amount of work by a considerable portion of our team. While we will spend the next few months politely debating dollar figures of various amounts, the Budget Document is truly a policy document. It is a representation of the values of our community as expressed by our City Leaders. The values are expressed in terms of the amount of resources we have committed to our programs, departments and personnel.

Budget Values

Through Common Council discussions, and the Budget Priorities Survey distributed to the Mayor and Council, the Common Council again placed significant value on public safety, retaining a quality workforce, infrastructure needs and economic development. The highest weighted averages of the issues presented were for the following 10 items, all of which achieved an average of 4 or higher on the survey scale. (Scale of 1 – 5, 1 = Least Important, 5 = Most Important).

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| 1. Investing in the infrastructure necessary to receive Lake Michigan water. | 4.77 |
| 2. Attracting new manufacturing/industrial developments that create jobs. | 4.54 |
| 3. Maintaining our police force to ensure residents feel safe and crime is kept low. | 4.46 |
| 4. The fire department maintains staffing and equipment that allows them to respond to emergencies in accordance with national guidelines. | 4.46 |
| 5. Maintaining a fully functioning sewer system that complies with State/Federal laws. | 4.38 |
| 6. Reconstructing roads that are beyond their useful life. | 4.31 |
| 7. Creating safe road conditions free of snow and ice in the winter. | 4.31 |
| 8. Ensuring residents receive timely and relevant information from the City about issues that impact them. | 4.31 |
| 9. Attracting new retail and other commercial development. | 4.15 |
| 10. Retaining and recruiting a talented city workforce. | 4.00 |

Both the Operating and Capital Budgets reflect these priorities, while continuing to maintain a high level of service to our residents.

Public Safety - We are proposing adding two additional Community Service Officers (CSO) this year, beginning the process of phasing in additional CSO's in the coming years. The Community Service Officers offer great services at a low cost, and act as a recruitment tool for future police officers. You will also notice the addition of a Student Resource Officer, which is being fully funded by the Waukesha School District.

The Fire Department is proposing to replace an engine this year, continuing a replacement program that ensures our vehicles are performing well and able to effectively respond to emergencies. During Fiscal Year 2017, the new Fire Station #4 will be complete, allowing us to more quickly respond to our fastest growing areas of the City. Additional proposals include an upgrade to our station alerting systems and security enhancements at our fire stations.

Both the Fire Department and Police Union three-year contracts were finalized, effective January 1, 2016 through December 31, 2018. Both contracts offer fair and equitable pay rates, while ensuring that the public safety employees are paying for their fair share of the Wisconsin Retirement System pension contribution and health insurance premiums.

Lastly, on September 20, 2016 the Common Council voted to retain our dispatch operation at the Waukesha Police Department. The budget reflects needed upgrades to our 911 call taking system to ensure that emergency calls are handled effectively.

Economic Development – The budget reflects our first full year of participation in the new Waukesha County Center for Growth. As you are aware, Mayor Reilly, Community Development Director Jennifer Andrews and I participated in the formation of this important group. We will be working closely with them on a host of economic development issues, including recruiting new companies to the City of Waukesha and helping our home-grown businesses grow and expand. We are also continuing our partnerships in Downtown Waukesha as we implement the next phase of our Downtown branding effort and support a multitude of special events that add to our quality of life. Lastly, we will continue to explore the use of Tax Increment Financing Districts to promote economic growth in the appropriate areas.

Infrastructure Needs – We are again proposing an aggressive Community Investment Program (CIP) to address our road, wastewater and storm sewer systems. More than \$12 million are committed to our capital program. Included in this year's program is the major West Bypass project, as well as continued enhancements in our Downtown through the reconstruction of North Grand Avenue and portions of South Street. We are continuing with our flood mitigation program, which identified more than \$60 million in needed enhancements to our storm sewer and water infiltration systems. In 2017, approximately \$1.9 million is being committed to storm sewer improvements in conjunction with the West Bypass construction.

On the Wastewater side, we continue to improve our sewer collection system and plan to invest \$5.4 million in 2017. We have already made significant upgrades to our Wastewater Treatment Plan in anticipation of the addition of Lake Michigan water. We are also continuing a robust maintenance program for our sanitary sewer collection systems, including rehabbing aging pipes and refurbishing pump stations.

Retaining a Quality Workforce - Notable items in the Operating Budget include a 2 percent wage increase for all employees. This is the beginning of our pay-for-performance program which will begin implementation on January 1, 2017. We continue to see success with the joint City/County/School District Employee Wellness Center, offering low-cost health care options to our employees, while also reducing our health insurance claims costs. This year the center will be offering Physical Therapy. We expect the addition of this service to continue to expand its desirability to our employees. We are also proposing the addition of a Human Resources Generalist in our Human Resources department. We believe that this individual will assist with the heavy workload in the department and help us fully implement a true employee performance management system.

Expenditure Restraint Program Challenges

The Expenditure Restraint Program provides the City with approximately \$1.9 million if we limit budgeted expenditure growth to an amount that is equal to the previous year's budgeted expenditures plus an inflation and valuation factor. The inflation factor equals the average annual percentage change in the U.S. consumer price index for all urban consumers as determined by the U. S. Department of Labor for the 12-month period from October 1 to September 30 prior to the year

for which the municipal budget is determined. The valuation factor equals 60% of the percentage change in the municipality's equalized value due to net new construction (new improvements minus improvements removed), but no more than 2% and no less than 0%.

This year the State of Wisconsin's Department of Revenue changed the way they interpreted the qualifications for the Expenditure Restraint Program. Essentially they have forced most communities to severely limit the use of direct levying into other City Funds (such as the Capital Fleet, Cemetery and Transit Funds), other than the General Fund. They are now treating these as transfer out, and an expenditure that counts against the Expenditure Restraint cap. What this means for the City is that you will notice a change in the way we report our income and expenditures. Both our Revenue and Expenditures will increase in the General Fund in order to account for this change. The new interpretation will impact our budget preparation and planning going forward. Excluding the new transfers, total General Fund expenditures increased 2.44%. The bulk of this increase is related to the increase in employee compensation, with the remaining expenditures staying relatively flat in most areas.

Budget Book Enhancements

Lastly, we are continuing to make improvements to our electronic Budget Book. This year we have established an interactive table of contents as well as indexing and buttons that will return the user to the Table of Contents. We have again improved upon our budgetary reports. There are also useful statistics and tables in the front of the book that can help the public and Common Council identify trends.

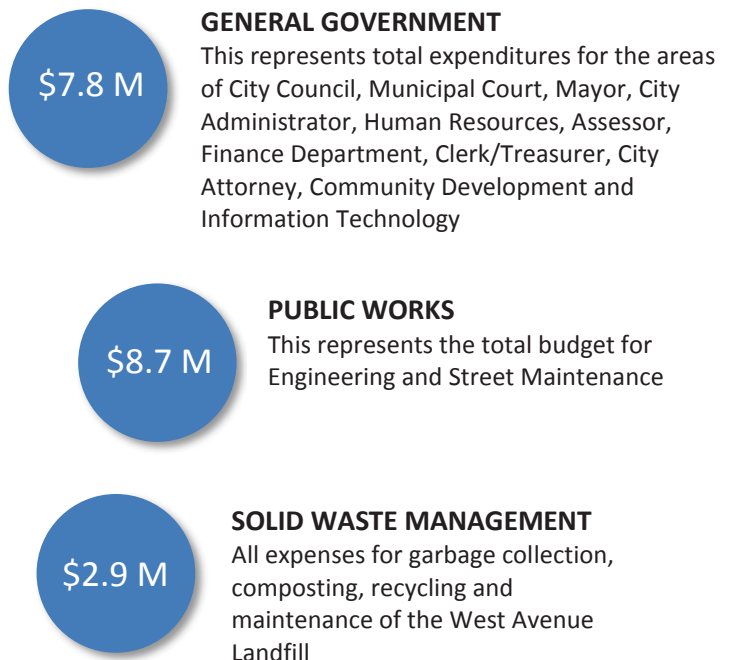
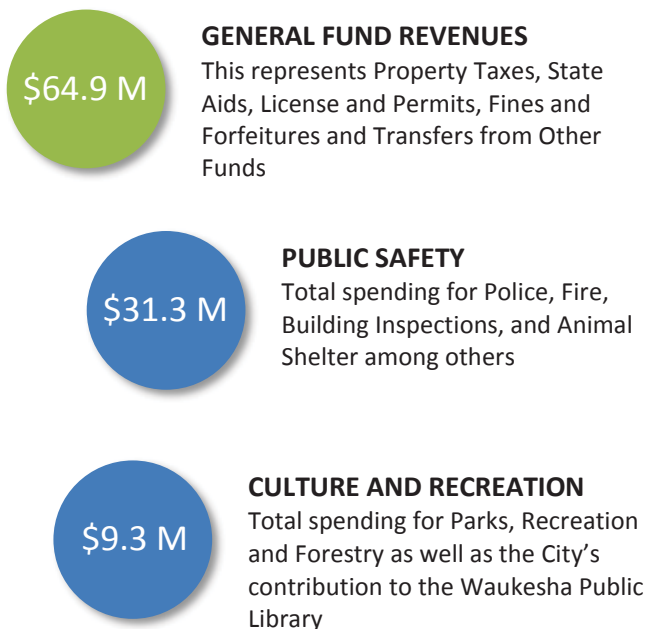
The budget represents months of hard work by our senior leadership staff and the Budget Team. A special thanks goes out to all the employees who have played a part in the creation of the budget submittal. We look forward to presenting the budget to the Finance Committee and Common Council and engaging in a significant discussion around the City of Waukesha's values and priorities.

Sincerely,



Kevin M. Lahner
City Administrator

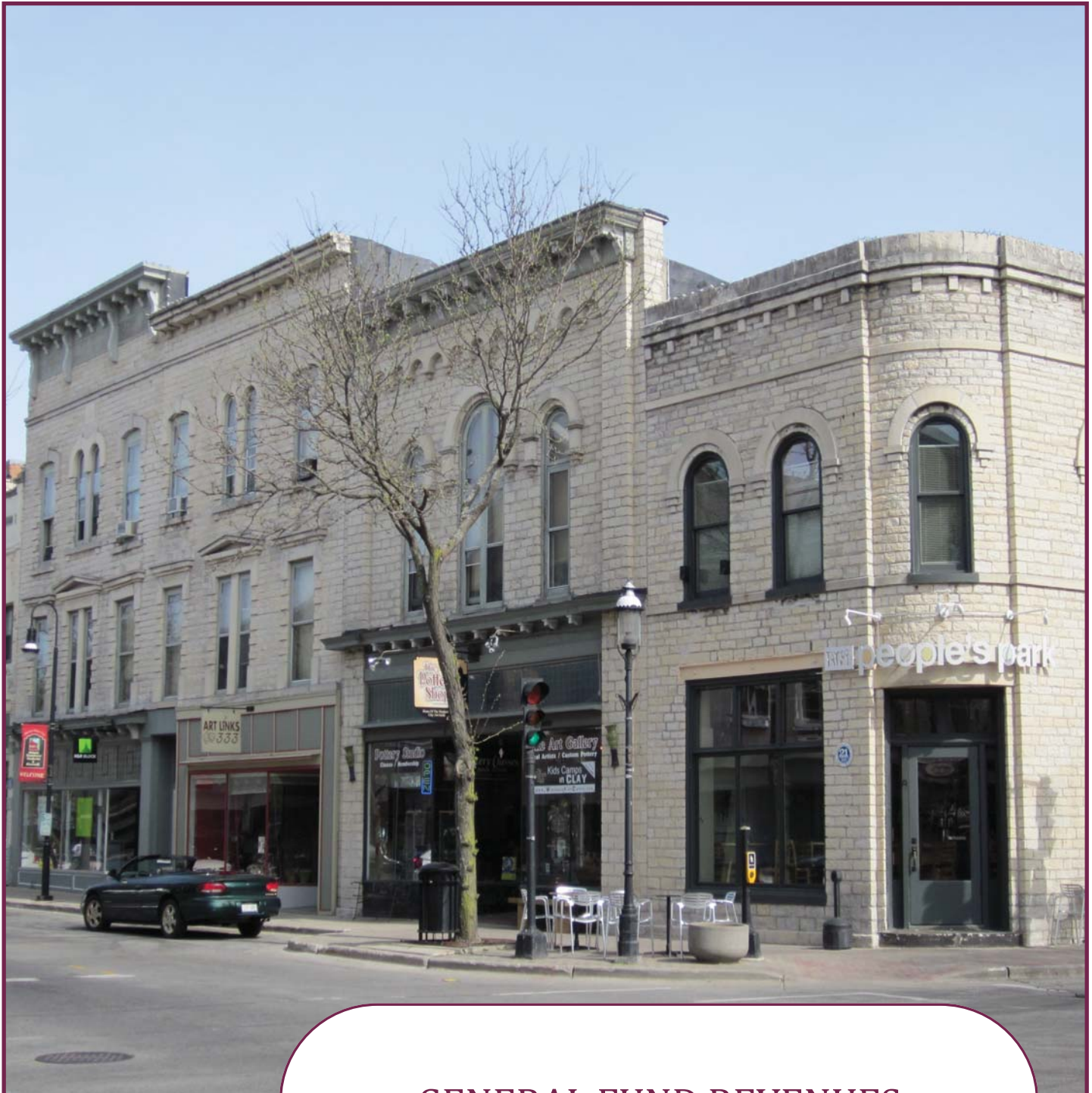
BUDGET BREAKDOWN



General Fund

The General Fund is the primary operating fund of a governmental unit. This fund is used to account for general operations and activities not requiring the use of other funds. Many of the usual, day-to-day activities of a municipality are supported by the General Fund.





GENERAL FUND REVENUES

- Taxes
- Intergovernmental Revenues
- License & Permits
- Penalties & Forfeitures
- Public Charges for Service
- Interdepartmental Charges
- Miscellaneous Revenue
- Transfers from Other Funds

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5141	42910 Grants-Other	(1,260.74)	(5,775.50)	(2,700.00)	0.00	0.00	(2,700.00)	0.0%
5151	Info & Adult Services Gran	(69,885.00)	(40,000.00)	(40,000.00)	(20,000.00)	(40,000.00)	(20,000.00)	-50.0%
5151	42770 County Library System Charge	(69,885.00)	(40,000.00)	(40,000.00)	(20,000.00)	(40,000.00)	(20,000.00)	-50.0%
5310	Recreation Programs	(787,639.93)	(727,141.80)	(749,080.00)	(545,388.32)	(747,000.00)	(749,000.00)	0.0%
5310	45810 Recreation Fees	(787,639.83)	(727,251.80)	(749,000.00)	(545,388.32)	(747,000.00)	(749,000.00)	0.0%
5310	48490 Miscellaneous Revenues	(0.10)	110.00	0.00	0.00	0.00	0.00	0.0%
5310	49280 Transfers From Trust/Agency	0.00	0.00	(80.00)	0.00	0.00	0.00	-100.0%
5315	Stepping On Grant	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
5320	Horeb Pool	(164,016.19)	(163,428.55)	(216,000.00)	(123,527.00)	(226,000.00)	(220,000.00)	1.9%
5320	45810 Recreation Fees	(164,016.19)	(163,428.55)	(216,000.00)	(123,527.00)	(226,000.00)	(220,000.00)	1.9%
5325	Buchner Pool	(84,532.05)	(91,209.58)	(110,000.00)	(153,851.97)	(115,000.00)	(112,000.00)	1.8%
5325	45810 Recreation Fees	(84,532.05)	(91,209.58)	(110,000.00)	(153,851.97)	(115,000.00)	(112,000.00)	1.8%
5510	Park & Rec Administration	(1.47)	(2.50)	0.00	0.00	0.00	0.00	0.0%
5510	45880 Other PR&F Fees	(1.47)	(2.50)	0.00	0.00	0.00	0.00	0.0%
5520	Park Maintenance	(6,355.76)	(7,746.00)	(5,000.00)	(6,537.00)	(2,637.00)	(3,500.00)	-30.0%
5520	45880 Other PR&F Fees	(4,060.00)	0.00	0.00	0.00	0.00	0.00	0.0%
5520	48210 Rentals/Leases	0.00	(7,110.00)	(5,000.00)	(6,132.00)	(2,232.00)	(3,500.00)	-30.0%
5520	48440 Ins Recoveries Prop Damage	(2,295.76)	(636.00)	0.00	(405.00)	(405.00)	0.00	0.0%
5610	Forestry	(26,741.10)	(3,371.55)	(18,000.00)	(11,354.44)	(24,100.00)	(18,000.00)	0.0%
5610	42451 State Aid - DNR - Forestry	(6,475.32)	0.00	0.00	0.00	0.00	0.00	0.0%
5610	46210 Spec Assessment-Trees	(20,213.13)	(3,371.55)	(18,000.00)	(7,354.44)	(20,100.00)	(18,000.00)	0.0%
5610	48120 Interest On Special Assessme	(52.65)	0.00	0.00	0.00	0.00	0.00	0.0%
5610	48490 Miscellaneous Revenues	0.00	0.00	0.00	(4,000.00)	(4,000.00)	0.00	0.0%
5630	Weed Control	(3,408.34)	(4,717.05)	(3,960.00)	(4,140.00)	(3,700.00)	(4,850.00)	22.5%
5630	45310 Inspection Fees	0.00	0.00	(800.00)	(1,700.00)	(1,500.00)	(1,500.00)	87.5%
5630	45980 Weed Control Fees	(2,399.47)	(1,540.00)	(2,200.00)	(770.00)	(700.00)	(1,882.00)	-14.5%
5630	45981 Tall Grass Cutting Fee	(950.00)	(2,855.00)	(960.00)	(1,670.00)	(1,500.00)	(1,468.00)	52.9%
5630	48120 Interest On Special Assessme	(58.87)	(322.05)	0.00	0.00	0.00	0.00	0.0%
5940	Community Special Events	(850.00)	(1,000.00)	(1,000.00)	(1,200.00)	(1,200.00)	(1,500.00)	50.0%



GENERAL FUND EXPENDITURES

- General Government
- Public Safety
- Public Works
- Culture and Recreation
- Solid Waste Management
- Non-Departmental Expenses
- Operating Transfers to Other Funds

Parks, Recreation & Forestry

Parks

Recreation

Forestry

Parks

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5510	Park & Rec Administration	546,958.32	564,858.90	568,092.00	367,539.17	567,168.00	597,780.00	5.2%
5510	51110 Salaries	295,097.50	259,513.22	178,762.00	117,114.71	178,762.00	187,262.00	4.8%
5510	51170 Accrued Compensatory time	(2,664.39)	2,662.99	0.00	0.00	0.00	0.00	0.0%
5510	51180 Accrued Vacation	821.41	825.24	0.00	0.00	0.00	0.00	0.0%
5510	51210 Wages Permanent	54,177.81	101,037.15	191,782.00	122,409.27	190,300.00	213,806.00	11.5%
5510	51220 Overtime	567.43	14.53	100.00	14.47	15.00	80.00	-20.0%
5510	51250 Wages Temporary	4,087.07	3,872.29	1,600.00	258.75	1,600.00	1,600.00	0.0%
5510	51510 Social Security	25,456.34	25,372.74	25,874.00	16,762.13	25,874.00	29,349.00	13.4%
5510	51520 Retirement	24,170.19	22,855.45	21,798.00	14,938.51	21,798.00	24,203.00	11.0%
5510	51540 Health Insurance	83,062.38	73,990.27	85,646.00	59,336.10	85,646.00	85,646.00	0.0%
5510	51550 Life Insurance	999.39	1,007.70	1,213.00	711.42	1,213.00	1,236.00	1.9%
5510	51560 Dental Insurance	5,036.31	4,381.32	4,932.00	3,639.55	4,932.00	4,932.00	0.0%
5510	52110 Medical Services	90.00	50.00	0.00	0.00	0.00	0.00	0.0%
5510	52190 Other Professional Services	7,290.00	7,084.85	7,065.00	2,742.50	6,950.00	7,500.00	6.2%
5510	52250 Telephone	3,140.44	3,148.75	4,500.00	1,895.79	4,400.00	4,500.00	0.0%
5510	52270 Trunk Radio Operating	3,393.65	6,641.00	6,267.00	6,267.00	6,267.00	475.00	-92.4%
5510	52420 Machinery And Equip Maint	2,336.50	2,171.50	1,458.00	1,751.50	1,752.00	1,752.00	20.2%
5510	53110 Postage and Box Rent	7,098.61	7,715.70	7,500.00	3,096.08	6,926.00	7,100.00	-5.3%
5510	53120 Office Supplies	4,196.65	4,734.39	5,000.00	2,393.42	4,692.00	4,900.00	-2.0%
5510	53130 Printing/Photocopying	2,622.76	2,260.80	2,300.00	3,135.73	3,748.00	3,000.00	30.4%
5510	53135 Internal Printing	11,155.00	16,637.77	5,330.00	2,879.39	5,330.00	4,957.00	-7.0%
5510	53220 Subscriptions-Office	444.90	439.26	440.00	457.00	457.00	457.00	3.9%
5510	53240 Membership Dues	3,175.00	3,175.00	3,125.00	3,005.00	3,125.00	3,125.00	0.0%
5510	53250 Conference And Training	1,214.82	4,734.10	4,400.00	1,338.28	4,388.00	4,400.00	0.0%
5510	53260 Promotion & Marketing	6,163.55	6,837.88	9,000.00	3,392.57	8,993.00	7,500.00	-16.7%
5510	68130 Office Furniture & Equipment	0.00	3,695.00	0.00	0.00	0.00	0.00	0.0%
5510	68190 Other Capital	3,825.00	0.00	0.00	0.00	0.00	0.00	0.0%

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City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5520	Park Maintenance	2,206,757.88	2,249,879.69	2,393,364.00	1,581,069.42	2,380,042.00	2,421,420.00	1.2%
5520	51110 Salaries	65,384.74	108,366.77	137,554.00	87,972.07	137,554.00	136,965.00	-0.4%
5520	51210 Wages Permanent	894,226.42	940,301.88	987,978.00	636,445.84	969,678.00	1,004,763.00	1.7%
5520	51220 Overtime	17,253.87	9,001.44	10,000.00	7,233.02	12,000.00	10,000.00	0.0%
5520	51250 Wages Temporary	163,369.93	152,054.19	168,442.00	131,857.48	169,200.00	170,374.00	1.1%
5520	51510 Social Security	74,512.71	79,137.13	89,449.00	55,228.08	89,000.00	90,399.00	1.1%
5520	51520 Retirement	68,898.50	72,193.56	75,093.00	48,348.25	80,000.00	78,122.00	4.0%
5520	51540 Health Insurance	332,173.69	329,531.44	328,759.00	221,850.24	329,000.00	326,848.00	-0.6%
5520	51550 Life Insurance	2,425.16	2,686.90	3,405.00	2,109.98	3,300.00	3,729.00	9.5%
5520	51560 Dental Insurance	17,390.05	17,512.36	18,984.00	12,880.86	19,000.00	18,984.00	0.0%
5520	51580 Unemployment Compensation	990.77	6,498.72	6,000.00	89.12	3,000.00	3,000.00	-50.0%
5520	52160 Janitorial Services	21.76	0.00	0.00	0.00	0.00	0.00	0.0%
5520	52210 Water And Sewer	20,462.92	26,525.97	23,500.00	14,916.51	23,000.00	24,675.00	5.0%
5520	52220 Electric	114,642.39	113,141.52	121,200.00	79,412.66	121,000.00	122,412.00	1.0%
5520	52230 Sewer	5,041.20	6,154.24	4,905.00	3,641.65	5,600.00	5,151.00	5.0%
5520	52240 Heat	57,990.44	38,207.50	45,000.00	21,003.69	41,000.00	45,000.00	0.0%
5520	52250 Telephone	6,546.16	6,507.59	6,221.00	5,183.60	6,500.00	8,121.00	30.5%
5520	52410 Vehicle/Machinery Maintenance	80,722.84	82,004.58	78,062.00	65,858.28	81,300.00	81,000.00	3.8%
5520	52420 Machinery And Equip Maint	2,702.78	3,402.51	4,500.00	1,175.26	3,900.00	4,500.00	0.0%
5520	52450 Grounds Maintenance & Impr	43,964.28	44,824.71	45,000.00	44,918.28	46,000.00	47,000.00	4.4%
5520	52480 Parks Building Maintenance	63,930.37	54,617.31	58,934.00	36,789.29	63,000.00	58,934.00	0.0%
5520	53140 Small Equipment	3,710.01	3,900.00	3,900.00	3,016.18	4,000.00	4,000.00	2.6%
5520	53220 Subscriptions-Office	0.00	92.00	130.00	0.00	130.00	130.00	0.0%
5520	53240 Membership Dues	175.00	175.00	180.00	0.00	180.00	180.00	0.0%
5520	53250 Conference And Training	2,554.68	4,064.90	4,583.00	1,135.46	4,600.00	4,583.00	0.0%
5520	53410 Agricultural/Horticultural S	26,421.02	28,675.77	29,250.00	24,440.56	29,500.00	29,250.00	0.0%
5520	53440 Janitorial Supplies	15,754.46	16,259.94	15,450.00	13,021.41	16,000.00	16,000.00	3.6%
5520	53460 Clothing And Uniforms	6,391.17	6,849.16	6,500.00	3,925.24	6,800.00	7,000.00	7.7%

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City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5520	53510 Gasoline, Oil, Grease Etc.	95,498.55	69,711.36	83,485.00	41,435.85	78,000.00	80,000.00	-4.2%
5520	53520 Tires	10,034.89	9,655.40	10,000.00	4,075.08	9,800.00	10,000.00	0.0%
5520	53620 Consumable Tools	12,238.18	10,527.28	11,900.00	12,232.05	12,500.00	12,000.00	0.8%
5520	54110 Material-Street Maintenance	1,328.94	6,769.96	15,000.00	873.43	15,500.00	18,300.00	22.0%
5520	68130 Office Furniture & Equipment	0.00	528.60	0.00	0.00	0.00	0.00	0.0%

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5530	Riverwalk	26,801.27	24,569.59	26,071.00	17,102.30	25,949.00	33,103.00	27.0%
5530	51220 Overtime	36.56	0.00	0.00	42.98	0.00	0.00	0.0%
5530	51250 Wages Temporary	10,090.01	9,738.85	10,279.00	10,190.46	10,200.00	16,790.00	63.3%
5530	51510 Social Security	217.29	0.00	149.00	148.38	149.00	243.00	63.1%
5530	52210 Water And Sewer	1,468.44	1,526.92	1,900.00	1,025.04	1,900.00	1,910.00	0.5%
5530	52220 Electric	8,485.53	8,670.37	8,515.00	5,378.70	8,500.00	8,900.00	4.5%
5530	52230 Sewer	188.38	216.75	228.00	89.38	250.00	260.00	14.0%
5530	52450 Grounds Maintenance & Impr	6,315.06	4,416.70	5,000.00	227.36	4,950.00	5,000.00	0.0%

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5532	Maintenance-Frame	54,546.57	54,087.97	54,025.00	46,044.79	54,000.00	57,412.00	6.3%
5532	51220 Overtime	31.52	7.14	0.00	0.00	0.00	0.00	0.0%
5532	51250 Wages Temporary	13,245.78	13,921.30	15,512.00	14,230.08	15,500.00	16,646.00	7.3%
5532	51510 Social Security	122.06	233.99	225.00	199.81	225.00	241.00	7.1%
5532	52210 Water And Sewer	1,410.74	2,245.11	1,313.00	1,032.21	1,300.00	1,378.00	5.0%
5532	52220 Electric	26,206.90	23,238.91	22,000.00	15,987.92	22,000.00	22,220.00	1.0%
5532	52230 Sewer	684.60	709.45	575.00	530.97	575.00	503.00	-12.5%
5532	52240 Heat	2,711.16	1,832.48	2,400.00	1,225.06	2,400.00	2,424.00	1.0%
5532	52450 Grounds Maintenance & Impr	10,133.81	11,899.59	12,000.00	12,838.74	12,000.00	14,000.00	16.7%

Recreation

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5310	Recreation Programs	951,061.79	957,246.54	884,941.00	631,095.22	871,791.00	925,848.00	4.6%
5310	51110 Salaries	311,469.22	326,826.64	326,027.00	210,794.79	316,000.00	344,179.00	5.6%
5310	51210 Wages Permanent	38,286.37	40,532.21	40,013.00	26,315.09	40,013.00	40,813.00	2.0%
5310	51220 Overtime	85.13	305.67	200.00	281.04	220.00	225.00	12.5%
5310	51250 Wages Temporary	269,132.55	269,519.47	220,080.00	175,649.95	220,000.00	220,050.00	0.0%
5310	51510 Social Security	30,132.68	31,547.32	32,746.00	21,419.90	32,500.00	33,357.00	1.9%
5310	51520 Retirement	23,552.98	24,016.72	25,637.00	16,438.57	24,800.00	26,783.00	4.5%
5310	51540 Health Insurance	31,673.72	29,853.72	32,112.00	22,865.43	32,000.00	39,622.00	23.4%
5310	51550 Life Insurance	809.65	964.20	1,380.00	776.11	1,300.00	1,592.00	15.4%
5310	51560 Dental Insurance	1,512.16	1,512.16	1,854.00	1,098.36	1,854.00	2,622.00	41.4%
5310	51580 Unemployment Compensation	1,745.99	(284.72)	500.00	(43.77)	100.00	300.00	-40.0%
5310	52190 Other Professional Services	92,612.35	96,213.10	77,500.00	72,532.65	77,000.00	79,500.00	2.6%
5310	52250 Telephone	2,799.37	2,015.73	2,900.00	1,224.12	2,100.00	3,900.00	34.5%
5310	52450 Grounds Maintenance & Impr	9,565.27	9,569.73	11,400.00	13,617.33	13,617.00	11,400.00	0.0%
5310	52470 Building Maintenance	24,518.68	19,007.97	14,850.00	4,159.40	14,800.00	15,000.00	1.0%
5310	52480 Park Maintenance	1,498.22	8.45	0.00	0.00	0.00	0.00	0.0%
5310	53110 Postage and Box Rent	17,735.60	17,771.53	17,170.00	11,803.35	17,200.00	17,970.00	4.7%
5310	53120 Office Supplies	1,760.77	1,739.61	1,300.00	510.93	1,290.00	1,300.00	0.0%
5310	53130 Printing/Photocopying	33,206.85	31,699.80	33,800.00	22,046.38	33,700.00	33,800.00	0.0%
5310	53135 Internal Printing	11,121.48	13,520.14	6,000.00	3,553.96	6,400.00	9,688.00	61.5%
5310	53140 Small Equipment	69.94	200.00	200.00	200.00	200.00	200.00	0.0%
5310	53240 Membership Dues	0.00	189.99	200.00	19.13	190.00	200.00	0.0%
5310	53250 Conference And Training	3,066.50	3,951.54	5,047.00	5,362.54	5,063.00	5,047.00	0.0%
5310	53260 Advertising	156.00	605.00	825.00	1,195.00	1,195.00	900.00	9.1%
5310	53440 Janitorial Supplies	2,972.95	3,000.00	3,000.00	2,006.45	2,950.00	3,000.00	0.0%
5310	53450 Recreation Supplies	20,975.27	20,942.98	16,300.00	7,060.85	14,000.00	14,300.00	-12.3%
5310	53460 Clothing And Uniforms	4,872.25	2,346.65	2,900.00	2,147.33	2,600.00	2,900.00	0.0%
5310	53490 Other Operating Supplies	13,727.84	7,545.93	8,500.00	5,561.33	8,200.00	8,200.00	-3.5%

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City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5310	55330 Licenses & Permits	2,002.00	2,125.00	2,500.00	2,499.00	2,499.00	2,600.00	4.0%
5310	68190 Other Capital	0.00	0.00	0.00	0.00	0.00	6,400.00	0.0%

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5320	Horeb Pool	226,572.39	236,272.98	256,645.00	225,136.70	261,043.00	257,913.00	0.5%
5320	51220 Overtime	154.41	0.00	0.00	0.00	0.00	0.00	0.0%
5320	51250 Wages Temporary	116,678.09	127,239.71	124,500.00	120,101.22	130,000.00	126,964.00	2.0%
5320	51510 Social Security	1,724.47	1,821.66	1,805.00	1,751.03	2,000.00	1,841.00	2.0%
5320	51520 Retirement	16.28	0.00	0.00	10.15	5.00	0.00	0.0%
5320	52190 Other Professional Services	13,800.00	16,500.00	17,000.00	17,000.00	17,000.00	18,000.00	5.9%
5320	52210 Water And Sewer	21,058.97	21,856.30	14,000.00	10,933.27	14,500.00	12,000.00	-14.3%
5320	52220 Electric	18,220.48	16,676.62	18,000.00	11,014.93	16,000.00	17,170.00	-4.6%
5320	52230 Sewer	456.05	817.62	700.00	504.73	750.00	788.00	12.6%
5320	52240 Heat	13,206.31	12,524.83	12,500.00	5,594.89	12,000.00	12,500.00	0.0%
5320	52250 Telephone	0.00	0.00	400.00	0.00	380.00	400.00	0.0%
5320	52420 Machinery And Equip Maint	5,374.14	3,972.54	5,000.00	5,206.84	5,207.00	5,000.00	0.0%
5320	52470 Building Maintenance	6,114.12	4,898.40	6,300.00	7,021.88	6,600.00	6,300.00	0.0%
5320	53120 Office Supplies	982.41	1,059.82	1,000.00	251.40	800.00	1,000.00	0.0%
5320	53130 Printing/Photocopying	0.00	0.00	500.00	387.50	475.00	500.00	0.0%
5320	53250 Conference And Training	2,433.21	2,437.19	3,290.00	3,874.21	3,664.00	3,700.00	12.5%
5320	53440 Janitorial Supplies	241.20	300.00	900.00	1,100.06	900.00	900.00	0.0%
5320	53450 Program Supplies	4,800.31	5,345.74	4,500.00	4,336.37	4,561.00	4,500.00	0.0%
5320	53455 Concession Supplies	14,972.14	15,555.55	19,000.00	17,142.46	20,000.00	19,000.00	0.0%
5320	53460 Clothing And Uniforms	2,009.80	1,227.00	2,000.00	1,426.15	1,426.00	1,800.00	-10.0%
5320	53490 Other Operating Supplies	730.00	740.00	750.00	775.00	775.00	800.00	6.7%
5320	68190 Other Capital	3,600.00	3,300.00	24,500.00	16,704.61	24,000.00	24,750.00	1.0%

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5325	Buchner Pool	150,025.39	142,652.75	158,492.00	141,155.66	164,276.00	153,711.00	-3.0%
5325	51250 Wages Temporary	83,233.68	85,747.82	84,200.00	86,643.12	94,000.00	88,890.00	5.6%
5325	51510 Social Security	1,759.17	1,827.33	1,798.00	1,761.82	1,900.00	1,893.00	5.3%
5325	51520 Retirement	623.86	663.32	614.00	538.11	650.00	663.00	8.0%
5325	52190 Other Professional Services	9,000.00	10,500.00	11,000.00	10,250.00	10,250.00	12,000.00	9.1%
5325	52210 Water And Sewer	9,505.45	10,289.89	9,500.00	6,550.55	10,500.00	11,000.00	15.8%
5325	52220 Electric	10,967.23	10,897.68	10,600.00	7,840.94	10,800.00	10,900.00	2.8%
5325	52230 Sewer	907.97	612.66	950.00	763.20	975.00	1,000.00	5.3%
5325	52240 Heat	14,205.60	9,941.61	12,000.00	4,222.37	10,000.00	12,000.00	0.0%
5325	52250 Telephone	323.16	342.60	350.00	258.84	355.00	365.00	4.3%
5325	52420 Machinery And Equip Maint	2,472.74	1,471.63	2,200.00	952.50	1,000.00	1,500.00	-31.8%
5325	52470 Building Maintenance	7,816.20	2,693.20	4,800.00	1,579.67	3,000.00	4,000.00	-16.7%
5325	53120 Office Supplies	982.41	770.97	730.00	245.75	400.00	400.00	-45.2%
5325	53130 Printing/Photocopying	0.00	0.00	100.00	387.50	388.00	300.00	200.0%
5325	53250 Conference And Training	971.80	582.03	1,265.00	1,258.32	1,275.00	1,500.00	18.6%
5325	53440 Janitorial Supplies	608.74	450.00	900.00	1,156.89	1,157.00	1,000.00	11.1%
5325	53450 Program Supplies	1,340.13	799.87	1,345.00	374.56	1,300.00	2,000.00	48.7%
5325	53460 Clothing And Uniforms	1,187.25	932.14	1,300.00	1,494.02	1,448.00	1,500.00	15.4%
5325	53490 Other Operating Supplies	520.00	530.00	540.00	540.00	540.00	550.00	1.9%
5325	68190 Other Capital	3,600.00	3,600.00	14,300.00	14,337.50	14,338.00	2,250.00	-84.3%

Forestry

City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5610	Forestry	834,552.60	942,778.60	964,899.00	632,511.19	946,649.00	981,510.00	1.7%
5610	51110 Salaries	76,943.86	79,655.66	83,551.00	53,034.60	83,500.00	85,170.00	1.9%
5610	51210 Wages Permanent	431,601.20	504,335.56	520,270.00	325,822.48	501,000.00	527,883.00	1.5%
5610	51220 Overtime	5,456.69	2,643.88	3,000.00	1,875.39	2,800.00	3,000.00	0.0%
5610	51250 Wages Temporary	11,208.60	7,568.80	10,524.00	11,202.38	10,900.00	10,635.00	1.1%
5610	51510 Social Security	38,281.26	43,899.39	46,574.00	28,962.41	45,000.00	47,282.00	1.5%
5610	51520 Retirement	35,929.82	39,866.07	39,879.00	25,036.61	38,500.00	41,715.00	4.6%
5610	51540 Health Insurance	154,890.27	174,088.20	164,628.00	109,462.94	159,628.00	164,301.00	-0.2%
5610	51550 Life Insurance	879.81	1,130.20	1,391.00	827.82	1,350.00	1,442.00	3.7%
5610	51560 Dental Insurance	6,884.96	9,492.86	9,492.00	5,689.46	9,200.00	9,492.00	0.0%
5610	52250 Telephone	312.74	577.07	900.00	798.02	1,600.00	2,340.00	160.0%
5610	53220 Subscriptions-Office	159.50	136.65	130.00	0.00	138.00	140.00	7.7%
5610	53240 Membership Dues	170.00	175.00	180.00	175.00	175.00	360.00	100.0%
5610	53250 Conference And Training	2,161.64	2,518.12	2,500.00	2,486.94	2,580.00	2,600.00	4.0%
5610	53260 Advertising	320.05	98.24	150.00	77.03	78.00	150.00	0.0%
5610	53410 Agricultural/Horticultural S	27,987.96	28,683.90	29,000.00	27,673.11	29,800.00	30,000.00	3.4%
5610	53430 Assessment Trees	10,591.00	11,932.00	7,000.00	4,993.00	14,200.00	7,000.00	0.0%
5610	53431 Non-Assessment Trees	29,832.69	35,477.00	45,730.00	34,394.00	46,200.00	48,000.00	5.0%
5610	53490 Other Operating Supplies	940.55	500.00	0.00	0.00	0.00	0.00	0.0%

Community Special Events

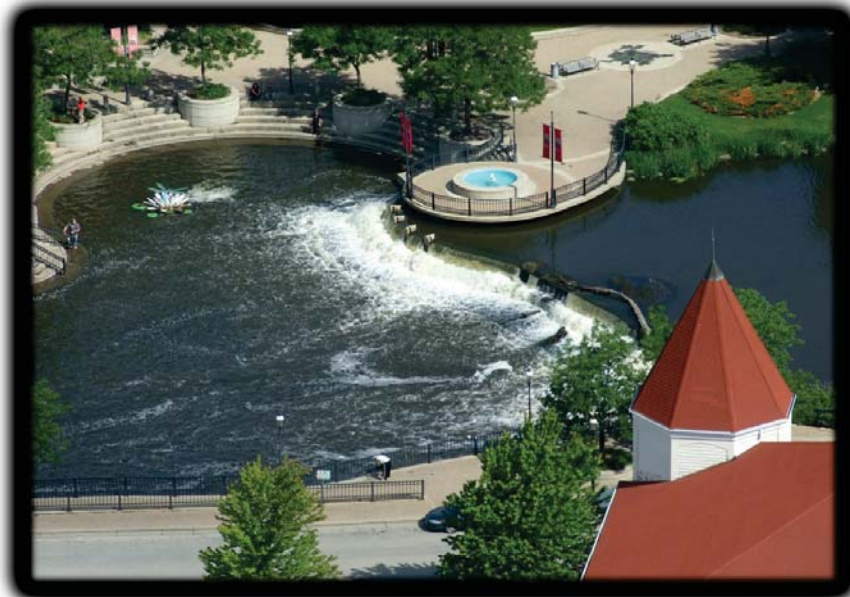
City of Waukesha - 2017 Annual Operating Budget

0100	General Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5940	Community Special Events	23,702.86	23,278.67	24,010.00	23,978.61	23,265.00	24,510.00	2.1%
5940	53130 Printing/Photocopying	184.53	175.20	300.00	264.97	265.00	300.00	0.0%
5940	53940 Community Special Events Expen	23,518.33	23,103.47	23,710.00	23,713.64	23,000.00	24,210.00	2.1%

Special Revenue Funds

The Special Revenue Fund is an account established by a government to collect money that must be used for a specific project. Special Revenue Funds have an identified specific or “special” revenue source that is used to fund programs or capital projects. Listed below are special revenue funds at the City of Waukesha:

- Citywide Fiber Maintenance
- Park & Recreation Special Revenue Fund Programs
- Public Works Impact Fees
- Parkland Dedication
- Library Impact Fees
- Police Department Impact Fees
- Civic Band
- Library Café
- Winter Jan-Boree



Parks & Recreation

Special Revenue Fund Programs

City of Waukesha - 2017 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5990	Park&Rec Spec Rev	(64,085.95)	34,224.26	79,521.00	(22,794.14)	44,088.00	2,891.00	-96.4%
5990	43290 Work Permits Revenue	(740.00)	(890.00)	(750.00)	(700.00)	(800.00)	(800.00)	6.7%
5990	45810 WPRA Ticket Program	(31,597.10)	(26,564.65)	(26,000.00)	(22,228.19)	(26,500.00)	(26,000.00)	0.0%
5990	45815 DNR Trail Pass Fees	(1,300.00)	(640.00)	(800.00)	(732.50)	(700.00)	(700.00)	-12.5%
5990	45825 Rec Programs	(685,060.26)	(677,768.30)	(655,000.00)	(534,792.61)	(710,000.00)	(751,000.00)	14.7%
5990	45835 Spooka Special Events	(2,131.10)	(1,286.80)	(500.00)	0.00	(800.00)	(800.00)	60.0%
5990	45836 Operation Honor	(5,000.00)	(8,000.00)	(15,000.00)	0.00	(5,000.00)	(5,000.00)	-66.7%
5990	45837 Carl Zach Cycling Classic	(20,900.00)	(20,000.00)	(25,000.00)	(20,550.00)	(20,550.00)	(25,000.00)	0.0%
5990	45838 Special Event New	(7,427.21)	(7,584.00)	(5,000.00)	0.00	(30,000.00)	(5,000.00)	0.0%
5990	48110 Interest On Investments	(651.35)	(1,242.42)	(600.00)	0.00	(1,000.00)	(1,000.00)	66.7%
5990	48340 Recycling Revenue	(561.21)	(808.44)	(800.00)	(296.54)	(750.00)	(800.00)	0.0%
5990	48410 Sponsorships - Recreation	(33,890.75)	(35,188.66)	(35,000.00)	(40,651.67)	(40,000.00)	(40,000.00)	14.3%
5990	48411 Spon-Adult Softball Facility	0.00	0.00	(50.00)	0.00	(25.00)	(50.00)	0.0%
5990	48415 Sponsorships-Parks/Forestry	(9,816.00)	(3,268.00)	(8,000.00)	84.00	(2,000.00)	(23,500.00)	193.8%
5990	48425 Sponsorships - Seniors	(218.84)	(172.31)	(250.00)	(206.59)	(240.00)	(250.00)	0.0%
5990	48430 Sponsorships-Music in the Park	0.00	0.00	(18,000.00)	(2,500.00)	(8,000.00)	(16,000.00)	-11.1%
5990	48431 Banner/Sign Ad Program	0.00	0.00	(2,000.00)	0.00	0.00	(2,000.00)	0.0%
5990	48433 Awards & Recognitions	0.00	0.00	(2,000.00)	(756.42)	(756.00)	(2,000.00)	0.0%
5990	48435 Financial Asst. Program	(556.85)	(629.00)	(700.00)	(371.20)	(600.00)	(700.00)	0.0%
5990	48490 Miscellaneous Revenues	(995.61)	(875.15)	(1,000.00)	(305.81)	(850.00)	(1,000.00)	0.0%
5990	51110 Salaries	0.00	11,710.49	65,640.00	42,861.34	65,650.00	78,373.00	19.4%
5990	51210 Wages Permanent	(9.00)	0.00	0.00	0.00	0.00	0.00	0.0%
5990	51220 Overtime	357.41	49.97	100.00	166.31	175.00	180.00	80.0%
5990	51250 Wages Temporary - Srs & Cool S	445,786.05	410,167.68	332,430.00	277,073.66	360,000.00	410,680.00	23.5%
5990	51510 Social Security	11,697.34	10,461.50	12,388.00	9,442.92	12,500.00	12,801.00	3.3%
5990	51520 Retirement	5,766.33	4,953.15	7,042.00	5,234.03	6,000.00	6,260.00	-11.1%
5990	51540 Health Insurance	0.00	0.00	13,879.00	7,432.32	13,800.00	13,803.00	-0.5%

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City of Waukesha - 2017 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5990	51550 Life Insurance	144.28	155.09	294.00	143.41	200.00	69.00	-76.5%
5990	51560 Dental Insurance	0.00	0.00	798.00	153.46	798.00	798.00	0.0%
5990	52190 Other Professional Services	0.00	0.00	31,000.00	33,095.00	36,500.00	33,200.00	7.1%
5990	52195 Credit Card Collection Fee	3,925.78	11,318.85	12,000.00	8,341.98	12,500.00	12,500.00	4.2%
5990	53135 Internal Printing	0.00	0.00	7,200.00	3,636.53	7,000.00	9,653.00	34.1%
5990	53190 State Work Permits	817.50	795.00	700.00	390.00	750.00	750.00	7.1%
5990	53195 DNR Trail Pass Supplies	1,170.00	576.00	750.00	0.00	650.00	650.00	-13.3%
5990	53350 Awards/Recognitions	2,304.42	3,317.81	5,400.00	2,783.68	4,000.00	5,400.00	0.0%
5990	53455 Vending Supplies	520.15	583.54	600.00	457.05	700.00	700.00	16.7%
5990	53490 WPRA Ticket Program	30,433.60	25,841.05	25,000.00	19,981.89	25,000.00	25,000.00	0.0%
5990	53940 Sponsor Program - Recreation	27,436.42	32,614.21	31,000.00	44,085.66	38,500.00	34,500.00	11.3%
5990	53945 Sponsor Program - Parks/Forest	8,731.53	8,287.25	8,000.00	223.00	2,000.00	23,000.00	187.5%
5990	53947 Sponsorship-Music in the Park	0.00	0.00	17,000.00	7,504.12	10,000.00	15,000.00	-11.8%
5990	53949 Sponsorship-Seniors	0.00	232.74	250.00	0.00	200.00	250.00	0.0%
5990	53950 Rec. Program Expenses	135,744.05	127,880.34	132,000.00	83,730.05	120,000.00	130,000.00	-1.5%
5990	53951 Spooka Special Events	1,014.06	653.43	500.00	250.00	550.00	600.00	20.0%
5990	53952 Operation Honor	5,214.14	8,859.30	14,000.00	0.00	3,000.00	4,000.00	-71.4%
5990	53953 Banner/Sign Ad Program	0.00	0.00	1,400.00	0.00	0.00	1,400.00	0.0%
5990	53957 Carl Zach Cycling Classic	19,264.96	18,793.17	24,000.00	20,498.18	20,024.00	24,000.00	0.0%
5990	53958 Special Event new	6,605.14	4,829.98	5,000.00	2,745.64	20,000.00	5,000.00	0.0%
5990	55160 Workman's Comp Insurance	10,230.67	13,554.60	14,000.00	17,796.85	20,000.00	25,424.00	81.6%
5990	68190 Other Capital	19,605.50	22,006.84	13,600.00	13,186.31	12,162.00	30,500.00	124.3%
5990	89240 Transfer To Capital Projects	0.00	101,500.00	100,000.00	0.00	100,000.00	0.00	-100.0%

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City of Waukesha - 2017 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5991	21st Century CLC Grant	0.00	0.00	0.00	81,463.03	0.00	0.00	0.0%
5991	42310 Federal Grants/ Aids	(90,737.98)	(129,106.44)	(100,000.00)	0.00	(100,000.00)	(99,895.00)	-0.1%
5991	51220 Overtime	0.00	45.00	0.00	0.00	0.00	0.00	0.0%
5991	51250 Wages Temporary	70,602.25	119,037.98	86,932.00	78,366.22	86,990.00	91,274.00	5.0%
5991	51510 Social Security	1,375.20	1,943.05	1,261.00	1,214.83	1,259.00	1,323.00	4.9%
5991	51520 Retirement	812.10	434.53	0.00	87.36	100.00	0.00	0.0%
5991	51550 Life Insurance	0.00	0.00	0.00	1.92	5.00	0.00	0.0%
5991	53950 Rec. Program Expenses	17,948.43	7,645.88	11,807.00	1,792.70	11,646.00	7,298.00	-38.2%

City of Waukesha - 2017 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5992	21st Century CLC Grant Banting	0.00	0.00	0.00	61,260.03	0.00	0.00	0.0%
5992	42310 Federal Grants/ Aids	(26,882.86)	(102,054.21)	(90,000.00)	0.00	(90,000.00)	(90,000.00)	0.0%
5992	51250 Wages Temporary	18,841.80	92,603.18	80,280.00	56,380.89	78,300.00	78,288.00	-2.5%
5992	51510 Social Security	268.73	1,338.73	1,164.00	821.98	1,300.00	1,135.00	-2.5%
5992	51520 Retirement	0.00	17.59	0.00	4.95	10.00	0.00	0.0%
5992	53950 Rec. Program Expenses	7,772.33	8,094.71	8,556.00	4,052.21	10,390.00	10,577.00	23.6%
Grand Total		(64,085.95)	34,224.26	79,521.00	119,928.92	44,088.00	2,891.00	-96.4%

Civic Band

City of Waukesha - 2017 Annual Operating Budget

0243 Civic Band Donation Fund	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5580 Civic Band	1,704.26	(25.00)	(895.00)	(11,771.33)	2,284.00	(10.00)	-98.9%
5580 48110 Interest On Investments	0.00	0.00	(95.00)	0.00	(95.00)	(85.00)	-10.5%
5580 48410 Private Donations-Lighted Do	(15,240.00)	(14,690.00)	(19,000.00)	(12,535.00)	(14,115.00)	(19,150.00)	0.8%
5580 51250 Wages Temporary	0.00	0.00	0.00	0.00	15,800.00	18,525.00	0.0%
5580 52190 Other Professional Services	16,250.00	14,525.00	17,500.00	212.00	212.00	0.00	-100.0%
5580 53130 Printing/Photocopying	242.81	0.00	300.00	271.69	272.00	300.00	0.0%
5580 53490 Other Operating Supplies	451.45	140.00	400.00	279.98	210.00	400.00	0.0%
Grand Total	1,704.26	(25.00)	(895.00)	(11,771.33)	2,284.00	(10.00)	-98.9%

JanBoree Special Revenue

City of Waukesha - 2017 Annual Operating Budget

0270 Festival & Special Activities	2014 Actuals	2015 Actuals	2016 Orig Bud	2016 Actuals	2016 Projected	2017 Executive	PCT Change 2016-2017Orig
5920 Janboree	2,825.36	(3,189.51)	(18.00)	(3,598.41)	(831.00)	0.00	-100.0%
5920 45820 Park Ware Rev	(5,800.00)	(7,000.00)	(11,000.00)	(1,686.58)	(7,000.00)	(11,000.00)	0.0%
5920 45830 Entry Fees	(310.00)	(390.00)	(1,000.00)	(105.00)	(105.00)	(500.00)	-50.0%
5920 45870 Recreation Fees-Concessions	(2,736.80)	(2,294.97)	(1,000.00)	(2,873.60)	(2,873.00)	(1,500.00)	50.0%
5920 49210 Transfers From General Fund	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	0.0%
5920 49990 Appropriated Fund Balance Ap	0.00	0.00	(3,000.00)	0.00	0.00	(2,982.00)	-0.6%
5920 51250 Wages Temporary	1,210.00	910.00	2,200.00	1,562.50	2,000.00	2,200.00	0.0%
5920 51510 Social Security	12.15	13.18	32.00	20.68	25.00	32.00	0.0%
5920 52190 Other Professional Services	9,795.97	8,664.41	11,300.00	5,535.00	8,000.00	10,300.00	-8.8%
5920 52990 State Mfg Assessment Fee	914.85	346.35	1,000.00	244.83	500.00	1,000.00	0.0%
5920 53110 Postage and Box Rent	0.00	0.00	50.00	0.00	0.00	50.00	0.0%
5920 53130 Printing/Photocopying	4,304.06	2,570.00	3,000.00	0.00	2,600.00	3,000.00	0.0%
5920 53260 Advertising	8,646.77	7,981.61	10,900.00	5,983.80	8,000.00	10,900.00	0.0%
5920 53490 Other Operating Supplies	985.31	635.18	1,000.00	2,272.32	2,272.00	2,500.00	150.0%
5920 55330 Equipment Rental	803.05	374.73	1,500.00	447.64	750.00	1,000.00	-33.3%
Grand Total	2,825.36	(3,189.51)	(18.00)	(3,598.41)	(831.00)	0.00	-100.0%