



NATIONAL
Gold Medal Winner

Recreation Programming and Services Plan



Waukesha Parks, Recreation & Forestry Department

Recreation Programming & Services Plan

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Acknowledgements

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Review of Planning Documents

City of Waukesha Park & Open Space Plan (2007; draft 2017)

The 2007 City of Waukesha Park & Open Space Plan was intended as a guide to the “City’s tradition of acquisition and development of lands for nature based reasons such as natural resource protection and preservation, development of a network of trail based activities directly related to those natural resources as well as active play areas.”

City of Waukesha Bicycle and Pedestrian Facilities Plan (2012)

The City of Waukesha Bicycle and Pedestrian Facilities Plan “guides the development of a network of bicycle and pedestrian routes linking activity centers and destinations within the City as well as to the larger regional network of trails and destinations.” The goal of the plan is to not only improve bicycling and walking conditions in the City but to also “contribute to economic development opportunities and enhanced quality of life for the community.” Recommendations of the plan included 51 miles of proposed bike lanes, six miles of proposed bike boulevards and approximately seven miles of shared lane routes.

Waukesha Parks, Recreation and Forestry Department Community Needs Assessment (2017)

This plan was developed in 2017 from a comprehensive study of community’s needs, attitudes, interests and priorities concerning park and recreation offerings in the City. Data was collected during a public input process including public meetings, focus groups, stakeholder interviews, and a community-wide survey.

City Strategic Plan (2010-2015; new plan to be developed in 2017)

The City of Waukesha strategic plan defines high level goals and objectives that the organization is pursuing to enhance the community’s existing amenities and to make the City of Waukesha “the community of choice.” In this plan, the major challenges and opportunities facing Waukesha were identified and the course was plotted. Waukesha continues to be a dynamic city that is proactive rather than purely reactionary. With a vision for the future, we will define our own destiny.

City of Waukesha Parks, Recreation and Forestry Department Strategic Plan (2010-2015; new plan in process 2018)

The strategic was developed through a very inclusive process that involved both internal and external community stakeholders to help identify priority goals and develop specific action plans for the next five years. These plans greatly aid the department’s efforts towards achieving the vision while continuing to fulfill the mission.

Recreation Programming and Services Plan (2011-2016)

The Recreation Programming and Services Plan is directly linked with the WPRF 2010-2015 Strategic Plan, incorporating recreation programming/services into the strategic plan’s specific goals and action steps.

Executive Summary

This plan has been prepared to provide direction to the City of Waukesha Parks, Recreation and Forestry Department in developing and maintaining comprehensive recreation programs, services and facilities provided by the Parks, Recreation and Forestry Department – Recreation Division. The plan will serve as a companion document to the Parks and Open Space Plan and Strategic Plan. The Recreation Program Plan and its development emphasize the role in achieving our vision while continuing to fulfill our mission. During the process, common themes emerge that identify key community characteristics and constraints that help shape the Recreation Program Plan recommendations. Understanding and responding to the changing recreation interests of the City of Waukesha is crucial to the continued success of the department.

The Recreation Programming and Services Plan is a fluid document that requires regular review and updates to keep initiative focused and relevant. We are dedicated to accomplishing the Program Master Plans and will work closely with the community to ensure our organization delivers a high level of programs and services to our residents.

Vision: “Gold Medal” services....exceptional quality of life.

Mission: To be responsive and committed in providing essential park, recreation and urban forestry services making our community a desirable place to live, work and play.

Recreation Program and Services Planning Process

The Recreation Programming and Services plan was completed through a four (4) phase development process.

Phase I: Data Collection and Assessment

Demographics, program evaluations, budgetary indicator and performance indicators are some of the numerous tools that are utilized by department staff to evaluate programmatic success based on the department vision and mission, community priorities and guiding principles. To benefit all individuals, gaps in service are analyzed and addressed to ensure the delivery of inclusive and universal programming where tiered levels of service exist.

Phase II: Comprehensive Plan Development

Team Planning Workshops – Members of the Recreation Team participated in several work sessions. During these sessions, the team articulated their vision for the future of the Recreation division and the values that depict what the organization stands for and the way it carries out its activities. Direction was guided by the results of the data and community outreach tools listed in phase I.

Phase III: Development of Recommendations

A first draft of the Recreation Programming and Service Plan was developed based on Phase I and Phase II. These recommendations were reviewed by the department team.

Phase IV: Review, revision, presentation and approval process.

The Recreation Program and Service plan is approved and adopted by the Parks, Recreation and Forestry Department Board. The Recreation Program and Service plan is reviewed annually and revised every five years.

Operational Database - Program Segmentation

1. **Validated Community Needs Assessment and trends analysis-**
This plan was developed in 2017 from a comprehensive study of community's needs, attitudes, interests and priorities concerning park and recreation offerings in the City. Data was collected during a public input process including public meetings, focus groups, stakeholder interviews, and a community-wide survey.
2. **City of Waukesha Parks, Recreation and Forestry Department Strategic Plan (2010-2015; new plan in process 2018)** - The strategic plan was developed through a very inclusive process that involved both internal and external community stakeholders to help identify priority goals and develop specific action plans for the next five years. These plans greatly aid the department's efforts towards achieving the vision while continuing to fulfill the mission.
3. **City of Waukesha Park and Open Space Plan (2017)** – This document contains an inventory of park locations, existing facilities, observed issues and recommendations for improvement (see 2018 Park and Open Space Plan)
4. **Annual reports**
Recreation Programming, Facility Rental Services and the Pool/Aquatic Program - These reports include information on the number of participants enrolled in programs, types of programs and services offered, volunteer statistics, number of rental sessions/usage numbers and financial statistics for each program report.

A "Best Customer" report has also been developed to provide information on our best customer's demographics, such as age, sex, cultural background, etc.

The Financial Assistance Annual Report provides us with information regarding economic barriers to recreation affecting our customers.

Community Development Block Grants goals and objectives, demographic reports and service maps are created for the following program areas/services: Senior Activity Coordinator, Adaptive Programs, Playground programs in federal revitalization zones.

Community Learning Centers Annual Performance Report shows performance measurements per federal requirement for Hawthorne and Banting Community Learning Centers.

4K Benchmark Assessment Data highlights the performance of community and school 4K sites.

Fees and Charges Schedule displays program direct cost, expenses, current fees, proposed fees and enrollment numbers. The park and recreation board approves this schedule three times a year.

5. **Inventories of programs, services and facilities using PASS™ Software** (see program segmentation samples in Appendix A) **Program Segmentation**

PASS™ Software

WPRF uses *Pricing and Service Sustainability* (PASS™) software to assist in aligning service philosophy and community priorities with their fiscal reality. PASS™ assists in determining where to responsibly allocate the public's tax-dollars (subsidy) while providing a clear picture of the "true cost of doing business" for all services.

The PASS™ software gives WPRF the ability to understand the true cost of doing business and how to most successfully and economically serve the constituents. Whether determining how to best identify and offer new services (e.g., facility rental, activity, membership) or determining how to responsibly reduce budgets, the PASS™ software provides a comprehensive approach to financial management.

WPRF's priorities guide the use of an organization's financial resources. PASS™ employs these priorities by assisting in the creation of "Service Categories". Service Categories help identify which services should be allocated of your resources (tax-subsidies, etc...).

Service Categories

Inclusion*: This service provides for reasonable accommodation to any Department activity, park and/or facility providing leisure opportunities to people with physical or cognitive disabilities. *Inclusion is a federal mandate; therefore, it may require full subsidy. (Examples: hearing interpreters, afterschool aide, swim aide)

Non-Monitored Access: This service provides open access to parks, athletic fields, trails, open space and recreation facilities, without any staff/volunteer supervision or oversight. (Examples: parks, playgrounds, athletic fields/courts, trails, open space)

Community Events: These are large-scale community events that are highly intensive and typically occur on an annual basis. (Examples: JanBoree, July 4th Parade & Fireworks, Music in the Park, Operation Honor, Movies in the Park)

Drop-in Monitored Access: Activities which do not require registration, are non-instructional, and include staff/volunteer supervision or oversight. (Examples: public open swim, toboggan run, formal gardens, open cards)

Education Services: Programs, classes, services that are oriented towards life skills and/or academic/education focused. (Examples: before/afterschool programs, home school, 3 & 4-Year-old preschool, babysitting training, lifeguard training)

Skill Based Activities-Beginner/Intermediate: Classes, clinics, workshops and other structured recreation activities (supervised/instructed) in which pre-registration is required and the primary intent is to acquire or enhance a specific beginner/intermediate skill set. (Examples: tumbling, youth sports leagues, swim lessons, general fitness classes)

Special Events: Events that serve a special interest and/or smaller portion of the community and typically occur on an annual basis. (Examples: Daddy/Daughter Dance, Buchnerfest, Go Far 5K, Pool Special Event, **Senior** Musical Event, Arbor Day Event)

Skill Based Activities – Advanced/Competitive: Classes, clinics, workshops and other structured recreation activities (supervised/instructed) in which pre-registration is required and the primary intent is to acquire or enhance a specific advanced/competitive skill set. (Examples: adult sports leagues, advanced pickleball, yoga, couch to 5K)

Specialized Services: Programs, services which have a limited enrollment and provide a specialized service benefitting participants exclusively. (Examples: family trips, senior trips)

Rentals: This service consists of parks, shelters, athletic fields, special areas and recreation facility rentals available throughout the park system. (Examples: Schuetze Recreation Center Gym, Bethesda Picnic Shelter, Frame Park Baseball Field, Les Paul Performance Center)

Resale: This service provides the availability of non-consumable and consumable goods for purchase at various Department facilities. (Examples: swim goggles, swim diapers, pool concession food, softballs)

PASS™ uses historical operational data along with preferred cost recovery and subsidy levels to determine justifiable fees and charges for services including but not limited to recreation courses, and facility rentals and memberships. PASS™ allows for planning, budgeting, pricing, and measurement of the entire organization's fiscal system.

4. **Participant Involvement**

The Waukesha Parks, Recreation & Forestry Department develops programs and services with the involvement of city residents and program participants. This participant-centered program planning focuses the park and recreation organization directly on the needs of the participant. We utilize a variety of methods to involve residents in our planning process. Following is a listing of current participant involvement methods; this involvement is ever changing as we are always looking for new ways to involve residents in our planning process.

- WPRF Board – composed of six citizen members and two members of the Common Council. The Board governs and manages the public parks, parkways, recreational property, recreational activities and urban forestry program which reflect the needs and interests of all residents.
- Senior Advisory Committee – seven-member committee that serves as a brainstorming group, makes recommendations to staff about policies/programs, helps develop Waukesha Senior Citizen goals, reviews and evaluates day to day functions of programs and helps provide direction and input on other pertinent department related topics
- Adult Softball Advisory Group – approximately ten participants provide feedback on adult softball programs (men's, women's, coed).
- Waukesha JanBoree Committee – organization representatives working on this winter special event.
- Senior Program Leaders – Golden Agers Club officers, Bridge Club leaders, etc.
- Neighborhood meetings – discussions held with WPRF Director and citizens in neighborhood parks, can be general in nature or issue oriented.
- Informational meetings – discussions held in regard to park capital projects, neighborhood park issues, or other programming opportunities in which citizens may share input.
- Community Playground Builds – residents can assist with playground building and other park improvements.
- Friends of WPRF – this “friends group” serves as an advocacy group and a sounding board for WPRF issues.
- Park Foundation of Waukesha Inc. – Community members raising money to support WPRF mission.
- Program volunteers – volunteers conduct a variety of programs, such as: youth sports, afterschool programs, special events or park/facility work days.
- Skatepark Advisory Group – youth involvement in skatepark planning.
- Baseball Ad-hoc Planning Team – City residents addressing community baseball opportunities, committee appointed by Mayor.
- 21st Century Community Learning Center Advisory Council – community partners, parents, school district staff work to meet the basic and academic needs enrolled in the Community Learning Center.

- Oktoberfest Work Group – citizen, organization representatives and sponsors plan engaging event for the community.
- IN (Interdepartmental Networking) Committee – comprised of middle management city department representatives that provide feedback on services.

These are structured methods to obtain information from participants to assist staff in all recreation program and service planning. Many of these committees or opportunities are ongoing, while others have a specific issue focus and will end once the issue is resolved.

Compliance with Standards

The Recreation Management team stays current on program industry standards and complies with them to continually improve and maintain a quality experience and manage risk. High quality standards are part of our planning information base.

Program Standards Include:

- Community Learning Center – Wisconsin After-School Continuous Improvement Process
- Before and Afterschool Program – Wisconsin After-School Continuous Improvement Process
- Fitness Programs – Must maintain Certification from Nationally Accredited Association
- Aquatics – Certified Pool Operator/Aquatics Facility Operator, American Red Cross Lifeguarding and Water Safety Instructor certificates are required for all staff
- Preschool – ECERS – Early Childhood Environment Rating Scale, The Wisconsin Early Learning Standards; Wisconsin Department of Public Instruction Certified Instructor required
- Babysitting – American Red Cross Certification
- Gymnastics – U100 – Fundamentals of Gymnastics Instruction; USA Gymnastic University Required

Self-Directed Programs and Services

Waukesha Parks, Recreation & Forestry provides self-directed programs and services to City of Waukesha residents, allowing individuals and groups to participate in recreation activities without leadership, under only general supervision. We operate numerous facilities, where the role of WPRF is to provide the general supervision only. We do have rules and regulations for safety and courteous use of the facilities, along with a plan for the general supervision and maintenance of facilities. Following is a listing of current self-directed programs and services we provide, and this listing is updated annually as facilities and services change.

- 24 park shelters with picnic tables
- 28 fully accessible playgrounds
- Recreation Trails (paved and rustic)
- Born Learning Trail
- Skatepark
- Formal Gardens
- Riverwalk
- Pet Exercise Area / Dog Run
- Ice skating rink
- 42 tennis courts
- 8 Pickleball courts
- 12 Basketball courts
- 41 Athletic fields
- 6 Sand volleyball courts
- Open Swim (2 outdoor pools)
- Open Gym Activities (Walking, Fire-Up Fridays)
- Open Cards
- Open Painting
- Civic Band Concerts
- Canoe launch at Fox River
- Fitness Challenge
- Fishing Piers at Fox River
- Boardwalk in Fox River Sanctuary
- Interpretive Signage at Historic Parks
- Sledding Hills
- Bird watching
- High Rollers Fun Rentals (paddleboat and bike rentals)
- Arboretum
- Acres of Open Space
- Outdoor adult bikes at the Schuetze playground

Additional self-directed programs and services being considered for development are disc golf course, tree identification walk and café/coffee shop as a gathering place for park users.

These self-directed programs and services are marketed in the WPRF Activity Guides, Trail Map, WPRF website, monthly senior newsletter, Rental Guide and other service specific brochures/flyers.

Leader-Directed Programs and Services

Waukesha Parks, Recreation & Forestry provides leader-directed programs and services to City of Waukesha residents, this encompasses the majority of recreation programs we offer the community. This approach to service delivery refers to those programs that provide direct face-to-face leadership of an activity. These programs are often oriented toward providing skills, knowledge or information to the participant. This type of leadership is most often provided by individuals who are employed as instructors, coaches or leaders. Volunteers are also used in leadership roles. The following is a listing of current leader-directed programs and services we provide, and this listing is updated annually as facilities and services change.

Youth Enrichment

- Fox Tale Preschool
- Fox Tale 4K Preschool
- Preschool Field Trips
- Music Makers
- Ballet & Tap
- Baton
- Pre-school Athletic Skills
- Tumbling (Tykes, Tots, Flipping Fours Rolly Polly)
- Dance
- Mini & Mighty Masters Art Studio
- Daddy/Daughter Dance
- Tae Kwon Do
- Art Classes (Drawing, Cartooning)
- Home School Physical Education & Art
- Babysitting Training
- Children's Theater
- Holiday Events

Youth Sports

- Learn to Skate
- Lacrosse
- Ski/Snowboard Lessons
- Skateboard Lessons
- Soccer Stars
- T-Ball Stars
- Golf Lessons
- Tennis Lessons (Pee Wee, Youth & Teen)
- Soccer League (Girls, Boys & Coed)
- Soccer Instruction
- British Soccer Camp
- Tag Rugby
- T-Ball League (Girls, Boys)
- Softball League (Girls)
- Baseball League (Boys)
- Basketball
- Rock Climbing
- Archery
- Recreation Tree Climbing
- Blast ball
- Bow Hunting

Playgrounds / School Programs

- Traditional Summer Playgrounds
- Cool School "Rec" (day camp)
- Cool School Summer Explorers (day camp)
- Preschool Playgrounds (Wee, Summer & Afternoon Friends)
- Playground Field Trips
- Leading Forward: Leadership for Teens
- Afterschool Programs
- Before-school Programs
- Day Off Program
- Community Learning Centers

Adult Enrichment

- Family Trips
- Digital Photography
- Knitting
- Crocheting
- Painting
- Tree Identification
- Environmental "Green" Classes
- Cooking Classes
- Cell Phone, Email & Social Networking Basics
- Recreation Tree Climbing
- Organizing Classes

Adult & Lifetime Sports

- Summer Softball Leagues (men, women, coed)
- Fall Softball Leagues
- Kickball Leagues (coed)
- Football Leagues (men)
- Basketball Leagues (men)
- Golf Lessons
- Tennis Lessons
- Tae Kwon Do
- Pickleball
- PT (Progressive Tennis)

Leader-Directed Programs and Services - Continued

Fitness, Dance & Wellness

- Boot Camp (indoor & outdoor)
- Zumba / Aqua Zumba
- Yoga
- Tai Chi
- Core Ball Workout
- Nordic Walking/Trail Trekking
- Stretch
- Circuit
- Step
- Pound
- Sculpting/Reps
- Cardio
- Beginning Fitness
- Couples Social Dance

Older Adults

- Boot Camp
- Cardio Dance
- Senior Strength
- Movers & Shakers
- Yoga
- Ipad Basics
- American Mah Jongg Class and Meet Ups
- Aquasize & Open Swim
- Zumba Gold
- Painting & Open Studio
- Knitting, Crocheting, Needlework
- AARP Driver Safety Program
- Speaker Series
- Bunco
- Bridge Clubs/Lessons
- Music Special Events
- Bingo
- Brown Bag Conversations
- Order in the Court Series

- Bunco
- Book Circle
- Transportation Classes
- Gardening Group
- Benefit Specialist
- Day Trips
- Energy Assistance
- Aging in Place
- Maximize your Medicare

Adaptive Recreation

- SPARC (special people at recreation center)
- R & R Club (recreation & respite)

Aquatics

- Parent/Tot Swim Lessons
- Preschool: Introduction to Water Skills
- Learn to Swim
- Private Group Swim Lessons
- Lifeguard Training
- Water Safety Instructor Certification
- Water Exercise
- Diving Lesson
- Synchronized Swim Lessons
- Deep Water Job
- 101 Ways to Water Walk

Family Programming

- Day trips
- Kayaking
- Tae Kwon Do
- Recreation Tree Climbing

These leader-directed programs and services are marketed in the WPRF Activity Guides, WPRF website, monthly senior newsletter and other service specific brochures/flyers. All programs are planned and evaluated through the Programming Cycle. See addendums & service matrix for specific classes in program areas.

Facilitated Programs and Services

Waukesha Parks, Recreation & Forestry promotes Facilitated Programs and Services whenever appropriate. Facilitated services should be provided to individuals and small groups of individuals to stimulate and assist them to become independent and in control of their own organization or activity. WPRF is able to provide individuals with different levels of assistance to promote facilitation, either initial organizing or with on-going programming. The underlying purpose is to help individuals become fully capable of handling their own recreation. At this time, WPRF has limited involvement with the facilitation of programs and services, but we continue to evaluate all of our programs and implement facilitation when possible. Following is a listing of current facilitated programs and services we provide, and this listing is updated annually as programs and services change.

- Jazz in Cutler Park
- High Rollers Fun Rentals
- Waukesha Rifle and Pistol Club
- Waukesha Tennis Association
- Environmental Education Program (Waukesha School District)
- Bridge is Fun Club
- Senior Fun Bridge Group
- Golden Agers
- Open Bridge
- Badgerland Waterski Show
- Spring City Garden Club Plant Sale
- Rotary Club
- Trailbreaker Marathon
- Home School Open Gym

Special Events

Waukesha Parks, Recreation & Forestry responds to citizen interest by providing special events throughout the year. Special Events ranked very high in the **WPRF 2017 Community Needs Assessment** in areas of importance to City residents. Special events are occasions for drawing individuals together to enjoy a recreation experience that is meaningful, significant, and relevant to well-being. Typically, they are a singular occurrence, an unusual or extraordinary activity, deviating from the routine or normal, and generally have a large number attendees involved in the event. An event may serve multiple functions or purposes with three broad purposes: to affect the organizational climate; to promote the community; and/or to enhance the economic status of the organization or community. Following are special events coordinated by WPRF for the Waukesha community:

- Waukesha JanBoree
- Independence Day Parade & Fireworks
- Daddy Daughter Dance
- WPRF/Library Family Celebrations
- Trailbreaker Marathon
- Fox River Art Show
- Future 4 Waukesha Kite Fly
- Future 4 Waukesha Pizza, Polka, Art in the Park
- Movie Night in the Park & Pools
- Buchnerfest
- Arbor Day Celebration
- Youth Theater Production
- Civic Band Summer Concerts
- Tribute Tuesday Concerts
- Grand Openings/Anniversaries of Facilities
- Waukesha 500
- Waukesha Kid Perform
- Carl Zach Cycling Classic
- Kiddie Klassic Bike Race
- National Night Out
- Beer Gardens
- Adult Summer Softball Tournament
- Oktoberfest
- Retzer Howl-O-Ween Event
- Operation Honor: A Salute to Veterans
- Holiday Celebrations
- Special Family Trips

There are also special events that are coordinated by other community agencies which utilize/rent our park facilities to run the events.

Outreach to Underserved Populations

WPRF strives to make services available to all cultures and populations within the Waukesha community. Adequate opportunities for recreation must be available to persons of all races, creeds, colors, ages, and gender, regardless of physical or mental disability or economic level.

We utilize several methods to identify the underserved populations:

- Community Development Block Grant (CDBG) identified Neighborhood Revitalization Strategy Areas. These are neighborhoods in Waukesha considered “at risk”, with higher crime rates, increased police contacts and lower income levels. WPRF has targeted these neighborhoods for direct youth programming at little or no cost (see Census tract map for Waukesha with data for percent of economically disadvantage).
- Utilization of school principals, social workers and teachers to identify children or families of need.
- WI Department of Public Instruction – accountability report cards show school wide performance and distribution of students across the four Wisconsin Student Assessment System (WSAS) performance levels for the most recent three years.
- Increased marketing of our Financial Assistance Program has increased the accessibility of persons who have financial barriers to recreation programming.
- WPRF networks with many social service agencies in Waukesha who assist us in identifying residents of need (physical, mental, emotional or economic).

Following are examples of outreach programs specifically designed to reach the underserved populations.

- Saratoga Summer Playground Program – located on school grounds, centered in a Neighborhood Revitalization Strategy Area. Registration is taken onsite at the school grounds, with no charge for the child’s participation in the program. Registration and program information at this park is written in both English and Spanish. We see an increase in children’s participation when we make registration easier for parents. We also have a bi-lingual playground leader to decrease any language barriers with the participants or parents. This playground site is a collaboration of community partners to increase services – Waukesha Police Department, Waukesha Library, University of Wisconsin – Extension, and St. Vincent de Paul Churches who provide free bag lunches at the park. This program is provided at no cost to the participants through a CDBG grant.
- Sentinel Summer Playground Program - located at a park site, centered in a Neighborhood Revitalization Strategy Area. Registration is taken onsite at this park, with no charge for the child’s participation in the program. Registration and program information at this park is written in both English and Spanish. We see an increase in children’s participation when we make registration easier for parents. This playground site is a collaboration of community partners to increase services – Waukesha Police Department, Waukesha Library, University of Wisconsin – Extension, and Salvation Army who provides free bag lunches at the park. This program is provided at no cost to the participants through a grant from the CDBG.
- Senior Adults Open Programs – we provide many “drop-in” programs for senior adults at no cost. These programs are designed for people 55+ who have financial barriers limiting their participation in other fee based programs. These programs are located at a community center in a Neighborhood Revitalization Strategy Area and focus on education and socialization for senior adults. These programs are provided at no cost to the participants through a grant from the CDBG.
- Interpreters for the Hearing Impaired are provided by WPRF. Persons with this need have to inform the department of their request and this service is provided at no cost to the participant.
- For families with financial barriers to recreation, the WPRF Financial Assistance program is available. City residents must verify eligibility by providing one of the

following documents – Aid to Families with Dependent Children, verification letter from a school indicating the applicant qualifies for Free or Reduced Price School Meals or proof of receiving Badgercare, Food Share, Foster Care, Medicaid or Supplemental Security Income. Families who are eligible for WPRF Financial Assistance will receive a discounted rate on classes/programs. During difficult economic times, we have seen an increase in person's utilizing the Financial Assistance program.

- Free Meal Sites: St. Vincent De Paul serves 5,392 lunches in 2017 at Saratoga Park and Salvation Army serves over 5000+ lunches each summer at Sentinel Park.
- Adaptive Summer Camp: WPRF partners with Easter Seal to provide day camp to children and adults ages 7-21.
- Respite and Recreation Programs (R & R)- WPRF partners with Broadscope to provide R & R, fun-filled evenings for children with disabilities and their siblings, age birth to 21. In addition, this provides much needed rest for parents who continually support them.
- Adaptive Needs at Before/Afterschool and Community Learning Center Sites: Community Development Block Grant Dollars support Professional Development, Tools and Materials for 80 staff members supporting 700+ students (30% identified with special needs).
- Hawthorne and Banting Community Learning Centers offer students an affordable/ "free" before and extended school day filled with learning opportunities in a safe, supportive environment and encourage our students' efforts to improve their academic achievement and enhance their physical, mental and social well-being. The program provides before and after school (Monday-Friday), family involvement opportunities and parent engagement. The program utilizes community partnerships to support children's development and reduce barriers to overall success. Community Learning Centers are funded through the Wisconsin Department of Public Instruction 21st Century Community Learning Center Grant program.
- Dementia/Alzheimer Education: Alzheimer's Association Southeastern WI Chapter provides opportunities to boost brain power and understand normal aging impacts verses Dementia/Alzheimers.
- CESA 1 (Cooperative Educational Service Agency) – Provides Social Emotional Education to Before and Afterschool Staff.
- Cops and Kids Foundation (Community Learning Center Programming): Provides Badges and bullseye programs, Gutter Ball program and Archery program to help youth with barriers develop positive relationship with the Police Department.
- ERAs Senior Network (Senior Programs - Advisory): Provides education programs and connects Seniors with volunteer resources (yard work, grocery shopping, friendly visitor, etc.).
- Lion's Club (Pre-School Eye Screening): Lion's club helps identify children that need glasses at a very young age.
- Metro Transit Waukesha provides orientation/ride along programs for Seniors and Afterschool participants.
- Parent's Place (Parent Education – Therapy from Afterschool Referrals): Parents Place is a non-profit family resource center for families with children ages 0-18. WPRF works with Parents to provide parent and child educational programs (Social Skills/Self Esteem, The Spirited Child, Love and Logic, etc.) at Before, Afterschool and at the Community Learning Centers and individualized therapy.
- Pro Health Care (Seniors: education, volunteers): Pro Health Care provides a Power of Attorney for Health Care at no charge so vulnerable senior citizens have a trusted person to act on their behalf in a medical emergency.
- Texas Roadhouse (Senior – Veteran recognition): Texas Roadhouse helps honor our veterans by providing a free meal for our Operation Honor veterans program. WPRF had a guest speaker in 2017 that discuss engaging veterans after deployment and PTSD.
- University of Wisconsin – Extension (Nutrition Education to Underserved Areas):

The UW Extension together with WPRF provides nutrition education at park sites and Before/Afterschool sites.

- Waukesha County Aging and Disability Resource Center - ADRC(Senior Programming - Resources): ADRC services complement WPRF services as they provide information, assistance, counseling and supportive services for adults age 60 and older. ADRC provides benefit specialist services at our Schuetze Recreation Center and educational presentations throughout the year.
- Waukesha County Health and Human Services Juvenile Services (Positive Programming): WPRF provides Pool Pass Packages to Juvenile Services in efforts to provide fun, safe and healthy activities to at risk youth and their families during the summer months.
- Waukesha Housing Authority (Senior Programming Partner)
- Waukesha Police Department (Resource, Advisory, Education, Special Events)
- Waukesha Public Library (Programming at Location of Identified Need, Special Events, Advisory): The library staff provide Family literacy programs, a Bright Beginnings program, Storytime and book talks that target academically challenged youth and their families.
- Energy Services (Senior Education): Seniors have the opportunity to learn about weatherization, energy assistance and crisis programs and how to apply for assistance.
- Workforce Development (Work Experience Program for Youth): WPRF works with Workforce Development to provide experiences for youth that struggled to obtain employment. Some experiences have led to seasonal employment.

Program and Service Determinants

The Waukesha Parks, Recreation & Forestry Department (WPRF) is committed to delivering programs and service.

The Recreation Division uses a program evaluation and assessment form to evaluate and understand the impact of new and existing programs and services. This form includes the extent to which each program supports the six determinants (as recommended by the National Recreation and Parks Association) listed below. The form is completed for new programs (in addition to the course proposal form) and formally completed every 5 years for existing programs and services.

1. Conceptual foundations of play, recreation and leisure
2. Organizational agency philosophy, mission and vision and goals and objectives
3. Constituent interests and needs
4. Creation of constituent-centered culture
5. Experiences desirable for clientele
6. Community Opportunities

A. Conceptual foundations of play, recreation and leisure

Recreation programs should reflect the basic conceptual foundations of play, recreation and leisure. Play as a form of behavior is usually thought of as creative, spontaneous expression. Recreation is an activity in which a person engages for a positive, purposeful end and leisure promotes opportunities for relaxation or recreation in time away from daily responsibilities. Often recreation programs reflect the spirit of play in their design, promoting open, free and expressive opportunities for individuals.

WPRF promotes programs and services which enhance social, cognitive, physical and mental well-being of individuals. We offer a variety of healthy and fun recreation and leisure choices to all ages, throughout the community, focusing on the following:

- Providing opportunities for creative and intellectual expression.
- Promoting health and well-being.
- Allow for opportunities that encourage enjoyment and self-expression.
- Enhancing physical and cognitive skill development and abilities.
- Encouraging opportunities for socialization and engagement.
- Variety and affordable opportunities for all.
- Safe environment for play.
- Enriching the quality of life for the Waukesha community.
- Promoting the development of leisure awareness.

The conceptual foundations of play, recreation and leisure are the basis of a positive recreation experience which can include a creative experience, individual growth and development, and self-enhancement. These foundations are integrated into the recreation programs and services provided by WPRF.

“Play for grown people is recreation- the renewal of life; For children, it is growth - the gaining of life.”
Joseph Lee, Father of American Playground

B. Organizational agency philosophy, mission and vision and goals and objectives

The Waukesha Parks, Recreation & Forestry Department is guided by its vision and mission.

***Vision:** "Gold Medal" services.... exceptional quality of life!*

***Mission:** To be responsive and committed in providing essential park, recreation and urban forestry services making our community a desirable place to live, work and play.*

Recreation Division goals for the next five years are reinforced through the **WPRF 2010 - 2015 Strategic Plan (Update 2017):**

Recreation Division Goals and Objectives

Goal: Strengthen Community Image and sense of place by providing a place for citizens to gather for citywide festivals, as well as public and private events.

Objectives

- a. Deliver special events that connect individuals to each other and to the community.
- b. Continue to implement the facilities that that are relevant to the community members, provide a personal touch and easy access for all residents, create a social gathering spaces for community.
- c. Upgrade and improve existing parks and facilities.
- d. Pursue funding for park and recreation development including development of revenue generating recreation facilities and activities which can aid in the development of new facilities and the maintenance of existing facilities.
- e. Encourage the use of parks for public, cultural, art and history events.
- f. Tell the story of the park and recreation department through interpretive displays and programming and by celebrating key milestones in park and recreation history.

Goal: Provide recreational experiences and places that promote health and wellness and foster cognitive, social, emotional and physical development

Objectives

- a. Ensure the parks, recreational facilities and program offerings are reflective of the community population and needs.
- b. Be the source of information about recreation opportunities city-wide.
- c. Facilitate programming partnerships with groups and organizations that support health and wellness.
- d. Adapt programming to busy lifestyles and make it easy for individuals and families to participate.
- e. Provide opportunities for self-directed recreation on land and water throughout the park system.
- f. Explore ways to integrate non-traditional recreation opportunities for all ages.
- g. In addition to a staff that is multi-generational, implement employment recruitment and retention staff strategies that include more cooperative efforts and increased communication.

Goal: Foster community engagement

Objectives

- a. Cooperatively work with the school district and other partners.
- b. Conduct periodic surveys and reviews of program and services and their benefit to the community.
- c. Encourage citizen involvement with the development of programs and all facets of our operation.
- d. Provide volunteer opportunities that are meaningful to individuals of all ages and families and further the work of the Waukesha Parks, Recreation and forestry Department.
- e. Recruit adults to be positive role models in the lives of youth through mentoring and coaching.
- f. Encourage and manage large scale volunteer projects that accommodate the desire of local business and corporations to volunteer in the community.
- g. Provide opportunities for sponsors to feel engaged with community.

Goal: Facilitate community problem solving

Objectives

- a. Identify and reduce physical and financial barriers to participation in programs.
- b. Continue to provide targeted services to the underserved.

Goal: Support economic development

Objectives

- a. Provide unique, innovative signature facilities and programs to draw users from through the region.
- b. Consider the need for indoor and outdoor facilities with the capacity to support increased recreation programming year-round.
- c. Actively seek innovative funding methods to retain financial flexibility, match user benefits and interest and increase facility services.

Goal: Strengthens safety and security

Objectives

- a. Positively influence youth.
- b. Communicate clear expectations of behavior to park visitors.
- c. Train all staff to recognize and divert dangerous activity within the park system.
- d. Ensure all staff are visible, welcoming and positive.
- e. Ensure facilities are well maintained.
- f. Support community policing efforts.
- g. Cooperate with other agencies to develop an approach and available resources to Waukesha residents in need.

Goal: Protects environmental resources and educate the public -

Objectives

- a. Provide environmental education and nature based recreation that encourages all people to explore, protect, understand and become stewards of natural areas.
- b. Develop strong connections between community and neighborhood nature areas through programming.
- c. Provide and support other entities in providing programming that teaches residents to reduce their individual negative impact on the natural environment.
- d. Engage volunteers in the maintenance and preservation of our parks.

Critical Issues

- a. **Employment Recruitment and Retention:** There is a nationwide and statewide shortage of seasonal workers. The labor market is tight and wages have been bid up to try to respond to the tightening labor market. Balancing the Waukesha Parks, Recreation and Forestry Department cost recovery model and community demand is a challenge.
- b. **Serving the Underserved:** Youth cannot grow and progress unless their basic needs are met. The challenges are significant and continue to grow in our community. Waukesha Park and Recreation must attempt to balance need and simultaneously service all sectors of the population of taxpayers who expect services.
- c. **Special Interest Groups and Divisive Community Opinions:** Internet, media and social networking have affected recreation services and have also affected how people interact and react to the debate about services, needs and future direction. Social networking has allowed individuals and small organizations to influence policy, decision making and planning, before the internet, special interest groups were not always well organized and struggled to make their voices heard. Unfortunately, voices representing all sides of services, needs and future direction are not always present.
- d. **Local Officials Opinions about Parks, Recreation and Forestry Services:** There is growing concern of local officials not believing that park, recreation and forestry provides benefits that address critical community needs. These officials are putting a lower level of priority on park, recreation and forestry investment (both facilities and other funding priorities).
- e. **Diversity:** Demographics expressed as age, income, gender and life stage complexity and social shifts in society are changing who, what and how we offer programs.

Basic Premises

The New paradigm assumes that public recreation agencies will:

- a. Provide services based on social and economic unit.
- b. Provide programs of human service that may go far beyond traditional recreation activities.
- c. Act as a community organizer and catalyst in matching community resources to citizen need.
- d. Fund services from a variety of sources including fee for service, donations, sale of services, contract arrangement, barter, agency partnerships and cooperation with the private sector as well as tax resources.
- e. Plan by anticipating a preferred future, organizing services around groups in response to participants needs and careful community wide analysis,
- f. Plan in cooperation with agencies, community informants as well as with staff.
- g. Develop a benefit base marketing approach to operations.
- h. Evaluate services in terms of human consequences.
- i. Instill staff importance of being customer focused.
- j. Justify budgets in terms of social need and program results.
- k. Ongoing goal of human development and community organization.
- l. Maintain culture defined by meaningful work, deep employee engagement, job organizational fit and strong leadership.

Our vision and mission set the direction for all our programs and services and our planning goals ensure that our organization is moving in a positive direction and at a high level of service to our residents.

Values

In general, values are important and enduring beliefs or ideals shared by the members of an organization about what is good or desirable and what is not. Values exert major influence on the behavior of an individual and serve as broad guidelines in all situations.

Following are the values of the WPRF Recreation Division which guide our Recreation Programming and Services:

- *Quality and Affordable* – We are committed to providing quality and affordable recreation programming and services that offer value to the Waukesha Community.
- *Comprehensive and Diverse* – We believe comprehensive and diverse recreation programs and services provide every resident with a wide variety of recreation opportunities.
- *Safety* – The commitment to provide safe programs and facilities for participants, users and staff is fully integrated into all services we provide.
- *Creative and Innovative* – We embrace staff providing creative and innovative recreation programs and services to continually improve and advance all services provided.

C. Constituent interests and needs

The WPRF mission provides the focus of a responsive service provider, incorporating constituent interests and needs in all we do.

***Mission:** To be responsive and committed in providing essential park, recreation and urban forestry services making our community a desirable place to live, work and play.*

The **City of Waukesha 2010- 2015 Strategic Plan** identifies a goal to become a customer focused organization. The **WPRF 2010- 2015 Strategic Plan Goal #1** states “WPRF is an Exceptional, Customer-Focused Organization”. These plans identify constituent’s interests and needs as a high priority for our services.

The recreation programs and services, interests and needs of Waukesha residents are determined through the following methods:

- Citizen Satisfaction Survey (statistically valid) of Waukesha residents every five years
- Information gathering through interviews and focus groups as part of **WPRF 2010 - 2015 Strategic Plan**. Groups included were: community members at-large, area business representatives, elected officials, community leaders, WPRF board members, seasonal employees and volunteers, union employees, management and supervisors
- Citizen advisory groups/committees, i.e. Senior Advisory Committee, Softball Advisory, Friends of WPRF, 21st Century Community Learning Center Advisory Council, JanBoree Committee, Oktoberfest Work Group, etc.
- Public informational meetings and hearings
- Program/class evaluations
- “Best Customer” report
- Collection and analysis of City demographic and census information
- Face-to-face feedback and suggestions from customers to staff
- Documentation of citizens concerns and suggestions through rental comment cards, registration form feedbacks, online City service concerns, monthly feedback report and alderperson referrals
- Civic committees, boards or partners, i.e. Waukesha Youth Collaborative, Arts of Waukesha County, CVB (Convention & Visitors Bureau), Future “4” Waukesha, Sports Committee, Park Foundation of Waukesha etc.
- Attend professional conferences, workshops, webinars
- Awareness of standards and mandates related to recreation programming/services

D. Creation of Constituent-Centered Culture

Programs and services reflect the WPRF culture where constituent's needs are the prime factor in creating and providing programs. This can be reflected not only in program design but in terms of staff behaviors, architecture, furniture, technology, dress, forms of address, decision making style, planning processes and forms of communication.

E. Experiences desirable for clientele

Programs and services must be designed to meet the desired needs of the specific clientele, and which will entice them to participate. This is particularly true when programming for clientele with special needs, including people with disabilities, underserved youth, and older adults.

Facilities for programs and services are designed to be safe, clean, attractive, pleasant and barrier free for all clientele.

WPRF utilizes a programming process when planning and delivering all types of recreation programs. The analysis and degree of complexity when conducting assessments, setting goals and objectives, and evaluating programs will vary with the type of program or service being provided.

F. Community opportunities

WPRF serves a diverse Southeastern Wisconsin community of nearly 72,000 residents. Established in 1926, we have developed a wide range of public spaces offering recreational and park opportunities for over 85 years. Aided by an adopted Park & Open Space Plan, the park system has grown to include 49 sites encompassing nearly 1,100 acres of parkland and natural resource areas. Facility opportunities abound featuring:

- 2 Outdoor Pools – Horeb Springs Aquatics Center (zero depth with water slides) and Buchner Pool (traditional 50 meter pool with separate wading pool)
- 12 miles of trails
- Environmental Education Center
- Recreation Center
- Community Building
- Boardwalk
- 23 Park Shelters
- 30 Playgrounds
- 44 Tennis Courts
- 8 Permanent Pickleball Courts (To Be Completed by June 23)
- 12 Basketball Courts
- Skate Park
- Sand Volleyball Courts
- Formal Gardens
- Les Paul Performance Center
- Amphitheater
- Toboggan Run
- Outdoor Ice Skating
- 17 Softball Fields
- 9 Baseball Fields
- 1 Football Field
- 13 Soccer Fields

In addition, an extensive trail system and Riverwalk corridor link with regional trails. The department also plans and cares for an extensive urban forest that totals nearly 30,000 street, park and public property trees.

Waukesha is a community in which a variety of organizations provide recreation services. Non-profits, school districts, sports clubs, government agencies and private for-profit enterprises do provide different levels of recreation offerings. As identified in the **WPRF 2010 - 2015 Strategic Plan Goal #3**, WPRF fosters partnerships and community connections. We are always seeking to expand community partnerships with public, non-profit and private entities. Utilizing all resources cooperatively will assist in expanding programs and services in the community. We see WPRF to be a leader in this area. Our facilities are in every Waukesha neighborhood providing the needed link to all families and individuals.

Interagency Partnerships

WPRF works with other public agencies, nonprofit associations, and for private for-profit agencies to ensure maximum coverage with a minimum of duplication. Joint programs are established wherever possible.

The City of Waukesha maintains an inventory of Culture and Leisure opportunities in Waukesha and uses PASS™ software as a comprehensive approach to financial management. This software takes local and regional public sector, non-profit and private sector competition into consideration in data analysis.

We have varied levels of cooperative programming from partnerships to informal affiliations. Formalization of current partnerships is a high priority of WPRF. Following is a listing of organizations with which we have some level of cooperative programming or services. A brief explanation of the community connection follows each organization.

1. 1st Assembly of God (volunteers)
2. AARP (programming)
3. Adventure Rock (programming)
4. Alaskan Malamute Club of Wisconsin (programming)
5. Allied Veteran's Council (special events)
6. Alpine Valley Ski Hill (programming)
7. Alzheimer's Association Southeastern WI Chapter (education, programming)
8. American Red Cross (education)
9. Arborist Association (education)
10. Aurora Health Care (education)
11. Avalon Square (programming)
12. Badgerland Waterski Club (facilitation)
13. Banting Elementary School (afterschool programming)
14. Bethesda Elementary School (afterschool programming)
15. Blair Elementary School (programming)
16. Boy Scouts of America Potawatomi Unity (volunteers)
17. British Soccer Club (programming)
18. Broadscope (programming)
19. Butler Quest Program (volunteers)
20. Carroll University (programming, volunteers, facility partnerships)
21. CESA 1 (education)
22. City of Waukesha Chamber of Commerce (special events)
23. Children's Hospital (programming)
24. Civic Band (special events)
25. Clear Channel Outdoor (media)
26. Clutter Coach (programming)
27. Community Development Block Grants (funding, partnerships)
28. Cops and Kids Foundation (programming)
29. Couri Insurance (special events)
30. Custom Brush Signs (marketing)
31. Dunbar Oak Neighborhood Association (volunteers)
32. Easter Seals Kindcare of SE Wisconsin (programming)
33. ERAs Senior Network (volunteers)
34. Fleet Watch (education)
35. Fox River Christian Church (volunteers)
36. Friends of WPRF (advocacy, adopt a park program)
37. Future "4" Waukesha Community Partners (education/programming)
38. General Electric of Waukesha (volunteers)

39. Girl Scouts of America Great Blue Heron (volunteers)
40. Graffiti Effacers, ACAP (volunteers)
41. Hawthorne Elementary School (afterschool programming)
42. HAWS, Humane Animal Welfare Society (programming)
43. Heyer Elementary School (afterschool programming)
44. High Roller (community rentals)
45. High School Key Clubs (volunteers)
46. Hoopers Hands (programming)
47. "In" Committee (educational)
48. Junior achievement (programming)
49. Keller Dance Studio (programming)
50. Kiwanis Early Risers (programming)
51. La Casa de Esperanze (programming, volunteers)
52. Leadership Waukesha (volunteers)
53. Les Paul Foundation (programming)
54. Lion's Club (volunteers)
55. Lowell Elementary (programming)
56. Marie Coakley (programming)
57. Masonic Lodge #37 (volunteers)
58. Meijer (special events)
59. Metro Transit Waukesha (education, advisory, special events)
60. Milwaukee Casting Club (programming)
61. Milwaukee Wave (special events)
62. Music Maker and More (programming)
63. National Geocaching Association (programming)
64. National Recreation and Park Association (education)
65. NETA – National Exercise Training Association (education)
66. New Berlin Senior Citizen's Club (special events)
67. On the Water, LLC (programming)
68. Parent's Place (programming)
69. Prairie Elementary School (afterschool programming)
70. Pro Health Care (education, volunteers, events)
71. REACT (volunteers)
72. Retzer Nature Center (special events, education)
73. Rivers Crossing Condo Association (volunteers)
74. Rotary Club, Noon (facility partnership)
75. Rotary Club, Sunrise (volunteers)
76. Salvation Army (free bag lunch program, volunteers)
77. Sam's Club (special events)
78. School District of Waukesha (education, programming, facility partnership)
79. Silver Circle Sports (programming)
80. Southeastern Park and Recreation Council (education)
81. Spring City Garden Club (education, volunteers)
82. Spring City Trolley (special events)
83. St. John's Northwestern Military Academy (special events)
84. St. Luke's Lutheran Church (volunteers)
85. St. Mark's Lutheran Church (volunteers)
86. St Vincent de Paul (free bag lunch program, volunteers)
87. STEM Academy of Waukesha – Randall (afterschool programming)
88. STEM Academy of Waukesha - Saratoga (programming)
89. Summit View Elementary School (summer programming)
90. Sweet Perfections (special events)
91. Target (special events)
92. Tee it Up (programming)
93. Texas Roadhouse (special events)

94. The Freeman (media)
95. The Park Foundation of Waukesha (volunteers, advocacy)
96. Thomas Press (marketing)
97. Tree Top Explorers (programming)
98. TMJ4, local NBC affiliate (marketing)
99. United States Tennis Association – Midwest/Wisconsin (programming)
100. Unity Way of Waukesha County Volunteer Engagement (volunteers)
101. Unity Way of Waukesha County (programming)
102. University of Wisconsin – La Crosse (internship)
103. University of Wisconsin – Stevens Point (internship)
104. University of Wisconsin – Whitewater (internship)
105. University of Wisconsin – Extension (education)
106. University of Wisconsin – Waukesha (programming)
107. Urban Forestry Council (education)
108. Waukesha and Pewaukee Convention and Visitors Bureau (marketing)
109. Waukesha Bike Alliance (programming, volunteers)
110. Waukesha Civic Theater (programming)
111. Waukesha Community Art Project (volunteer)
112. Waukesha County Aging and Disability Resource Center (programming)
113. Waukesha County Airport (programming)
114. Waukesha County Business Alliance
115. Waukesha County Community Foundation
116. Waukesha County Parks and Land Use (education, programming, special events)
117. Waukesha County Museum (education programming)
118. Waukesha County Technical College (programming)
119. Waukesha Downtown Business Association (special events)
120. Waukesha Elks Lodge (programming, volunteers)
121. Waukesha Fire Department (programs, training, special events)
122. Waukesha Food Pantry (volunteers)
123. Waukesha Housing Authority (programming)
124. Waukesha Night Out (special event)
125. Waukesha North High School (special event)
126. Waukesha Police Citizen's Academy Alumni (volunteers)
127. Waukesha Police Department (resource, advisory, special events)
128. Waukesha Public Library (programming, special events, advisory)
129. Waukesha Recycling Center (programming, education)
130. Waukesha Rifle and Pistol Club (education)
131. Waukesha Tennis Association (programming)
132. Waukesha Youth Collaborative (education, programming)
133. WE Energies (education, special events)
134. Waukesha Youth Hockey Association (programming)
135. WI Dairy Council (special events)
136. Wisconsin Department of Natural Resources (education)
137. Wisconsin Department of Public Instruction (programming, education, funds)
138. Wisconsin Martial Arts (programming)
139. Wisconsin Park and Recreation Association (education)
140. Wisconsin Philharmonic (special events)
141. Workforce Development (staffing)
142. YMCA of Waukesha (programming, facility partnership)

Program Master Plan

Program/Service Area: **Pre-School (Early Childhood)**



	Person Responsible	Time Frame (Year)	Measurement
<p>Goal To create and implement a multi-generational community garden program as part of established program curriculum</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Incorporate the community gardens as part of preschool curriculum; teach youth 5 and under the life cycle of plants and how to care for them b. Form a group of volunteers who help maintain gardens c. Partner with Easter Seals to offer educational opportunities to special needs campers through summer upkeep of the community garden 	<p>Recreation Supervisor</p> <p>3k/4k Instructors</p> <p>Rec Sup/Volunteer Coordinator</p> <p>Recreation Supervisor</p>	<p>2017</p>	<p>Raised planter beds constructed in 2017 as an Eagle Scout project.</p> <p>WS 3k/4k 2018 Curriculum</p> <p>Garden Group volunteer program created WS18</p>
<p>Goal To expand birth – 5-year old recreational program offerings focused around the parent/child experience</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Collaborate and partner with community organizations that support early childhood learning b. Analyze program participant surveys and enhance the participant experience using survey data 	<p>Recreation Supervisor</p> <p>Pre-School Staff</p>	<p>2018+</p>	

<p>Goal To provide annual continuing education opportunities for staff development focusing on improving program quality</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Mandate annual continuing education for WPRF staff working with children 5 and under b. Collect continuing education surveys from staff and evaluate which organizations provide the best opportunities for professional development 	<p>Recreation Supervisor</p> <p>Preschool Staff</p>	<p>2018+</p>	
<p>Goal To create and implement an environmental education program for youth 5 and under</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Utilize EB Shurts building/partner with SDW to provide environmental education classes b. Explore partnership with Waukesha County and use of Retzer Nature Center to offer a comprehensive urban/rural environmental program 	<p>Recreation Supervisor</p>	<p>2020</p>	
<p>Goal To effectively use the Wisconsin Model Early Learning Standards in the Pre-K classrooms</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Educate families about the development of their child b. Encourage the investment in parent education programs 	<p>3K/4K Instructors</p>	<p>2017+</p>	

Values for Preschool

- Preschool programs encourage children to learn and grow by providing a foundation of developmentally appropriate experiences where all children can succeed in safe and nurturing environments.
- Each child is a unique individual and all children have the ability to learn.
- Children learn best through meaningful play.
- Parents are the child’s first teacher and children learn best when parents are involved in their educational program.

Guiding Principles for Preschool

- WPRF understands the importance of providing programs that are comprehensive and developmentally appropriate.
- WPRF recognizes that children are capable and competent of achieving positive early learning.

- The organization is committed to providing opportunities for active exploration.
- WPRF will support young children to learn through the context of positive relationships.
- WPRF values diversity of cultures, languages, customs, religion, family type and education.
- WPRF believes strong partnerships among staff, children and parents are essential.

Program Master Plan



Program/Service Area:

Partnerships/Sponsorships/Alternative Revenue

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Increase SPARS revenue</p> <p>Objectives a. Sponsorship value (cash and in-kind) increases by 30% (to \$167,000) in 2018 and 10%/year thereafter b. Write at least two grant applications for projects/programs annually c. Institute a revenue-generating sports field banner program in 2018 d. Identify additional opportunities for revenue recovery in all divisions</p>	SPARS Coordinator	2018-2022	
<p>Goal Create one appealing document to highlight all sponsorship opportunities</p> <p>Objectives a. Create attractive and engaging template design for booklet pages b. Use template to highlight each opportunity and create booklet that can be printed, emailed, or easily accessed online</p>	SPARS Coordinator (in conjunction with Marketing Coordinator)	2018-2022	
<p>Goal Improve concession services to users at Saratoga and WRO Sports complexes</p> <p>Objectives a. Evaluate current service and research alternatives. b. Implement best solution based on operational database c. Write successful RFPs that generate competing bids</p>	SPARS Coordinator (in conjunction with Sports Coordinator and Facilities Coordinator)	2018-2022	

<p>Goal Identify value of departmental assets that could be used to enhance sponsorship benefits/opportunities and increase revenue recovery</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Create internal list of departmental assets b. Get quotes from professional organizations to provide valuation study c. Include valuation study in budget 	<p>SPARS Coordinator</p>	<p>2019- 2020</p>	
<p>Goal Institute a Sponsorship Policy</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Research and review other organization sponsor policies b. Create sponsorship agreement template c. Write and propose Sponsorship Policy 	<p>SPARS Coordinator</p>	<p>2019- 2020</p>	

SPARS values and guiding principles

Values Statements

Sponsors and partners are integral to the success of our department and quality of life in the City of Waukesha.

Partner and sponsor agreements are mutually beneficial and based on mutual respect.

Events, programs, and projects are enhanced because of sponsorships and partnerships with external organizations and businesses.

Sponsors and partners are respectfully recognized for their contributions to the community.

Guiding Principles

WPRF recognizes facilities, events, and services offer value to the community.

WPRF is committed to offering excellent programming and services to all residents, regardless of social or economic standing.

The organization is dedicated to supplementing tax dollars with alternative revenue to keep programming and services affordable to all.

WPRF believes in providing opportunities for local organizations and businesses to grow civic pride and engage in their community.

Program Master Plan



Program/Service Area: **Youth Sports**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal: Develop a flag football program for grades 4K – K and 1st and 2nd Grade</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Provide a quality Flag Football program in response to community need. b. To increase the awareness of physical exercise, through parent survey. c. Obtain a minimum of four teams per division. 	Sports Coordinator	2018	
<p>Goal: Develop a 3/3 Middle School Basketball League</p> <p>Objectives</p> <ul style="list-style-type: none"> a. To provide a winter sports league to the 5th – 10th Grade population of Waukesha b. Obtain a minimum of four teams per division. c. Solicit feedback informally and formally from participants during league play to enhance engagement and experience. 	Sports Coordinator	2018/19	
<p>Goal: Youth Baseball/Softball Tournament</p> <p>Objectives</p> <ul style="list-style-type: none"> a. To increase the offering of a youth tournaments in Waukesha b. Create an economical regional draw to the City of Waukesha c. Provide revenue source to enhance current youth sports program. 	Sports Coordinator	2018/19	

<p>Goal: To improve the quality of youth sports</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Utilize paid coaches and volunteers to provide the most qualified coaching staff to our team b. Educate staff and volunteer through training to create consistency throughout the league and provide information on best practices. 	<p>Sports Coordinator</p>	<p>2018/19</p>	
<p>Goal: Explore facility partnerships to expand program offerings.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek programming space through local schools and/or private organization. b. Explore additional independent contractual services for future programming 	<p>Sports Coordinator</p>	<p>2018/19</p>	
<p>Goal: Improve current facilities to be more conducive to programming.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Analyze facility/complex (building) design to meet current and future needs (storage, vendor, staff use, rental use, sound systems, picnic area, etc.) b. Install complete scoreboard system with electrical service to accommodate future lighting c. Evaluate field improvements at Mindiola Park. 	<p>Sports Coordinator Building/Facilities Maintenance Supervisor</p>	<p>2018 - 2023</p>	

Values for Youth Sports

- Youth Sports Programs fosters a place where children feel they belong, have a sense of purpose where all backgrounds, beliefs and perspectives are valued.
- Youth Sports programs values the curiosity in all participates to explore, grow and develop.

- Children learn through engagement, trying new things, building on their current knowledge and being challenged to achieve mastery that will build a strong foundation for lifelong learning.
- For children to become leaders of tomorrow they must have strong role models that display a positive attitude, modeling respect and kindness and a courage to stand up for and do what is right.
- Strong partnerships among staff, players, parents and coaches are valued.
- Excellence requires hard work, dedication and continual evaluation to meet the needs of players and our community.

Guiding Principals

- WPRF recognize that the structure of our program must meet the needs of our players, families, and community.
- The organization is committed to providing quality programming, connecting players and families to the program and community at large.
- WPRF is dedicated to the social emotional and physical development of youth in our program by providing sports opportunities through recreation.
- Our organization believes to reach all families in our community financial barriers must be reduced.

Program Master Plan



Program/Service Area: Youth Enrichment

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal To enhance youth enrichment programs for ages 5-16 years focusing on a high-quality participant experience</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek and develop community partnerships with established reputations to offer new youth enrichment opportunities b. Require all programming to include activities that support development of social, mental, physical, or creative abilities c. Develop program curriculum focused on developing positive skills to help youth become responsible adults 	<p>Recreation Supervisor</p> <p>Recreation Programmer</p>	2017+	
<p>Goal Develop a youth enrichment program plan</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Identify gap in youth enrichment programming b. Analyze survey data to see where the interest is for youth programming c. Develop program curriculum focused on engaging and retaining participants in future sessions. d. 	<p>Recreation Supervisor</p> <p>Recreation Programmer</p>	2018	
<p>Goal To foster social and emotional growth among program participants in a safe supportive environment</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Incorporate social development and encourage peer to peer interaction as part of daily lesson plans b. Demonstrate decision-making skills and responsible behaviors in personal, school and community contexts 	<p>Youth Instructors</p>	2018	

<p>Goal Re-evaluate contracted enrichment program evaluation tools</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop expectations and evaluations of programs b. Incorporate the evaluations when contracts are up for renewal 	<p>Recreation Supervisor</p> <p>Recreation Programmer</p>	<p>2019</p>	
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Values for Youth Enrichment

- Youth Enrichment Programs fosters a place where children feel they belong, have a sense of purpose where all backgrounds, beliefs and perspectives are valued.
- Youth Enrichment programs values the curiosity in all learners to explore, grow and develop into the stewards of the future.
- Children learn through engagement, trying new things, building on their current knowledge, challenged to achieve mastery that will build a strong foundation for lifelong learning.
- A culture of innovation, creativity and nurture empowers children to succeed now and throughout life.
- Children to become leaders of tomorrow they must have strong role models that display a positive attitude, modeling respect and kindness and a courage to stand up for and do what is right.
- Service to others is the foundation of youth leadership.

Guiding Principals

- WPRF recognize that the structure of our program must meet the needs of our students, families and community.
- WPRF is committed to providing quality programming, connecting students and families to the program and community at large.
- Our organization believes to reach all students in our community financial barriers must be reduced.
- WPRF believes strong partnerships among staff, students and parents are essential.
- WPRF understands that excellence requires hard work, dedication and continual evaluation to meet the needs of students and our community.



Program Master Plan

Program/Service Area: **Special Events**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Gather and analyze data related to customer demographics and experience to improve quality and customer satisfaction of special events.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop systems to capture customer satisfaction using a variety of tools b. Implement special event data collection systems c. Utilize results to solicit and maintain sponsorships, future planning and marketing 	<p>Special Events Coordinator</p> <p>SPARS Coordinator</p>	2018	
<p>Goal Quantify Special Event attendance to drive resource development, future planning, and internal and external marketing efforts</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop method for estimating attendance b. Execute attendance collection methods c. Evaluate results with stakeholders and share 	<p>Special Events Coordinator</p> <p>SPARS Coordinator</p>	2018	
<p>Goal Increase attendance and engagements at movie events</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Restructure movie programming to increase overall engagement and experience b. Increase partnerships to help enhance experience and engagement 	<p>Special Events Coordinator</p>	2018	

<p>Goal Develop emergency action plans for all Special Events</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Work with Police and Fire Depts. To determine the vulnerability of the site b. Develop plans incorporating current City policy with site specific considerations c. Have reviewed by Police and Fire Department 	Special Events Coordinator	2019	
<p>Goal Develop winter destination site</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop work group to access locations (use/needs) b. Research opportunities for winter activities c. Create plan for management team review and budget submission 	Special Events Coordinator Rec Team	2020	
<p>Goal Establish a permanent beer garden that provides a gathering place for residents and financially supports special events</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Gather potential vendor input and access locations b. Survey stakeholders to gage interest c. Create work team to develop plan d. Hire Part-time Special Events Assistant 	Special Events Coordinator	2020	

Values for Special Event Participation

- Special events build a sense of belonging and community pride.
- Special events bring people together from different backgrounds and different neighborhoods throughout the city.
- Through these events our residents share a day, a week, or an hour of transformation, laughter, and fun.
- Special events weave the fabric of our community by creating opportunities to interact, celebrate, enrich people's lives, promote inclusiveness, and stretch imaginations.
- Special events build family traditions, opportunities to participate, inclusiveness and unique experiences.
- Special events provide a chance for neighbors and strangers and small groups to interact and have common experiences.

Guiding Principles for Special Event Participation

- WPRF plays a strong role to encourage and help events that bring the community together, and ensure they take place safely on its streets and in its parks.
- WPRF believes in providing special events that provide positive economic impact.
- It is essential that the City of Waukesha encourage and support the safe interaction of neighbors, friends, families and strangers through the shared experience.

Program Master Plan

Program/Service Area: **Rentals and Facilities**



	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Increase the Les Paul Bandshell rentals to foster overall community use, community engagement and revenue generation.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Increase rentals by 100% from previous year (2017: 1 paid rental) b. Evaluate and update the current fees, policies and procedures. c. Market the bandshell using a variety of sources i.e. website, posters, social media, and local merchants, etc. 	Rental Coordinator	<p>2018 – 2019</p> <p>2018-2020</p>	
<p>Goal Enhance Frame Park Amenities for community enjoyment and increased rental revenue.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Research Park Enhancements (including trellises at Rotary and Frame Gardens and shade structure at Frame Park Amphitheater) with pictures, pricing, materials. b. Present Park Enhancements Recommendations to Management Team c. Seek funding source for projects including sponsorships. d. Move to complete Projects e. Market these opportunities to community and for rentals. 	<p>Rental Coordinator</p> <p>Rental Coordinator/Grounds Supervisor</p> <p>Management Team</p> <p>Recreation Service Manager/Rental Coordinator/SPARS Coordinator Grounds Supervisor Management Team</p>	<p>2018 – 2019</p> <p>2020</p>	

<p>Goal Re-evaluate the indoor and outdoor space at EB Shurts to maximize facility use and revenue.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Meet with the school district to determine programing and service needs of the building and park. b. Develop a comprehensive building/use plan. c. Implement comprehensive building/use plan 	<p>Rental Coordinator</p> <p>Management Team</p>	<p>2018</p> <p>2019</p>	
<p>Goal Improve intradepartmental communication to increase facility awareness and improve service.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Attend quarterly Grounds, Building and Forestry Operation meetings. b. Attend quarterly administration team meetings. c. Evaluate current work orders procedure with Management Team and make recommendation for improvement. 	<p>Rental Coordinator</p> <p>Management team</p>	<p>2018</p> <p>Re-evaluate success in 2019</p>	

Values for WPRF Rentals to the public

- Rental opportunities bring people together providing social gathering spaces for families, smalls groups and organizations.
- Rental offerings provide opportunities for individuals and small groups of individuals to be independent and control their own organization and activity.
- Through Rentals opportunities WPRF supports additional health and wellness opportunities through facilitated partnerships.

Guiding Principles for WPRF rentals

- WPRF plays a strong role in facilitating events that bring the community together.
- The organization believes that rentals and facilities encourage and support the interaction of neighbors, friends and families
- It is essential that WPRF provides safe and secure environments for rentals.

Program Master Plan

Program/Service Area: **Youth Development,**



Before and After School Programs

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal: Increase Student Academic Achievement, Social Emotional Development and Attendance in our Before and After School program</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek additional project based learning opportunities for social development and encourage peer to peer interaction as part of daily lesson plans b. Seek additional opportunities for students to demonstrate decision-making skills and responsible behaviors in personal, school and community contexts 	Recreation Programmer, Before and After School Coordinator	2018-	
<p>Goal: Implement an environmental education school year program to encourage students to explore, protect, understand and become stewards of natural areas</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Partner with outside agencies such as School District of Waukesha, Carroll University and Waukesha County to enhance offerings in Before and After School. b. Develop additional programming using our enrichment bins (rotating curriculum bins) 	Recreation Programmer, Before and After School Coordinator	2018-	
<p>Goal: Increase parent involvement to enhance overall student achievement</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek additional resources and partnerships for parent outreach at all before and after school sites. b. Incorporate parent involvement in our Advisory Committee. 	Recreation Programmer, Before and After School Coordinator and Site Coordinators	2018-	
<p>Goal: Increase use of You for Youth Curriculum to enhance student learning and staff development</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Promote more opportunities for Project Base Learning b. Implement You for Youth Tool Kit for professional development 	Recreation Programmer, Before and After School Coordinator and Site Coordinators	2018-	

<p>Goal: Partner with additional elementary schools in Waukesha to meet community demand and expectations</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek opportunities for additional Community Learning Center sites (Heyer) b. Explore opportunities at elementary schools in the School District of Waukesha as Request for Proposals becomes available 	<p>Recreation Programmer, Before and After School Coordinator</p>	<p>2018-</p>	
<p>Goal: Provide additional professional development for staff and parent workshops to proactively work with behaviors/anxiety/trauma/bullying</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Partner with Cooperative Educational Service Agencies (CESA 1), School District of Waukesha, Parents Place and other agencies to provide relevant professional development and additional staff tools b. Incorporate individual professional development and training opportunities for staff throughout the year (PD resource binder/online trainings) 	<p>Recreation Programmer, Before and After School Coordinator</p>	<p>2018-</p>	
<p>Goal: Establish alternative revenue resources in before and after school programs to provide additional services</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek additional Community Learning Center grant opportunities for qualifying programs to target the underserved b. Seek USDA funding for healthy snack options c. Seek alternative revenue sources for trainings and professional development d. Seek alternative revenue sources for special events/project based learning activities through our SPARS coordinator 	<p>Recreation Programmer, Before and After School Coordinator/ SPARS Coordinator</p>	<p>2018-</p>	
<p>Goal: Review and establish an improved staffing structure to meet the needs and growth of the Before and After School program</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Establish a plan to increase continuity between summer and school year programs b. Evaluate, identify and recommend staffing needs to ensure direct leadership in the Before and After School program c. Explore contractual fulltime employee to meet needs 	<p>Recreation Programmer/ WPRF Leadership Team</p>	<p>2018-2019 School Year</p>	

<p>Goal: Create efficiency related to Before and After School registrations, attendance records, payment plan, and receipts based on needs and growth of the programs (approximately 800 enrollments throughout the school year and 500 enrollments during the summer)</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Establish more efficient tracking of payments, late fees, enrollments and communication between office and youth development staff b. Evaluate staffing requirements and develop a plan to ensure quality and best practices both financially and exceptional customer service 	<p>Recreation Programmer/ WPRF Leadership Team</p>	<p>2018-2019 School Year</p>	
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Program Master Plan

Program/Service Area: Youth Development, Cool School, Summer Explorers, Traditional Playgrounds

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal: Positive Increase in Participation/Attendance and Student Social-Emotional Growth</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Establish a weekly goal setting program for our participants with a student/staff reflection piece b. Establish a weekly method of communicating individual child outcomes with parents/guardians 	<p>Recreation Programmer</p> <p>Instructors</p>	<p>Summer 2018-</p>	
<p>Goal: Grow enrollment and overall summer programming in Youth Development</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Meet with principals and Summer School Coordinator to determine most desirable locations for parents b. Survey community to establish traditional playground desirable locations c. Survey community to provide desirable locations for preschool sports programs 	<p>Recreation Programmer</p>	<p>Sumer 2018</p>	
<p>Goal: Implement an environmental education summer programming (use before and after)</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Meet with School District of Waukesha, Carroll University, Waukesha County to determine possible partnerships to new or existing programs. b. Meet with WPRF Forestry Department and other agencies to establish environmental programming in our programs. c. Incorporate environmental education in our enrichment bins 	<p>Recreation Programmer</p>	<p>Summer 2019</p>	
<p>Goal: Seek opportunities for pre-camp training and professional development throughout the summer</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop more comprehensive games training opportunities for staff b. Develop on online/pre-camp training program for new and existing staff 	<p>Recreation Programmer</p>	<p>Summer 2019</p>	

<p>Goal: Implement the American Red Cross Learn to Swim Program as a component of our full day summer programs</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Survey Families throughout the Waukesha Community. b. Work with Waukesha Parks, Recreation and Forestry Aquatics team and School District of Waukesha to implement locations and schedule. 	<p>Recreation Programmer/ Recreation Supervisor</p>	<p>Summer 2019</p>	
<p>Goal: Expand our current Summer Leaders in Training program throughout the school year to teach teen leadership skills</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Encourage our current summer LIT's to volunteer in our Before and After School program, Schools Off Day programs and City wide special events throughout the entire school year b. Work with Middle School and High School Counselors to help identify teens that would benefit or are interested in volunteer opportunities c. Seek additional revenue sources to fund and grow our teen volunteer program to meet the underserved 	<p>Recreation Programmer/ Volunteer Coordinator/ Special Events Coordinator/ SPARS Coordinator</p>	<p>2018-2019 School Year</p>	

Values for Youth Involvement

- Youth Development Programs fosters a place where children feel they belong, have a sense of purpose where all backgrounds, beliefs and perspectives are valued.
- Youth Development programs values the curiosity in all learners to explore, grow and develop into the stewards of the future.
- Children learn through engagement, trying new things, building on their current knowledge, challenged to achieve mastery that will build a strong foundation for lifelong learning.
- A culture of innovation, creativity and nurture empowers children to succeed now and throughout life.
- Children to become leaders of tomorrow they must have strong role models that display a positive attitude, modeling respect and kindness and a courage to stand up for and do what is right.
- Service to others is the foundation of youth leadership.

Guiding Principals

- WPRF recognize that the structure of our program must meet the needs of our students, families, school and community.
- WPRF is committed to providing quality programming, connecting students and families to the program and community at large.
- Our organization is dedicated to the academic, social emotional and physical development of youth in our program by providing education opportunities through recreation.
- Our organization believes to reach all students in our community financial barriers must be reduced.
- WPRF believes strong partnerships among staff, students, parents, school and community are essential.
- WPRF understands that excellence requires hard work, dedication and continual evaluation to meet the needs of students and our community.

Program Master Plan



Program/Service Area: **Fitness, Dance, and Wellness**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Enhance current fitness programs to include a focus on meeting participant’s individual fitness goals</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Establish a fitness goals tracking system (Worksheets/App) to monitor participant progress and encourage goal achievement b. Include information in daily lesson plans on healthy nutrition which complement fitness goals 	Fitness Instructors	2018	
<p>Goal Expand adult dance program offerings to include a variety of dance genres</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Explore top tier customer focused instruction options b. Analyze participant surveys as well as national trends to guide dance program offerings 	Recreation Supervisor	2019	
<p>Goal Increase continuing education opportunities for fitness instructors to provide a customer focused experience</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Encourage in-person instructor participation in workshops and conferences geared towards the customer experience b. Host continuing education opportunities to maximize staff participation and offset costs 	Recreation Supervisor	2019	

<p>Goal Promote and expand outdoor fitness opportunities utilizing Parks, trails, and open space</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Introduce new parks and trails to program participants b. Provide a safe and positive workout experience in an outdoor setting utilizing current park infrastructure. 	<p>Recreation Supervisor</p>	<p>2020</p>	
<p>Goal Integrate WPRF fitness and wellness expertise with other public entities</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Explore partnerships with Health STAT (city/county/school district health and wellness center) b. Develop and implement a comprehensive health and wellness plan with 	<p>Recreation Supervisor</p>	<p>2021</p>	

Values for Fitness, Dance, Wellness

- Fitness, Dance and Wellness opportunities improve the health and well-being of Waukesha Residents.
- Fitness, Dance and Wellness opportunities provide a chance for neighbors and strangers to interact and have a common experience building a sense of community.
- Personal and physical development and enrichment occurs through Fitness, Dance and Wellness opportunities.

Guiding Principles for Fitness, Dance, Wellness

- WPRF will provide an environment that fosters exceptional fitness, dance and wellness offerings to enhance physical and mental well-being.
- Our organization will enrich quality of life through fitness, dance and wellness offerings.
- WPRF is committed to new and innovative fitness, dance, and wellness programs.
- It is essential that WPRF provides safe equipment, well maintained facilities and certified staff/instructors.
- WPRF is committed to creating a fun, friendly and motivating environment where participants can easily make positive lifestyle changes.

Program Master Plan



Program/Service Area: **Adult Sports**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal: Increase use of Saratoga Sports Complex</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Explore non-traditional recreational activity for the adult and family population (bags league, etc.) b. Increase sports offerings (Kickball, Softball, Softball Tournaments, Snowshoe Softball Tournament) c. Develop event opportunities (family field games, Wounded Warrior, etc.) d. Develop menu of offerings for private rentals 	<p>Sports Coordinator</p> <p>Special Events Coordinator</p> <p>Recreation Facilities Coordinator</p>	2018	
<p>Goal: Improve current facilities to be more conducive to programming.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Move fences back to 300' to host ASA certified tournaments b. Analyze facility/complex (building) design to meet current and future needs (storage, vendor, staff use, rental use, sound systems/scoreboards, shade, etc.) c. Evaluate lighting at Saratoga (parking lot), prairie football field and Buchner softball field. 	<p>Sports Coordinator</p> <p>Building/Facilities Maintenance Supervisor</p> <p>Grounds Maintenance Supervisor</p>	<p>2019</p> <p>2018</p> <p>2018</p>	

Goal: Increase adult engagement in traditional and non-traditional Sports Opportunities	Sports Coordinator	2018-2020	
Objectives			
a. Explore community partnerships			
b. Survey adult population to evaluate needs and interests		2018	
c. Explore increased use at the Schuetze Recreation Center	Sports Coordinator and Recreation Supervisor	2018-2019	
d. Create a work group to explore adult sports offerings (soccer, etc)			

Values for Adult Sports

- Adult Sports Leagues fosters a sense of belonging and community pride.
- Adults can be active and stay healthy by participating in a wide variety of sports.
- Adult Sports Leagues are enhanced through sponsorships and partnerships with external organizations and business.

Guiding Principals

- WPRF recognize that the structure of our program must meet the needs of our players and community.
- The City is committed to providing quality programming through upgraded facilities and offerings.
- It is essential that WPRF encourages and supports safe interactions in adult sports programs.

Program Master Plan



Program/Service Area: **Adult Enrichment**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Identify gap in adult programming and expand/diversify offerings</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Analyze past program surveys to see what topics interest current WPRF customers b. Provide accessible learning opportunities responsive to community needs 	Recreation Supervisor	2019 2018	
<p>Goal Improve current facilities to be more conducive to adult programming</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Analyze facility and technology needs b. Increase technology available to instructors at all WPRF facilities c. Modernize facilities to create an inviting atmosphere for program participants 	Management Team	2018 2018-2022 2018-2022	
<p>Goal To expand environmental and healthy lifestyle programs in conjunction with community partners</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop partnerships with city and county entities to create an environmental awareness program b. Expand leisure interest and pursuits which engage the mind through stimulating activity 	Recreation Supervisor	2020	

Values for Adult Enrichment

- Adult enrichment opportunities will build self-esteem, self-actualization and empowerment.
- Enrichment opportunities will foster a healthy and supportive learning environment that recognizes and builds on the strengths and talents of program participants.
- Adult enrichment will foster a sense of community through a shared experience.

Guiding Principles for Adult Enrichment

- WPRF is committed to providing excellent programs and services lead by certified instructors.
- WPRF will provide classes which are barrier free, accessible and safe.
- It is essential that WPRF is responsive to community needs and will monitor classes through performance measures.

Program Master Plan



Program/Service Area: **Aquatics**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Incorporate the American Red Cross Learn to Swim program as part of School District of Waukesha Summer School curriculum</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Reduce multiple barriers for parents to enroll their child in swim lessons as measured through parent evaluations b. Offer a lesson free of cost to the parent/participant c. Pilot the program with one school and grow the program to multiple sites 	Recreation Supervisor	2018+	
<p>Goal Obtain approval for a new aquatics facility at Buchner Park</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Educate municipal boards, common council and public on failing infrastructure and need for a new facility and benefits to the community b. Approve one of three pool conceptual renderings c. Secure financing through CIP budgeting, donations, and partnerships 	Recreation Supervisor Recreation Services Manager SPARS Coordinator Director of PRF	2018+	
<p>Goal Modernize concession operations to offer a more efficient, customer friendly experience</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Install digital menu boards to advertise current pricing, as well as discounted items at the end of each day. 	Recreation Supervisor CASM	2019	

<p>b. Analyze product consumption vs. staff prep time and eliminate concession items that are not economical</p>			
<p>Goal Increase pool of qualified lifeguard applicants</p> <p>Objectives</p> <p>a. Develop a strategy to reduce participant lifeguard certification costs</p> <p>b. Develop additional recruitment strategies</p>	<p>Recreation Supervisor</p>		
<p>Goal Increase fitness programming at aquatic facilities</p> <p>Objectives</p> <p>a. Invest in aquatic fitness equipment</p> <p>b. Recruit new aquatic fitness instructors to offer trending programs</p> <p>c. Host a nationally accredited continuing education opportunity</p>	<p>Recreation Supervisor</p>	<p>2020</p>	

Values for Aquatics

- Positive swimming experiences will develop a lifelong love for water
- Aquatic programming will develop the growth of the whole individual and will promote personal excellence
- Aquatics programs will provide an opportunity to relieve stress and develop relationships

Guiding Principles for Aquatics

- WPRF aquatic staff will show a passion for excellence. Staff members will approach every task with an intent to do the best possible job.
- WPRF staff will display unconditional respect for colleagues, program participants and pool patrons.
- The organization will provide a facility that is safe, clean and accessible to the community.
- WPRF actively supports an open and welcoming environment to individuals and groups of all ages and abilities.
- WPRF will offer diverse aquatic programming opportunities.

Program Master Plan

Program/Service Area: **Senior Adults**



	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Inform seniors on access to services and educate seniors on independent living issues</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Expand outreach on WPRF's energy services program b. Educate seniors on services provided by the ADRC and Interfaith c. Expand information and educate seniors on aging in place d. Identify individuals in need and connect them with service programs e. Partner with Waukesha Home Energy Plus and Habitat for Humanity to offer multiple classes 	<p>Recreation Supervisor</p> <p>Senior Coordinator</p>	2018	
<p>Goal Expand senior programs and continue to meet the changing needs of seniors of all categories</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Encourage involvement at all socio-economic levels by providing some programs free of charge b. Continue to offer Maximize Your Medicare program with Waukesha County SHIP outreach 	Senior Coordinator	2018	
<p>Goal Track participation levels in drop-in or no charge programs</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Provide check-in/attendance sheets and have volunteers track attendance b. Place a high value on completing surveys of free programs and evaluate feedback to improve programs and attendance 	<p>Recreation Supervisor</p> <p>Senior Coordinator</p>	2018	

<p>Goal Evolve the level of cooperation between Waukesha Parks, Rec & Forestry (WPRF), the Waukesha Housing Authority and the Saratoga Heights Complex.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Encourage participation in programs at Schuetze Recreation Center (SRC) b. Provide two special events per year at the Saratoga Heights complex and one special event at another low-income housing site to highlight activity offerings at SRC 	<p>Recreation Supervisor</p> <p>Senior Coordinator</p>	<p>2019</p>	
<p>Goal Enhance cooperation between WPRF and the Aging and Disability Resource Center of Waukesha County (ADRC)</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Increase marketing efforts through the delivery of senior newsletters to cooperative partner locations b. Evolve the level of services and programs offered through partner agencies 	<p>Senior Coordinator</p> <p>Volunteer Coordinator</p>	<p>2019</p>	

Values for Seniors

- Senior Adult programs provide positive activities that allow senior adults to interact and build friendships with other community members.
- Senior programs foster health lifestyles and well-being.
- Participation in programs keep seniors intellectually stimulated.

Guiding Principles for Seniors

- WPRF will provide high quality enrichment, wellness, fitness, and social opportunities.
- WPRF will draw from the accumulated wisdom of participants to benefit the larger community.
- WPRF staff, activity providers and volunteers are committed to providing professional instruction in a comfortable and supportive atmosphere to create a caring and fun environment for all participants.
- Senior programming will provide opportunities for seniors to stay independent and fit and help prevent many health problems that come with age.

Program Master Plan



Program/Service Area: **Adaptive Recreation**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Expand adaptive offerings through Broadscope</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Additional parent outreach offerings utilizing community resources b. Explore summer programming opportunities 	<p>Recreation Programmer</p> <p>Recreation Supervisor</p>	2019	
<p>Goal Explore opportunities for Easter Seals, School District of Waukesha and other agencies to expand adaptive offerings</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Seek ADA accessible program sites for potential programming b. Collaborate with partners to restructure programs to allow for age appropriate programming 	<p>Recreation Programmer</p> <p>Recreation Supervisor</p>	2019	
<p>Goal Seek additional opportunities and funding for training and staff development in adaptive recreation</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Identify new partnerships with agencies specializing in training and care for staff working with participants of all abilities b. Seek alternative funding through SPARS 	<p>Recreation Programmer</p> <p>Recreation Supervisor</p> <p>SPARS Coordinator</p>	2020	
<p>Goal Develop a WPRF training program for partner agencies working with adaptive recreation</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop expectations and evaluations of programming b. Establish a timeline for onboarding and meeting Easter Seals Staff 	<p>Recreation Programmer</p> <p>Recreation Supervisor</p>	2021	

Values for Adaptive Recreation

- Adaptive Recreation provides individuals with disabilities the opportunity to overcome perceived limitations and boundaries.
- Participation in adaptive recreation will foster a sense of pride, confidence and self-esteem that will carry over into everyday lives.
- Adaptive Recreation encourage and support participants to explore new activities to challenge themselves.

Guiding Principles for Adaptive Recreation

- WPRF will ensure that every person, regardless of ability, has an equal opportunity to participate in recreation.
- Adaptive Recreation programming will provide opportunities for individuals with disabilities to develop independence, confidence, and fitness through participation in adaptive programs.
- WPRF will facilitate adaptive programs in a carefully planned educational setting utilizing trained professionals, the appropriate adaptive equipment, and at an accessible venue.
- WPRF staff, activity providers and volunteers are committed to providing professional instruction in a comfortable and supportive atmosphere to create a caring and a fun environment for all participants.

Program Master Plan



Program/Service Area: **Volunteers**

	Person Responsible	Time Frame (Year)	Measurement
<p>Goal Leadership and staff acknowledge and support the vital role of volunteers in achieving the organizations purpose and mission. Thus, creating an organization culture of volunteer inclusiveness</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Staff is given training and recognition to work effectively with volunteers and are aware of the difference between staff and volunteer roles within the organization b. Adequate space and equipment are allocated for volunteers to perform their assignments c. Input from volunteers is welcomed and solicited for the organization’s planning and evaluation – Feedback/Evaluation plan is developed d. Plan is developed to grow volunteers within the organization 	<p>Volunteer Coordinator</p> <p>Volunteer Coordinator</p>	<p>2018</p> <p>2018</p> <p>2018</p> <p>2020</p>	<p>(Volunteer trailer)</p>
<p>Goal Increase volunteer recruitment to involve a diverse volunteer base</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Develop consistent recruitment messages about the volunteer positions and expectations b. Further develop strategies used to recruit volunteers c. Create strategy to recruit and select volunteers from a broad range of backgrounds and experiences to represent the community served by organization d. Develop corporate volunteer strategy 	<p>Everyone</p>	<p>2018</p> <p>2018</p> <p>2019</p> <p>2019</p>	

<p>Goal Improve orientation and training: Each volunteer is provided organizational information, policy and procedure information and program/service specific training.</p> <p>Objectives</p> <ul style="list-style-type: none"> a. All volunteers receive information on the history, mission and structure of the organization b. Volunteers receive information on the policies and procedures that relate to their position c. Volunteers are given adequate training for performing their position and process of reporting suggestion d. Develop ongoing training plan to upgrade volunteer skills (Lead Volunteer) 	<p>Volunteer Coordinator</p> <p>Management Team</p>	<p>2018</p> <p>2018-2019</p> <p>2019</p> <p>2021</p>	
<p>Goal Supervision: Volunteers receive a level of supervision appropriate to the task and are provided with regular opportunities to give and receive feedback</p> <p>Objectives</p> <ul style="list-style-type: none"> a. The complexity and risk of each position determines the level of supervision b. Volunteers are welcomed and introduced to their supervisors at the start of their assignment c. The performance of volunteers is evaluated on an ongoing basis 	<p>Volunteer Coordinator</p> <p>Management Team</p>	<p>2018</p> <p>2019</p> <p>2020</p>	
<p>Goal Recognition and Retention: The contributions of volunteers are consistently acknowledged with formal and informal methods of recognition</p> <p>Objectives</p> <ul style="list-style-type: none"> a. Senior management publicly acknowledges the efforts of the volunteers b. Formal methods of recognition are delivered consistently c. Informal methods of recognition are delivered in a timely and appropriate manner – Plan for entire staff d. Process developed for management provides regular feedback to volunteers on performance goals 	<p>Volunteer Coordinator</p> <p>All Staff</p>	<p>2019</p> <p>2019</p> <p>2019</p> <p>2019</p>	

Values for Volunteer Involvement

- Volunteer involvement is vital to the community. It fosters civic responsibility, participation and interaction.
- Volunteer involvement strengthens communities. It promotes change and development by identifying and responding to community needs.
- Volunteer involvement mutually benefits both the volunteer and organization. It increases the capacity of organizations to accomplish their goals, and provides volunteers with opportunities to develop and contribute.
- Volunteer involvement is based on relationships. It creates opportunities for volunteer organizations to accomplish goals by engaging and involving volunteers, and it allows volunteers an opportunity to grow and give back to the community in meaningful way.

Guiding Principles for Volunteer Involvement

- WPRF recognize that volunteers are a vital human resource and will commit to the appropriate infrastructure to support them.
- The organization's practices ensure effective volunteer engagement.
- The organization commits to providing a safe and supportive environment for volunteers.
- Volunteers have responsibilities. Volunteers make a commitment and are accountable to the organization.
- Volunteers will act with respect for WPRF and community.
- Volunteers will act responsibly and with integrity.

Resources Needed for Implementation

Waukesha Parks, Recreation & Forestry Department does provide many recreational programs and services for a fee. In 2005, the Parks, Recreation & Forestry Board approved a formalized Fees & Charges Policy. This comprehensive plan identifies fees that will be charged for specific programs and services. This policy and manual is reviewed and adopted annually by the Park Board and has proved to be a very useful tool to utilize when setting fees.

The *WPRF Fees & Charges Philosophy* is as follows:

The City of Waukesha Parks, Recreation & Forestry (WPRF) Board and Department is committed to providing quality comprehensive community services and programs that meet the needs of Waukesha residents.

WPRF staff will recommend program fees & charges through a fiscally responsible plan of balancing affordable fees with the need for cost recovery. Each program will be evaluated individually, with a higher level of subsidy consideration being given to broad-based community programming. Both direct and indirect costs will be identified and considered when determining the fees & charges for each program.

As part of the overall pricing program, staff will seek alternative revenue whenever possible, including sponsorships, grants, partnerships and other revenue producing opportunities. In order to provide a comprehensive and inclusive community recreation program, WPRF must be sensitive to the special recreation needs and socio-economic makeup of the community. Adapted recreation programming and a financial assistance program will be included in the overall department services. In most cases, City of Waukesha residents will pay a lower fee than non-residents for program participation.

For additional information on WPRF Fees and Charges Policy, see Appendix B

PASS™ Software is a companion tool to the Fees and Charges Policy.

WPRF uses *Pricing and Service Sustainability (PASS™)* software to assist in aligning service philosophy and community priorities with their fiscal reality. PASS™ assists in determining where to most responsibly allocate the public's tax-dollars (subsidy) while providing a clear picture of the "true cost of doing business" for all services.

The PASS™ software gives WPRF the platform by which it can understand the true cost of doing business and how to most successfully and economically serve the constituents. Whether determining how to best identify and offer new services (e.g., facility rental, activity, membership) or determining how to most responsibly reduce budgets, the PASS™ software provides a comprehensive approach to financial management.

WPRF's priorities guide the use of an organization's financial resources. PASS™ employs these priorities by assisting in the creation of "Service Categories". Service Categories help identify which services should be allocated of your resources (tax-subsidies, etc...).

Prioritizing and timelines

WPRF has worked carefully to align their Program Master Plans using information from their operational database which includes extensive community outreach and internal/external assessment that became the basis for the work to begin.

Each Program Master plan defines how to achieve goals with defined timeframes, responsibilities and an area to comment on measurements.

WPRF wants their plan to remain dynamic and to not lose momentum post-planning. The Recreation team has defined a quarterly plan review process. These mini-planning sessions will allow for appropriate review of strategies and goals and allow the team to redefine action steps as internal and external needs change and provide opportunity to celebrate successes.

Comprehensive Plan and Annual Review

The review and update of the Recreation Program and Service plan is an essential piece of the overall planning process. Updates to the Recreation Programming Plan will coincide with the updates to the Park and Open Space plan and strategic Plan to maintain continuity among the planning documents.

Plan updates will consider changes in community demographics, industry and local trends, resource availability and feedback from program participants.

Participant feedback provides important information for improving program and service offerings. Participants are asked to complete program evaluations following a specific program. For activities that are ongoing evaluations are completed mid-year. Post rental (buildings and shelter) comment card are also used as service evaluations and any facility rental modification are addressed immediately with staff.

Our annual evaluations and reports including: Facility Rental Services, Pool/Aquatic Program, Best Customer, Financial Assistance, Community Block Grant Reports, Community Learning Center Performance, PASS™ software reports, 4K Benchmark Assessment Data and Fees and Charges Schedule will provide important information/direction in the fine tuning of program offerings,

Appendix A

Operational Database and Program Segmentation Information

Inventory of Centers:

Center Name	Square Feet	Amenities	Other Comments
Buchner Pool	4,158	A One Meter diving board, Olympic size rectangular pool with separate wading pool for babies and toddlers. Food and beverage allowed on concession deck. Dedicated lap swim lane during all swim hours.	Summer Operation
EB Shurts	7,992	Located in the tranquil Fox River Sanctuary surrounded by landscaped park that includes a garden-arboretum. It is bordered by the Fox River Trail and Fox River. Amenities include: Glacier Drumlin trail access, trail user restrooms, Caterer's kitchen, 95-ft attached outdoor deck, parking lot, 2 classrooms (Live display, Habitat Display), resource area office and storage space.	Joint building usage: School District of Waukesha Environmental Education Center and WPRF Multipurpose Use (School District of Waukesha Attendance at EB Shurts 8,000 to 9,000 visitors with the help of over 1,000 volunteers)
Horeb Springs Aquatics Center	5,419	Two flume slides, zero depth entry with water features, three meter and one meter diving boards, full concession menu and concession desk, "Splashtastic Parties" on the deck and pool rental.	Summer Operation
Rotary Building – Community Center	3,097	Located along the Fox River in beautiful Frame Park, this picturesque setting is a perfect place for receptions, parties and meetings. A vast array of landscaped planting's surround this building. A 1.7-mile multi-use trail loops around the river right to the front door. Amenities include: Caterer's kitchen, bocce ball court, fireplace, piano, parking and view of Fox River, trail user bathroom.	
Schuetze Recreation Center	19,047	Located on the south end of frame park, the Schuetze Recreation center amenities include: Gym, conference room, 2 large group meeting rooms, kitchen/meeting room, office, storage space, resource area	

Waukesha Trends Report

Trends below were identified through the 2017 City of Waukesha Parks, Recreation and Forestry (WPRF) Department Community Needs Assessment:

Staying on top of current trends while providing programs, services, and facilities for parks, recreation and forestry can be both challenging and rewarding. Understanding and responding to the changing recreation interests of the City of Waukesha is crucial to the continued success of the Department.

The following highlights relevant local, regional, and national recreation trends relative to the City of Waukesha demographic and their identified desires and interests.

Roughly 31 percent of the population are Baby Boomers, 30 percent are Millennials, and 26 percent are Generation Z. Waukesha residents express interests including special events, trails, dog parks, and aquatics. Programming trends reflect partnerships with the health community and higher education, nature-based activities, and individual and group activities, including more purposeful use of outdoor areas. Improved funding for parks and recreation in general is being widely reported following the decline during the recession.

Demographic Trends

Baby Boomers are defined as individuals born between 1946 and 1964, as stated in “Leisure Programming for Baby Boomers.”¹ In the July 2012 issue of Parks and Recreation magazine, Emily Sheffield, Professor of Recreation and Parks Management at the California State University, at Chico, wrote an article titled “Five Trends Shaping Tomorrow Today.” In it, she indicated that Baby Boomers are driving the aging of America, with Boomers and seniors over 65 composing about 39 percent of the nation’s population.²

As Baby Boomers enter retirement, they will be looking for opportunities in fitness, sports, outdoors, arts and cultural events, and other activities that suit their lifestyles. Baby Boomers are predicted to redefine the meaning of recreation and leisure programming for mature adults. Their nostalgic mindset keeps Boomers returning to the sights and sounds of their 1960s-youth culture. Swimming pools have become less of a social setting and much more of an extension of Boomers’ health and wellness program. Boomers will look to park and recreation professionals to provide opportunities to enjoy many life-long hobbies and sports.

Millennials are generally considered those born between about 1980 and 1999.³ In Waukesha, the average median age was 35.9 years in 2015, on the higher end age of the Millennial Generation. Millennials comprised nearly one third (approximately 30 percent) of the city’s 2015 total population, and are anticipated to make up almost one third of Waukesha’s population through 2020. In their book, *Millennials Rising, the Next Great Generation*, authors William Strauss and Neil Howe identify the following seven characteristics of the Millennials:⁴

1. **Special:** Used to receiving rewards just for participating, Millennials are raised to feel special.
2. **Sheltered:** Millennials lead structured lives filled with rules and regulations. Less accustomed to unstructured play than previous generations and apprehensive of the outdoors, they spend most of their time indoors, leaving home primarily to socialize with friends and families.
3. **Team Oriented:** This group has a “powerful instinct for community” and “places a high value on teamwork and belonging.”
4. **Technically savvy:** Upbeat and with a can-do attitude, this generation is “more optimistic and tech-savvy than its elders.”
5. **Pressured:** Millennials feel “pressured to achieve and pressured to behave.” They have been “pushed to study hard and avoid personal risk.”
6. **Achieving:** This generation is expected to do great things, and they may be the next “great” generation.

1 Linda Cochran, Anne Roshchadl, and Jodi Rudick, "Leisure Programming For Baby Boomers," Human Kinetics, 2009.

2 Emilyn Sheffield, "Five Trends Shaping Tomorrow Today," Parks and Recreation, July 2012, p. 16-17.

3 Richard Fry, "Millennials overtake Baby Boomers as America's Largest Generation," Pew Research Center Fact Tank, April 25, 2016, <http://www.pewresearch.org/fact-tank/2016/04/25/Millennials-overtake-baby-boomers/>, accessed May 2015

4 William Strauss and Neil Howe, Millennials Rising, the Next Great Generation, Vintage: New York, New York, 2000.

Millennials tend to be a more tech-savvy, socially conscious, achievement-driven age group with more flexible ideas about balancing wealth, work, and play. They generally prefer different park amenities, and recreational programs, than their counterparts in the Baby Boomer generation. In an April 2015 posting to the National Parks and Recreation Association's official blog, Open Space, Scott Hornick, CEO of Adventure Solutions suggests the following seven considerations for making your parks Millennial friendly:⁵

1. Group activities are appealing.
2. Wireless internet/Wi-Fi access is a must – being connected digitally is a millennial status-quo, and sharing experiences in real time is something Millennials enjoying doing.
3. Having many different experiences is important – Millennials tend to participate in a broad range of activities.
4. Convenience and comfort are sought out.
5. Competition is important, and Millennials enjoy winning, recognition, and earning rewards.
6. Facilities that promote physical activity, such as trails and sports fields, and activities like adventure races are appealing.
7. Many Millennials own dogs and want places they can recreate with them.

In addition to being health conscious, Millennials often look for local and relatively inexpensive ways to experience the outdoors close to home – on trails, bike paths, and in community parks.⁶ Per numerous studies, Millennials highly value walkability. For example, a 2014 study by the American Planning Association found that two-thirds of Millennials noted that improving walkability in a community is directly related to strengthening the local economy. The study also noted that 46 percent of Millennials, and Baby Boomers, place a high priority on having sidewalks, hiking trails, bike paths, and fitness choices available to them in their community. In fact, these features were viewed by study respondents to be of higher preference in the communities they would prefer to live over great school systems, vibrant centers of entertainment and culture, and affordable and convenient transportation choices.⁷

Generation Z – In her Parks and Recreation magazine article, Emilyn Sheffield also identified that the proportion of youth is smaller than in the past, but still essential to our future. In Waukesha, about 26 percent of the population is 19 and under.

Characteristics cited for Generation Z, the youth of today, include:⁸

- The most obvious characteristic for Generation Z is the pervasive use of technology.
- Generation Z members live their lives online and they love sharing both the intimate and mundane details of life.
- Generation Zers tend to be independent.

5 Scott Hornick, "7 Ways to Make Your Park More Millennial Friendly," Parks and Recreation Open Space Blog, August 19, 2015, <http://www.nrpa.org/blog/7-ways-to-make-your-parks-millennial-friendly>, accessed May 2016

6 "Sneakernomics: How The 'Outdoor' Industry Became The 'Outside' Industry," Forbes, September 21, 2015, <http://www.forbes.com/sites/mattpowell/2015/09/21/sneakernomics-how-the-outdoor-industry-became-the-outside-industry/2/#50958385e34d>, accessed May 2016

7 American Planning Association, "Investing in Place: Two generation's view on the future of communities: Millennials, boomers, and new directions for planning and economic development," <https://www.planning.org/policy/polls/investing>, accessed May 2015

8 Alexandra Levit, "Make Way for Generation Z," New York Times, March 28, 2015, <http://www.nytimes.com/2015/03/29/jobs/make-way-for-generation-z.html>, accessed May 2016

About physical activity, a 2013 article published by academics at Georgia Southern University noted that the prevalence of obesity in Generation Z (which they describe as individuals born since the year 2000) is triple that of Generation Xers (born between 1965 and 1979). It suggests that due to increased use of technology, Generation Z spends more time indoors, is less physically active, and more obese compared to previous generations. The researchers noted that Generation Z seeks social support from peers more so than any previous generation. This is the most competent generation from a technological standpoint, but Generation Zers tend to fear, and often struggle with, some basic physical activities and sports.

Waukesha's population in 2015 was predominantly Caucasian (86.7%), 2.7 percent African American, 3.7 percent Asian, and 4.1 percent residents identifying with some other race or ethnicity. 13.6 percent identify as Hispanic (irrespective of race). Population projections for 2020 include a 2 percent decrease in the number of Caucasian residents, and a 2 percent increase in number of those identifying as Hispanic residents (irrespective of race). The populations of other racial and ethnic groups in the city are projected to increase by less than 1 percent. The only racial group projected to decline between 2015 and 2020 is Caucasians.

Facility Trends

Per Recreation Management magazine's 2015 "State of the Industry Report" 9 national trends show an increased user-based of recreation facilities (private and public). Additionally, parks and recreation providers indicated that the average age of their community recreation facilities is 26.4 years. To meet the growing demand for recreational facilities, a majority of the parks and recreation providers who responded to the survey (72.6%) reported that they plan to build new facilities or renovate and/or expand existing facilities over the next three years. Additionally, the 2015 "State of the Industry Report" notes that the average planned capital improvement budget for parks and recreation departments increased slightly from an average of \$3,795,000 in 2014 to an average of \$3,880,000 in 2015. The report further indicated that the top 10 park features planned for construction were likely to include:

1. Splash play areas
2. Playgrounds
3. Dog parks
4. Fitness trails and outdoor fitness equipment
5. Hiking and walking trails
6. Bike trails
7. Park restroom structures
8. Park structures such as shelters and gazebos
9. Synthetic turf sports fields
10. Wi-Fi services

9 Emily Tipping, "2015 State of the Industry Report, State of the Managed Recreation Industry," Recreation Management, June 2015.

An additional national trend of note is toward the construction of "one-stop" indoor recreation facilities to serve all age groups. These facilities are typically large, multipurpose regional centers that have been observed to help increase operational cost recovery, promote user retention, and encourage cross-use. Parks and recreation agencies across the United States are generally working toward increasing revenue production and cost recovery. Providing multiuse space and flexibility in facilities versus single, specialized spaces is a trend, offering programming opportunities as well as free-play opportunities. "One-stop" facilities often attract young families, teens, and adults of all ages.

Aquatics/Water Recreation Trends

According to the National Sporting Goods Association (NSGA), swimming ranked third nationwide among recreational activities in terms of participation in 2014.¹⁰ Nationally, there is an increasing trend toward

indoor leisure and therapeutic pools. Swimming for fitness is the top aspirational activity for inactive individuals in all age groups, per the Sports & Fitness Industry Association (SFIA) 2016 “Sports, Fitness and Leisure Activities Topline Participation Report,” representing a significant opportunity to engage inactive populations.

Aquatic amenities such as splash pads, shallow spray pools, and interactive fountains are becoming increasingly popular attractions in the summer months, and if designed for such, can be converted into ice rinks for the winter months. These features can also be designed to be ADA-compliant, and are often cheaper alternatives to build and maintain than community swimming pools. Trends in the architectural design for splash parks can be found in Recreation Management magazine articles in 2014 and 2015.¹¹

Dog Parks

Dog parks are increasingly popular community amenities and have remained among the top planned addition to parks and recreational facilities over the past three years. In fact, the 10 largest cities in the U.S. increased the number of dog parks in their parks system by 34 percent between 2005 and 2010. Dog parks not only provide safe spaces for animals to socialize and exercise, they are also places where dog owners socialize and enjoy the outdoors. They help build a sense of community and can draw potential new community members and tourists traveling with pets.¹²

Programming Trends

According to Recreation Management magazine’s 2015 “State of the Industry Report,”¹³ the most common programs offered by parks and recreation survey respondents included: holiday events and other special events (79.6%); youth sports teams (68.9%); day camps and summer camps (64.2%); educational programs (63.8%); adult sports teams (63.4%); arts and crafts (61.6%); programs for active older adults (56.2%); fitness programs (55%); sports tournaments and races (55%); and sports training such as golf or tennis instruction (53.8%).

10 National Sporting Goods Association, “2014 Participation – Ranked by Total,”

11 Dawn Klingensmith “Make a splash: Spraygrounds Get (Even More) Creative,” Recreation Management, April 2014 (and April 2015 updates), http://recmanagement.com/feature_print.php?fid=201404fe01

12 Joe Bush, “Tour-Legged-Friendly Parks,” Recreation Management, February 2, 2016.

13 Emily Tipping, “2015 State of the Industry Report, Trends in Parks and Recreation,” Recreation Management, June 2015.

About one-third (35.7%) of parks and recreation respondents indicated that they are planning to add programs at their facilities over the next three years. Per Recreation Management magazine’s 2015 “State of the Industry Report,” the 10 most common types of additional programming planned for 2015/2016 included:

1. Environmental education programs
2. Mind-body/balance programs such as yoga and tai chi
3. Fitness programs
4. Educational programs
5. Programs for active older adults
6. Teen programming
7. Holidays and special events
8. Day camps and summer camps
9. Adult sports teams
10. Water sports such as canoeing and kayaking

- Festivals and Special Events are often popular activities in communities that not only entertain, generate economic activity, and serve to celebrate community identity, they are also fantastic means of introducing people to the community’s public parks and recreation system.
- Fitness programming and popularity of various fitness activities has significantly evolved over the past fifteen years.
- Older Adults and Senior Programming – Many older adults and seniors are choosing to maintain active lifestyles and recognize the health benefits of regular physical activities.
- Healthy Lifestyle Trends and Active Living, Active Transportation – Bicycling and Walking participation in recreational activities, walking, running, jogging and cycling are nearly universally rated as the most popular activities among youths and adults.

- Health and Obesity – According to the Centers for Disease Control and Prevention (CDC), obesity continues to be a serious issue in America, growing at an epidemic rate—almost tripling since 1990.

“The Benefits of Parks: Why America Needs More City Parks and Open Space,” a report from the Trust for Public Land, makes the following observations about the health, economic, environmental, and social benefits of parks and open space:¹⁴

- Physical activity makes people healthier.
- Physical activity increases with access to parks.
- Contact with the natural world improves physical and physiological health.
- Residential and commercial property values increase.
- Value is added to community and economic development sustainability.
- Benefits of tourism are enhanced.
- Trees are effective in improving air quality and act as natural air conditioners.
- Trees assist with storm water control and erosion.
- Crime and juvenile delinquency are reduced.
- Recreational opportunities for all ages are provided.
- Stable neighborhoods and strong communities are created.

¹⁴ Paul M. Sherer, “The Benefits of Parks: Why America Needs More City Parks and Open Space,” The Trust for Public Land, San Francisco, CA, 2006

A complete trends report has been provided as a staff resource document from GreenPlay, LLC RRC Associates.

Service	# of Classes
Name of class	Offered
Community Events	
Carl Zach Cycling Classic	1
Civic Band	1
Howl-O-Ween	1
JanBoree	1
July 4th Fireworks	1
July 4th Parade	1
Music in the Parks	1
Operation Honor	1
Community Events Total	8
Drop-in Monitored Access	
Helping Hands	1
Open Cards	1
Open Walking	1
Drop-in Monitored Access Total	3
Education Services	
4K Preschool Programs	1
Babysitters Training	11
Banting&Hawthorne/Day Off/1-24	1
Banting/After/Apr/2-4	1
Banting/After/Apr/4-6	1
Banting/After/Apr/K-2	1
Banting/After/Dec/1-3	1
Banting/After/Dec/3-6	1
Banting/After/Dec/4K-K	1
Banting/After/Feb/2-4	1
Banting/After/Feb/4-6	1
Banting/After/Feb/K-2	1
Banting/After/Jan/2-4	1
Banting/After/Jan/4-6	1
Banting/After/Jan/K-2	1
Banting/After/Mar/2-4	1
Banting/After/Mar/4-6	1
Banting/After/Mar/K-2	1
Banting/After/May-June/2-4	1
Banting/After/May-June/4-6	1
Banting/After/May-June/K-2	1
Banting/After/Nov/1-3	1
Banting/After/Nov/3-6	1
Banting/After/Nov/4K-K	1
Banting/After/Oct/1-3	1
Banting/After/Oct/3-6	1
Banting/After/Oct/4K-K	1
Banting/After/Sept/1-3	1
Banting/After/Sept/3-6	1
Banting/After/Sept/4K-K	1
Banting/Before/Apr	1
Banting/Before/Dec	1

Service	# of Classes
Name of class	Offered
Banting/Before/Feb	1
Banting/Before/Jan	1
Banting/Before/Mar	1
Banting/Before/May-June	1
Banting/Before/Nov	1
Banting/Before/Oct	1
Banting/Before/Sept	1
Banting/Day Off/10-29	1
Banting/Day Off/10-30	1
Banting/Day Off/11-26	1
Banting/Day Off/1-2	1
Banting/Day Off/1-26	1
Banting/Day Off/2-21	1
Banting/Day Off/3-12	1
Banting/Day Off/3-13	1
Banting/Day Off/4-10	1
Banting/Day Off/4-3	1
Banting/Day Off/4-6	1
Banting/Day Off/4-7	1
Banting/Day Off/4-8	1
Banting/Day Off/4-9	1
Bethesda/After/Apr/3-6	1
Bethesda/After/Apr/K-3	1
Bethesda/After/Dec/3-6	1
Bethesda/After/Dec/K-3	1
Bethesda/After/Feb/3-6	1
Bethesda/After/Feb/K-3	1
Bethesda/After/Jan/3-6	1
Bethesda/After/Jan/K-3	1
Bethesda/After/Mar/3-6	1
Bethesda/After/Mar/K-3	1
Bethesda/After/May-June/3-6	1
Bethesda/After/May-June/K-3	1
Bethesda/After/Nov/3-6	1
Bethesda/After/Nov/K-3	1
Bethesda/After/Oct/3-6	1
Bethesda/After/Oct/K-3	1
Bethesda/After/Sept/3-6	1
Bethesda/After/Sept/K-3	1
Bethesda/Before/Apr	1
Bethesda/Before/Dec	1
Bethesda/Before/Feb	1
Bethesda/Before/Jan	1
Bethesda/Before/Mar	1
Bethesda/Before/May-June	1
Bethesda/Before/Nov	1
Bethesda/Before/Oct	1
Bethesda/Before/Sept	1

Service	# of Classes
Name of class	Offered
Bethesda/Project WET & WILD/2-4	1
Cancelled	114
CS Rec Junior-6/22-Banting-Day Off	1
CS Rec Junior-6/22-Lowell-Day Off	1
CS Rec Junior-6/22-Summit View-Day Off	1
CS Rec Junior-7/13-Summit View-Day Off	1
CS Rec Junior-7/14-Summit View-Day Off	1
CS Rec Junior-7/15-Summit View-Day Off	1
CS Rec Junior-A-Summit View-Afternoon	1
CS Rec Junior-A-Summit View-Early	1
CS Rec Junior-A-Summit View-Late	1
CS Rec Junior-A-Summit View-Morning	1
CS Rec Junior-B-Banting-Afternoon	1
CS Rec Junior-B-Banting-Early	1
CS Rec Junior-B-Banting-Late	1
CS Rec Junior-B-Banting-Morning	1
CS Rec Junior-B-Lowell-Afternoon	1
CS Rec Junior-B-Lowell-Early	1
CS Rec Junior-B-Lowell-Late	1
CS Rec Junior-B-Summit View-Afternoon	1
CS Rec Junior-B-Summit View-Early	1
CS Rec Junior-B-Summit View-Late	1
CS Rec Middle-7/13-Summit View-Day Off	1
CS Rec Middle-7/14-Summit View-Day Off	1
CS Rec Middle-7/15-Summit View-Day Off	1
CS Rec Middle-A-Summit View-Afternoon	1
CS Rec Middle-A-Summit View-Early	1
CS Rec Middle-A-Summit View-Late	1
CS Rec Middle-A-Summit View-Morning	1
CS Rec Middle-B-Lowell-Afternoon	1
CS Rec Middle-B-Lowell-Early	1
CS Rec Middle-B-Lowell-Late	1
CS Rec-6/22-Banting-Day Off	1
CS Rec-6/22-Lowell-Day Off	1
CS Rec-6/22-Summit View-Day Off	1
CS Rec-7/13-Summit View-Day Off	1
CS Rec-7/14-Summit View-Day Off	1
CS Rec-7/15-Summit View-Day Off	1
CS Rec-A-Summit View-Afternoon	1
CS Rec-A-Summit View-Early	1
CS Rec-A-Summit View-Late	1
CS Rec-A-Summit View-Morning	1
CS Rec-B-Banting-8:16	1
CS Rec-B-Banting-Afternoon	1
CS Rec-B-Banting-Early	1
CS Rec-B-Banting-Late	1
CS Rec-B-Banting-Morning	1
CS Rec-B-Lowell-10:46	1

Service	# of Classes
Name of class	Offered
CS Rec-B-Lowell-9:31	1
CS Rec-B-Lowell-Afternoon	1
CS Rec-B-Lowell-Early	1
CS Rec-B-Lowell-Late	1
CS Rec-B-Summit View-Afternoon	1
CS Rec-B-Summit View-Early	1
CS Rec-B-Summit View-Late	1
CS Rec-B-Summit View-Morning	1
Ebert's Storybook Kingdom Field Trip	2
Fox Tale Preschool Programs - Three Year Old	10
Hawthorne & Banting/Day Off/5-23	1
Hawthorne/After/Apr/2-4	1
Hawthorne/After/Apr/4-6	1
Hawthorne/After/Apr/K-2	1
Hawthorne/After/Dec/2-4	1
Hawthorne/After/Dec/4-6	1
Hawthorne/After/Dec/K-2	1
Hawthorne/After/Feb/2-4	1
Hawthorne/After/Feb/4-6	1
Hawthorne/After/Feb/K-2	1
Hawthorne/After/Jan/2-4	1
Hawthorne/After/Jan/4-6	1
Hawthorne/After/Jan/K-2	1
Hawthorne/After/Mar/2-4	1
Hawthorne/After/Mar/4-6	1
Hawthorne/After/Mar/K-2	1
Hawthorne/After/May-June/2-4	1
Hawthorne/After/May-June/4-6	1
Hawthorne/After/May-June/K-2	1
Hawthorne/After/Nov/2-4	1
Hawthorne/After/Nov/4-6	1
Hawthorne/After/Nov/K-2	1
Hawthorne/After/Oct/2-4	1
Hawthorne/After/Oct/4-6	1
Hawthorne/After/Oct/K-2	1
Hawthorne/After/Sept/2-4	1
Hawthorne/After/Sept/4-6	1
Hawthorne/After/Sept/K-2	1
Hawthorne/Before/Apr	1
Hawthorne/Before/Dec	1
Hawthorne/Before/Feb	1
Hawthorne/Before/Jan	1
Hawthorne/Before/Mar	1
Hawthorne/Before/May-June	1
Hawthorne/Before/Nov	1
Hawthorne/Before/Oct	1
Hawthorne/Before/Sept	1
Hawthorne/Day Off/10-29	1

Service	# of Classes
Name of class	Offered
Hawthorne/Day Off/10-30	1
Hawthorne/Day Off/11-25	2
Hawthorne/Day Off/11-27	1
Hawthorne/Day Off/12-23	1
Hawthorne/Day Off/12-28	1
Hawthorne/Day Off/12-29	1
Hawthorne/Day Off/12-30	1
Hawthorne/Day Off/1-27	1
Hawthorne/Day Off/1-3	1
Hawthorne/Day Off/2-21	1
Hawthorne/Day Off/3-12	1
Hawthorne/Day Off/3-13	1
Hawthorne/Day Off/4-10	1
Hawthorne/Day Off/4-3	1
Hawthorne/Day Off/4-6	1
Hawthorne/Day Off/4-7	1
Hawthorne/Day Off/4-8	1
Hawthorne/Day Off/4-9	1
Heyer/After/Apr	1
Heyer/After/Dec	1
Heyer/After/Feb	1
Heyer/After/Jan	1
Heyer/After/Mar	1
Heyer/After/May-June	1
Heyer/After/Nov	1
Heyer/After/Oct	1
Heyer/After/Sept	1
Heyer/Before/Apr	1
Heyer/Before/Dec	1
Heyer/Before/Feb	1
Heyer/Before/Jan	1
Heyer/Before/Mar	1
Heyer/Before/May-June	1
Heyer/Before/Nov	1
Heyer/Before/Oct	1
Heyer/Before/Sept	1
Homeschool Art and Physical Education	8
Homeschool Art Only	5
Homeschool Physical Education Only	7
Leaders in Training Track 1 - Banting	1
Leaders in Training Track 1 - Buchner	1
Leaders in Training Track 1 - Fox River Parkway South	1
Leaders in Training Track 1 - Lowell	1
Leaders in Training Track 1 - Merrill Crest	2
Leaders in Training Track 1 - Pebble Valley	1
Leaders in Training Track 1 - Rivers Crossing	2
Leaders in Training Track 1 - Saratoga	1
Leaders in Training Track 1 - Sentinel	2

Service	# of Classes
Name of class	Offered
Leaders in Training Track 1 - Summit View	2
Leaders in Training Track 2 - Banting	2
Leaders in Training Track 2 - Buchner	2
Leaders in Training Track 2 - Fox River Parkway South	1
Leaders in Training Track 2 - Merrill Crest	1
Leaders in Training Track 2 - Pebble Valley	2
Leaders in Training Track 2 - Rivers Crossing	1
Leaders in Training Track 2 - Saratoga	2
Leaders in Training Track 2 - Sentinel	2
Leaders in Training Track 2 - Summit View	1
Lifeguard Training	2
LIT - Swimming at Horeb	1
LIT - Wisconsin State Fair	1
Mr. Magic Day-Off Program Magic Show	1
Power of Attorney for Finance - Couple	1
Power of Attorney for Finance - Single	1
Power of Attorney for Health Care - What You Need to Know About Advance Directives	1
Prairie/3.2.1.Blast Off! Exploration of Rocketry/3-6	1
Prairie/After/Apr	1
Prairie/After/Dec	1
Prairie/After/Feb	1
Prairie/After/Jan	1
Prairie/After/Mar	1
Prairie/After/May-June	1
Prairie/After/Nov	1
Prairie/After/Oct	1
Prairie/After/Sept	1
Prairie/Angler Education/3-6	1
Prairie/Before/Apr	1
Prairie/Before/Dec	1
Prairie/Before/Feb	1
Prairie/Before/Jan	1
Prairie/Before/Mar	1
Prairie/Before/May-June	1
Prairie/Before/Nov	1
Prairie/Before/Oct	1
Prairie/Before/Sept	1
Prairie/Financial Literacy for Kids/3-6	1
Prairie/Healthy Habits-Human Powered Smoothies!/3-6	1
Randall/After/Apr/2-3/Ext	1
Randall/After/Apr/2-4	1
Randall/After/Apr/4-5/Ext	1
Randall/After/Apr/4-6	1
Randall/After/Apr/K-1/Ext	1
Randall/After/Apr/K-2	1
Randall/After/Dec/2-3/Ext	1
Randall/After/Dec/2-4	1
Randall/After/Dec/4-5/Ext	1

Service	# of Classes
Name of class	Offered
Randall/After/Dec/4-6	1
Randall/After/Dec/K-1/Ext	1
Randall/After/Dec/K-2	1
Randall/After/Feb/2-3/Ext	1
Randall/After/Feb/2-4	1
Randall/After/Feb/4-5/Ext	1
Randall/After/Feb/4-6	1
Randall/After/Feb/K-1/Ext	1
Randall/After/Feb/K-2	1
Randall/After/Jan/2-3/Ext	1
Randall/After/Jan/2-4	1
Randall/After/Jan/4-5/Ext	1
Randall/After/Jan/4-6	1
Randall/After/Jan/K-1/Ext	1
Randall/After/Jan/K-2	1
Randall/After/Mar/2-3/Ext	1
Randall/After/Mar/2-4	1
Randall/After/Mar/4-5/Ext	1
Randall/After/Mar/4-6	1
Randall/After/Mar/K-1/Ext	1
Randall/After/Mar/K-2	1
Randall/After/May-June/2-3/Ext	1
Randall/After/May-June/2-4	1
Randall/After/May-June/4-5/Ext	1
Randall/After/May-June/4-6	1
Randall/After/May-June/K-1/Ext	1
Randall/After/May-June/K-2	1
Randall/After/Nov/2-3/Ext	1
Randall/After/Nov/2-4	1
Randall/After/Nov/4-5/Ext	1
Randall/After/Nov/K-1/Ext	1
Randall/After/Nov/K-2	1
Randall/After/Oct/2-3/Ext	1
Randall/After/Oct/2-4	1
Randall/After/Oct/4-5/Ext	1
Randall/After/Oct/4-6	1
Randall/After/Oct/K-1/Ext	1
Randall/After/Oct/K-2	1
Randall/After/Sept/2-3/Ext	1
Randall/After/Sept/2-4	1
Randall/After/Sept/4-5/Ext	1
Randall/After/Sept/4-6	1
Randall/After/Sept/K-1/Ext	1
Randall/After/Sept/K-2	1
Randall/Before/Apr	1
Randall/Before/Dec	1
Randall/Before/Feb	1
Randall/Before/Jan	1

Service	# of Classes
Name of class	Offered
Randall/Before/Mar	1
Randall/Before/May-June	1
Randall/Before/Nov	1
Randall/Before/Oct	1
Randall/Before/Sept	1
Randall/Kids Can Knit/K-2	1
Saratoga/Apr/Day Off/4-10	1
Saratoga/Apr/Day Off/4-3	1
Saratoga/Apr/Day Off/4-6	1
Saratoga/Apr/Day Off/4-8	1
Saratoga/Apr/Day Off/4-9	1
Saratoga/Apr/Fri	1
Saratoga/Apr/Mon & Wed	1
Saratoga/Apr/Tues & Thur	1
Saratoga/Feb/Day Off/2-21	1
Saratoga/Feb/Fri	1
Saratoga/Feb/Mon & Wed	1
Saratoga/Feb/Tues & Thur	1
Saratoga/Jan/Day Off/1-2	1
Saratoga/Jan/Day Off/1-23	2
Saratoga/Jan/Day Off/1-26	1
Saratoga/Jan/Fri	1
Saratoga/Jan/Mon & Wed	1
Saratoga/Jan/Tues & Thur	1
Saratoga/June/Mon & Wed	1
Saratoga/Mar/Day Off/3-12	1
Saratoga/Mar/Day Off/3-13	1
Saratoga/Mar/Fri	1
Saratoga/Mar/Mon & Wed	1
Saratoga/Mar/Tues & Thur	1
Saratoga/May/Mon & Wed	1
Saratoga/May-June/Fri	1
Saratoga/May-June/Tues & Thur	1
Education Services Total	515
Skill Based Activities-Advanced/Competitive	
Adult Fall Softball League - Monday Co-Ed	1
Adult Fall Softball League - Monday Men's	1
Adult Fall Softball League - Tuesday Men's	1
Adult Fall Softball League - Wednesday Men's	1
Adult Kickball - Thursday Co-Ed Roster Fee	1
Adult Kickball - Tuesday Co-Ed Roster Fee	1
Adult Men's Basketball - Tuesday	1
Adult Men's Basketball - Wednesday	1
Adult Softball - Friday Suburban Blue Roster Fee	1
Adult Softball - Friday Suburban Red Roster Fee	1
Adult Softball - Monday Open Roster Fee	1
Adult Softball - Monday United Red Roster Fee	1
Adult Softball - Monday Women's Gold Roster Fee	1

Service	# of Classes Offered
Name of class	
Adult Softball - Monday Women's Red Roster Fee	1
Adult Softball - Thursday Classic Roster Fee	1
Adult Softball - Thursday Super Freelance Roster Fee	1
Adult Softball - Tuesday Industrial Roster Fee	1
Adult Softball - Tuesday Minor Red Roster Fee	1
Adult Softball - Tuesday Open Roster Fee	1
Adult Softball - Tuesday United Blue Roster Fee	1
Adult Softball - Wednesday Co-Ed Roster Fee (5000.201)	1
Adult Softball - Wednesday Freelance Blue Roster Fee	1
Adult Softball - Wednesday Minor Blue Roster Fee	1
Adult Softball - Wednesday Minor White Roster Fee	1
Adult Softball - Wednesday Open Roster Fee	1
Aerial Yoga	2
Alpine Valley Ski/Snowboard Club	1
Beginning Archery (with rental equipment)	2
Beginning Archery (without rental equipment)	1
British Soccer Camp First Kicks	2
British Soccer Camp Half Day	2
British Soccer Camp Mini Soccer	2
Cancelled	12
Climbing 101	2
Fast-Pitch Softball Clinic	1
Gentle Yoga for Beginners	6
Golf Private Lessons	1
Learn to Kayak	3
Men's 7 on 7 Touch Football	1
Men's All - City Softball Tournament	1
Pickleball - Advanced	2
Pickleball - Competitive	1
Pickleball Tournament @ JanBoree	1
Tai Chi (Beginner) Young Adults to Older, Active Adults	4
Tai Chi For Beginners to Older, Active Adults	3
Yoga	9
Yoga for Health and Fitness	7
Skill Based Activities-Advanced/Competitive Total	91
Skill Based Activities-Beginner/Intermediate	
20/20/20 Strength	5
A Greener Way	1
AARP Smart Driver Course	2
ABC - Abs, Butt, Core	16
Advance Digital Photography Techniques	1
Adventure Workout	21
Adventure Workout (Indoor/Outdoor)	5
Adventure Workout Babysitting Service	7
Afternoon Friends	1
American Mah Jongg Class	2
American Mah Jongg Meet Ups	2
American Mah Jongg Meetups	1

Service	# of Classes
Name of class	Offered
Aqua Tabata	1
Aqua Zumba	1
Aquasize and Open Swim	9
Ballet and Tap - Beginning Ballet	3
Ballet and Tap - Beginning Pre-Ballet	3
Ballet and Tap - Continuing Ballet	3
Baseball - 3rd-4th Grade	1
Baseball - 5th-6th Grade	1
Baseball - 7th-10th Grade	1
Baseball - Friendly Pitch 1st-2nd Grade	1
Basketball 101	2
BBAD - Bridge is Fun Club	1
Beginning Ballet	2
Beginning Pre-Ballet	1
Blast Ball (T-Ball Skill Development) - Grandview	3
Blast Ball (T-Ball Skill Development) - Roberta	3
Bocce "Meetups"	1
Bocce Meetups	1
Buchner - A Day at the Beach! Field Trip	1
Buchner - All-Star Dance Field Trip	1
Buchner - Kids Day at Lowell Park Field Trip	1
Buchner - Little A-Merrick-A Amusement Park Field Trip	1
Buchner - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	1
Buchner - Waukesha Skateland/Buchner Swim Field Trip	1
Cancelled	83
Cardio Blast	13
Cardio Dance	5
Chefs in the Making - Brunch Foods	1
Chefs in the Making - Cinco de Mayo Fiesta	1
Chefs in the Making - Festive Holiday Foods	1
Chefs in the Making - Fun at the Seashore	1
Chefs in the Making - Spooky Treats	1
Chefs in the Making - Winter Comfort Foods	1
Clutter-free Kitchens, Pantry, Laundry	1
Continuing Ballet	2
Diving Lessons - Beginner to Intermediate	2
DIY European Travel	1
Estate Planning (Trust, Wills, Pay or Transfer on Death Designations, Joint Tenancies, and More)	1
Fox River South - Little A-Merrick-A Amusement Park Field Trip	1
Frame Fitness	2
Fundamentals of Basketball	2
Go Ballistic	1
Golden Agers/Open Cards	1
Golf Adult	1
Golf Group Lessons	2
Golf Lessons for Adults	2
Golf Lessons for Pee Wees	3
Golf Lessons for Sr. Adults	1

Service	# of Classes
Name of class	Offered
Golf Lessons for Youth	5
Golf Your Way	1
Golf Your Way - Senior	1
I Have an App for That	2
Instructor's Choice	2
Intense Intervals	1
Intermediate Painting & Open Studio	1
iPad Basics	2
Kickboxing	1
Knitting	3
Knitting - Beginning	3
Knitting - Continuing	3
Lacrosse - Youth	4
Learn to Skate	10
Let's Make Soup	1
Lil' Dragons Tae Kwon Do	6
Magical Character Gymnastics Camp	2
Making Non-Toxic Household Cleaners	1
Merrill Crest - A Day at the Beach! Field Trip	1
Merrill Crest - All-Star Dance Field Trip	1
Merrill Crest - Kids Day at Lowell Park Field Trip	1
Merrill Crest - Little A-Merrick-A Amusement Park Field Trip	1
Merrill Crest - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	1
Merrill Crest - Waukesha Skateland/Buchner Swim Field Trip	1
Mini Master Art Studio	5
Movers & Shakers	9
Music Maker and More	18
Needlework for Everyone	3
No Knead Artisian Bread	1
Old Family Photos and the Digital Age	1
Open Bridge	1
Outdoor Boot Camp	2
Painting Open Studio	1
Pebble Valley - A Day at the Beach! Field Trip	1
Pebble Valley - All-Star Dance Field Trip	1
Pebble Valley - Kids Day at Lowell Park Field Trip	1
Pebble Valley - Little A-Merrick-A Amusement Park Field Trip	1
Pebble Valley - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	1
Pebble Valley - Waukesha Skateland/Buchner Swim Field Trip	1
Photography Club	2
Pickleball - Advanced Beginner to Intermediate	2
Pickleball - Beginners	2
Pickleball - Open Play Evenings	1
Pickleball - Round Robin - Men	2
Pickleball - Round Robin - Women	2
Pickleball - Social	1
Pickleball - Weekend Open Play	1
Playgrounds - Buchner Park	1

Service	# of Classes
Name of class	Offered
Playgrounds - Merrill Crest Park	1
Playgrounds - Pebble Valley Park	1
Playgrounds - Saratoga	1
Playgrounds - Sentinel Park	1
Pre-School Athletic Skills	1
Principles of Dribbling I	2
Reps and Stretch	3
Rock Climbing: First Ascent	6
Rock Climbing: Wee Team	5
Rolly Polly	12
Saratoga - A Day at the Beach! Field Trip	1
Saratoga - All-Star Dance Field Trip	1
Saratoga - Kids Day at Lowell Park Field Trip	1
Saratoga - Little A-Merrick-A Amusement Park Field Trip	1
Saratoga - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	1
Saratoga - Waukesha Skateland/Buchner Swim Field Trip	1
Senior Fun Bridge Group	1
Sentinel - A Day at the Beach! Field Trip	1
Sentinel - All-Star Dance Field Trip	1
Sentinel - Kids Day at Lowell Park Field Trip	1
Sentinel - Little A-Merrick-A Amusement Park Field Trip	1
Sentinel - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	1
Sentinel - Waukesha Skateland/Buchner Swim Field Trip	1
Skateboard Basics - Beginner Level	4
Soccer 1st-2nd Grade Boys	2
Soccer 1st-2nd Grade Girls	2
Soccer 3rd-4th Grade Boys	2
Soccer 3rd-4th Grade Girls	2
Soccer 4K-K Co-Ed	2
Soccer 5th-6th Grade Boys	1
Soccer 5th-6th Grade Co-Ed	1
Soccer 5th-6th Grade Girls	1
Soccer 7th-9th Grade Co-Ed	2
Soccer Stars - Grandview	4
Soccer Stars - Roberta	4
Softball - Defense - 3rd-5th Grade	1
Softball - Defense - 6th-10th Grade	1
Softball - Hitting - 3rd-5th Grade	1
Softball - Hitting - 6th-10th Grade	1
Softball-Friendly Pitch 1st-2nd Grade	1
Softball-Modified Fastpitch - 5th-6th Grade	1
Softball-Modified Fastpitch - 7th-10th Grade	1
Softball-Slo Pitch 3rd-4th Grade	1
Sports of Sorts - S.O.S.	1
Start Smart Sports Development - Grandview Park	1
Start Smart Sports Development - Roberta Park	2
Summer Explorers-A-Banting-Early	1
Summer Explorers-A-Banting-Late	1

Service	# of Classes
Name of class	Offered
Summer Explorers-A-Banting-Standard	1
Summer Explorers-A-Rivers Crossing-Early	1
Summer Explorers-A-Rivers Crossing-Late	1
Summer Explorers-A-Rivers Crossing-Standard	1
Summer Explorers-B-Banting-Early	1
Summer Explorers-B-Banting-Late	1
Summer Explorers-B-Banting-Standard	1
Summer Explorers-B-Rivers Crossing-Early	1
Summer Explorers-B-Rivers Crossing-Late	1
Summer Explorers-B-Rivers Crossing-Standard	1
Summer Explorers-C-Banting-Early	1
Summer Explorers-C-Banting-Late	1
Summer Explorers-C-Banting-Standard	1
Summer Explorers-C-Rivers Crossing-Early	1
Summer Explorers-C-Rivers Crossing-Late	1
Summer Explorers-C-Rivers Crossing-Standard	1
Summer Explorers-D1-Lowell-Early	1
Summer Explorers-D1-Lowell-Late	1
Summer Explorers-D1-Lowell-Standard	1
Summer Explorers-D2-Lowell-Early	1
Summer Explorers-D2-Lowell-Late	1
Summer Explorers-D2-Lowell-Standard	1
Summer Explorers-D-Banting-Early	1
Summer Explorers-D-Banting-Late	1
Summer Explorers-D-Banting-Standard	1
Summer Explorers-D-Rivers Crossing-Early	1
Summer Explorers-D-Rivers Crossing-Late	1
Summer Explorers-D-Rivers Crossing-Standard	1
Summer Explorers-E1-Lowell-Early	1
Summer Explorers-E1-Lowell-Late	1
Summer Explorers-E1-Lowell-Standard	1
Summer Explorers-E2-Lowell-Early	1
Summer Explorers-E2-Lowell-Late	1
Summer Explorers-E2-Lowell-Standard	1
Summer Explorers-E-Banting-Early	1
Summer Explorers-E-Banting-Late	1
Summer Explorers-E-Banting-Standard	1
Summer Explorers-E-Rivers Crossing-Early	1
Summer Explorers-E-Rivers Crossing-Late	1
Summer Explorers-E-Rivers Crossing-Standard	1
Summer Explorers-F-Banting-Early	1
Summer Explorers-F-Banting-Late	1
Summer Explorers-F-Banting-Standard	1
Summer Explorers-F-Lowell-Early	1
Summer Explorers-F-Lowell-Late	1
Summer Explorers-F-Lowell-Standard	1
Summer Explorers-F-Rivers Crossing-Early	1
Summer Explorers-F-Rivers Crossing-Late	1

Service	# of Classes
Name of class	Offered
Summer Explorers-F-Rivers Crossing-Standard	1
Summer Friends - Buchner Park	2
Summer Friends - David's Park	2
Swim Lesson/Preschool Programs I - Session II	1
Swim Lessons/Juniors - Session I	9
Swim Lessons/Juniors - Session II	10
Swim Lessons/Juniors - Session III	9
Swim Lessons/Level 1 - Session I	11
Swim Lessons/Level 1 - Session II	11
Swim Lessons/Level 1 - Session III	11
Swim Lessons/Level 2 - Session I	11
Swim Lessons/Level 2 - Session II	11
Swim Lessons/Level 2 - Session III	11
Swim Lessons/Level 3 - Session I	10
Swim Lessons/Level 3 - Session II	10
Swim Lessons/Level 3 - Session III	10
Swim Lessons/Level 4 - Session I	9
Swim Lessons/Level 4 - Session II	9
Swim Lessons/Level 4 - Session III	10
Swim Lessons/Level 5 - Session I	3
Swim Lessons/Level 5 - Session II	3
Swim Lessons/Level 5 - Session III	3
Swim Lessons/Level 6 - Session I	3
Swim Lessons/Level 6 - Session II	3
Swim Lessons/Level 6 - Session III	3
Swim Lessons/Levels 5&6 - Session I	1
Swim Lessons/Levels 5&6 - Session II	1
Swim Lessons/Levels 5&6 - Session III	1
Swim Lessons/Preschool Programs I - Session I	10
Swim Lessons/Preschool Programs I - Session II	8
Swim Lessons/Preschool Programs I - Session III	8
Swim Lessons/Preschool Programs II - Session I	1
Swim Lessons/Preschool Programs II - Session II	5
Swim Lessons/Preschool Programs II - Session III	6
Tag Rugby	4
T-Ball League 4K-K Co-Ed	1
Tennis Lessons Buchner Park Beginners	5
Tennis Lessons Buchner Park Intermediate	5
Tennis Lessons Buchner Park Pee Wee	3
Tennis Lessons Buchner Park Teen Beginner	4
Tennis Lessons for Adults	3
Tennis Lessons Lowell Park Beginners	5
Tennis Lessons Lowell Park Intermediate	5
Tennis Lessons Lowell Park Pee Wee	5
Tennis Lessons Prairie Park Beginners	5
Tennis Lessons Prairie Park Pee Wee	5
Tumbling - Beginner I	12
Tumbling - Beginner II to Intermediate	6

Service	# of Classes
Name of class	Offered
Tumbling Tots	12
Tumbling Tykes	8
Waukesha Walks Club	2
Wee Chefs	2
Wee Friends	2
Youth and Adult Advanced Tae Kwon Do	2
Youth and Adult Intermediate/Advanced Tae Kwon Do	1
Youth and Adult Novice Tae Kwon Do	3
Zumba	14
Zumba Gold	4
Zumba Gold - Dance Your Way to Health	3
Skill Based Activities-Beginner/Intermediate Total	827
Special Events	
"Oldies but Goodies" Senior Dance	1
5th Annual - Waukesha 500	1
Cops and Bobbers	1
Daddy Daughter Valentine's Day Dance (adult)	1
Daddy Daughter Valentine's Day Dance (child)	1
Kiddie Klassic	3
Senior Fun and Games - Monthly Special Event	2
Special Events Total	10
Specialized Services	
Arlington Racecourse	1
Badger Band Concert	1
Billy Elliott	1
Boeing, Boeing	1
Brewers Baseball	1
Cancelled	2
Dirty Dancing	1
Disney in Concert	1
Disney's Beauty and the Beast	1
Dueling Pianos	1
Fall Foliage Tour	1
Five Presidents	1
Holiday Shopping in Chicago	1
Lambeau Field - Home of Legendary Experiences! - Adult	1
Lambeau Field - Home of Legendary Experiences! - Youth	1
Liberace!	1
MAMMA MIA!	1
Motown the Musical	1
October Sky	1
Old World Christmas Market	1
Passion Play	1
Quentin Road Christmas Musical	1
Sensational 70's	1
The Bikinis	1
The Gold Pyramid House	1
Walworth County: Wine...Wondering...Why Not!	1

Service	# of Classes
Name of class	Offered
We'll Always Be...KIDS from Wisconsin	1
Winter Dance Party	1
Specialized Services Total	29
Grand Total	1483

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
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Aviation

Education Services

Babysitters Training	11
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Education Services Total	11
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Skill Based Activities-Beginner/Intermediate

AARP Smart Driver Course	2
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Advance Digital Photography Techniques	1
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Clutter-free Kitchens, Pantry, Laundry	1
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DIY European Travel	1
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Intermediate Painting & Open Studio	1
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Knitting - Continuing	3
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Old Family Photos and the Digital Age	1
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Painting Open Studio	1
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Taming Toys and More!	1
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You and Your Digital Camera	1
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You Have Pictures in Your Camera - Now What	1
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Skill Based Activities-Beginner/Intermediate Total	14
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Aviation Total	25
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Banting

Education Services

CS Rec Junior-6/22-Banting-Day Off	1
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CS Rec Junior-B-Banting-10:45	1
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CS Rec Junior-B-Banting-8:15	1
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CS Rec Junior-B-Banting-9:30	1
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CS Rec Junior-B-Banting-Afternoon	1
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CS Rec Junior-B-Banting-Early	1
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CS Rec Junior-B-Banting-Late	1
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CS Rec Junior-B-Banting-Morning	1
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CS Rec Middle-6/22-Banting-Day Off	1
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CS Rec-6/22-Banting-Day Off	1
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CS Rec-B-Banting-10:45	1
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CS Rec-B-Banting-8:15	1
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CS Rec-B-Banting-9:30	1
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CS Rec-B-Banting-Afternoon	1
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CS Rec-B-Banting-Early	1
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CS Rec-B-Banting-Late	1
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CS Rec-B-Banting-Morning	1
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Education Services Total	17
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Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Skill Based Activities-Beginner/Intermediate	
		Baseball - 7th-10th Grade	1
		Pickleball - Advanced Beginner to Intermediate	1
		Pickleball - Beginners	1
		Pickleball - Open Play Evenings	1
		Summer Explorers-A-Banting-Early	1
		Summer Explorers-A-Banting-Late	1
		Summer Explorers-A-Banting-Standard	1
		Summer Explorers-B-Banting-Early	1
		Summer Explorers-B-Banting-Late	1
		Summer Explorers-B-Banting-Standard	1
		Summer Explorers-C-Banting-Early	1
		Summer Explorers-C-Banting-Late	1
		Summer Explorers-C-Banting-Standard	1
		Summer Explorers-D-Banting-Early	1
		Summer Explorers-D-Banting-Late	1
		Summer Explorers-D-Banting-Standard	1
		Summer Explorers-E-Banting-Early	1
		Summer Explorers-E-Banting-Late	1
		Summer Explorers-E-Banting-Standard	1
		Summer Explorers-F-Banting-Early	1
		Summer Explorers-F-Banting-Late	1
		Summer Explorers-F-Banting-Standard	1
		Skill Based Activities-Beginner/Intermediate Total	22
		Banting Total	39
		Buchner	
		Skill Based Activities-Advanced/Competitive	
		Adult Kickball - Friday Co-Ed Roster Fee	1
		Adult Kickball - Thursday Co-Ed Roster Fee	1
		Adult Kickball - Tuesday Co-Ed Roster Fee	1
		Skill Based Activities-Advanced/Competitive Total	3
		Skill Based Activities-Beginner/Intermediate	
		Playgrounds - Buchner Park	1
		Summer Friends - Buchner Park	2
		Tennis Lessons Buchner Park Beginners	5
		Tennis Lessons Buchner Park Intermediate	5
		Tennis Lessons Buchner Park Pee Wee	5
		Tennis Lessons Buchner Park Teen Beginner	5
		Skill Based Activities-Beginner/Intermediate Total	23
		Buchner Total	26

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
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Buchner Pool

Education Services

Lifeguard Training 1

Education Services Total 1

Skill Based Activities-Beginner/Intermediate

Aqua Tabata 1

Aqua Zumba 1

Swim Lessons/Juniors - Session I 3

Swim Lessons/Juniors - Session II 3

Swim Lessons/Juniors - Session III 3

Swim Lessons/Level 1 - Session I 3

Swim Lessons/Level 1 - Session II 3

Swim Lessons/Level 1 - Session III 3

Swim Lessons/Level 2 - Session I 3

Swim Lessons/Level 2 - Session II 3

Swim Lessons/Level 2 - Session III 3

Swim Lessons/Level 3 - Session I 3

Swim Lessons/Level 3 - Session II 3

Swim Lessons/Level 3 - Session III 3

Swim Lessons/Level 4 - Session I 3

Swim Lessons/Level 4 - Session II 3

Swim Lessons/Level 4 - Session III 3

Swim Lessons/Level 5 - Session I 1

Swim Lessons/Level 5 - Session II 1

Swim Lessons/Level 5 - Session III 1

Swim Lessons/Level 6 - Session I 1

Swim Lessons/Level 6 - Session II 1

Swim Lessons/Level 6 - Session III 1

Swim Lessons/Preschool Programs I - Session I 3

Swim Lessons/Preschool Programs I - Session II 3

Swim Lessons/Preschool Programs I - Session III 3

Swim Lessons/Preschool Programs II - Session I 3

Swim Lessons/Preschool Programs II - Session II 3

Swim Lessons/Preschool Programs II - Session III 3

Skill Based Activities-Beginner/Intermediate Total 71

Special Events

4th Annual - Waukesha 500 1

Special Events Total 1

Buchner Pool Total 73

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
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Cutler

Community Events

Civic Band	1
July 4th Parade	1
Music in the Parks	1

Community Events Total 3

Cutler Total 3

David's

Skill Based Activities-Beginner/Intermediate

Summer Friends - David's Park	2
Wee Friends	2

Skill Based Activities-Beginner/Intermediate Total 4

David's Total 4

EB Shurts

Skill Based Activities-Beginner/Intermediate

BBAD - Bridge is Fun Club	1
Magical Character Gymnastics Camp	2
Music Maker and More	15
Rolly Polly	12
Tumbling - Beginner I	12
Tumbling - Beginner II to Intermediate	6
Tumbling Tots	12
Tumbling Tykes	8
Zumba	7

Skill Based Activities-Beginner/Intermediate Total 75

EB Shurts Total 75

Fox River Pkwy South

Skill Based Activities-Beginner/Intermediate

Playgrounds - Fox River Parkway South	1
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Skill Based Activities-Beginner/Intermediate Total 1

Fox River Pkwy South Total 1

Frame

Skill Based Activities-Beginner/Intermediate

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Bocce "Meetups"	1
		Bocce Meetups	1
		Skill Based Activities-Beginner/Intermediate Total	2
Frame Total			2
Grandview			
		Skill Based Activities-Beginner/Intermediate	
		Blast Ball (T-Ball Skill Development) - Grandview	4
		Soccer Stars - Grandview	4
		Start Smart Sports Development - Grandview Park	2
		Skill Based Activities-Beginner/Intermediate Total	10
Grandview Total			10
Horeb			
		Skill Based Activities-Beginner/Intermediate	
		Skateboard Basics - Beginner Level	4
		Skill Based Activities-Beginner/Intermediate Total	4
Horeb Total			4
HSAC			
		Education Services	
		Lifeguard Training	1
		Education Services Total	1
		Skill Based Activities-Beginner/Intermediate	
		Diving Lessons - Beginner to Intermediate	3
		Swim Lessons/Juniors - Session I	5
		Swim Lessons/Juniors - Session II	5
		Swim Lessons/Juniors - Session III	5
		Swim Lessons/Level 1 - Session I	5
		Swim Lessons/Level 1 - Session II	5
		Swim Lessons/Level 1 - Session III	5
		Swim Lessons/Level 2 - Session I	5
		Swim Lessons/Level 2 - Session II	5
		Swim Lessons/Level 2 - Session III	5
		Swim Lessons/Level 3 - Session I	5
		Swim Lessons/Level 3 - Session II	5
		Swim Lessons/Level 3 - Session III	5
		Swim Lessons/Level 4 - Session I	5
		Swim Lessons/Level 4 - Session II	5

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Swim Lessons/Level 4 - Session III	5
		Swim Lessons/Level 5 - Session I	2
		Swim Lessons/Level 5 - Session II	2
		Swim Lessons/Level 5 - Session III	2
		Swim Lessons/Level 6 - Session I	2
		Swim Lessons/Level 6 - Session II	2
		Swim Lessons/Level 6 - Session III	2
		Swim Lessons/Preschool Programs I - Session I	5
		Swim Lessons/Preschool Programs I - Session II	5
		Swim Lessons/Preschool Programs I - Session III	5
		Swim Lessons/Preschool Programs II - Session I	5
		Swim Lessons/Preschool Programs II - Session II	5
		Swim Lessons/Preschool Programs II - Session III	5
		Skill Based Activities-Beginner/Intermediate Total	120
HSAC Total			121

Lowell

Education Services

	CS Rec Junior-6/22-Lowell-Day Off	1
	CS Rec Junior-B-Lowell-10:45	1
	CS Rec Junior-B-Lowell-8:15	1
	CS Rec Junior-B-Lowell-9:30	1
	CS Rec Junior-B-Lowell-Afternoon	1
	CS Rec Junior-B-Lowell-Early	1
	CS Rec Junior-B-Lowell-Late	1
	CS Rec Junior-B-Lowell-Morning	1
	CS Rec Middle-6/22-Lowell-Day Off	1
	CS Rec Middle-B-Lowell-Afternoon	1
	CS Rec Middle-B-Lowell-Early	1
	CS Rec Middle-B-Lowell-Late	1
	CS Rec Middle-B-Lowell-Morning	1
	CS Rec-6/22-Lowell-Day Off	1
	CS Rec-B-Lowell-10:45	1
	CS Rec-B-Lowell-8:15	1
	CS Rec-B-Lowell-9:30	1
	CS Rec-B-Lowell-Afternoon	1
	CS Rec-B-Lowell-Early	1
	CS Rec-B-Lowell-Late	1
	CS Rec-B-Lowell-Morning	1
	Education Services Total	21

Skill Based Activities-Advanced/Competitive

	British Soccer Camp First Kicks	2
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Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		British Soccer Camp Half Day	2
		British Soccer Camp Mini Soccer	2
		Skill Based Activities-Advanced/Competitive Total	6
		Skill Based Activities-Beginner/Intermediate	
		Summer Explorers-D1-Lowell-Early	1
		Summer Explorers-D1-Lowell-Late	1
		Summer Explorers-D1-Lowell-Standard	1
		Summer Explorers-D2-Lowell-Early	1
		Summer Explorers-D2-Lowell-Late	1
		Summer Explorers-D2-Lowell-Standard	1
		Summer Explorers-E1-Lowell-Early	1
		Summer Explorers-E1-Lowell-Late	1
		Summer Explorers-E1-Lowell-Standard	1
		Summer Explorers-E2-Lowell-Early	1
		Summer Explorers-E2-Lowell-Late	1
		Summer Explorers-E2-Lowell-Standard	1
		Summer Explorers-F-Lowell-Early	1
		Summer Explorers-F-Lowell-Late	1
		Summer Explorers-F-Lowell-Standard	1
		Tennis Lessons Lowell Park Beginners	5
		Tennis Lessons Lowell Park Intermediate	5
		Tennis Lessons Lowell Park Pee Wee	5
		Skill Based Activities-Beginner/Intermediate Total	30
Lowell Total			57
Merrill Crest			
		Skill Based Activities-Beginner/Intermediate	
		Playgrounds - Merrill Crest Park	1
		Tag Rugby	4
		Skill Based Activities-Beginner/Intermediate Total	5
Merrill Crest Total			5
Mindiola			
		Skill Based Activities-Beginner/Intermediate	
		Soccer 1st-2nd Grade Boys	2
		Soccer 1st-2nd Grade Girls	2
		Soccer 3rd-4th Grade Boys	2
		Soccer 3rd-4th Grade Girls	2
		Soccer 4K-K Co-Ed	2
		Soccer 5th-6th Grade Boys	1
		Soccer 5th-6th Grade Co-Ed	1
		Soccer 5th-6th Grade Girls	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Soccer 7th-9th Grade Co-Ed	2
		Skill Based Activities-Beginner/Intermediate Total	15
Mindiola Total			15
Offsite			
		Community Events	
		Carl Zach Cycling Classic	1
		Howl-O-Ween	1
		July 4th Fireworks	1
		Operation Honor	1
		Community Events Total	4
		Education Services	
		Banting&Hawthorne/Day Off/1-23	1
		Banting/After/Apr/2-3	1
		Banting/After/Apr/4-5	1
		Banting/After/Apr/K-1	1
		Banting/After/Dec/1-2	1
		Banting/After/Dec/3-5	1
		Banting/After/Dec/4K-K	1
		Banting/After/Feb/2-3	1
		Banting/After/Feb/4-5	1
		Banting/After/Feb/K-1	1
		Banting/After/Jan/2-3	1
		Banting/After/Jan/4-5	1
		Banting/After/Jan/K-1	1
		Banting/After/Mar/2-3	1
		Banting/After/Mar/4-5	1
		Banting/After/Mar/K-1	1
		Banting/After/May-June/2-3	1
		Banting/After/May-June/4-5	1
		Banting/After/May-June/K-1	1
		Banting/After/Nov/1-2	1
		Banting/After/Nov/3-5	1
		Banting/After/Nov/4K-K	1
		Banting/After/Oct/1-2	1
		Banting/After/Oct/3-5	1
		Banting/After/Oct/4K-K	1
		Banting/After/Sept/1-2	1
		Banting/After/Sept/3-5	1
		Banting/After/Sept/4K-K	1
		Banting/Before/Apr	1
		Banting/Before/Dec	1
		Banting/Before/Feb	1
		Banting/Before/Jan	1
		Banting/Before/Mar	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Banting/Before/May-June	1
		Banting/Before/Nov	1
		Banting/Before/Oct	1
		Banting/Before/Sept	1
		Banting/Celebrating Our Community/2-3	1
		Banting/Celebrating Our Community/4-5	1
		Banting/Celebrating Our Community/K-1	1
		Banting/Day Off/10-29	1
		Banting/Day Off/10-30	1
		Banting/Day Off/11-25	1
		Banting/Day Off/1-2	1
		Banting/Day Off/1-26	1
		Banting/Day Off/2-20	1
		Banting/Day Off/3-12	1
		Banting/Day Off/3-13	1
		Banting/Day Off/4-10	1
		Banting/Day Off/4-3	1
		Banting/Day Off/4-6	1
		Banting/Day Off/4-7	1
		Banting/Day Off/4-8	1
		Banting/Day Off/4-9	1
		Banting/Financial Literacy for Kids/2-3	1
		Banting/Financial Literacy for Kids/4-5	1
		Banting/Financial Literacy for Kids/K-1	1
		Banting/Healthy Habits - Human Powered Smoothies!/2	1
		Banting/Healthy Habits - Human Powered Smoothies!/4	1
		Banting/Healthy Habits - Human Powered Smoothies!/K	1
		Banting/Project WET & WILD/2-3	1
		Banting/Project WET & WILD/4-5	1
		Banting/Project WET & WILD/K-1	1
		Bethesda/3.2.1.Blast Off! Exploration of Rocketry/2-3	1
		Bethesda/3.2.1.Blast Off! Exploration of Rocketry/4-5	1
		Bethesda/3.2.1.Blast Off! Exploration of Rocketry/K-1	1
		Bethesda/After/Apr/3-5	1
		Bethesda/After/Apr/K-2	1
		Bethesda/After/Dec/3-5	1
		Bethesda/After/Dec/K-2	1
		Bethesda/After/Feb/3-5	1
		Bethesda/After/Feb/K-2	1
		Bethesda/After/Jan/3-5	1
		Bethesda/After/Jan/K-2	1
		Bethesda/After/Mar/3-5	1
		Bethesda/After/Mar/K-2	1
		Bethesda/After/May-June/3-5	1
		Bethesda/After/May-June/K-2	1
		Bethesda/After/Nov/3-5	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Bethesda/After/Nov/K-2	1
		Bethesda/After/Oct/3-5	1
		Bethesda/After/Oct/K-2	1
		Bethesda/After/Sept/3-5	1
		Bethesda/After/Sept/K-2	1
		Bethesda/Angler Education/2-3	1
		Bethesda/Angler Education/4-5	1
		Bethesda/Angler Education/K-1	1
		Bethesda/Before/Apr	1
		Bethesda/Before/Dec	1
		Bethesda/Before/Feb	1
		Bethesda/Before/Jan	1
		Bethesda/Before/Mar	1
		Bethesda/Before/May-June	1
		Bethesda/Before/Nov	1
		Bethesda/Before/Oct	1
		Bethesda/Before/Sept	1
		Bethesda/Healthy Habits - Human Powered Smoothies!)	1
		Bethesda/Healthy Habits - Human Powered Smoothies!)	1
		Bethesda/Healthy Habits-Human Powered Smoothies!)/	1
		Bethesda/Project WET & WILD/2-3	1
		Bethesda/Project WET & WILD/4-5	1
		Bethesda/Project WET & WILD/K-1	1
		CS Rec Junior-6/22-Summit View-Day Off	1
		CS Rec Junior-7/13-Summit View-Day Off	1
		CS Rec Junior-7/14-Summit View-Day Off	1
		CS Rec Junior-7/15-Summit View-Day Off	1
		CS Rec Junior-A-Summit View-Afternoon	1
		CS Rec Junior-A-Summit View-Early	1
		CS Rec Junior-A-Summit View-Late	1
		CS Rec Junior-A-Summit View-Morning	1
		CS Rec Junior-B-Summit View-10:45	1
		CS Rec Junior-B-Summit View-8:15	1
		CS Rec Junior-B-Summit View-9:30	1
		CS Rec Junior-B-Summit View-Afternoon	1
		CS Rec Junior-B-Summit View-Early	1
		CS Rec Junior-B-Summit View-Late	1
		CS Rec Junior-B-Summit View-Morning	1
		CS Rec Middle-6/22-Summit View-Day Off	1
		CS Rec Middle-7/13-Summit View-Day Off	1
		CS Rec Middle-7/14-Summit View-Day Off	1
		CS Rec Middle-7/15-Summit View-Day Off	1
		CS Rec Middle-A-Summit View-Afternoon	1
		CS Rec Middle-A-Summit View-Early	1
		CS Rec Middle-A-Summit View-Late	1
		CS Rec Middle-A-Summit View-Morning	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		CS Rec-6/22-Summit View-Day Off	1
		CS Rec-7/13-Summit View-Day Off	1
		CS Rec-7/14-Summit View-Day Off	1
		CS Rec-7/15-Summit View-Day Off	1
		CS Rec-A-Summit View-Afternoon	1
		CS Rec-A-Summit View-Early	1
		CS Rec-A-Summit View-Late	1
		CS Rec-A-Summit View-Morning	1
		CS Rec-B-Summit View-10:45	1
		CS Rec-B-Summit View-8:15	1
		CS Rec-B-Summit View-9:30	1
		CS Rec-B-Summit View-Afternoon	1
		CS Rec-B-Summit View-Early	1
		CS Rec-B-Summit View-Late	1
		CS Rec-B-Summit View-Morning	1
		Ebert's Storybook Kingdom Field Trip	2
		Green Meadows Petting Farm Field Trip	1
		Hawthorne & Banting/Day Off/5-22	1
		Hawthorne/3.2.1.Blast Off! Exploration of Rocketry/2-3	1
		Hawthorne/3.2.1.Blast Off! Exploration of Rocketry/4-5	1
		Hawthorne/3.2.1.Blast Off! Exploration of Rocketry/K-1	1
		Hawthorne/After/Apr/2-3	1
		Hawthorne/After/Apr/4-5	1
		Hawthorne/After/Apr/K-1	1
		Hawthorne/After/Dec/2-3	1
		Hawthorne/After/Dec/4-5	1
		Hawthorne/After/Dec/K-1	1
		Hawthorne/After/Feb/2-3	1
		Hawthorne/After/Feb/4-5	1
		Hawthorne/After/Feb/K-1	1
		Hawthorne/After/Jan/2-3	1
		Hawthorne/After/Jan/4-5	1
		Hawthorne/After/Jan/K-1	1
		Hawthorne/After/Mar/2-3	1
		Hawthorne/After/Mar/4-5	1
		Hawthorne/After/Mar/K-1	1
		Hawthorne/After/May-June/2-3	1
		Hawthorne/After/May-June/4-5	1
		Hawthorne/After/May-June/K-1	1
		Hawthorne/After/Nov/2-3	1
		Hawthorne/After/Nov/4-5	1
		Hawthorne/After/Nov/K-1	1
		Hawthorne/After/Oct/2-3	1
		Hawthorne/After/Oct/4-5	1
		Hawthorne/After/Oct/K-1	1
		Hawthorne/After/Sept/2-3	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Hawthorne/After/Sept/4-5	1
		Hawthorne/After/Sept/K-1	1
		Hawthorne/Angler Education/2-3	1
		Hawthorne/Angler Education/4-5	1
		Hawthorne/Angler Education/K-1	1
		Hawthorne/Before/Apr	1
		Hawthorne/Before/Dec	1
		Hawthorne/Before/Feb	1
		Hawthorne/Before/Jan	1
		Hawthorne/Before/Mar	1
		Hawthorne/Before/May-June	1
		Hawthorne/Before/Nov	1
		Hawthorne/Before/Oct	1
		Hawthorne/Before/Sept	1
		Hawthorne/Day Off/10-29	1
		Hawthorne/Day Off/10-30	1
		Hawthorne/Day Off/11-25	2
		Hawthorne/Day Off/11-27	1
		Hawthorne/Day Off/1-2	1
		Hawthorne/Day Off/12-23	1
		Hawthorne/Day Off/12-28	1
		Hawthorne/Day Off/12-29	1
		Hawthorne/Day Off/12-30	1
		Hawthorne/Day Off/1-26	1
		Hawthorne/Day Off/2-20	1
		Hawthorne/Day Off/3-12	1
		Hawthorne/Day Off/3-13	1
		Hawthorne/Day Off/4-10	1
		Hawthorne/Day Off/4-3	1
		Hawthorne/Day Off/4-6	1
		Hawthorne/Day Off/4-7	1
		Hawthorne/Day Off/4-8	1
		Hawthorne/Day Off/4-9	1
		Hawthorne/Family Financial Literacy	1
		Hawthorne/Hawthorne Community Learning Center Spr	1
		Hawthorne/Healthy Habits - Human Powered Smoothie:	1
		Hawthorne/Healthy Habits - Human Powered Smoothie:	1
		Hawthorne/Healthy Habits - Human Powered Smoothie:	1
		Hawthorne/Kids Can Knit/2-3	1
		Hawthorne/Kids Can Knit/4-5	1
		Hawthorne/Kids Can Knit/K-1	1
		Hawthorne/More Than Books! Part One	1
		Hawthorne/More Than Books! Part Two	1
		Hawthorne/Stopping Bullying Behavior	1
		Hawthorne/The Cool World of Nature/2-3	1
		Hawthorne/The Cool World of Nature/4-5	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Hawthorne/The Cool World of Nature/K-1	1
		Hawthorne/The Spirited Child Workshop	1
		Hawthorne/Waukesha Public Transit 101	1
		Hawthorne/Zentangle Art/2-3	1
		Hawthorne/Zentangle Art/4-5	1
		Hawthorne/Zentangle Art/K-1	1
		Heyer/3.2.1.Blast Off! Exploration of Rocketry/3-5	1
		Heyer/3.2.1.Blast Off! Exploration of Rocketry/K-2	1
		Heyer/After/Apr	1
		Heyer/After/Dec	1
		Heyer/After/Feb	1
		Heyer/After/Jan	1
		Heyer/After/Mar	1
		Heyer/After/May-June	1
		Heyer/After/Nov	1
		Heyer/After/Oct	1
		Heyer/After/Sept	1
		Heyer/Before/Apr	1
		Heyer/Before/Dec	1
		Heyer/Before/Feb	1
		Heyer/Before/Jan	1
		Heyer/Before/Mar	1
		Heyer/Before/May-June	1
		Heyer/Before/Nov	1
		Heyer/Before/Oct	1
		Heyer/Before/Sept	1
		Heyer/Financial Literacy for Kids/3-5	1
		Heyer/Financial Literacy for Kids/K-2	1
		Heyer/Healthy Habits-Human Powered Smoothies!/3-5	1
		Heyer/Healthy Habits-Human Powered Smoothies!/K-2	1
		Heyer/Project WET & WILD/3-5	1
		Heyer/Project WET & WILD/K-2	1
		Heyer/Zentangle Art/3-5	1
		Heyer/Zentangle Art/K-2	1
		Leaders in Training Track 1 - Banting	2
		Leaders in Training Track 1 - Buchner	2
		Leaders in Training Track 1 - Fox River Parkway South	2
		Leaders in Training Track 1 - Lowell	2
		Leaders in Training Track 1 - Merrill Crest	2
		Leaders in Training Track 1 - Pebble Valley	2
		Leaders in Training Track 1 - Rivers Crossing	2
		Leaders in Training Track 1 - Saratoga	2
		Leaders in Training Track 1 - Sentinel	2
		Leaders in Training Track 1 - Summit View	2
		Leaders in Training Track 2 - Banting	2
		Leaders in Training Track 2 - Buchner	2

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Leaders in Training Track 2 - Fox River Parkway South	2
		Leaders in Training Track 2 - Lowell	2
		Leaders in Training Track 2 - Merrill Crest	2
		Leaders in Training Track 2 - Pebble Valley	2
		Leaders in Training Track 2 - Rivers Crossing	2
		Leaders in Training Track 2 - Saratoga	2
		Leaders in Training Track 2 - Sentinel	2
		Leaders in Training Track 2 - Summit View	2
		Lifeguard Training	1
		LIT - Fishing at Frame	1
		LIT - Swimming at Horeb	1
		LIT - Wisconsin State Fair	1
		Mr. Magic Day-Off Program Magic Show	1
		Prairie/3.2.1.Blast Off! Exploration of Rocketry/3-5	1
		Prairie/3.2.1.Blast Off! Exploration of Rocketry/K-2	1
		Prairie/After/Apr	1
		Prairie/After/Dec	1
		Prairie/After/Feb	1
		Prairie/After/Jan	1
		Prairie/After/Mar	1
		Prairie/After/May-June	1
		Prairie/After/Nov	1
		Prairie/After/Oct	1
		Prairie/After/Sept	1
		Prairie/Angler Education/3-5	1
		Prairie/Angler Education/K-2	1
		Prairie/Before/Apr	1
		Prairie/Before/Dec	1
		Prairie/Before/Feb	1
		Prairie/Before/Jan	1
		Prairie/Before/Mar	1
		Prairie/Before/May-June	1
		Prairie/Before/Nov	1
		Prairie/Before/Oct	1
		Prairie/Before/Sept	1
		Prairie/Financial Literacy for Kids/3-5	1
		Prairie/Financial Literacy for Kids/K-2	1
		Prairie/Healthy Habits-Human Powered Smoothies!/3-5	1
		Prairie/Healthy Habits-Human Powered Smoothies!/K-2	1
		Prairie/Kids Can Knit/3-5	1
		Prairie/Kids Can Knit/K-2	1
		Randall/After/Apr/2-3	1
		Randall/After/Apr/2-3/Ext	1
		Randall/After/Apr/4-5	1
		Randall/After/Apr/4-5/Ext	1
		Randall/After/Apr/K-1	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Randall/After/Apr/K-1/Ext	1
		Randall/After/Dec/2-3	1
		Randall/After/Dec/2-3/Ext	1
		Randall/After/Dec/4-5	1
		Randall/After/Dec/4-5/Ext	1
		Randall/After/Dec/K-1	1
		Randall/After/Dec/K-1/Ext	1
		Randall/After/Feb/2-3	1
		Randall/After/Feb/2-3/Ext	1
		Randall/After/Feb/4-5	1
		Randall/After/Feb/4-5/Ext	1
		Randall/After/Feb/K-1	1
		Randall/After/Feb/K-1/Ext	1
		Randall/After/Jan/2-3	1
		Randall/After/Jan/2-3/Ext	1
		Randall/After/Jan/4-5	1
		Randall/After/Jan/4-5/Ext	1
		Randall/After/Jan/K-1	1
		Randall/After/Jan/K-1/Ext	1
		Randall/After/Mar/2-3	1
		Randall/After/Mar/2-3/Ext	1
		Randall/After/Mar/4-5	1
		Randall/After/Mar/4-5/Ext	1
		Randall/After/Mar/K-1	1
		Randall/After/Mar/K-1/Ext	1
		Randall/After/May-June/2-3	1
		Randall/After/May-June/2-3/Ext	1
		Randall/After/May-June/4-5	1
		Randall/After/May-June/4-5/Ext	1
		Randall/After/May-June/K-1	1
		Randall/After/May-June/K-1/Ext	1
		Randall/After/Nov/2-3	1
		Randall/After/Nov/2-3/Ext	1
		Randall/After/Nov/4-5/Ext	1
		Randall/After/Nov/K-1	1
		Randall/After/Nov/K-1/Ext	1
		Randall/After/Oct/2-3	1
		Randall/After/Oct/2-3/Ext	1
		Randall/After/Oct/4-5	1
		Randall/After/Oct/4-5/Ext	1
		Randall/After/Oct/K-1	1
		Randall/After/Oct/K-1/Ext	1
		Randall/After/Sept/2-3	1
		Randall/After/Sept/2-3/Ext	1
		Randall/After/Sept/4-5	1
		Randall/After/Sept/4-5/Ext	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Randall/After/Sept/K-1	1
		Randall/After/Sept/K-1/Ext	1
		Randall/Before/Apr	1
		Randall/Before/Dec	1
		Randall/Before/Feb	1
		Randall/Before/Jan	1
		Randall/Before/Mar	1
		Randall/Before/May-June	1
		Randall/Before/Nov	1
		Randall/Before/Oct	1
		Randall/Before/Sept	1
		Randall/Healthy Habits - Human Powered Smoothies!/2-	1
		Randall/Healthy Habits - Human Powered Smoothies!/4-	1
		Randall/Healthy Habits - Human Powered Smoothies!/K-	1
		Randall/Kids Can Knit/2-3	1
		Randall/Kids Can Knit/4-5	1
		Randall/Kids Can Knit/K-1	1
		Randall/Project WET & WILD/2-3	1
		Randall/Project WET & WILD/4-5	1
		Randall/Project WET & WILD/K-1	1
		Saratoga/Apr/Day Off/4-10	1
		Saratoga/Apr/Day Off/4-3	1
		Saratoga/Apr/Day Off/4-6	1
		Saratoga/Apr/Day Off/4-7	1
		Saratoga/Apr/Day Off/4-8	1
		Saratoga/Apr/Day Off/4-9	1
		Saratoga/Apr/Fri	1
		Saratoga/Apr/Mon & Wed	1
		Saratoga/Apr/Tues & Thur	1
		Saratoga/Feb/Day Off/2-20	1
		Saratoga/Feb/Fri	1
		Saratoga/Feb/Mon & Wed	1
		Saratoga/Feb/Tues & Thur	1
		Saratoga/Jan/Day Off/1-2	1
		Saratoga/Jan/Day Off/1-23	1
		Saratoga/Jan/Day Off/1-26	1
		Saratoga/Jan/Fri	1
		Saratoga/Jan/Mon & Wed	1
		Saratoga/Jan/Tues & Thur	1
		Saratoga/June/Mon & Wed	1
		Saratoga/Mar/Day Off/3-12	1
		Saratoga/Mar/Day Off/3-13	1
		Saratoga/Mar/Fri	1
		Saratoga/Mar/Mon & Wed	1
		Saratoga/Mar/Tues & Thur	1
		Saratoga/May/Day Off/5-22	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Saratoga/May/Mon & Wed	1
		Saratoga/May-June/Fri	1
		Saratoga/May-June/Tues & Thur	1
		Education Services Total	426
		Skill Based Activities-Advanced/Competitive	
		Aerial Yoga	3
		Alpine Valley Ski/Snowboard Club	1
		Beginning Archery (with rental equipment)	2
		Beginning Archery (without rental equipment)	1
		Climbing 101	3
		Fast-Pitch Softball Clinic	1
		Fox River Family Kayak Day - No Rental	1
		Fox River Family Kayak Day - Rental Included	1
		Fox River Kayaking Club	3
		Golf Private Lessons	2
		Learn to Kayak	3
		Skill Based Activities-Advanced/Competitive Total	21
		Skill Based Activities-Beginner/Intermediate	
		Afternoon Friends	1
		Aquasize and Open Swim	11
		Ballet and Tap - Beginning Ballet	3
		Ballet and Tap - Beginning Pre-Ballet	3
		Ballet and Tap - Beginning Tap	3
		Ballet and Tap - Continuing Ballet	3
		Beginning Ballet	2
		Beginning Pre-Ballet	2
		Beginning Tap	2
		Buchner - A Day at the Beach! Field Trip	1
		Buchner - All-Star Dance Field Trip	1
		Buchner - Kids Day at Lowell Park Field Trip	1
		Buchner - Little A-Merrick-A Amusement Park Field Trip	1
		Buchner - Playgrounds Kickball Tournament/July 4th Par	1
		Buchner - Waukesha Skateland/Buchner Swim Field Trip	1
		Continuing Ballet	2
		Fox River South - A Day at the Beach! Field Trip	1
		Fox River South - All-Star Dance Field Trip	1
		Fox River South - Kids Day at Lowell Park Field Trip	1
		Fox River South - Little A-Merrick-A Amusement Park Fie	1
		Fox River South - Playgrounds Kickball Tournament/July	1
		Fox River South - Waukesha Skateland/Buchner Swim Fi	1
		Golf Adult	1
		Golf Group Lessons	2

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Golf Lessons for Adults	3
		Golf Lessons for Pee Wees	3
		Golf Lessons for Sr. Adults	1
		Golf Lessons for Youth	5
		Golf Your Way	1
		Golf Your Way - Senior	1
		Lacrosse - Youth	2
		Learn to Skate	10
		Merrill Crest - A Day at the Beach! Field Trip	1
		Merrill Crest - All-Star Dance Field Trip	1
		Merrill Crest - Kids Day at Lowell Park Field Trip	1
		Merrill Crest - Little A-Merrick-A Amusement Park Field Trip	1
		Merrill Crest - Playgrounds Kickball Tournament/July 4th	1
		Merrill Crest - Waukesha Skateland/Buchner Swim Field	1
		Pebble Valley - A Day at the Beach! Field Trip	1
		Pebble Valley - All-Star Dance Field Trip	1
		Pebble Valley - Kids Day at Lowell Park Field Trip	1
		Pebble Valley - Little A-Merrick-A Amusement Park Field	1
		Pebble Valley - Playgrounds Kickball Tournament/July 4t	1
		Pebble Valley - Waukesha Skateland/Buchner Swim Fielc	1
		Playgrounds - Saratoga	1
		Pre-School Athletic Skills	1
		Rock Climbing: First Ascent	7
		Rock Climbing: Wee Team	6
		Saratoga - A Day at the Beach! Field Trip	1
		Saratoga - All-Star Dance Field Trip	1
		Saratoga - Kids Day at Lowell Park Field Trip	1
		Saratoga - Little A-Merrick-A Amusement Park Field Trip	1
		Saratoga - Playgrounds Kickball Tournament/July 4th Pa	1
		Saratoga - Waukesha Skateland/Buchner Swim Field Trip	1
		Saturday Morning Paddle	2
		Sentinel - A Day at the Beach! Field Trip	1
		Sentinel - All-Star Dance Field Trip	1
		Sentinel - Kids Day at Lowell Park Field Trip	1
		Sentinel - Little A-Merrick-A Amusement Park Field Trip	1
		Sentinel - Playgrounds Kickball Tournament/July 4th Par	1
		Sentinel - Waukesha Skateland/Buchner Swim Field Trip	1
		Sports of Sorts - S.O.S.	5
		Swim Lesson/Preschool Programs I - Session II	1
		Swim Lessons/Juniors - Session I	2
		Swim Lessons/Juniors - Session II	2
		Swim Lessons/Juniors - Session III	2
		Swim Lessons/Level 1 - Session I	3
		Swim Lessons/Level 1 - Session II	3
		Swim Lessons/Level 1 - Session III	3
		Swim Lessons/Level 2 - Session I	3

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Swim Lessons/Level 2 - Session II	3
		Swim Lessons/Level 2 - Session III	3
		Swim Lessons/Level 3 - Session I	2
		Swim Lessons/Level 3 - Session II	2
		Swim Lessons/Level 3 - Session III	2
		Swim Lessons/Level 4 - Session I	2
		Swim Lessons/Level 4 - Session II	2
		Swim Lessons/Level 4 - Session III	2
		Swim Lessons/Levels 5&6 - Session I	1
		Swim Lessons/Levels 5&6 - Session II	1
		Swim Lessons/Levels 5&6 - Session III	1
		Swim Lessons/Preschool Programs I - Session I	2
		Swim Lessons/Preschool Programs I - Session III	1
		Swim Lessons/Preschool Programs II - Session I	1
		Swim Lessons/Preschool Programs II - Session II	2
		Swim Lessons/Preschool Programs II - Session III	2
		Skill Based Activities-Beginner/Intermediate Total	167
		Special Events	
		Cops and Bobbers	1
		Daddy Daughter Valentine's Day Dance (adult)	1
		Daddy Daughter Valentine's Day Dance (child)	1
		Kiddie Klassic	3
		Special Events Total	6
		Specialized Services	
		Arlington Racecourse	1
		Badger Band Concert	1
		Billy Elliott	1
		Boeing, Boeing	1
		Brewers Baseball	1
		Cinderella	1
		Dirty Dancing	1
		Disney in Concert	1
		Disney's Beauty and the Beast	1
		Dueling Pianos	1
		Fall Foliage Tour	1
		Five Presidents	1
		Holiday Shopping in Chicago	1
		Lambeau Field - Home of Legendary Experiences! - Adult	1
		Lambeau Field - Home of Legendary Experiences! - Youth	1
		Liberace!	1
		MAMMA MIA!	1
		Motown the Musical	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		October Sky	1
		Old World Christmas Market	1
		Passion Play	1
		Quentin Road Christmas Musical	1
		Sensational 70's	1
		The Bikinis	1
		The Gold Pyramid House	1
		Walworth County: Wine...Wondering...Why Not!	1
		Waukesha Reads - The Big Read	1
		We'll Always Be...KIDS from Wisconsin	1
		Winter Dance Party	1
		Specialized Services Total	29
Offsite Total			653
Pebble Valley			
		Skill Based Activities-Beginner/Intermediate	
		Playgrounds - Pebble Valley Park	1
		Skill Based Activities-Beginner/Intermediate Total	1
Pebble Valley Total			1
Prairie			
		Skill Based Activities-Advanced/Competitive	
		Men's 7 on 7 Touch Football	1
		Skill Based Activities-Advanced/Competitive Total	1
		Skill Based Activities-Beginner/Intermediate	
		Tennis Lessons for Adults	4
		Tennis Lessons Prairie Park Beginners	5
		Tennis Lessons Prairie Park Pee Wee	5
		Skill Based Activities-Beginner/Intermediate Total	14
Prairie Total			15
Rivers Crossing			
		Skill Based Activities-Beginner/Intermediate	
		Outdoor Boot Camp	2
		Outdoor Boot Camp Babysitting Service	2
		Summer Explorers-A-Rivers Crossing-Early	1
		Summer Explorers-A-Rivers Crossing-Late	1
		Summer Explorers-A-Rivers Crossing-Standard	1
		Summer Explorers-B-Rivers Crossing-Early	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Summer Explorers-B-Rivers Crossing-Late	1
		Summer Explorers-B-Rivers Crossing-Standard	1
		Summer Explorers-C-Rivers Crossing-Early	1
		Summer Explorers-C-Rivers Crossing-Late	1
		Summer Explorers-C-Rivers Crossing-Standard	1
		Summer Explorers-D-Rivers Crossing-Early	1
		Summer Explorers-D-Rivers Crossing-Late	1
		Summer Explorers-D-Rivers Crossing-Standard	1
		Summer Explorers-E-Rivers Crossing-Early	1
		Summer Explorers-E-Rivers Crossing-Late	1
		Summer Explorers-E-Rivers Crossing-Standard	1
		Summer Explorers-F-Rivers Crossing-Early	1
		Summer Explorers-F-Rivers Crossing-Late	1
		Summer Explorers-F-Rivers Crossing-Standard	1
		Skill Based Activities-Beginner/Intermediate Total	22
		Rivers Crossing Total	22
Roberta			
		Skill Based Activities-Beginner/Intermediate	
		Blast Ball (T-Ball Skill Development) - Roberta	3
		Soccer Stars - Roberta	4
		Start Smart Sports Development - Roberta Park	3
		Skill Based Activities-Beginner/Intermediate Total	10
		Roberta Total	10
Rotary			
		Skill Based Activities-Advanced/Competitive	
		Gentle Yoga for Beginners	6
		Yoga	1
		Yoga for Health and Fitness	7
		Skill Based Activities-Advanced/Competitive Total	14
		Skill Based Activities-Beginner/Intermediate	
		Cardio Blast	1
		Cardio Dance	1
		Frame Fitness	2
		Making Non-Toxic Household Cleaners	1
		Zumba	7
		Zumba Gold	4
		Zumba Gold - Dance Your Way to Health	3
		Skill Based Activities-Beginner/Intermediate Total	19

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
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Special Events

"Oldies but Goodies" Senior Dance 1

Special Events Total 1

Rotary Total 34

Saratoga

Skill Based Activities-Advanced/Competitive

Adult Fall Softball League - Monday Co-Ed 1

Adult Fall Softball League - Monday Men's 1

Adult Fall Softball League - Tuesday Men's 1

Adult Fall Softball League - Wednesday Men's 1

Adult Softball - Friday Suburban Blue Roster Fee 1

Adult Softball - Friday Suburban Red Roster Fee 1

Adult Softball - Monday Co-Ed Roster Fee 1

Adult Softball - Monday Open Roster Fee 1

Adult Softball - Monday United Red Roster Fee 1

Adult Softball - Monday Women's Gold Roster Fee 1

Adult Softball - Monday Women's Red Roster Fee 1

Adult Softball - Thursday Classic Roster Fee 1

Adult Softball - Thursday Super Freelance Roster Fee 1

Adult Softball - Tuesday Industrial Roster Fee 1

Adult Softball - Tuesday Minor Red Roster Fee 1

Adult Softball - Tuesday Open Roster Fee 1

Adult Softball - Tuesday United Blue Roster Fee 1

Adult Softball - Wednesday Co-Ed Roster Fee (5000.201) 1

Adult Softball - Wednesday Freelance Blue Roster Fee 1

Adult Softball - Wednesday Minor Blue Roster Fee 1

Adult Softball - Wednesday Minor White Roster Fee 1

Adult Softball - Wednesday Open Roster Fee 1

Men's All - City Softball Tournament 1

Skill Based Activities-Advanced/Competitive Total 23

Saratoga Total 23

Sentinel

Skill Based Activities-Beginner/Intermediate

Playgrounds - Sentinel Park 1

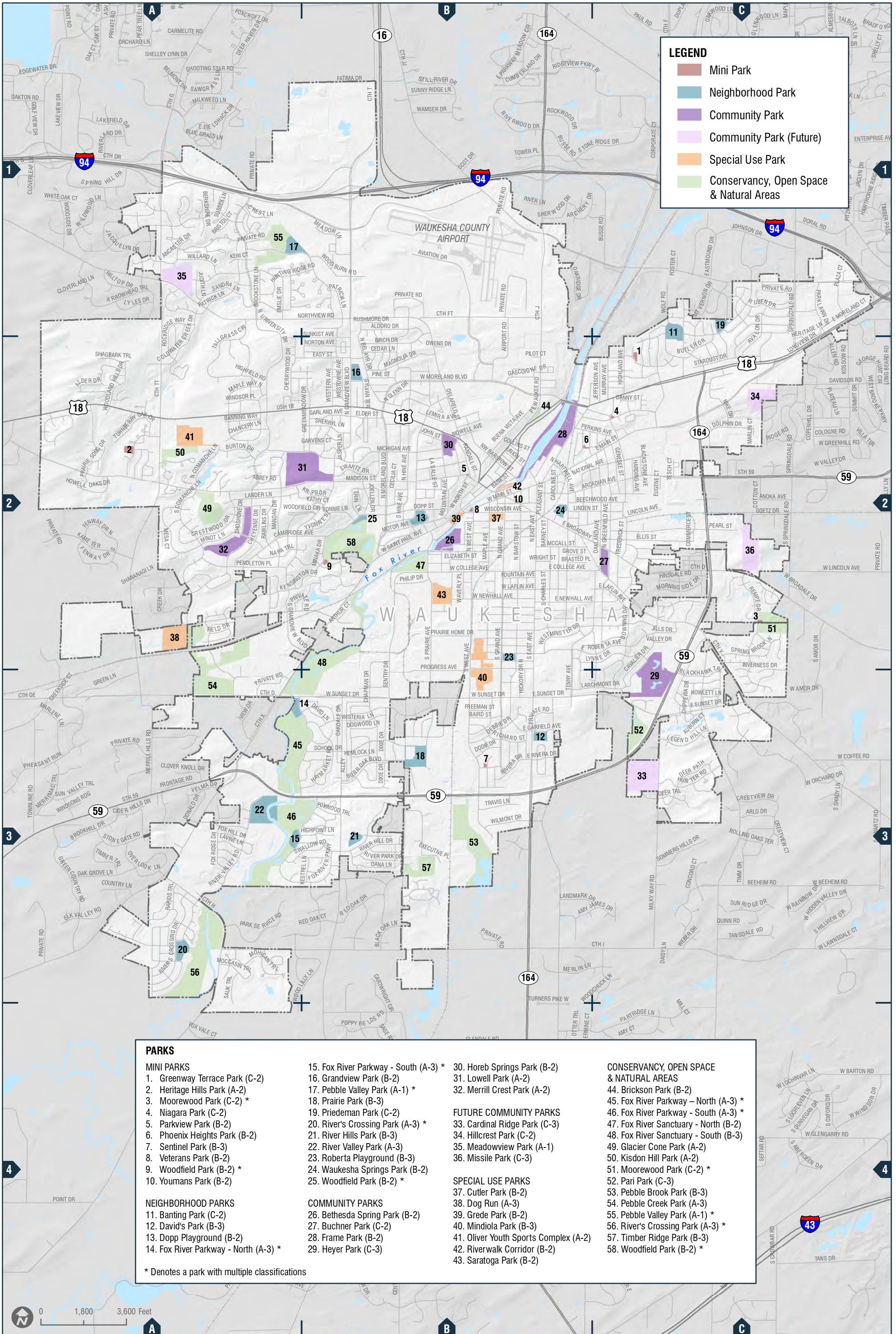
Skill Based Activities-Beginner/Intermediate Total 1

Sentinel Total 1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
SRC			
Community Events			
		JanBoree	1
Community Events Total			1
Drop-in Monitored Access			
		Helping Hands	1
		Open Cards	1
		Open Walking	1
Drop-in Monitored Access Total			3
Education Services			
		4K Preschool Programs	1
		Fox Tale Preschool Programs - Three Year Old	10
		Homeschool Art and Physical Education	8
		Homeschool Art Only	8
		Homeschool Physical Education Only	8
		Power of Attorney for Finance - Couple	1
		Power of Attorney for Finance - Single	1
		Power of Attorney for Health Care - What You Need to K	1
Education Services Total			38
Skill Based Activities-Advanced/Competitive			
		Adult Men's Basketball - Tuesday	1
		Adult Men's Basketball - Wednesday	1
		Catching Class	1
		Pickleball - Advanced	2
		Pickleball - Competitive	1
		Pickleball Tournament @ JanBoree	1
		Tai Chi (Beginner) Young Adults to Older, Active Adults	4
		Tai Chi For Beginners to Older, Active Adults	4
		Yoga	8
Skill Based Activities-Advanced/Competitive Total			23
Skill Based Activities-Beginner/Intermediate			
		20/20/20 Strength	5
		A Greener Way	1
		ABC - Abs, Butt, Core	16
		Adventure Workout	21
		Adventure Workout (Indoor/Outdoor)	6
		Adventure Workout Babysitting Service	9

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		American Mah Jongg Class	2
		American Mah Jongg Meet Ups	2
		American Mah Jongg Meetups	1
		Basketball 101	2
		Cardio Blast	13
		Cardio Dance	4
		Chefs in the Making - Brunch Foods	1
		Chefs in the Making - Cinco de Mayo Fiesta	1
		Chefs in the Making - Festive Holiday Foods	1
		Chefs in the Making - Fun at the Seashore	1
		Chefs in the Making - Spooky Treats	1
		Chefs in the Making - Winter Comfort Foods	1
		Dribble Dribble 101	2
		Estate Planning (Trust, Wills, Pay or Transfer on Death D	1
		Feeding Baby	1
		Fundamentals of Basketball	4
		Go Ballistic	1
		Golden Agers/Open Cards	1
		I Have an App for That	2
		Instructor's Choice	2
		Intense Intervals	1
		iPad Basics	2
		Kickboxing	1
		Knitting	3
		Knitting - Beginning	3
		Let's Bake	1
		Let's Make Soup	1
		Lil' Dragons Tae Kwon Do	6
		Mini Master Art Studio	7
		Movers & Shakers	9
		Music Maker and More	6
		Needlework for Everyone	3
		No Knead Artisian Bread	1
		Open Bridge	1
		Photography Club	2
		Pickleball - Advanced Beginner to Intermediate	1
		Pickleball - Beginners	1
		Pickleball - Round Robin - Men	2
		Pickleball - Round Robin - Women	2
		Pickleball - Social	1
		Pickleball - Weekend Open Play	1
		Pitching Class	1
		Principles of Dribbling I	2
		Principles of Dribbling II	2
		Reps and Stretch	3
		Senior Fun Bridge Group	1

Facility/ Location	Type of Service	Name of Class	# of Classes Offered
		Softball - Defense - 3rd-5th Grade	1
		Softball - Defense - 6th-10th Grade	1
		Softball - Hitting - 3rd-5th Grade	1
		Softball - Hitting - 6th-10th Grade	1
		Sports of Sorts	4
		Waukesha Walks Club	2
		Wee Chefs	2
		Youth and Adult Advanced Tae Kwon Do	2
		Youth and Adult Intermediate/Advanced Tae Kwon Do	1
		Youth and Adult Novice Tae Kwon Do	3
		Skill Based Activities-Beginner/Intermediate Total	184
		Special Events	
		Senior Fun and Games - Monthly Special Event	2
		Special Events Total	2
SRC Total			251
WRO Youth Sports Complex			
		Skill Based Activities-Beginner/Intermediate	
		Baseball - 3rd-4th Grade	1
		Baseball - 5th-6th Grade	1
		Baseball - Friendly Pitch 1st-2nd Grade	1
		Lacrosse - Youth	5
		Softball-Friendly Pitch 1st-2nd Grade	1
		Softball-Modified Fastpitch - 5th-6th Grade	1
		Softball-Modified Fastpitch - 7th-10th Grade	1
		Softball-Slo Pitch 3rd-4th Grade	1
		T-Ball League 4K-K Co-Ed	1
		Skill Based Activities-Beginner/Intermediate Total	13
WRO Youth Sports Complex Total			13
Grand Total			1483



LEGEND

- Mini Park
- Neighborhood Park
- Community Park
- Community Park (Future)
- Special Use Park
- Conservancy, Open Space & Natural Areas

PARKS

MINI PARKS

1. Greenway Terrace Park (C-2)
2. Heritage Hills Park (A-2)
3. Moorewood Park (C-2) *
4. Niagara Park (C-2)
5. Parkview Park (B-2)
6. Phoenix Heights Park (B-2)
7. Sentinel Park (B-3)
8. Veterans Park (B-2)
9. Woodfield Park (B-2) *
10. Youmans Park (B-2)

NEIGHBORHOOD PARKS

11. Banting Park (C-2)
12. David's Park (B-3)
13. Dopp Playground (B-2)
14. Fox River Parkway - North (A-3) *

COMMUNITY PARKS

15. Fox River Parkway - South (A-3) *
16. Grandview Park (B-2)
17. Pebble Valley Park (A-1) *
18. Prairie Park (B-3)
19. Priedeman Park (C-2)
20. River's Crossing Park (A-3) *
21. River Hills Park (B-3)
22. River Valley Park (A-3)
23. Roberta Playground (B-3)
24. Waukesha Springs Park (B-2)
25. Woodfield Park (B-2) *

FUTURE COMMUNITY PARKS

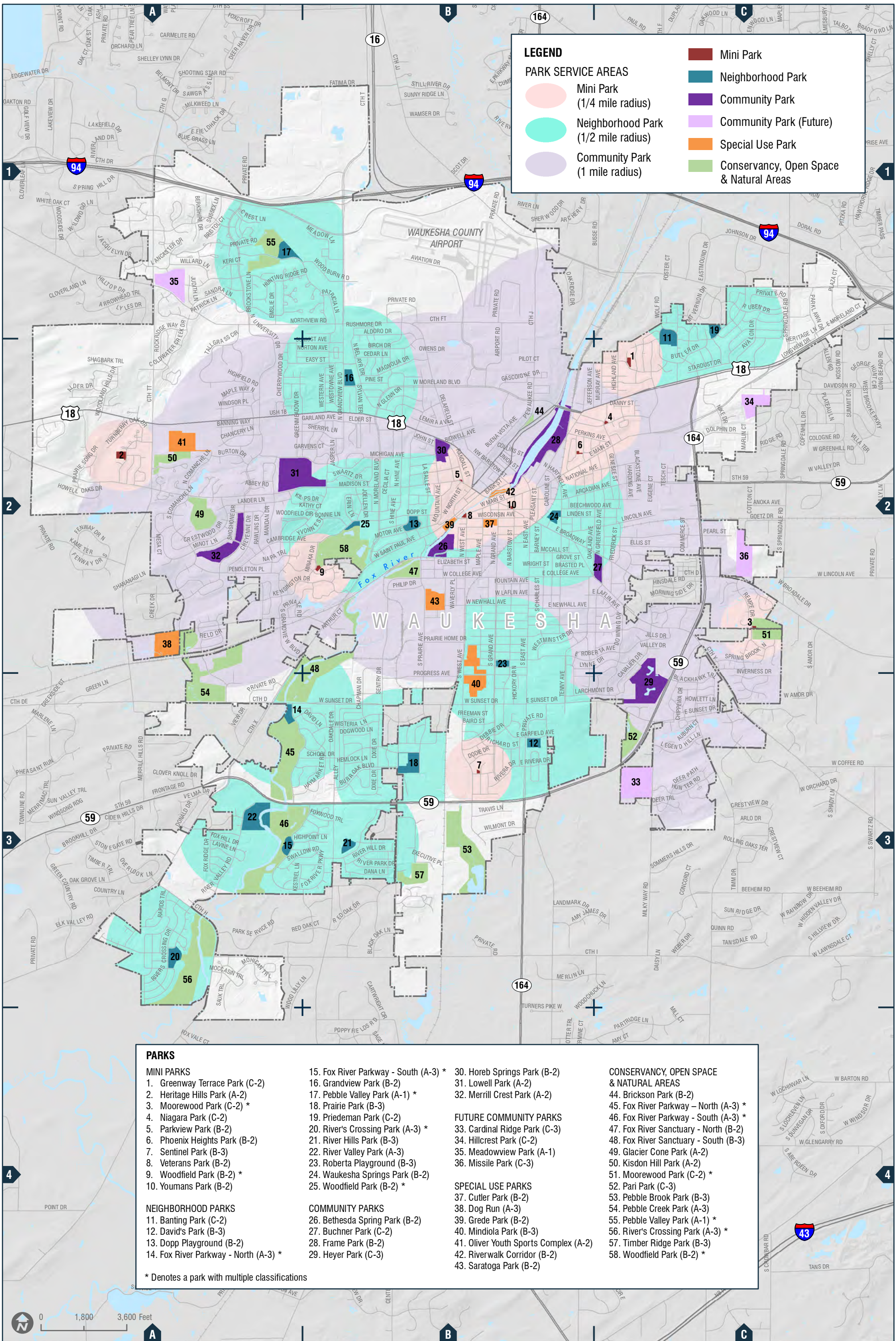
30. Horeb Springs Park (B-2)
31. Lowell Park (A-2)
32. Merrill Crest Park (A-2)
33. Cardinal Ridge Park (C-3)
34. Hillcrest Park (C-2)
35. Meadowview Park (A-1)
36. Missile Park (C-3)
37. Cutler Park (B-2)
38. Dog Run (A-3)
39. Grede Park (B-2)
40. Mindiola Park (B-3)
41. Oliver Youth Sports Complex (A-2)
42. Riverwalk Corridor (B-2)
43. Saratoga Park (B-2)

CONSERVANCY, OPEN SPACE & NATURAL AREAS

44. Brickson Park (B-2)
45. Fox River Parkway - North (A-3) *
46. Fox River Parkway - South (A-3) *
47. Fox River Sanctuary - North (B-2)
48. Fox River Sanctuary - South (B-3)
49. Glacier Cone Park (A-2)
50. Kisdon Hill Park (A-2)
51. Moorewood Park (C-2) *
52. Pari Park (C-3)
53. Pebble Brook Park (B-3)
54. Pebble Creek Park (A-3)
55. Pebble Valley Park (A-1) *
56. River's Crossing Park (A-3) *
57. Timber Ridge Park (B-3)
58. Woodfield Park (B-2) *

* Denotes a park with multiple classifications

0 1,800 3,600 Feet

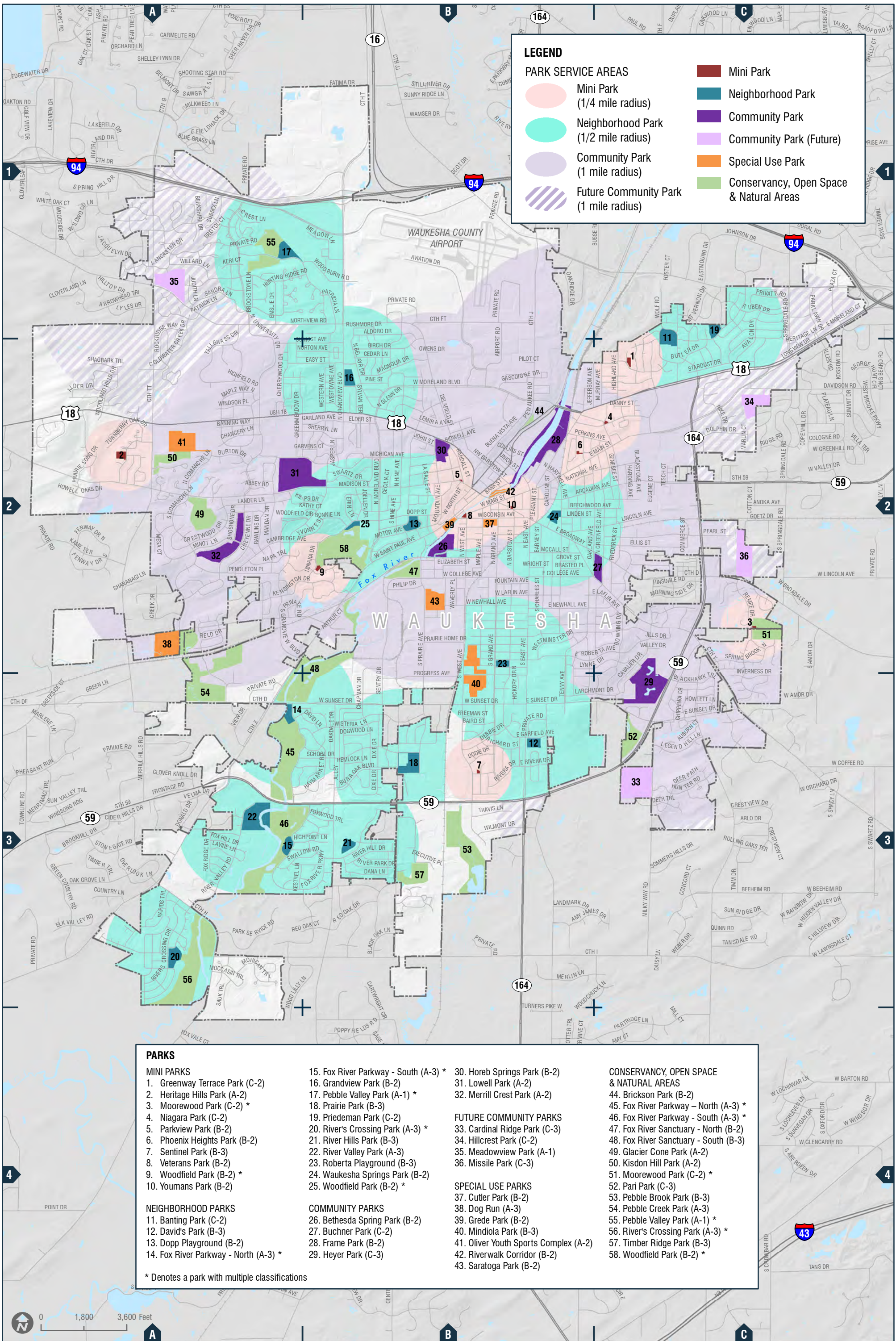


LEGEND

PARK SERVICE AREAS

- Mini Park (1/4 mile radius)
- Neighborhood Park (1/2 mile radius)
- Community Park (1 mile radius)
- Community Park (Future)
- Special Use Park
- Conservancy, Open Space & Natural Areas

- PARKS**
- | | | | |
|---|---|---|---|
| <p>MINI PARKS</p> <ol style="list-style-type: none"> 1. Greenway Terrace Park (C-2) 2. Heritage Hills Park (A-2) 3. Moorewood Park (C-2) * 4. Niagara Park (C-2) 5. Parkview Park (B-2) 6. Phoenix Heights Park (B-2) 7. Sentinel Park (B-3) 8. Veterans Park (B-2) 9. Woodfield Park (B-2) * 10. Youmans Park (B-2) <p>NEIGHBORHOOD PARKS</p> <ol style="list-style-type: none"> 11. Banting Park (C-2) 12. David's Park (B-3) 13. Dopp Playground (B-2) 14. Fox River Parkway - North (A-3) * | <ol style="list-style-type: none"> 15. Fox River Parkway - South (A-3) * 16. Grandview Park (B-2) 17. Pebble Valley Park (A-1) * 18. Prairie Park (B-3) 19. Priedeman Park (C-2) 20. River's Crossing Park (A-3) * 21. River Hills Park (B-3) 22. River Valley Park (A-3) 23. Roberta Playground (B-3) 24. Waukesha Springs Park (B-2) 25. Woodfield Park (B-2) * <p>COMMUNITY PARKS</p> <ol style="list-style-type: none"> 26. Bethesda Spring Park (B-2) 27. Buchner Park (C-2) 28. Frame Park (B-2) 29. Heyer Park (C-3) | <ol style="list-style-type: none"> 30. Horeb Springs Park (B-2) 31. Lowell Park (A-2) 32. Merrill Crest Park (A-2) <p>FUTURE COMMUNITY PARKS</p> <ol style="list-style-type: none"> 33. Cardinal Ridge Park (C-3) 34. Hillcrest Park (C-2) 35. Meadowview Park (A-1) 36. Missile Park (C-3) <p>SPECIAL USE PARKS</p> <ol style="list-style-type: none"> 37. Cutler Park (B-2) 38. Dog Run (A-3) 39. Grede Park (B-2) 40. Mindiola Park (B-3) 41. Oliver Youth Sports Complex (A-2) 42. Riverwalk Corridor (B-2) 43. Saratoga Park (B-2) | <p>CONSERVANCY, OPEN SPACE & NATURAL AREAS</p> <ol style="list-style-type: none"> 44. Brickson Park (B-2) 45. Fox River Parkway - North (A-3) * 46. Fox River Parkway - South (A-3) * 47. Fox River Sanctuary - North (B-2) 48. Fox River Sanctuary - South (B-3) 49. Glacier Cone Park (A-2) 50. Kisdon Hill Park (A-2) 51. Moorewood Park (C-2) * 52. Pari Park (C-3) 53. Pebble Brook Park (B-3) 54. Pebble Creek Park (A-3) 55. Pebble Valley Park (A-1) * 56. River's Crossing Park (A-3) * 57. Timber Ridge Park (B-3) 58. Woodfield Park (B-2) * |
|---|---|---|---|
- * Denotes a park with multiple classifications



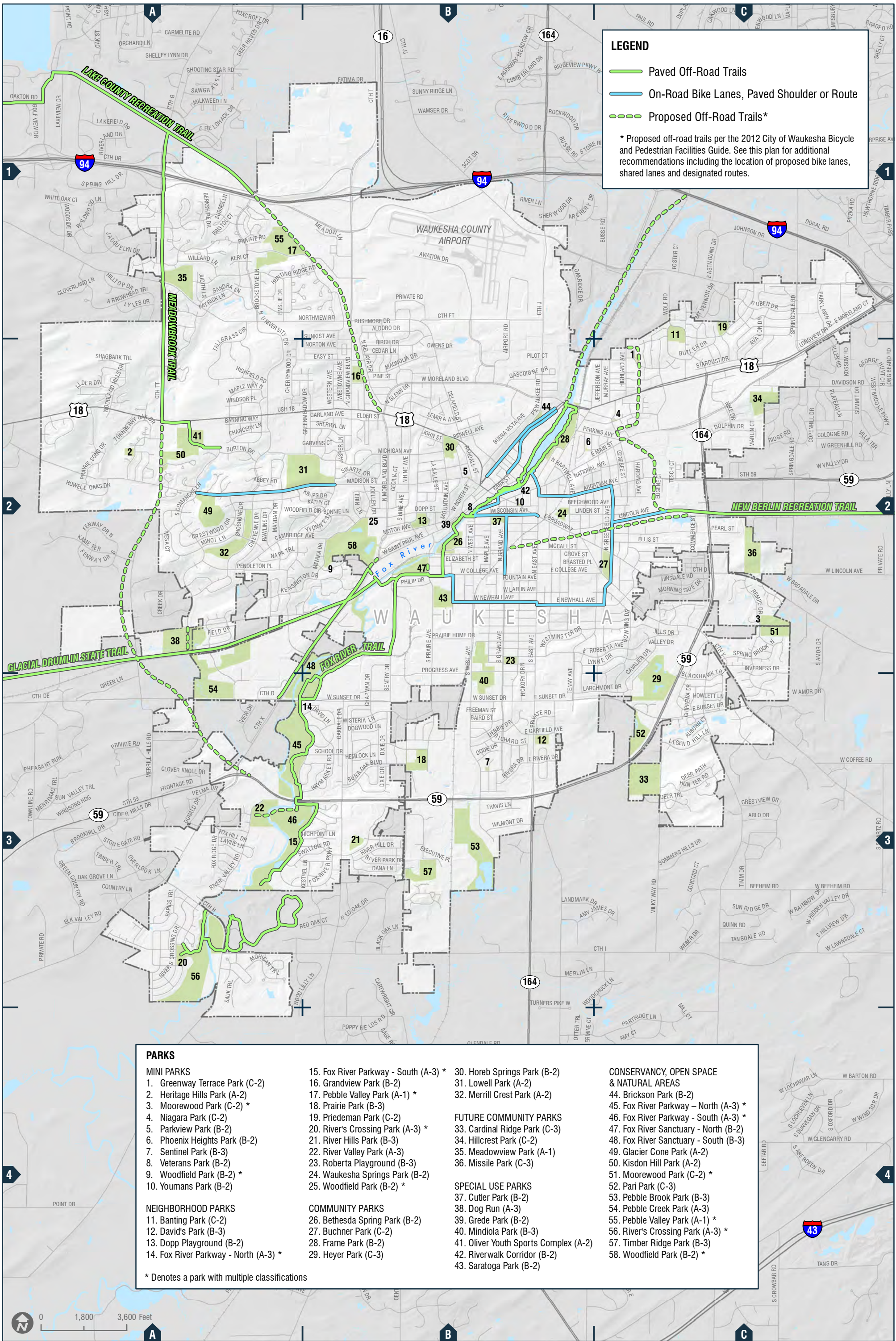
LEGEND

PARK SERVICE AREAS

- Mini Park (1/4 mile radius)
- Neighborhood Park (1/2 mile radius)
- Community Park (1 mile radius)
- Community Park (Future) (1 mile radius)
- Future Community Park (1 mile radius)
- Special Use Park
- Conservancy, Open Space & Natural Areas
- Mini Park
- Neighborhood Park
- Community Park
- Community Park (Future)
- Special Use Park
- Conservancy, Open Space & Natural Areas

- PARKS**
- | | | | |
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|---|---|---|---|
- * Denotes a park with multiple classifications



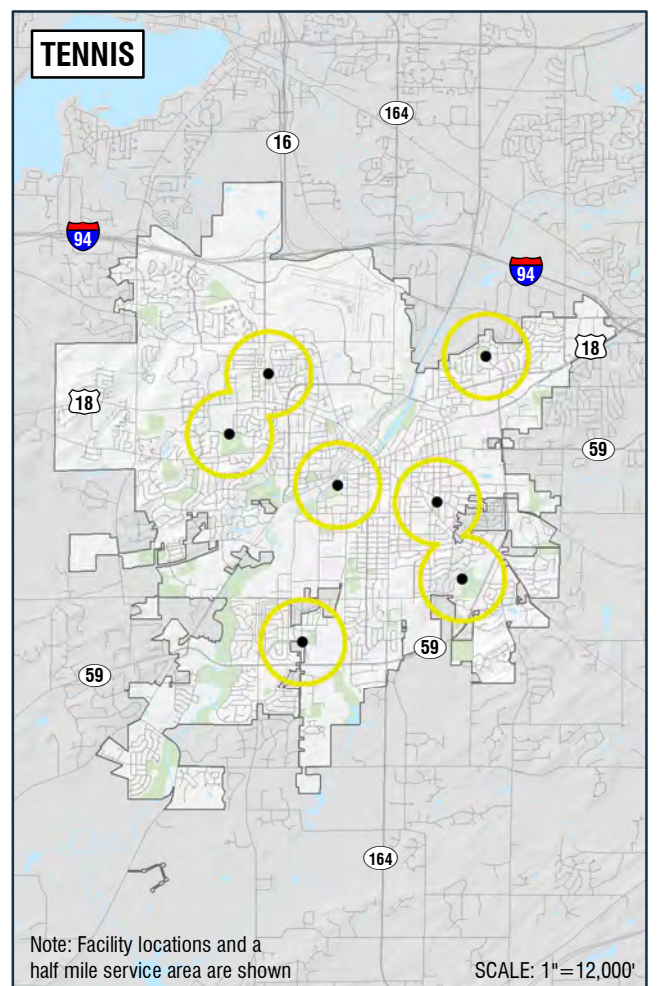
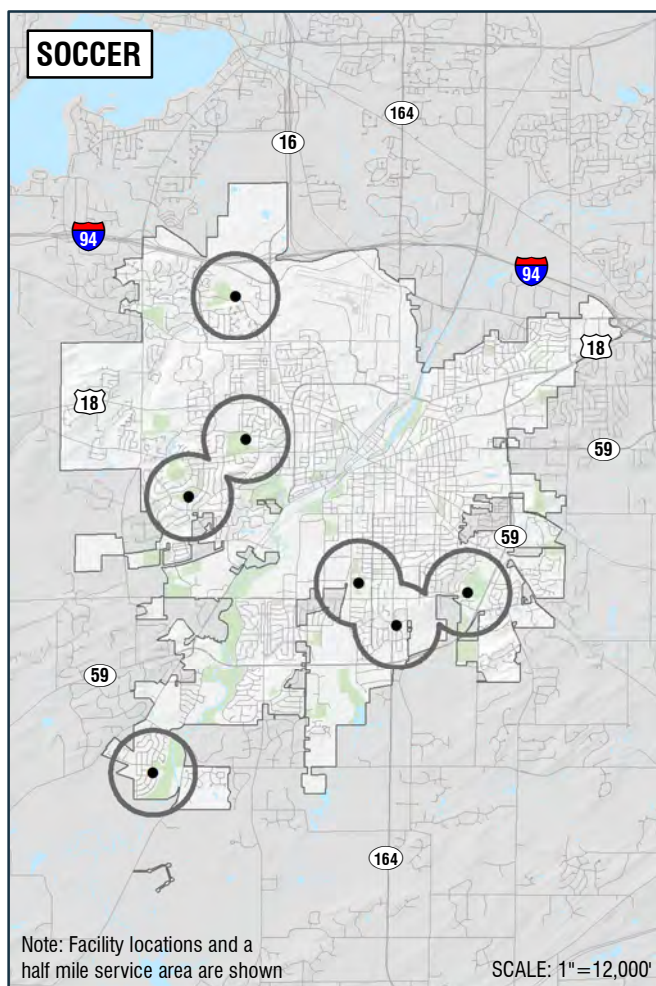
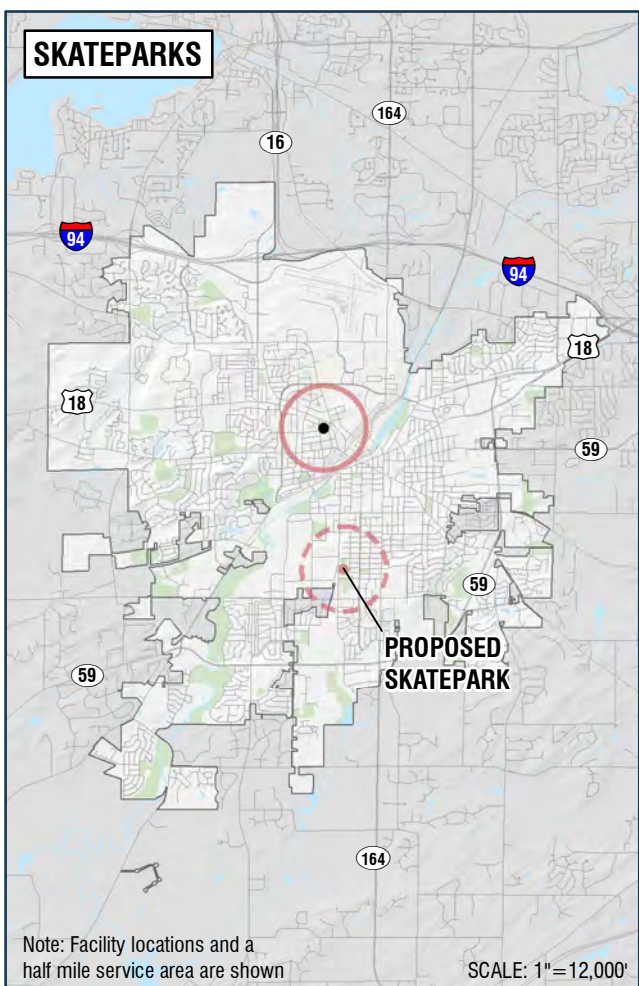
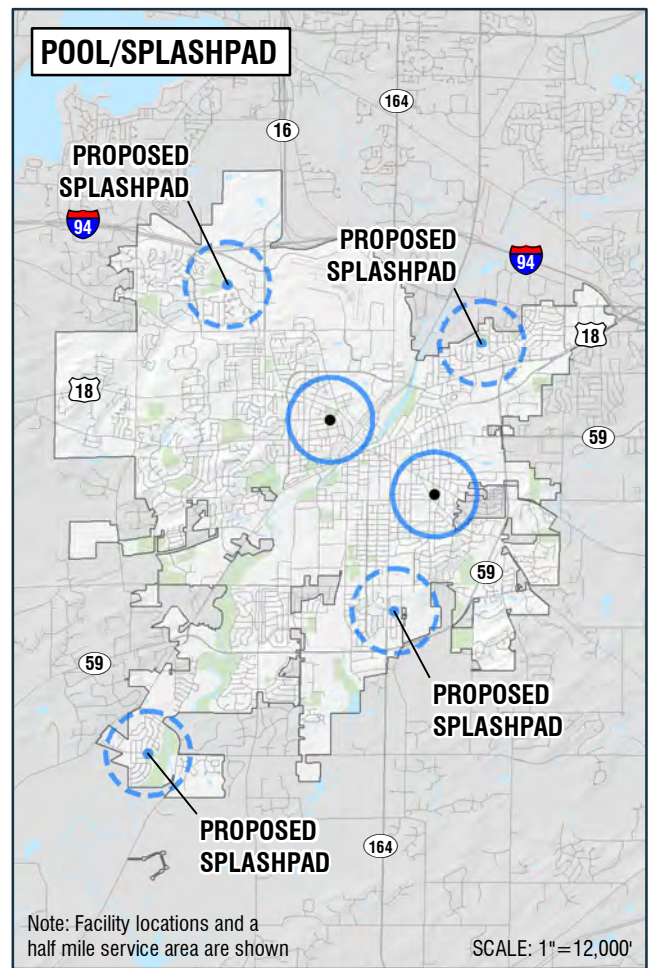
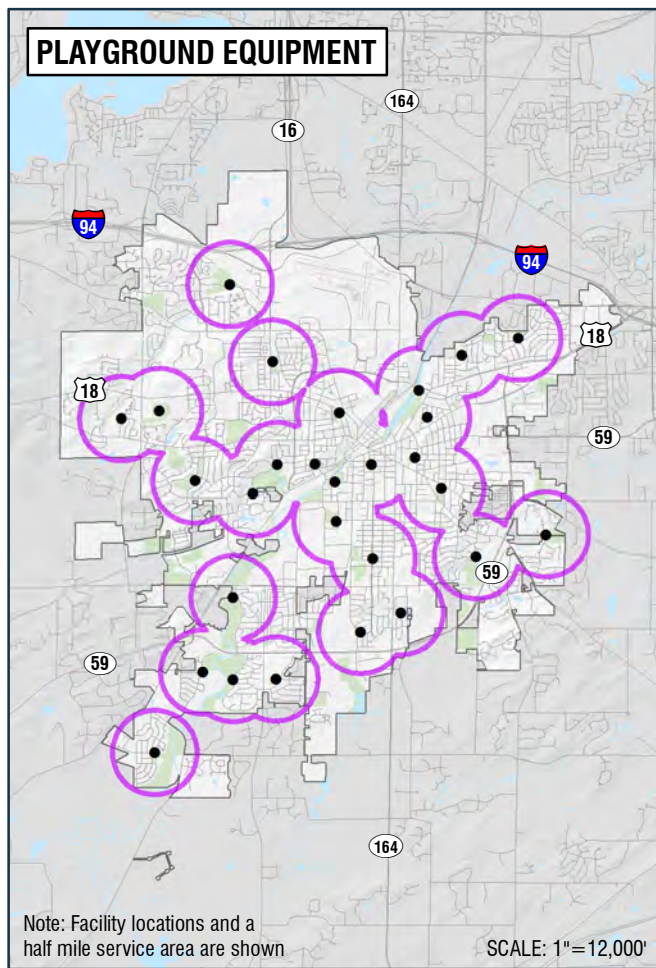
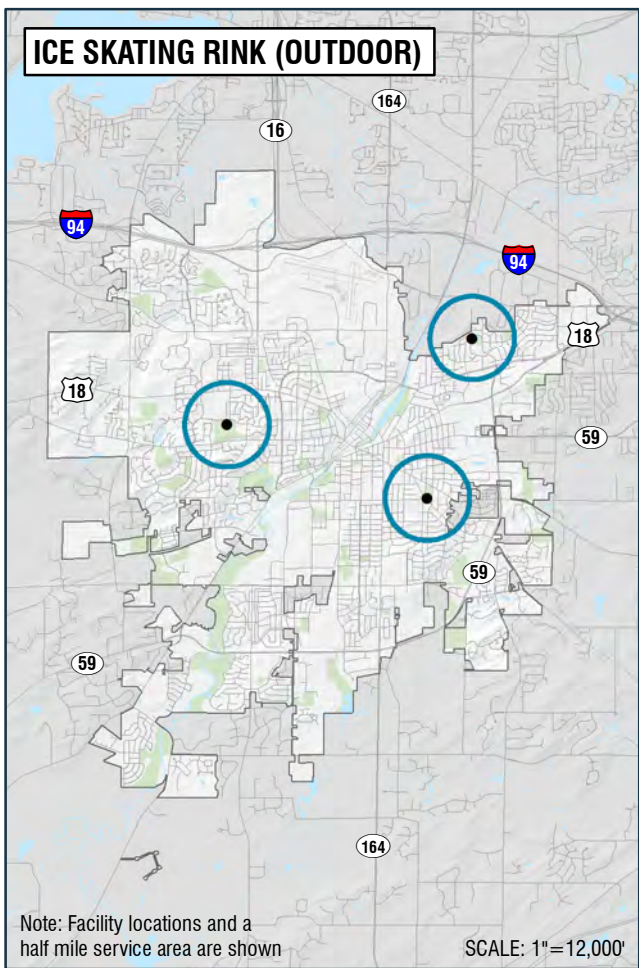
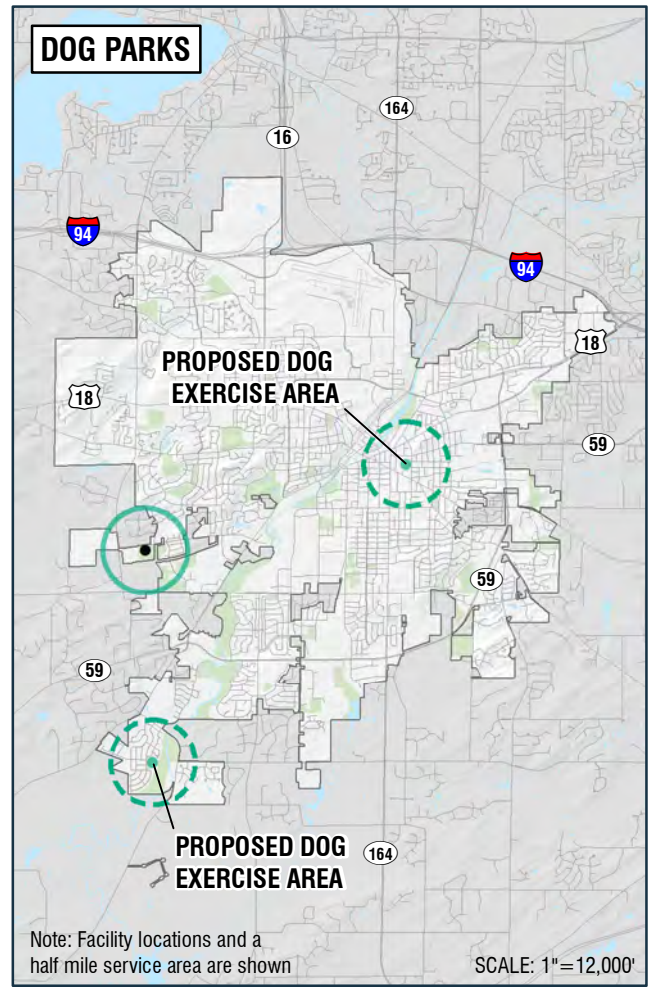
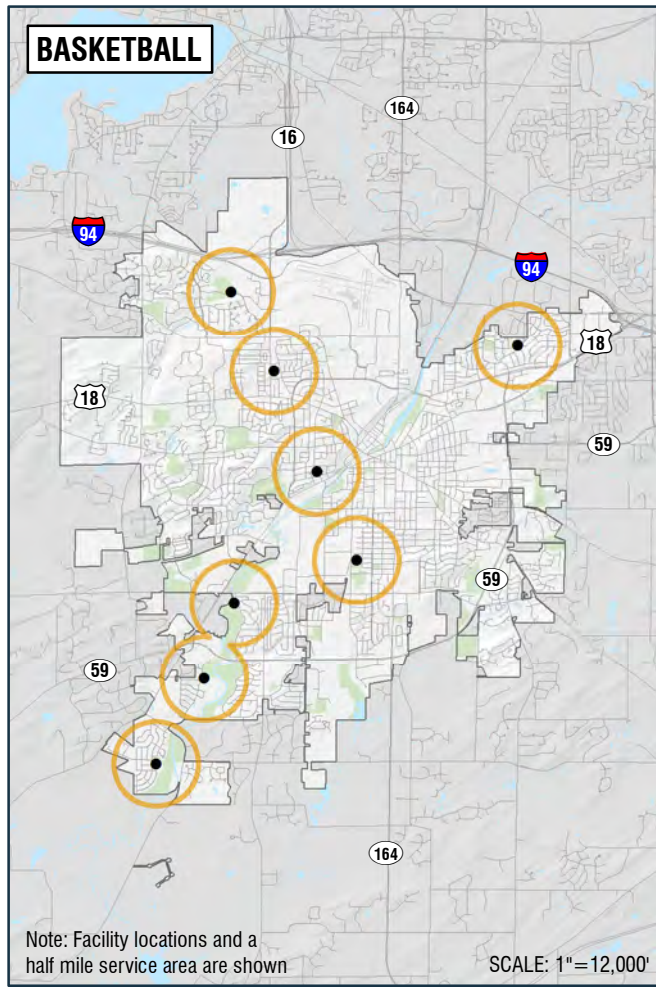
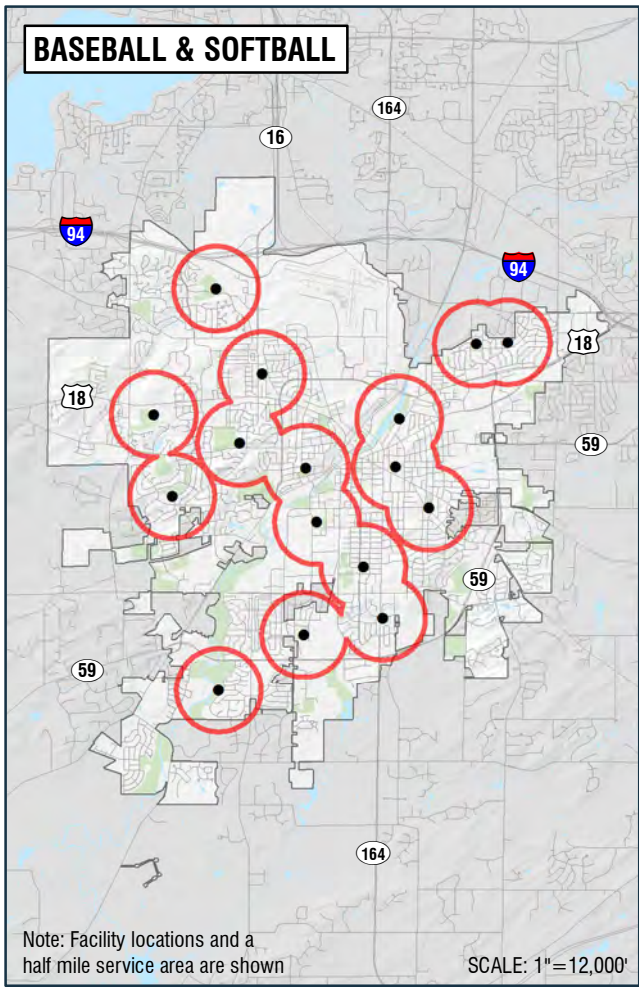


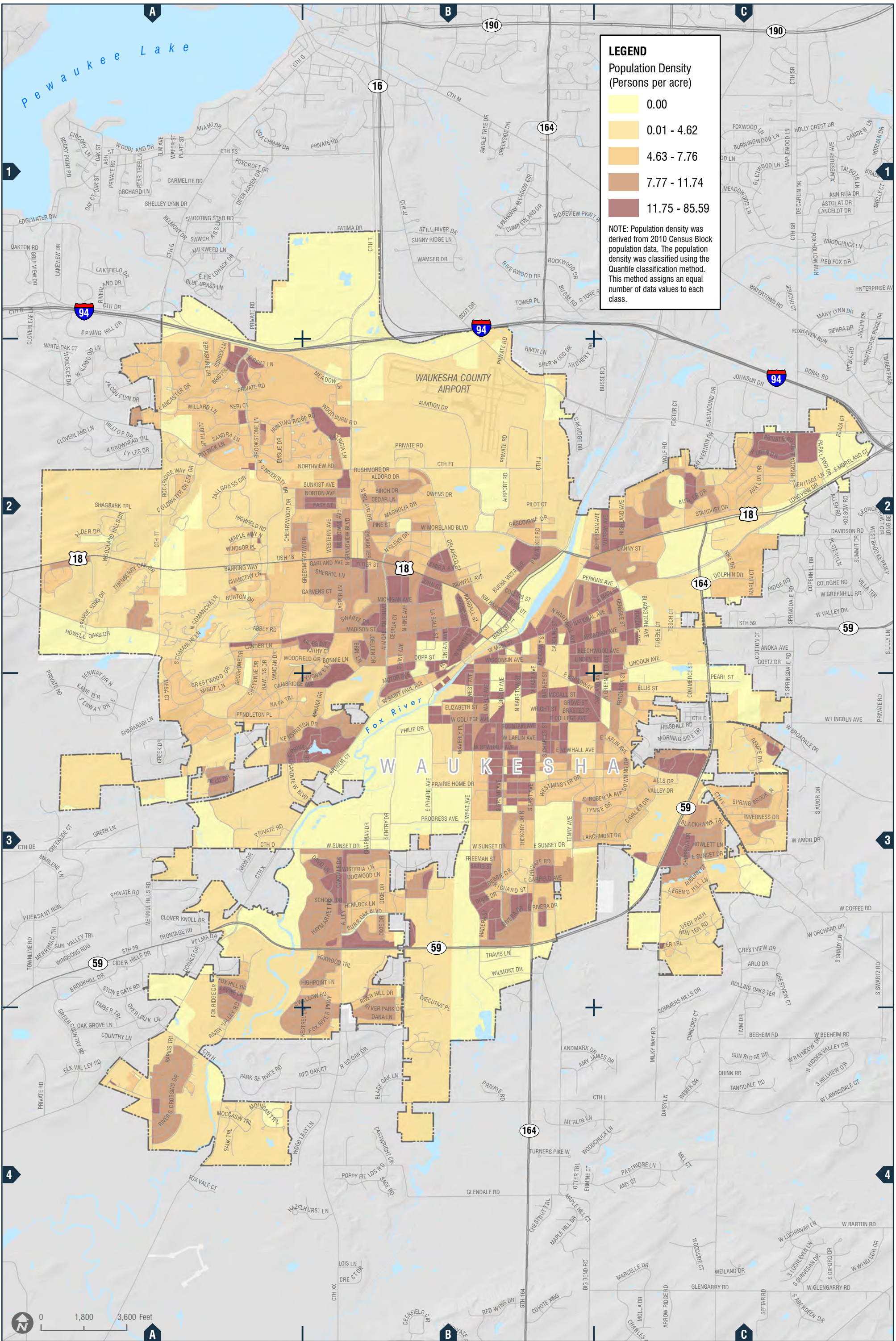
LEGEND

- Paved Off-Road Trails
- On-Road Bike Lanes, Paved Shoulder or Route
- - - Proposed Off-Road Trails*

* Proposed off-road trails per the 2012 City of Waukesha Bicycle and Pedestrian Facilities Guide. See this plan for additional recommendations including the location of proposed bike lanes, shared lanes and designated routes.

- PARKS**
- | | | | |
|---|---|---|---|
| <p>MINI PARKS</p> <ol style="list-style-type: none"> 1. Greenway Terrace Park (C-2) 2. Heritage Hills Park (A-2) 3. Moorewood Park (C-2) * 4. Niagara Park (C-2) 5. Parkview Park (B-2) 6. Phoenix Heights Park (B-2) 7. Sentinel Park (B-3) 8. Veterans Park (B-2) 9. Woodfield Park (B-2) * 10. Youmans Park (B-2) <p>NEIGHBORHOOD PARKS</p> <ol style="list-style-type: none"> 11. Banting Park (C-2) 12. David's Park (B-3) 13. Dopp Playground (B-2) 14. Fox River Parkway - North (A-3) * | <ol style="list-style-type: none"> 15. Fox River Parkway - South (A-3) * 16. Grandview Park (B-2) 17. Pebble Valley Park (A-1) * 18. Prairie Park (B-3) 19. Priedeman Park (C-2) 20. River's Crossing Park (A-3) * 21. River Hills Park (B-3) 22. River Valley Park (A-3) 23. Roberta Playground (B-3) 24. Waukesha Springs Park (B-2) 25. Woodfield Park (B-2) * <p>COMMUNITY PARKS</p> <ol style="list-style-type: none"> 26. Bethesda Spring Park (B-2) 27. Buchner Park (C-2) 28. Frame Park (B-2) 29. Heyer Park (C-3) | <ol style="list-style-type: none"> 30. Horeb Springs Park (B-2) 31. Lowell Park (A-2) 32. Merrill Crest Park (A-2) <p>FUTURE COMMUNITY PARKS</p> <ol style="list-style-type: none"> 33. Cardinal Ridge Park (C-3) 34. Hillcrest Park (C-2) 35. Meadowview Park (A-1) 36. Missile Park (C-3) <p>SPECIAL USE PARKS</p> <ol style="list-style-type: none"> 37. Cutler Park (B-2) 38. Dog Run (A-3) 39. Grede Park (B-2) 40. Mindiola Park (B-3) 41. Oliver Youth Sports Complex (A-2) 42. Riverwalk Corridor (B-2) 43. Saratoga Park (B-2) | <p>CONSERVANCY, OPEN SPACE & NATURAL AREAS</p> <ol style="list-style-type: none"> 44. Brickson Park (B-2) 45. Fox River Parkway - North (A-3) * 46. Fox River Parkway - South (A-3) * 47. Fox River Sanctuary - North (B-2) 48. Fox River Sanctuary - South (B-3) 49. Glacier Cone Park (A-2) 50. Kisdon Hill Park (A-2) 51. Moorewood Park (C-2) * 52. Pari Park (C-3) 53. Pebble Brook Park (B-3) 54. Pebble Creek Park (A-3) 55. Pebble Valley Park (A-1) * 56. River's Crossing Park (A-3) * 57. Timber Ridge Park (B-3) 58. Woodfield Park (B-2) * |
|---|---|---|---|
- * Denotes a park with multiple classifications



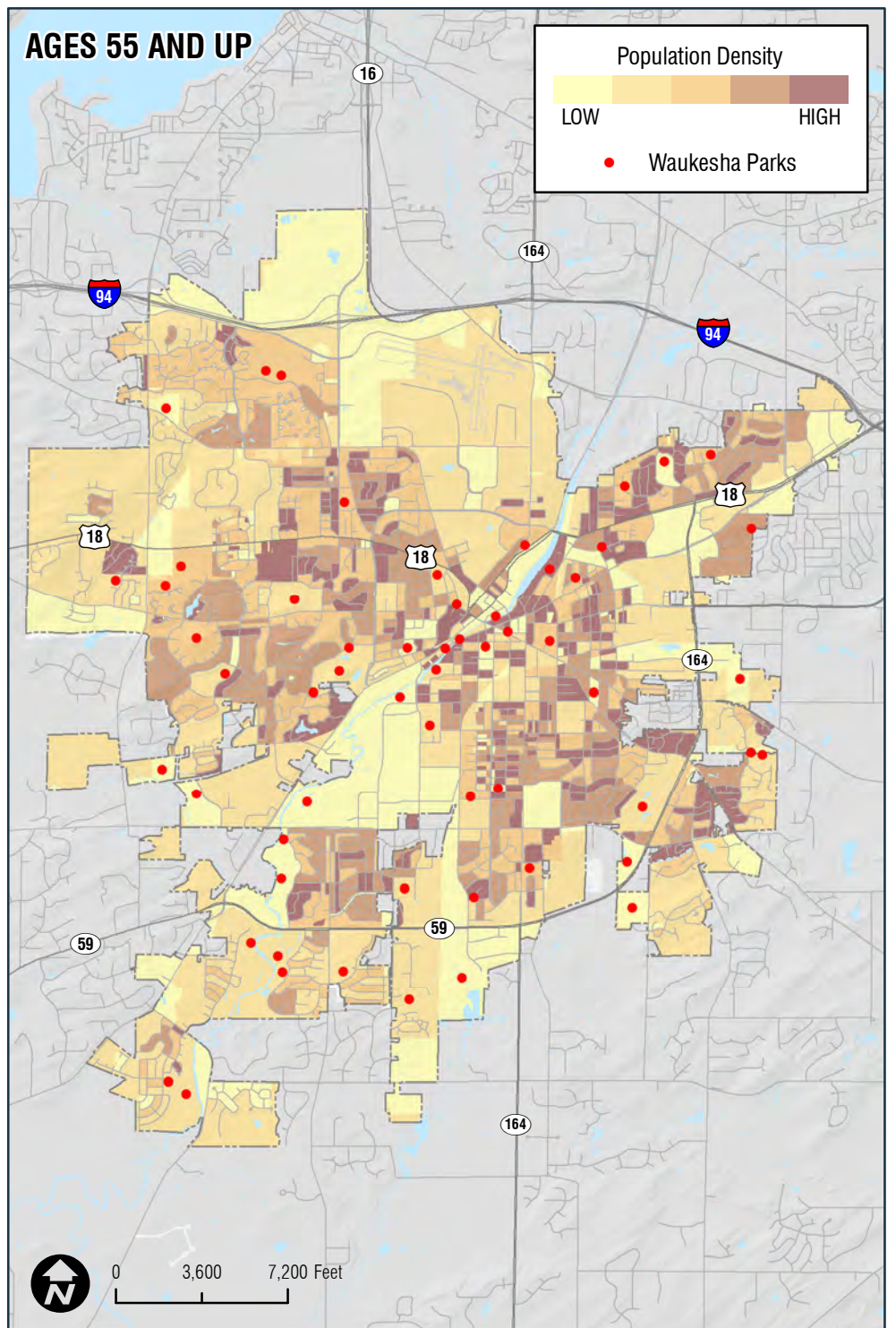
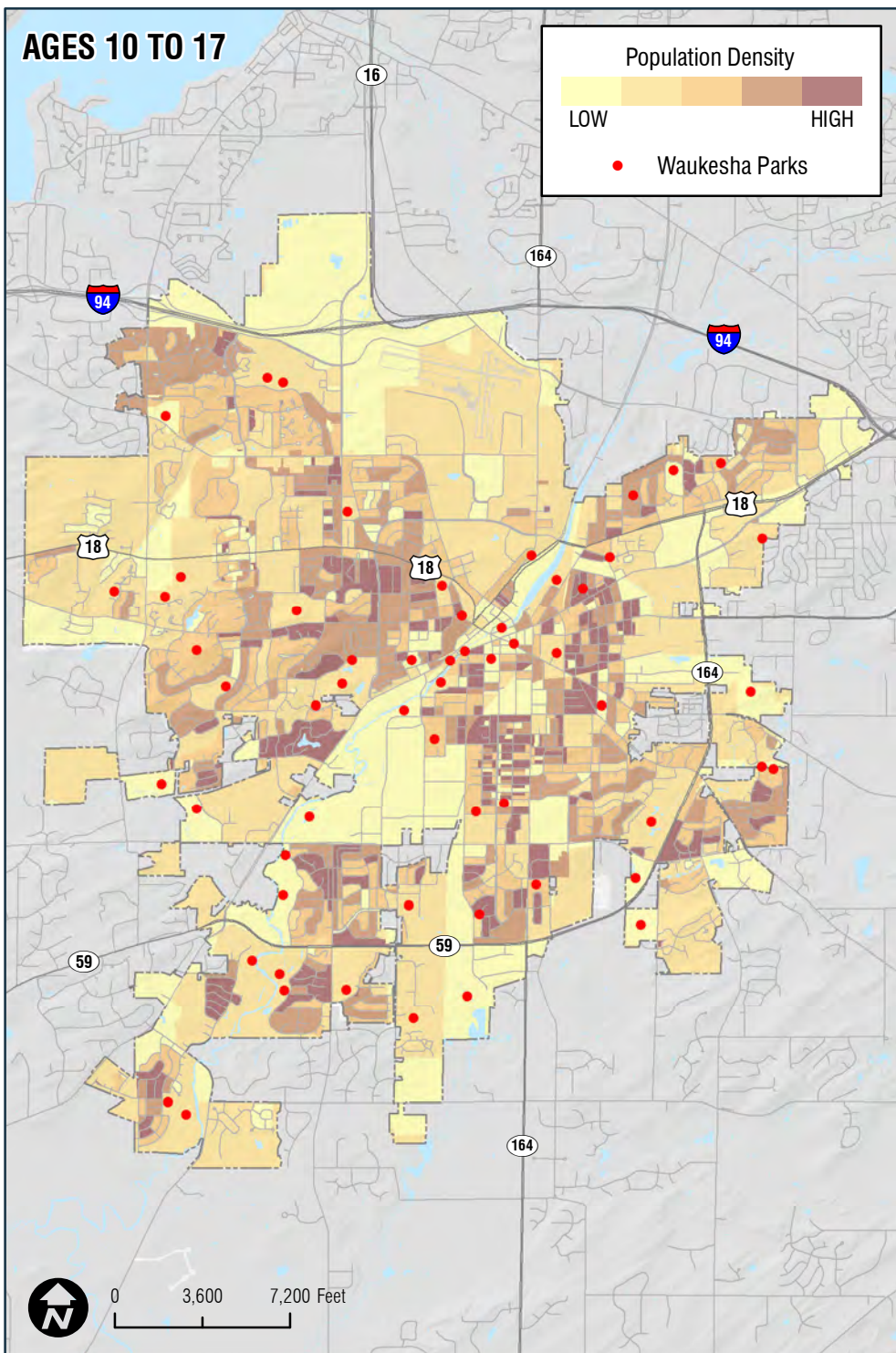
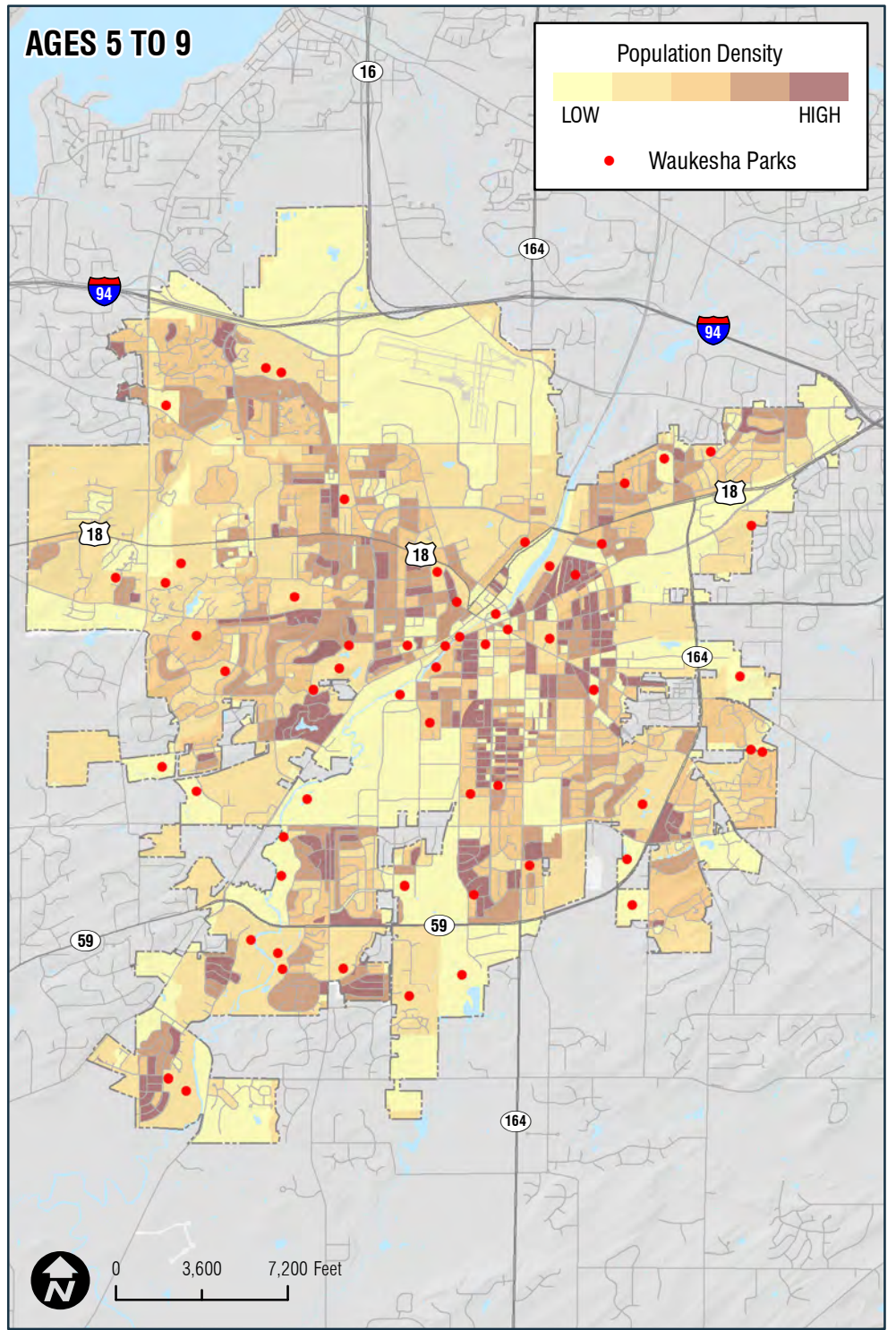
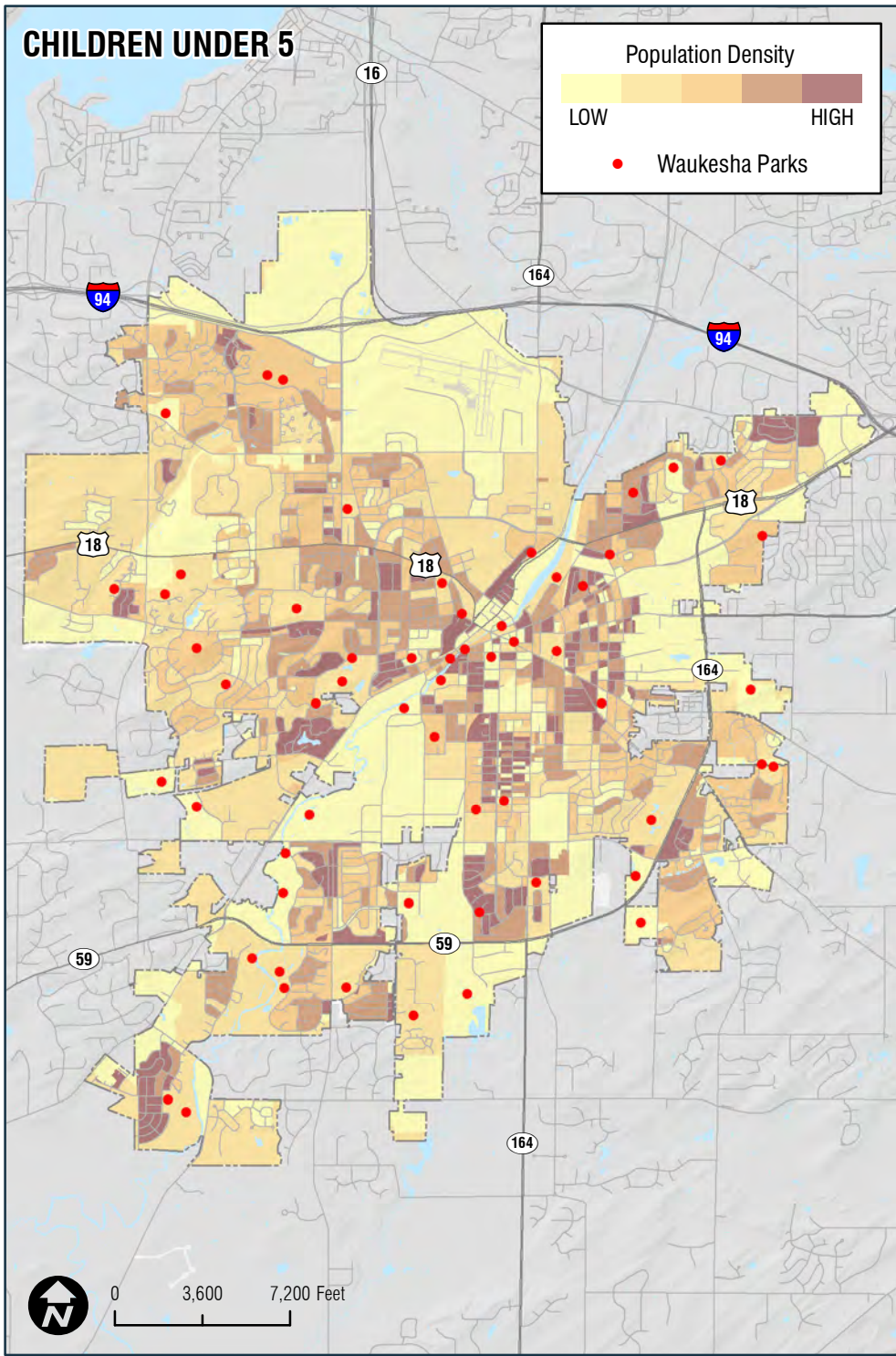


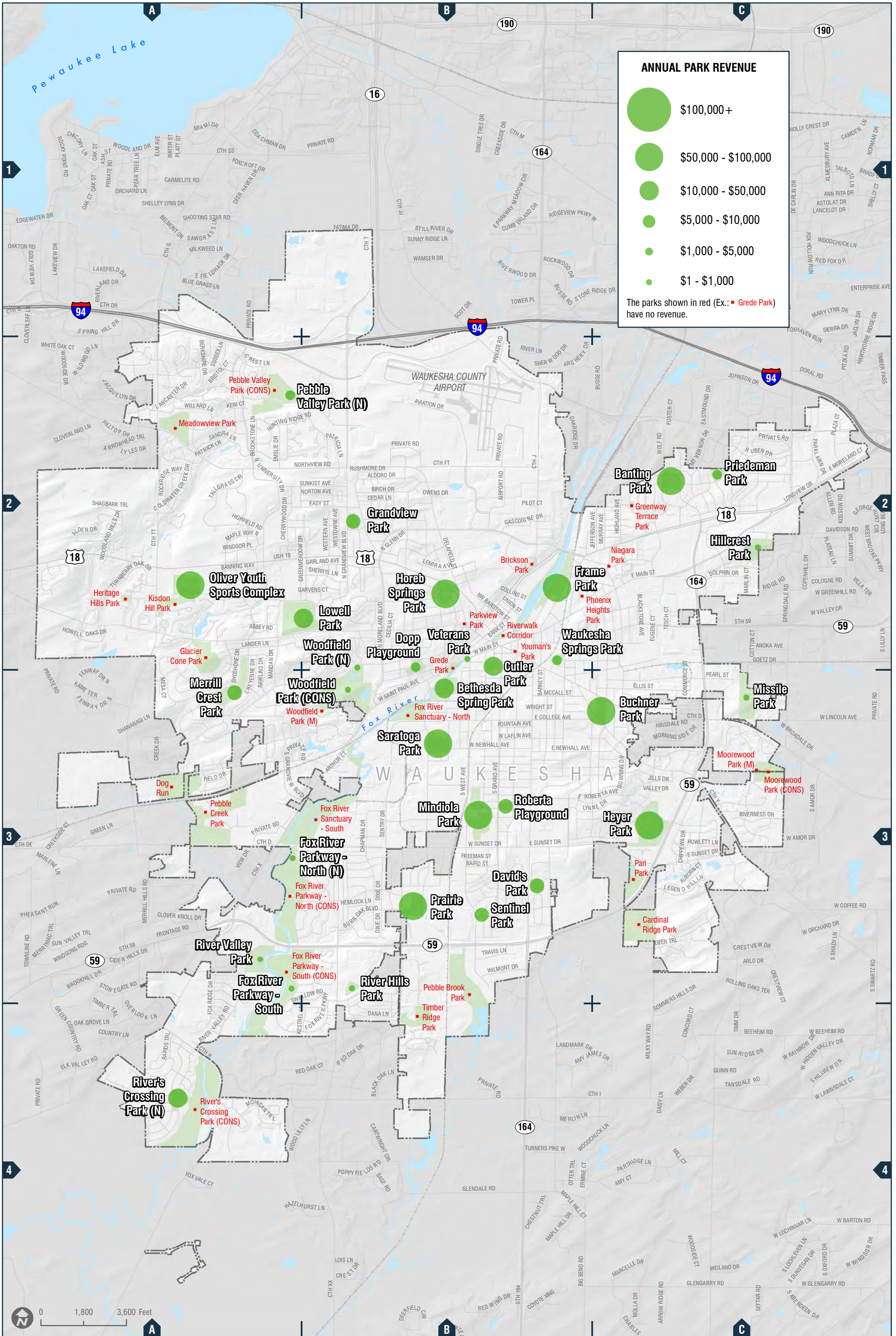
LEGEND
Population Density
 (Persons per acre)

- 0.00
- 0.01 - 4.62
- 4.63 - 7.76
- 7.77 - 11.74
- 11.75 - 85.59

NOTE: Population density was derived from 2010 Census Block population data. The population density was classified using the Quantile classification method. This method assigns an equal number of data values to each class.



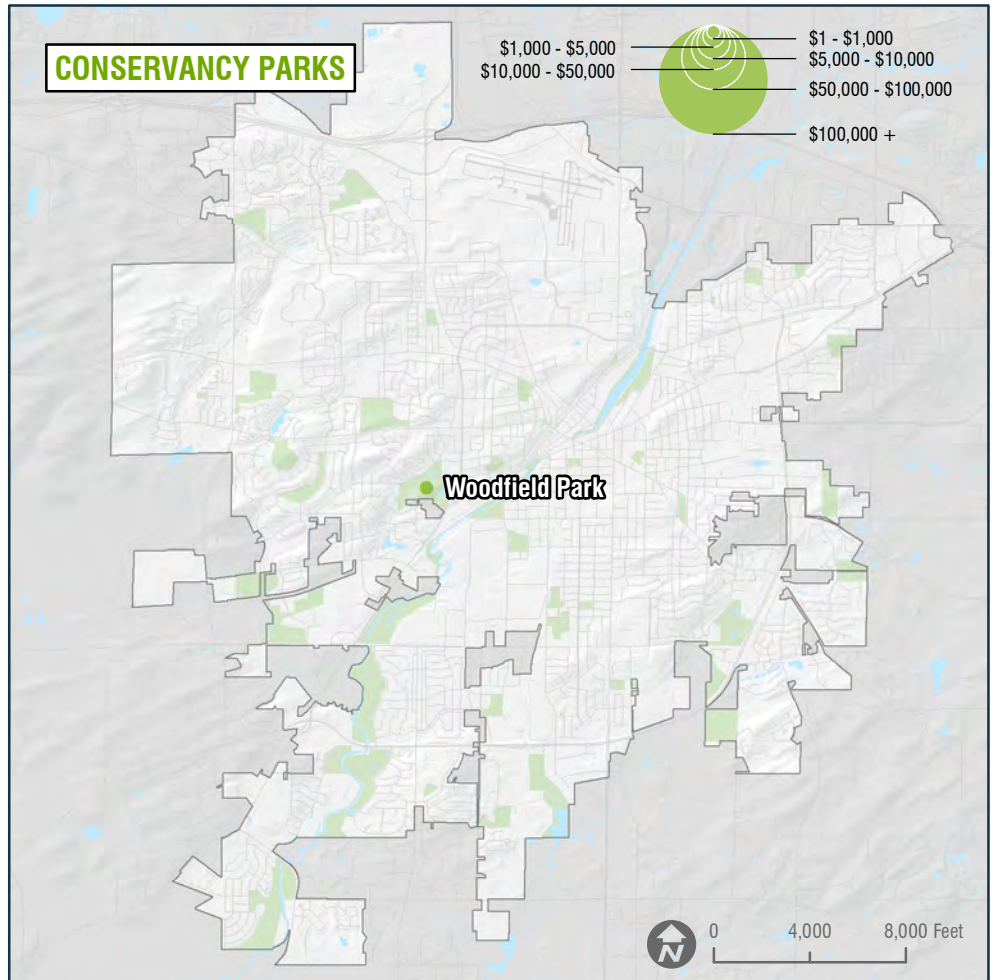
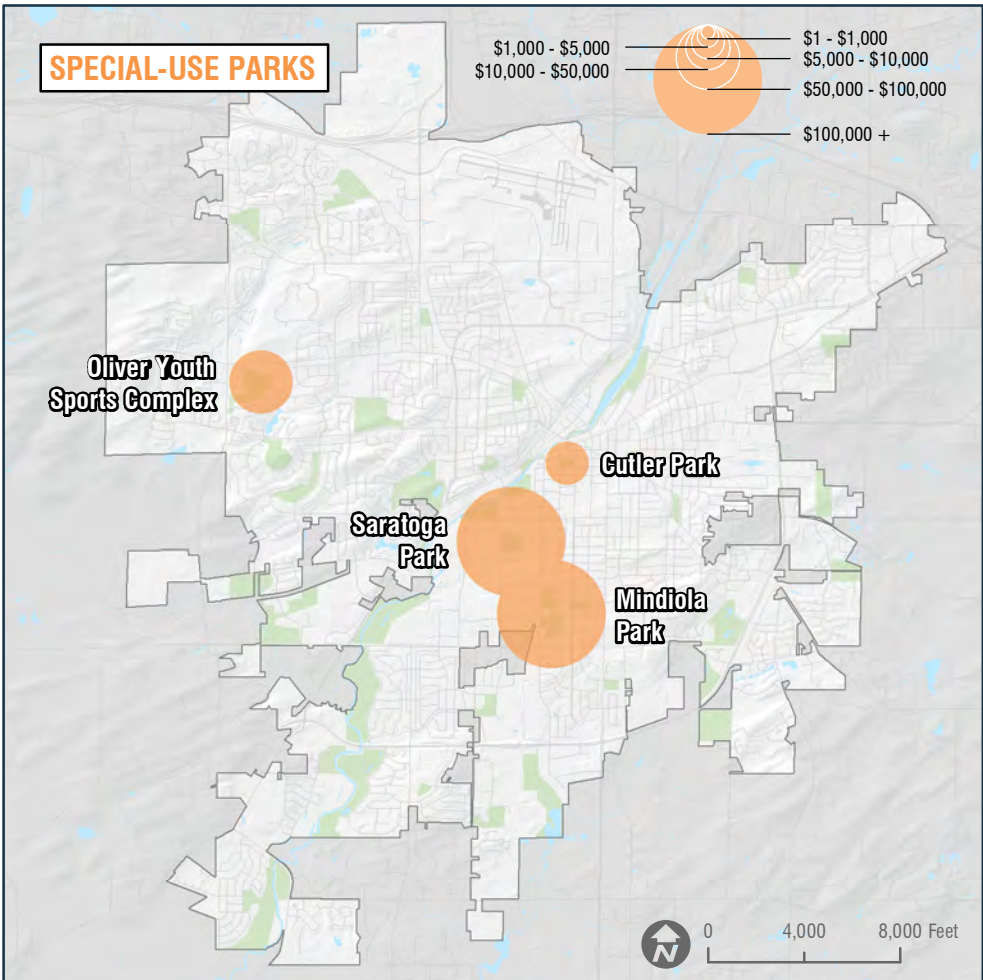
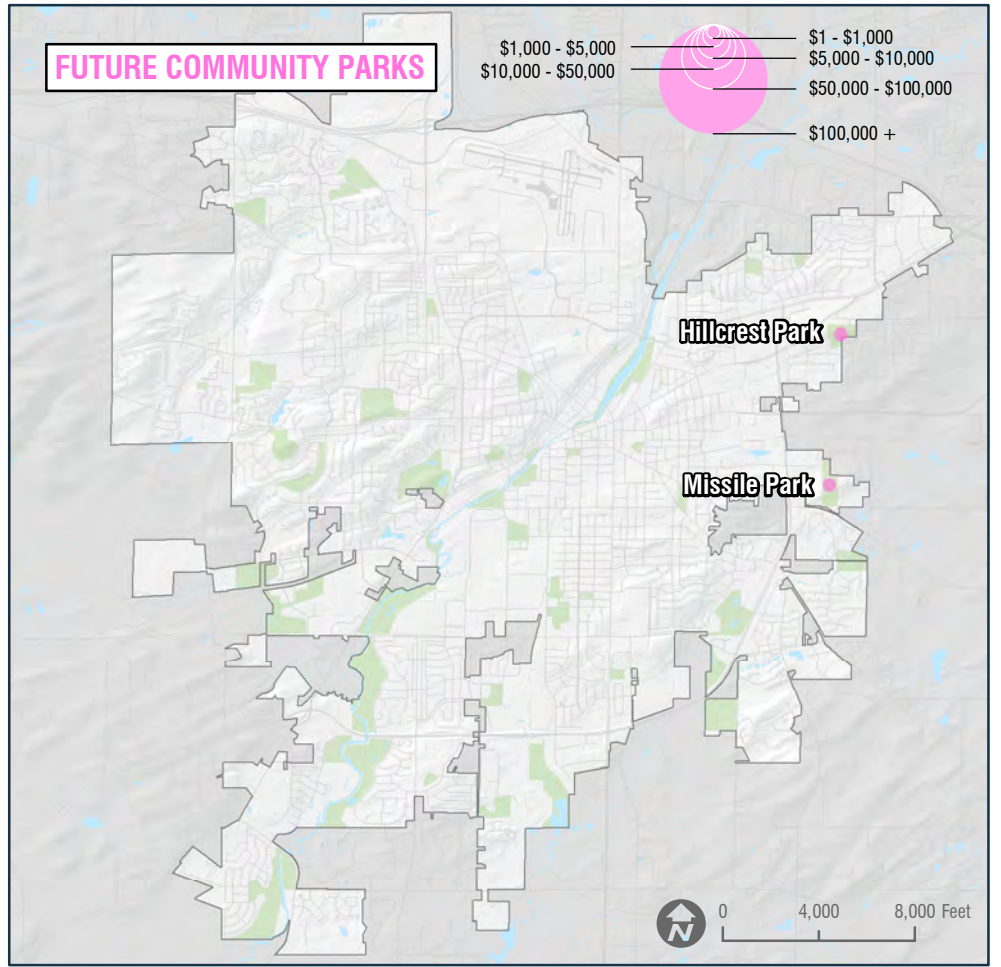
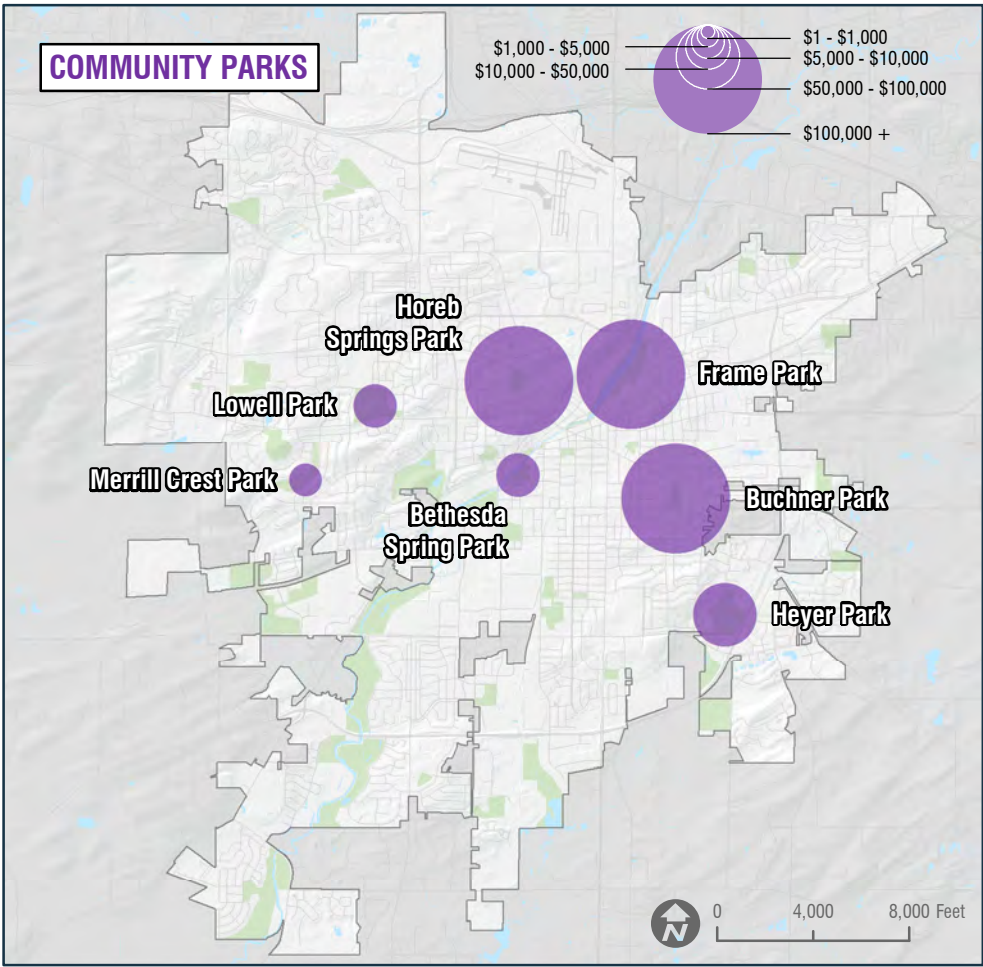
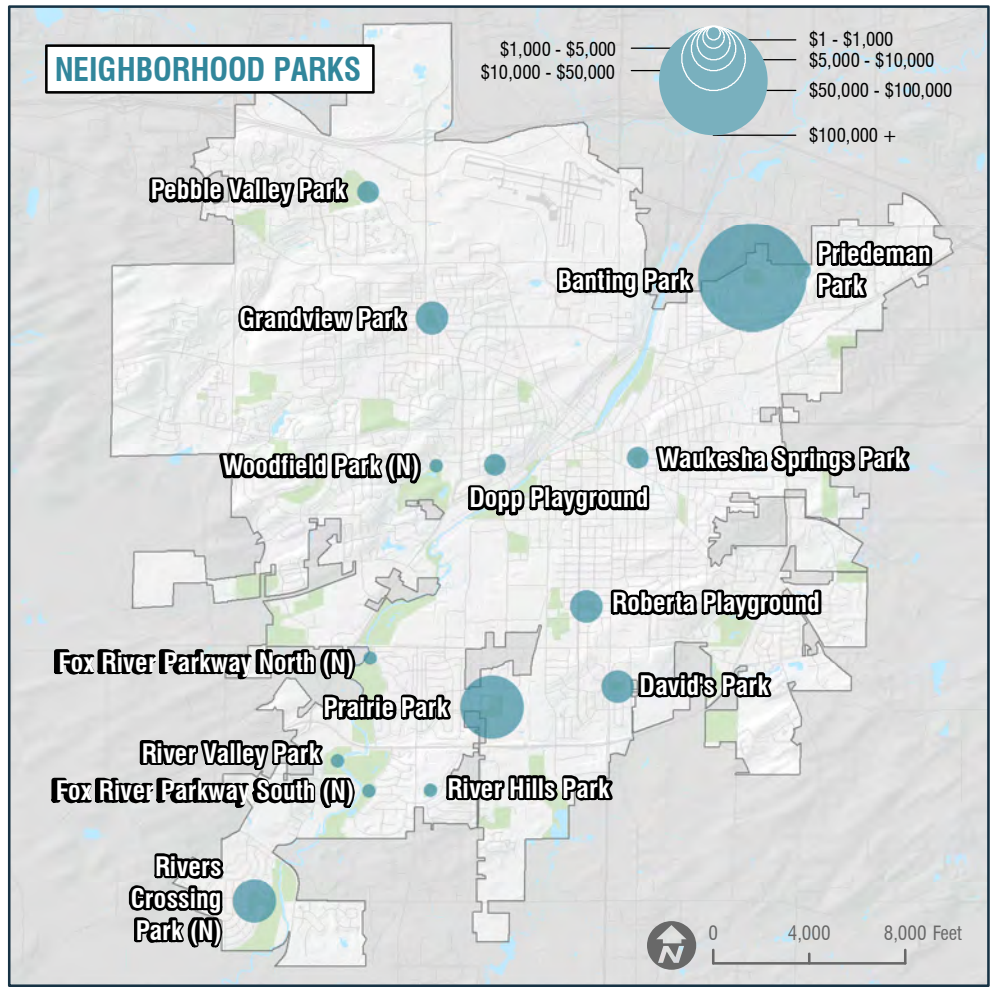
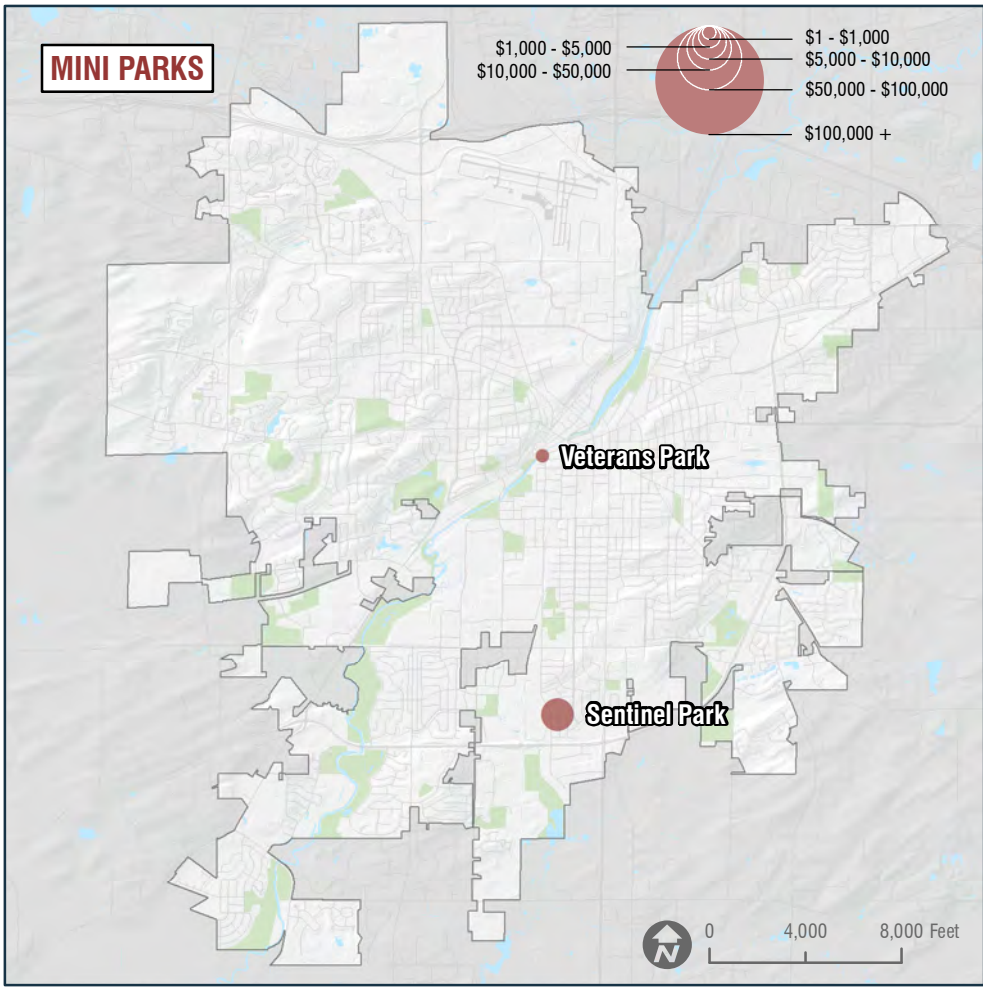


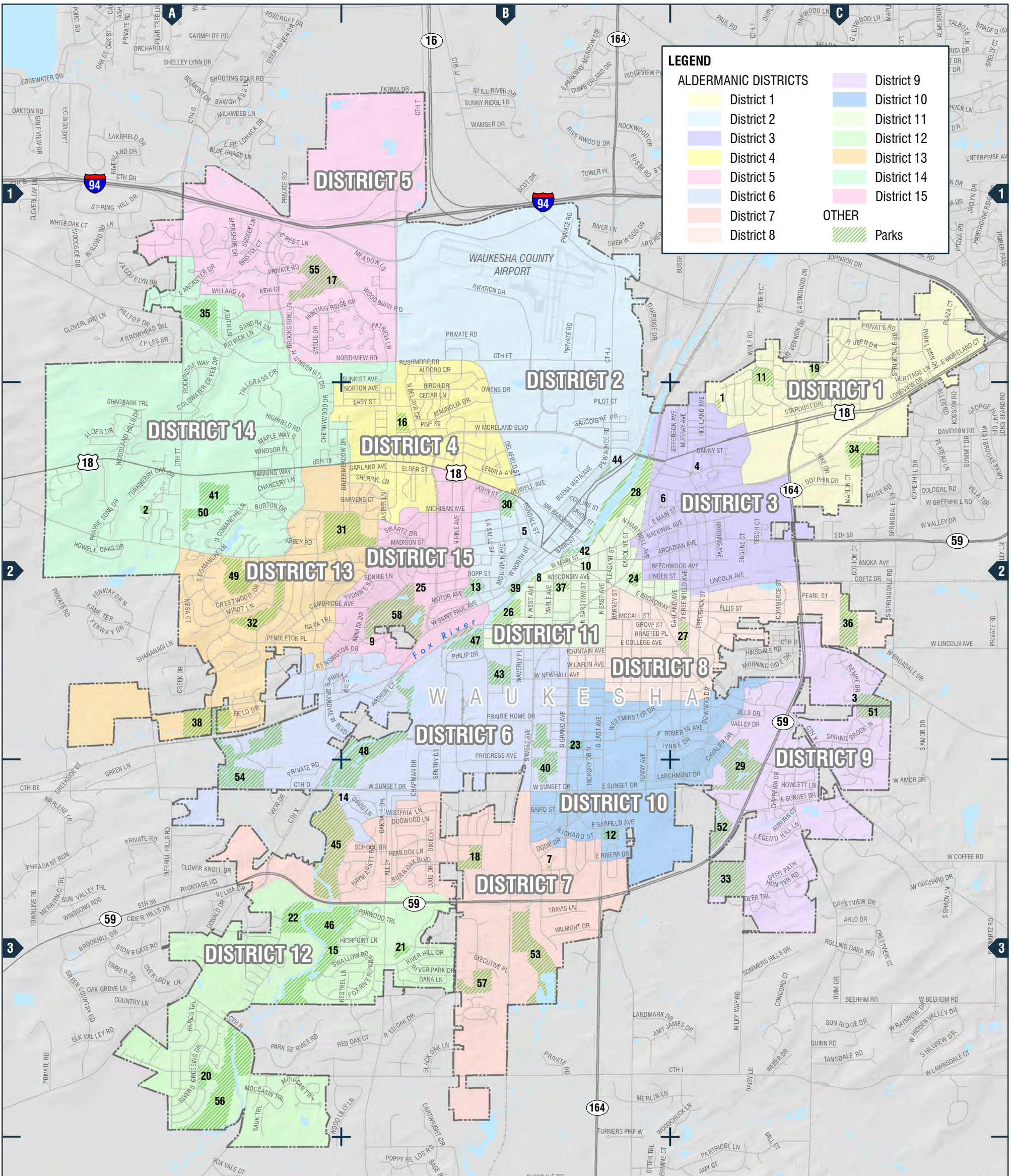


ANNUAL PARK REVENUE

- \$100,000+
- \$50,000 - \$100,000
- \$10,000 - \$50,000
- \$5,000 - \$10,000
- \$1,000 - \$5,000
- \$1 - \$1,000

The parks shown in red (Ex.: Grede Park) have no revenue.



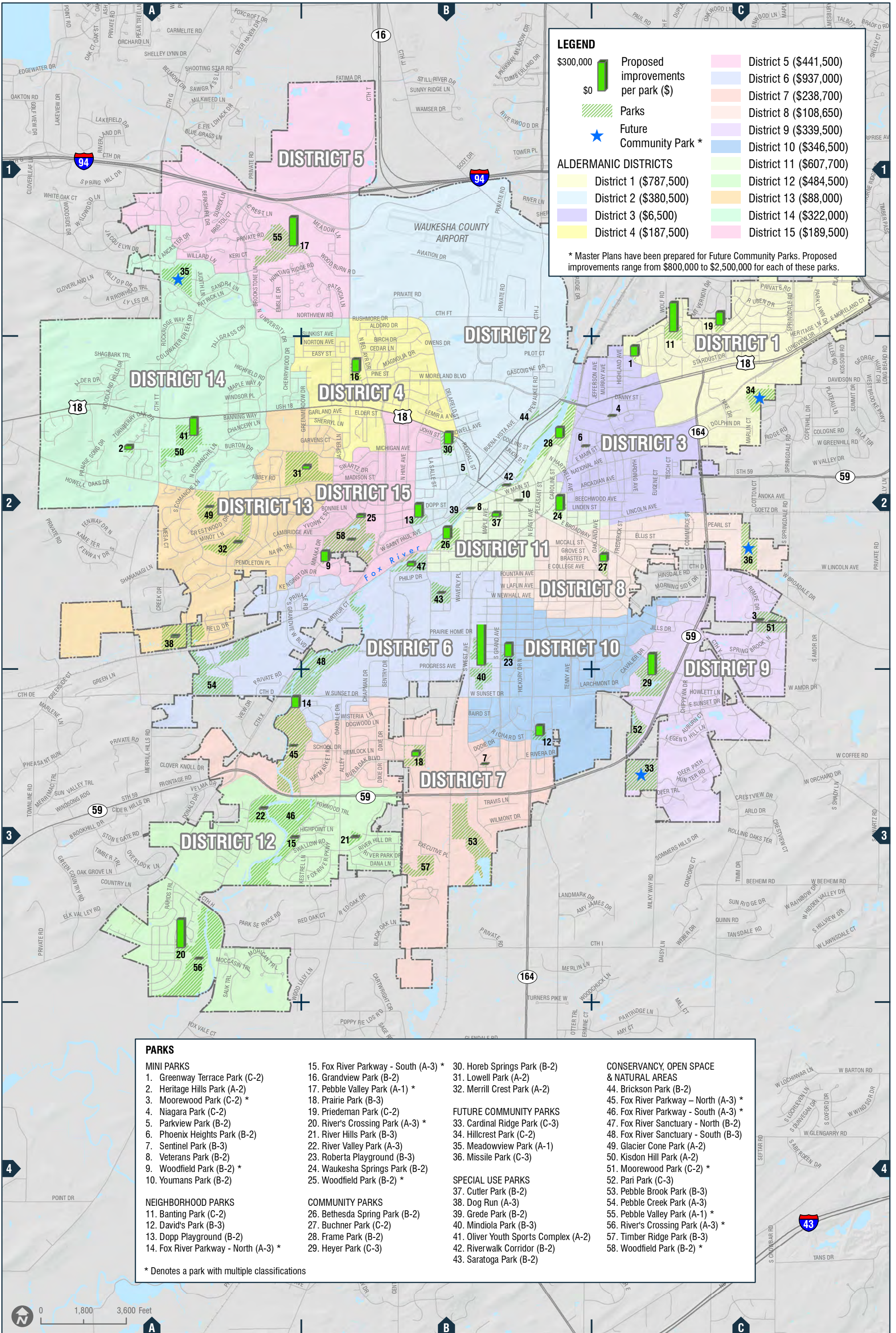


LEGEND

 District 1	 District 9
 District 2	 District 10
 District 3	 District 11
 District 4	 District 12
 District 5	 District 13
 District 6	 District 14
 District 7	 District 15
 District 8	 OTHER
	 Parks

- PARKS**
- | | | | |
|---------------------------------------|---------------------------------------|---------------------------------------|--|
| MINI PARKS | 15. Fox River Parkway - South (A-3) * | 30. Horeb Springs Park (B-2) | CONSERVANCY, OPEN SPACE & NATURAL AREAS |
| 1. Greenway Terrace Park (C-2) | 16. Grandview Park (B-2) | 31. Lowell Park (A-2) | |
| 2. Heritage Hills Park (A-2) | 17. Pebble Valley Park (A-1) * | 32. Merrill Crest Park (A-2) | |
| 3. Moorewood Park (C-2) * | 18. Prairie Park (B-3) | | |
| 4. Niagara Park (C-2) | 19. Priedeman Park (C-2) | FUTURE COMMUNITY PARKS | |
| 5. Parkview Park (B-2) | 20. River's Crossing Park (A-3) * | 33. Cardinal Ridge Park (C-3) | |
| 6. Phoenix Heights Park (B-2) | 21. River Hills Park (B-3) | 34. Hillcrest Park (C-2) | |
| 7. Sentinel Park (B-3) | 22. River Valley Park (A-3) | 35. Meadowview Park (A-1) | |
| 8. Veterans Park (B-2) | 23. Roberta Playground (B-3) | 36. Missile Park (C-3) | |
| 9. Woodfield Park (B-2) * | 24. Waukesha Springs Park (B-2) | SPECIAL USE PARKS | |
| 10. Youmans Park (B-2) | 25. Woodfield Park (B-2) * | 37. Cutler Park (B-2) | |
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| 11. Banting Park (C-2) | COMMUNITY PARKS | 39. Grede Park (B-2) | |
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- * Denotes a park with multiple classifications





LEGEND

\$300,000 Proposed improvements per park (\$)

\$0 Parks

Future Community Park *

ALDERMANIC DISTRICTS

District 1 (\$787,500)	District 12 (\$484,500)
District 2 (\$380,500)	District 13 (\$88,000)
District 3 (\$6,500)	District 14 (\$322,000)
District 4 (\$187,500)	District 15 (\$189,500)
District 5 (\$441,500)	District 6 (\$937,000)
District 7 (\$238,700)	District 8 (\$108,650)
District 9 (\$339,500)	District 10 (\$346,500)
District 11 (\$607,700)	District 12 (\$484,500)

* Master Plans have been prepared for Future Community Parks. Proposed improvements range from \$800,000 to \$2,500,000 for each of these parks.

- PARKS**
- | | | |
|---------------------------------------|---------------------------------------|--|
| MINI PARKS | 15. Fox River Parkway - South (A-3) * | 30. Horeb Springs Park (B-2) |
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| | | 56. River's Crossing Park (A-3) * |
| | | 57. Timber Ridge Park (B-3) |
| | | 58. Woodfield Park (B-2) * |
- * Denotes a park with multiple classifications

What is the purpose of this map?

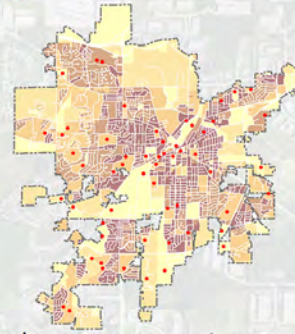
1. To determine if there are areas of the city underserved by city parks. The most underserved areas are indicated on the map by the yellow, dashed polygons. The City may want to consider these areas first when planning for the installation of new park facilities.

2. To identify parks in which the facilities may be subject to heavy use. High population combined with few alternative facilities may result in higher than normal use of existing facilities. Parks near these areas therefore may require more maintenance and repair than otherwise expected.

Potentially Underserved Areas

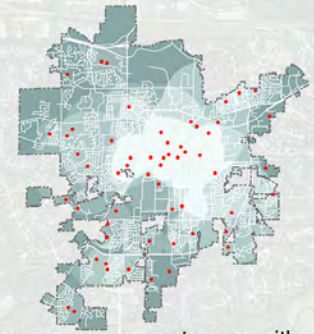
This map is an overlay of maps **A** & **B** and represents areas that are potentially underserved in terms of access to park facilities. Darker areas are areas that are both highly populated and without park facilities nearby.

A Population Density

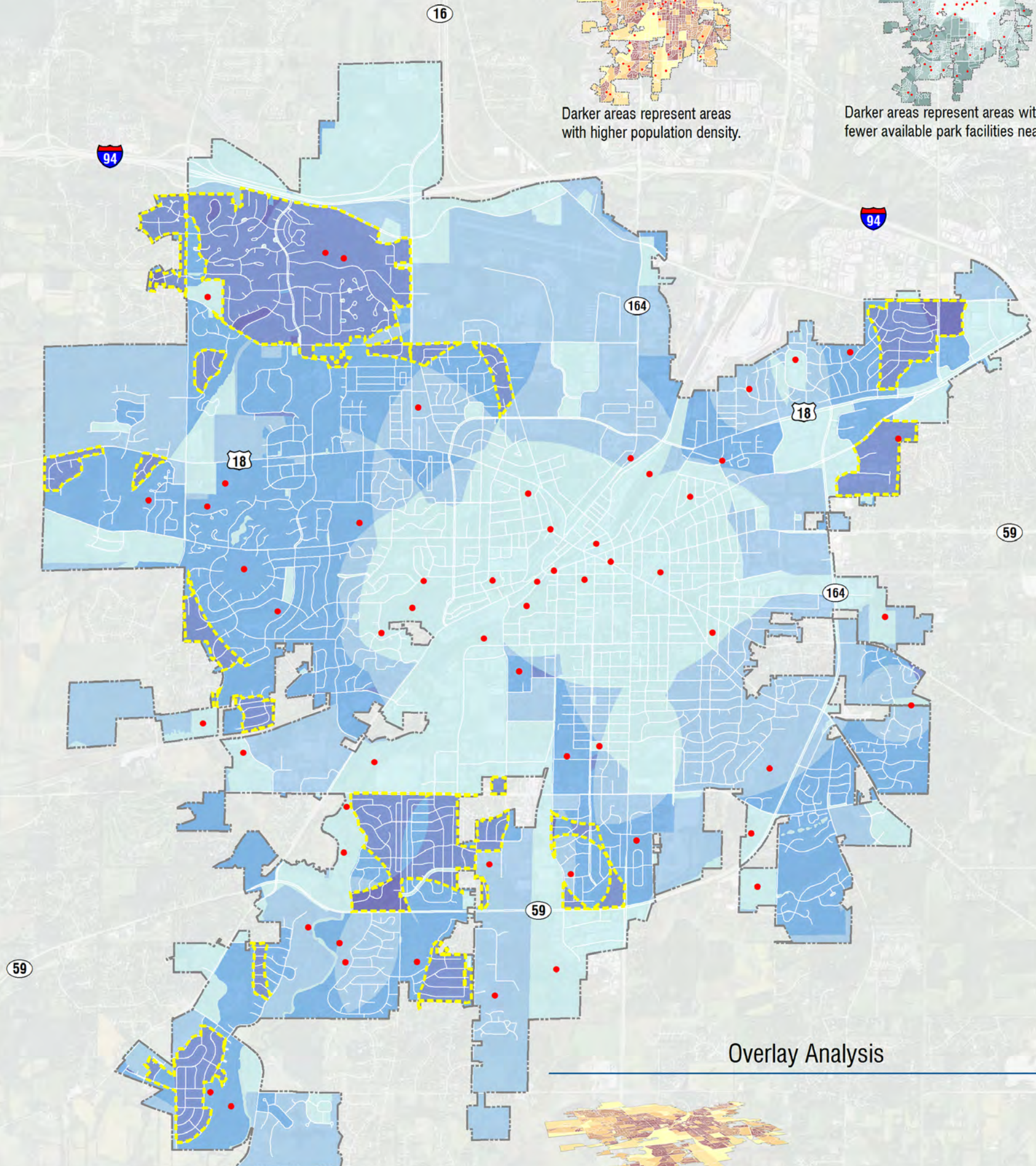


Darker areas represent areas with higher population density.

B Park Facility Density



Darker areas represent areas with fewer available park facilities nearby.

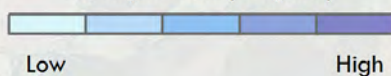


Overlay Analysis



Overlay Analysis is a GIS technique in which each cell of a raster layer is added to the corresponding cell from another raster layer. This creates a third layer which is an overlaid sum or average of the two rasters. In this example, the value of each cell in the newly created raster is higher for cells that are both high in population density and low in facility density.

Overlaid Sum (Weighted)



Low High

Most underserved areas

Parks



Overlay of population density and access to park facilities by age group

This map uses the same technique as Map 8 in that population density and park facility data layers are overlaid to create a new layer. The resulting layer in Map 8 gave new information about what areas of the city might be in need of new facilities. This group of maps also show the overlay of population density and park facilities, but with a focus on four specific age groups. This gives information not only on where new facilities might be needed but also what type of facilities should be installed.

Darker areas indicate less access to park facilities designed for the specific age group and at the same time a high population density of that specific age group.

Examples of park facilities by age group:

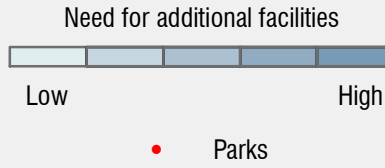
Under 5 - Toddler swings, sandboxes, sandbox diggers, tot slides, spring riders and tilt cups.

5 to 9 - Standard swings, climbing structures, teeter totters, standard slides, merry-go-rounds and monkey bars.

10 to 17 - Baseball/softball fields, basketball courts, sand volleyball courts, skate parks and ice rinks

55 & up - Hiking trails, outdoor fitness stations, boat launches, pickle ball and tennis.

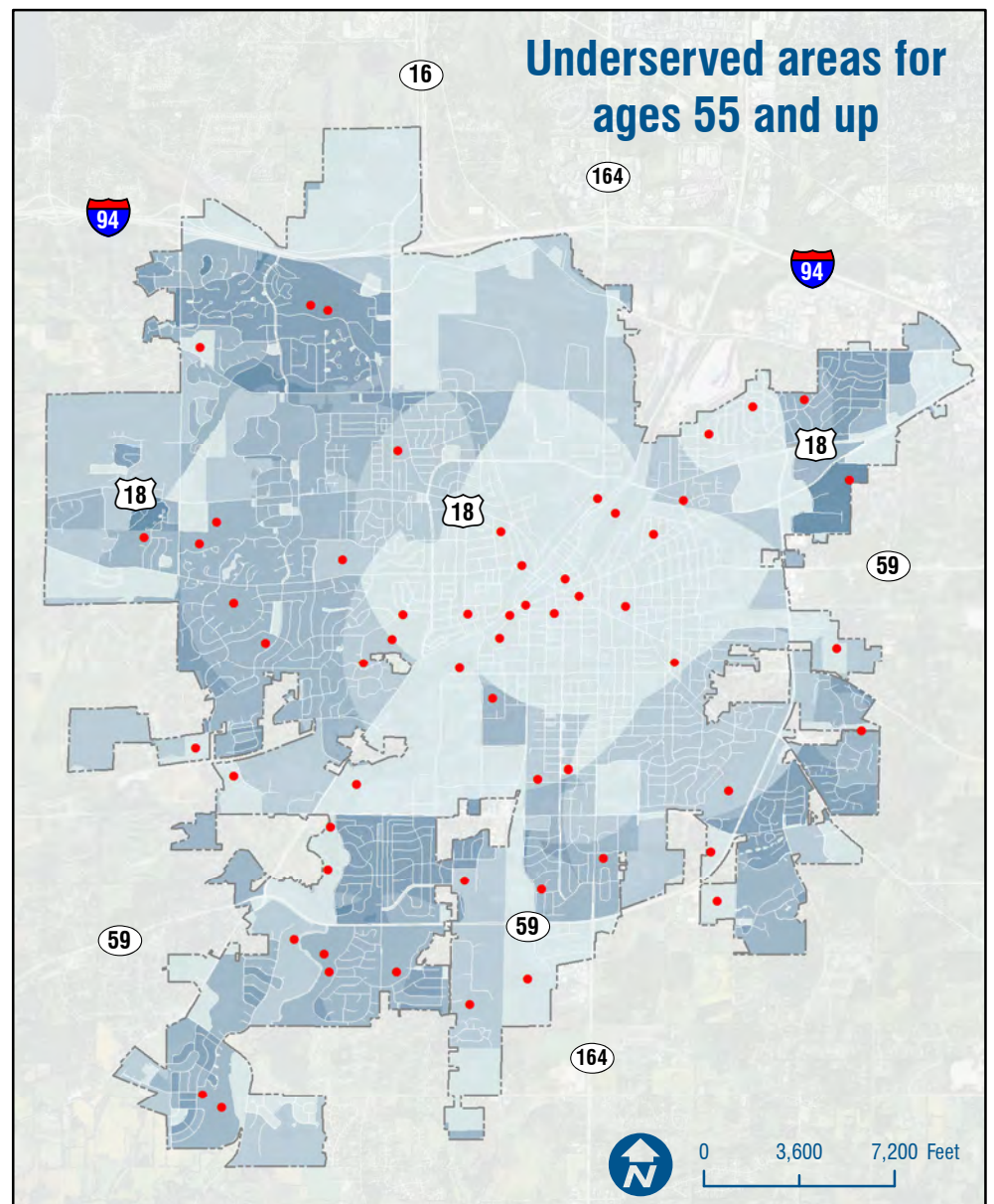
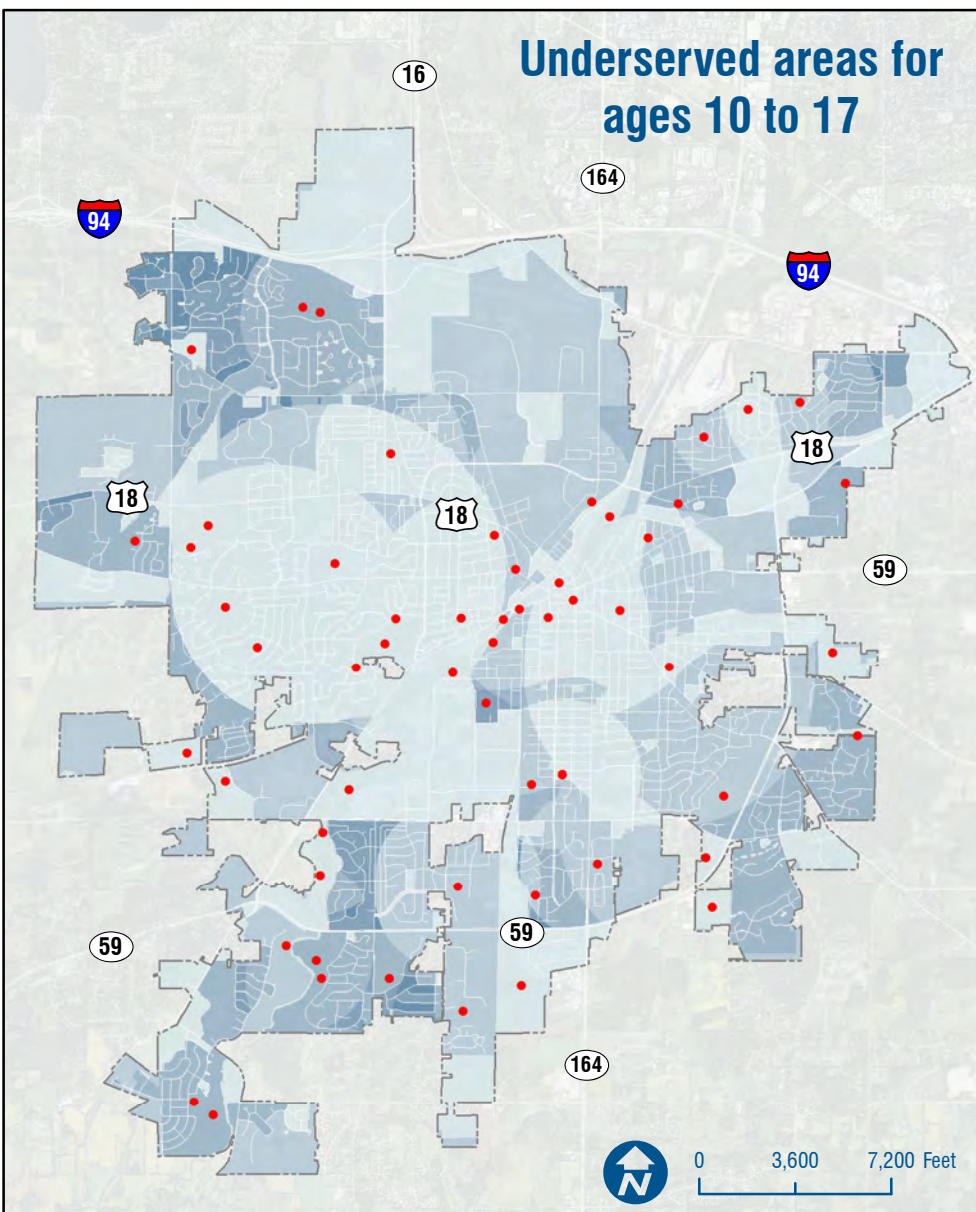
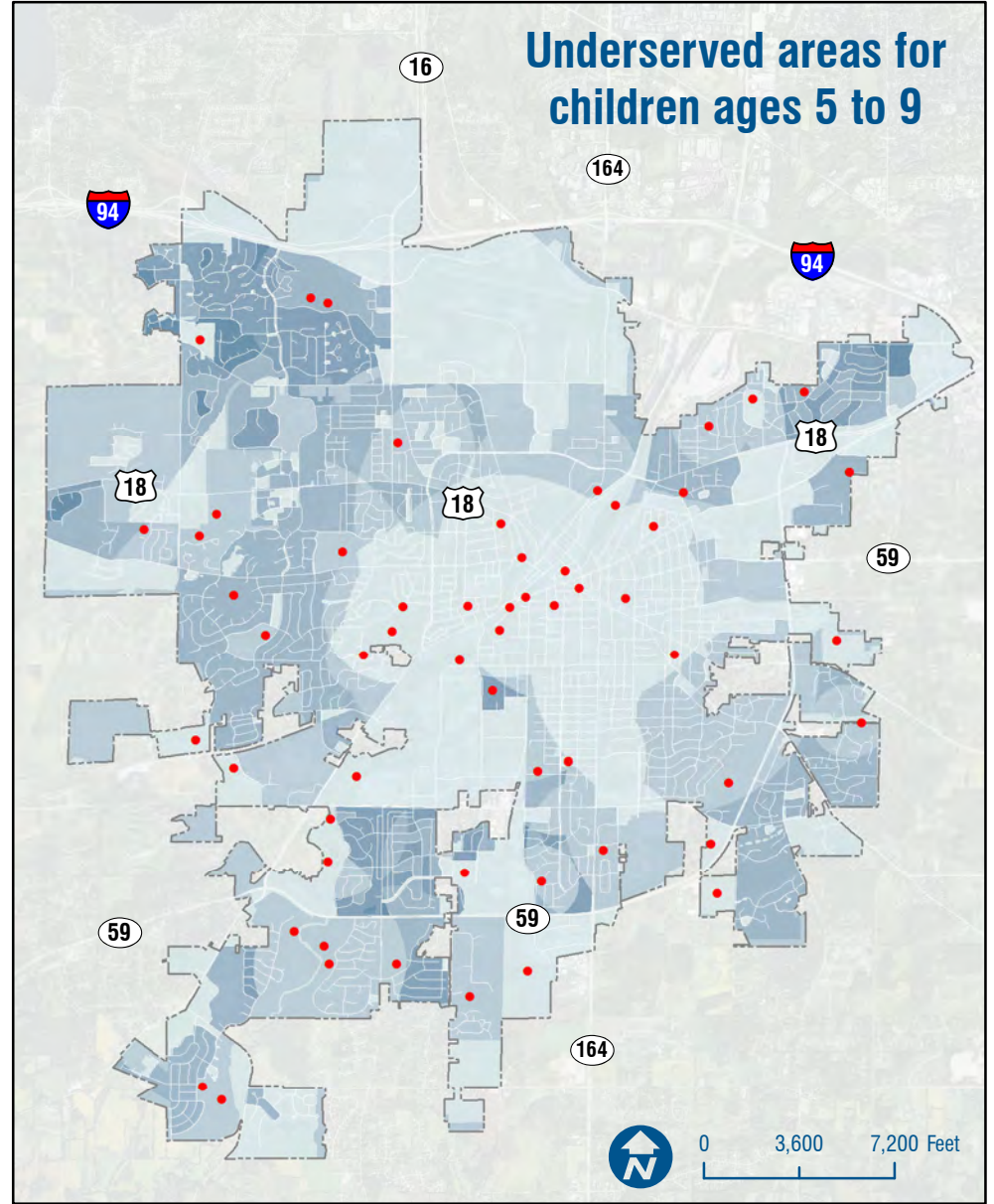
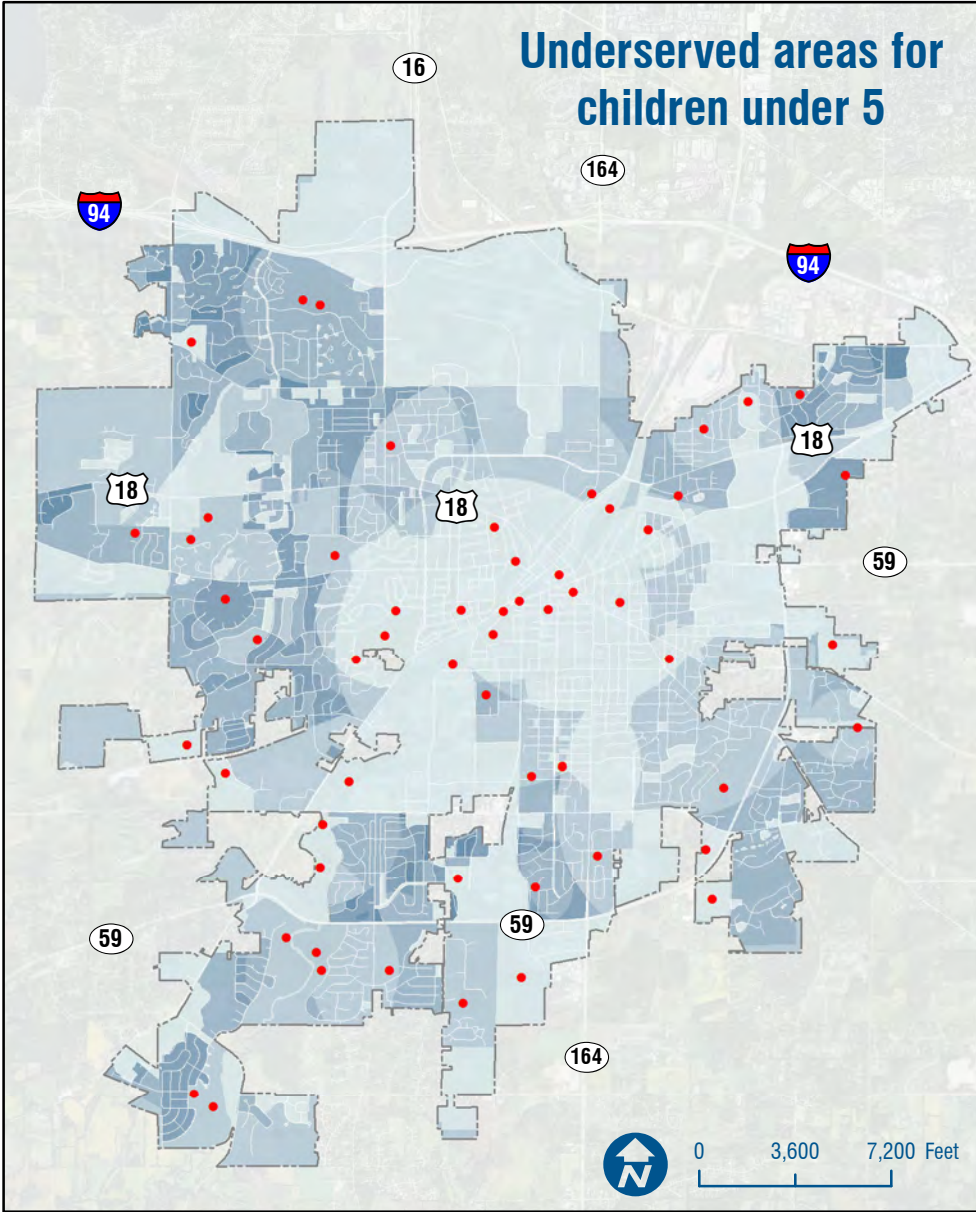
LEGEND

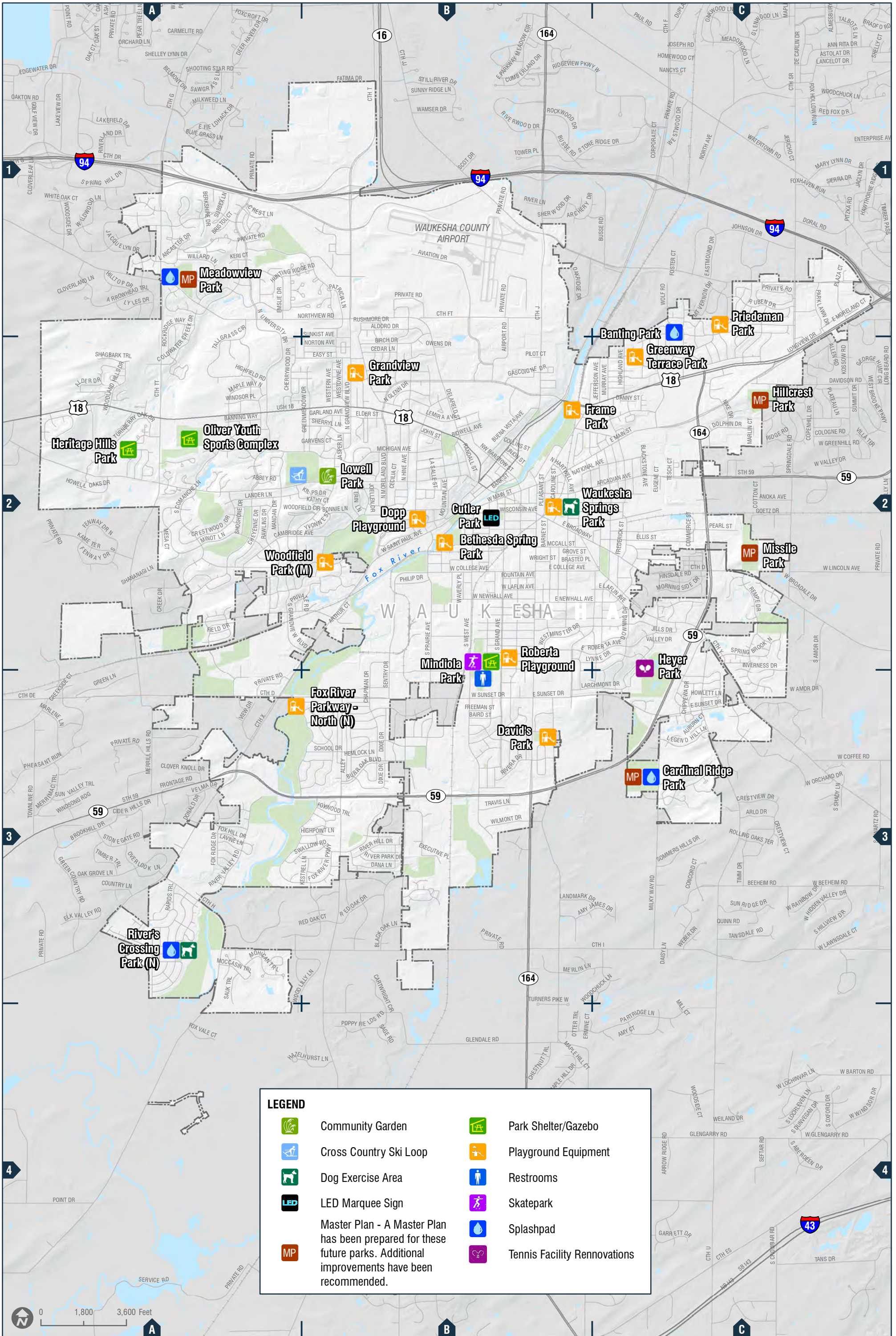


PROJECT LOCATION



Data sources: U.S. Census Bureau, City of Waukesha, WisconsinView
Coordinate System: NAD 1983 HARN Wisconsin CRS Waukesha





LEGEND

	Community Garden		Park Shelter/Gazebo
	Cross Country Ski Loop		Playground Equipment
	Dog Exercise Area		Restrooms
	LED Marquee Sign		Skatepark
	Master Plan - A Master Plan has been prepared for these future parks. Additional improvements have been recommended.		Splashpad
			Tennis Facility Renovations



Scenario-Related Client	Is record Complete	Brochure Service Area	Service Category	Activity Title	Course Title	Days	Start Time	Facility Service Area	Alignment w/Purpose	Financial Viability	Target Market Position	Competitive Position	Service Delivery Strategy	Total Expense	Total Expense per person	Actual Cost Recovery	Cost Recovery Goal %	Pricing Strategy	Pricing @ CR Goal
Waukesha	yes	Adult Basketball	Skill Based Activities-Advanced/Competitive	Adult Men's Basketball - Tuesday	Adult Men's Basketball Tuesday	Tu	6:30 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$9,130.21	\$1,304.32	45.20%	80%	Employ Exit Strategy	\$1,043.45
Waukesha	yes	Adult Basketball	Skill Based Activities-Advanced/Competitive	Adult Men's Basketball - Wednesday	Adult Men's Basketball Wednesday	W	6:30 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$5,305.41	\$1,326.35	66.76%	80%	Employ Exit Strategy	\$1,061.08
Waukesha	yes	Adult Enrichment	Education Services	Power of Attorney for Finance - Couple	Power of Attorney for Finance - Couple	Tu	5:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$57.73	\$11.55	900.73%	50%	Market/Competitive	\$5.77
Waukesha	yes	Adult Enrichment	Education Services	Power of Attorney for Finance - Single	Power of Attorney for Finance - Single	Tu	5:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$35.70	\$11.90	560.28%	50%	Market/Competitive	\$5.95
Waukesha	yes	Adult Enrichment	Education Services	Power of Attorney for Health Care - What You Need to Know About Advance Directives	Power of Attorney for Health Care - What You Need to Know About Advance Directives	Tu	5:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$45.39	\$5.67	2.20%	50%	Market/Competitive	\$2.84
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Advance Digital Photography Techniques	Advance Digital Photography Techniques	M	6:30 PM	Aviation	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$153.91	\$38.48	64.97%	70%	Market/Cost Recovery	\$26.93
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Clutter-free Kitchens, Pantry, Laundry	Clutter-free Kitchens, Pantry, Laundry	Th	6:30 PM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$168.60	\$33.72	79.48%	70%	Employ Exit Strategy	\$23.60
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	DIY European Travel	DIY European Travel	W	6:30 PM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$153.91	\$38.48	176.08%	70%	Employ Exit Strategy	\$26.93
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Estate Planning (Trust, Wills, Pay or Transfer on Death Designations, Joint Tenancies, and More)	Estate Planning (Trust, Wills, Pay or Transfer on Death Designations, Joint Tenancies, and More)	Tu	5:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$223.87	\$14.92	320.27%	70%	Market/Competitive	\$10.45
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Feeding Baby	Cancelled	Tu	7:00 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$24.24	\$24.24	4.13%	70%	Employ Exit Strategy	\$16.97
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting - Beginning	Knitting - Beginning	M	7:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$713.92	\$89.24	50.01%	70%	Employ Exit Strategy	\$62.47
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting - Beginning	Knitting - Beginning	M	7:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,070.88	\$133.86	52.48%	70%	Employ Exit Strategy	\$93.70
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting - Beginning	Knitting - Beginning	M	7:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,189.87	\$148.73	45.30%	70%	Employ Exit Strategy	\$104.11
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting - Continuing	Knitting - Continuing	Tu	7:00 PM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,913.99	\$239.25	26.75%	70%	Employ Exit Strategy	\$167.47
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting - Continuing	Knitting - Continuing	Tu	7:00 PM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,275.99	\$159.50	30.72%	70%	Employ Exit Strategy	\$111.65
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting - Continuing	Knitting - Continuing	Tu	7:00 PM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2,126.65	\$265.83	32.21%	70%	Employ Exit Strategy	\$186.08
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Let's Bake	Cancelled	Tu	6:30 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$16.16	\$16.16	6.19%	70%	Employ Exit Strategy	\$11.31
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Let's Make Soup	Let's Make Soup	Tu	7:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$89.61	\$14.93	349.30%	70%	Market/Competitive	\$10.45
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Making Non-Toxic Household Cleaners	Making Non-Toxic Household Cleaners	F	6:30 PM	Rotary	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$124.81	\$20.80	129.80%	70%	Market/Competitive	\$14.56
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	No Knead Artisan Bread	No Knead Artisan Bread	M	7:00 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$89.61	\$14.93	362.69%	70%	Market/Cost Recovery	\$10.45
Waukesha	yes	Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Taming Toys and More!	Cancelled	W	9:30 AM	Aviation	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$109.84	\$109.84	0.91%	70%	Employ Exit Strategy	\$76.89

Waukesha	yes	Adult Enrichment	Skill Based Activities- Beginner/Intermediate	You Have Pictures in Your Camera - Now What	Cancelled	M	6:30 PM	Aviation	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$44.42	\$44.42	2.25%	70%	Employ Exit Strategy	\$31.10
Waukesha	yes	Adult Enrichment	Skill Based Activities- Advanced/Competitive	Climbing 101	Cancelled	M	6:30 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$110.18	\$110.18	0.91%	80%	Employ Exit Strategy	\$88.14
Waukesha	yes	Adult Enrichment	Skill Based Activities- Advanced/Competitive	Climbing 101	Climbing 101	M	6:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$110.18	\$110.18	113.45%	80%	Employ Exit Strategy	\$88.14
Waukesha	yes	Adult Enrichment	Skill Based Activities- Advanced/Competitive	Climbing 101	Climbing 101	M	6:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$110.18	\$110.18	113.45%	80%	Employ Exit Strategy	\$88.14
Waukesha	yes	Adult Football	Skill Based Activities- Advanced/Competitive	Men's 7 on 7 Touch Football	Men's 7 on 7 Touch Football	W	6:30 PM	Prairie	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2,783.97	\$695.99	79.20%	80%	Employ Exit Strategy	\$556.79
Waukesha	yes	Adult Kickball	Skill Based Activities- Advanced/Competitive	Adult Kickball - Friday Co-Ed Roster Fee	Cancelled	F	6:30 PM	Buchner	Strong	Weak	Weak	Strong	Employ Exit Strategy	\$675.01	\$675.01	0.15%	80%	Employ Exit Strategy	\$540.01
Waukesha	yes	Adult Kickball	Skill Based Activities- Advanced/Competitive	Adult Kickball - Thursday Co-Ed Roster Fee	Adult Kickball - Thursday Co-Ed Roster Fee	Th	6:30 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,678.79	\$669.70	144.21%	80%	Market/Co mpetitive	\$535.76
Waukesha	yes	Adult Kickball	Skill Based Activities- Advanced/Competitive	Adult Kickball - Tuesday Co-Ed Roster Fee	Adult Kickball - Tuesday Co-Ed Roster Fee	Tu	6:30 PM	Buchner	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$675.01	\$675.01	37.33%	80%	Employ Exit Strategy	\$540.01
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Fall Softball League - Monday Co- Ed	Adult Fall Softball League - Monday Co- Ed	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,829.76	\$457.44	91.82%	80%	Market/Co mpetitive	\$365.95
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Fall Softball League - Monday Men's	Adult Fall Softball League - Monday Men's	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,829.76	\$457.44	122.42%	80%	Market/Co mpetitive	\$365.95
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Fall Softball League - Tuesday Men's	Adult Fall Softball League - Tuesday Men's	Tu	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,829.76	\$457.44	229.54%	80%	Market/Co mpetitive	\$365.95
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Fall Softball League - Wednesday Men's	Adult Fall Softball League - Wednesday Men's	W	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,829.76	\$457.44	83.34%	80%	Market/Co mpetitive	\$365.95
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Friday Suburban Blue Roster Fee	Adult Softball - Friday Suburban Blue Roster Fee	F	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	107.97%	80%	Market/Co mpetitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Friday Suburban Red Roster Fee	Adult Softball - Friday Suburban Red Roster Fee	F	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	126.96%	80%	Market/Co mpetitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Monday Co-Ed Roster Fee	Cancelled	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,010.34	\$1,010.34	0.10%	80%	Market/Co mpetitive	\$808.27
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Monday Open Roster Fee	Adult Softball - Monday Open Roster Fee	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	135.51%	80%	Market/Co mpetitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Monday United Red Roster Fee	Adult Softball - Monday United Red Roster Fee	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	107.47%	80%	Market/Co mpetitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Monday Women's Gold Roster Fee	Adult Softball - Monday Women's Gold Roster Fee	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,776.46	\$925.49	43.87%	80%	Market/Co mpetitive	\$740.39
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Monday Women's Red Roster Fee	Adult Softball - Monday Women's Red Roster Fee	M	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5,425.64	\$904.27	82.83%	80%	Market/Co mpetitive	\$723.42
Waukesha	yes	Adult Softball	Skill Based Activities- Advanced/Competitive	Adult Softball - Thursday Classic Roster Fee	Adult Softball - Thursday Classic Roster Fee	Th	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	86.90%	80%	Market/Co mpetitive	\$731.90

Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Thursday Super Freelance Roster Fee	Adult Softball - Thursday Super Freelance Roster Fee	Th	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	160.73%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Tuesday Industrial Roster Fee	Adult Softball - Tuesday Industrial Roster Fee	Tu	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	141.38%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Tuesday Minor Red Roster Fee	Adult Softball - Tuesday Minor Red Roster Fee	Tu	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	132.78%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Tuesday Open Roster Fee	Adult Softball - Tuesday Open Roster Fee	Tu	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	144.34%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Tuesday United Blue Roster Fee	Adult Softball - Tuesday United Blue Roster Fee	Tu	6:30 PM	Saratoga	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,659.52	\$914.88	132.91%	80%	Market/Cost Recovery	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Wednesday Co-Ed Roster Fee (5000.201)	Adult Softball - Wednesday Co-Ed Roster Fee (5000.201)	W	6:30 PM	Saratoga	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	\$3,659.52	\$914.88	128.54%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Wednesday Freelance Blue Roster Fee	Adult Softball - Wednesday Freelance Blue Roster Fee	W	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	117.34%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Wednesday Minor Blue Roster Fee	Adult Softball - Wednesday Minor Blue Roster Fee	W	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	118.21%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Wednesday Minor White Roster Fee	Adult Softball - Wednesday Minor White Roster Fee	W	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	116.16%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Adult Softball - Wednesday Open Roster Fee	Adult Softball - Wednesday Open Roster Fee	W	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,659.52	\$914.88	101.32%	80%	Market/Competitive	\$731.90
Waukesha	yes	Adult Softball	Skill Based Activities-Advanced/Competitive	Men's All - City Softball Tournament	Men's All - City Softball Tournament	M, Tu, W, Th, F	6:30 PM	Saratoga	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$6,109.82	\$381.86	114.52%	80%	Market/Competitive	\$305.49
Waukesha	yes	Banting Before/After	Education Services	Banting&Hawthorne/Day Off/1-23	Banting&Hawthorne/Day Off/1-24	F	7:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,999.63	\$39.99	114.38%	50%	Employ Exit Strategy	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Apr/2-3	Banting/After/Apr/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,714.65	\$135.73	32.71%	50%	Market/Cost Recovery	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Apr/4-5	Banting/After/Apr/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,714.65	\$135.73	26.82%	50%	Market/Cost Recovery	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Apr/K-1	Banting/After/Apr/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,714.65	\$135.73	45.53%	50%	Market/Competitive	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Dec/1-2	Banting/After/Dec/1-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,714.65	\$135.73	42.58%	50%	Market/Cost Recovery	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Dec/3-5	Banting/After/Dec/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,714.65	\$135.73	50.10%	50%	Market/Cost Recovery	\$67.87

Waukesha	yes	Banting Before/After	Education Services	Banting/After/Dec/4-K-K	Banting/After/Dec/4K-K	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2,714.65	\$135.73	26.52%	50%	Employ Exit Strategy	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Feb/2-3	Banting/After/Feb/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,223.65	\$161.18	26.82%	50%	Market/Cost Recovery	\$80.59
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Feb/4-5	Banting/After/Feb/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,223.65	\$161.18	23.87%	50%	Market/Cost Recovery	\$80.59
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Feb/K-1	Banting/After/Feb/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,223.65	\$161.18	45.53%	50%	Market/Competitive	\$80.59
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Jan/2-3	Banting/After/Jan/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,053.98	\$152.70	29.76%	50%	Market/Cost Recovery	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Jan/4-5	Banting/After/Jan/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,053.98	\$152.70	26.82%	50%	Market/Cost Recovery	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Jan/K-1	Banting/After/Jan/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,053.98	\$152.70	39.93%	50%	Market/Competitive	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Mar/2-3	Banting/After/Mar/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,393.32	\$169.67	35.66%	50%	Market/Cost Recovery	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Mar/4-5	Banting/After/Mar/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,393.32	\$169.67	26.82%	50%	Market/Cost Recovery	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Mar/K-1	Banting/After/Mar/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,393.32	\$169.67	47.30%	50%	Market/Competitive	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/After/May-June/2-3	Banting/After/May-June/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,920.31	\$246.02	38.61%	50%	Market/Cost Recovery	\$123.01
Waukesha	yes	Banting Before/After	Education Services	Banting/After/May-June/4-5	Banting/After/May-June/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,920.31	\$246.02	26.82%	50%	Market/Cost Recovery	\$123.01
Waukesha	yes	Banting Before/After	Education Services	Banting/After/May-June/K-1	Banting/After/May-June/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,920.31	\$246.02	42.58%	50%	Market/Competitive	\$123.01
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Nov/1-2	Banting/After/Nov/1-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,053.98	\$152.70	42.58%	50%	Market/Cost Recovery	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Nov/3-5	Banting/After/Nov/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,053.98	\$152.70	55.99%	50%	Market/Cost Recovery	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Nov/4K-K	Banting/After/Nov/4K-K	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$3,053.98	\$152.70	26.52%	50%	Employ Exit Strategy	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Oct/1-2	Banting/After/Oct/1-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,393.32	\$169.67	39.34%	50%	Market/Cost Recovery	\$84.83

Waukesha	yes	Banting Before/After	Education Services	Banting/After/Oct/3-5	Banting/After/Oct/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,393.32	\$169.67	62.18%	50%	Market/Cost Recovery	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Oct/4-K-K	Banting/After/Oct/4K-K	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$3,393.32	\$169.67	26.52%	50%	Employ Exit Strategy	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Sept/1-2	Banting/After/Sept/1-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,562.98	\$178.15	39.64%	50%	Market/Cost Recovery	\$89.07
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Sept/3-5	Banting/After/Sept/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,562.98	\$178.15	55.99%	50%	Market/Cost Recovery	\$89.07
Waukesha	yes	Banting Before/After	Education Services	Banting/After/Sept/4K-K	Banting/After/Sept/4K-K	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$3,562.98	\$178.15	29.47%	50%	Employ Exit Strategy	\$89.07
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Apr	Banting/Before/Apr	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,714.65	\$135.73	63.01%	50%	Market/Competitive	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Dec	Banting/Before/Dec	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$6,786.62	\$135.73	42.88%	50%	Market/Competitive	\$67.87
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Feb	Banting/Before/Feb	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,223.65	\$161.18	60.65%	50%	Market/Competitive	\$80.59
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Jan	Banting/Before/Jan	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,053.98	\$152.70	60.94%	50%	Market/Competitive	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Mar	Banting/Before/Mar	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,393.32	\$169.67	64.42%	50%	Market/Competitive	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/May-June	Banting/Before/May-June	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,920.31	\$246.02	67.88%	50%	Market/Competitive	\$123.01
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Nov	Banting/Before/Nov	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$7,634.94	\$152.70	42.88%	50%	Market/Competitive	\$76.35
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Oct	Banting/Before/Oct	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$8,483.27	\$169.67	45.71%	50%	Market/Competitive	\$84.83
Waukesha	yes	Banting Before/After	Education Services	Banting/Before/Sept	Banting/Before/Sept	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$8,907.44	\$178.15	43.83%	50%	Market/Competitive	\$89.07
Waukesha	yes	Banting Before/After	Education Services	Banting/Celebrating Our Community/2-3	Cancelled	Tu	4:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$14.54	\$14.54	6.88%	50%	Employ Exit Strategy	\$7.27
Waukesha	yes	Banting Before/After	Education Services	Banting/Celebrating Our Community/4-5	Cancelled	Tu	4:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$14.54	\$14.54	6.88%	50%	Employ Exit Strategy	\$7.27
Waukesha	yes	Banting Before/After	Education Services	Banting/Celebrating Our Community/K-1	Cancelled	Tu	5:20 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$14.54	\$14.54	6.88%	50%	Employ Exit Strategy	\$7.27
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/1-2	Banting/Day Off/1-2	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	25.84%	50%	Market/Competitive	\$20

Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/1-26	Banting/Day Off/1-26	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	87.28%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/10-29	Banting/Day Off/10-29	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	97.36%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/10-30	Banting/Day Off/10-30	F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$799.85	\$39.99	55.10%	50%	Market/Cost Recovery	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/11-25	Banting/Day Off/11-26	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	24.17%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/2-20	Banting/Day Off/2-21	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	82.19%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/3-12	Banting/Day Off/3-12	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	67.24%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/3-13	Banting/Day Off/3-13	F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$799.85	\$39.99	67.00%	50%	Market/Cost Recovery	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/4-10	Banting/Day Off/4-10	F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$799.85	\$39.99	44.05%	50%	Market/Cost Recovery	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/4-3	Banting/Day Off/4-3	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	29.91%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/4-6	Banting/Day Off/4-6	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	27.79%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/4-7	Banting/Day Off/4-7	Tu	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	34.29%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/4-8	Banting/Day Off/4-8	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	42.10%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Day Off/4-9	Banting/Day Off/4-9	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$799.85	\$39.99	44.05%	50%	Market/Competitive	\$20
Waukesha	yes	Banting Before/After	Education Services	Banting/Financial Literacy for Kids/2-3	Cancelled	Tu	4:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.85	\$4.85	20.63%	50%	Employ Exit Strategy	\$2.42
Waukesha	yes	Banting Before/After	Education Services	Banting/Financial Literacy for Kids/4-5	Cancelled	Tu	5:20 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.85	\$4.85	20.63%	50%	Employ Exit Strategy	\$2.42
Waukesha	yes	Banting Before/After	Education Services	Banting/Financial Literacy for Kids/K-1	Cancelled	Tu	4:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.85	\$4.85	20.63%	50%	Employ Exit Strategy	\$2.42
Waukesha	yes	Banting Before/After	Education Services	Banting/Healthy Habits - Human Powered Smoothies/1/2-3	Cancelled	Tu	5:20 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2.42	\$2.42	41.26%	50%	Employ Exit Strategy	\$1.21

Waukesha	yes	Banting Before/After	Education Services	Banting/Healthy Habits - Human Powered Smoothies/4-5	Cancelled	Tu	4:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2.42	\$2.42	41.26%	50%	Employ Exit Strategy	\$1.21			
Waukesha	yes	Banting Before/After	Education Services	Banting/Healthy Habits - Human Powered Smoothies/K-1	Cancelled	Tu	4:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2.42	\$2.42	41.26%	50%	Employ Exit Strategy	\$1.21			
Waukesha	yes	Banting Before/After	Education Services	Banting/Project WET & WILD/2-3	Cancelled	Tu	4:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.85	\$4.85	20.63%	50%	Employ Exit Strategy	\$2.42			
Waukesha	yes	Banting Before/After	Education Services	Banting/Project WET & WILD/4-5	Cancelled	Tu	4:40 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.85	\$4.85	20.63%	50%	Employ Exit Strategy	\$2.42			
Waukesha	yes	Banting Before/After	Education Services	Banting/Project WET & WILD/K-1	Cancelled	Tu	5:20 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.85	\$4.85	20.63%	50%	Employ Exit Strategy	\$2.42			
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/3.2.1.Blast Off! Exploration of Rocketry/2-3	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92			
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/3.2.1.Blast Off! Exploration of Rocketry/4-5	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92			
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/3.2.1.Blast Off! Exploration of Rocketry/K-1	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92			
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Apr/3-5	Bethesda/After/Apr/3-6				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,754.34	\$387.72	23.58%	50%	Market/Cost Recovery	\$193.86
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Apr/K-2	Bethesda/After/Apr/K-3				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,754.34	\$387.72	35.84%	50%	Market/Cost Recovery	\$193.86
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Dec/3-5	Bethesda/After/Dec/3-6				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,754.34	\$387.72	25.87%	50%	Market/Cost Recovery	\$193.86
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Dec/K-2	Bethesda/After/Dec/K-3				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,754.34	\$387.72	40.79%	50%	Market/Cost Recovery	\$193.86
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Feb/3-5	Bethesda/After/Feb/3-6				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,208.28	\$460.41	22.35%	50%	Market/Cost Recovery	\$230.21
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Feb/K-2	Bethesda/After/Feb/K-3				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,208.28	\$460.41	38.32%	50%	Market/Cost Recovery	\$230.21
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Jan/3-5	Bethesda/After/Jan/3-6				M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$8,723.64	\$436.18	21.98%	50%	Market/Cost Recovery	\$218.09

Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Jan/K-2	Bethesda/After/Jan/K-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$8,723.64	\$436.18	40.12%	50%	Market/Cost Recovery	\$218.09
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Mar/3-5	Bethesda/After/Mar/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,692.93	\$484.65	24.33%	50%	Market/Cost Recovery	\$242.32
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Mar/K-2	Bethesda/After/Mar/K-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,692.93	\$484.65	39.06%	50%	Market/Cost Recovery	\$242.32
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/May-June/3-5	Bethesda/After/May-June/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$11,243.80	\$702.74	23.75%	50%	Market/Cost Recovery	\$351.37
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/May-June/K-2	Bethesda/After/May-June/K-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$14,054.75	\$702.74	35.84%	50%	Market/Cost Recovery	\$351.37
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Nov/3-5	Bethesda/After/Nov/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$8,723.64	\$436.18	23.40%	50%	Market/Cost Recovery	\$218.09
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Nov/K-2	Bethesda/After/Nov/K-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$8,723.64	\$436.18	39.55%	50%	Market/Cost Recovery	\$218.09
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Oct/3-5	Bethesda/After/Oct/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,692.93	\$484.65	27.61%	50%	Market/Cost Recovery	\$242.32
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Oct/K-2	Bethesda/After/Oct/K-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,692.93	\$484.65	39.55%	50%	Market/Cost Recovery	\$242.32
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Sept/3-5	Bethesda/After/Sept/3-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$10,177.58	\$508.88	26.13%	50%	Market/Cost Recovery	\$254.44
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/After/Sept/K-2	Bethesda/After/Sept/K-3	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$10,177.58	\$508.88	35.84%	50%	Market/Cost Recovery	\$254.44

Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Angler Education/2-3	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Angler Education/4-5	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Angler Education/K-1	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Apr	Bethesda/Before/Apr	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,538.82	\$276.94	51.35%	50%	Market/Cost Recovery	\$138.47
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Dec	Bethesda/Before/Dec	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,538.82	\$276.94	64.56%	50%	Market/Cost Recovery	\$138.47
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Feb	Bethesda/Before/Feb	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,577.34	\$328.87	49.54%	50%	Market/Cost Recovery	\$164.43
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Jan	Bethesda/Before/Jan	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,231.17	\$311.56	49.18%	50%	Market/Cost Recovery	\$155.78
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Mar	Bethesda/Before/Mar	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,923.52	\$346.18	49.90%	50%	Market/Cost Recovery	\$173.09
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/May-June	Bethesda/Before/May-June	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$10,039.11	\$501.96	50.48%	50%	Market/Cost Recovery	\$250.98
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Nov	Bethesda/Before/Nov	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,231.17	\$311.56	67.74%	50%	Market/Cost Recovery	\$155.78
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Oct	Bethesda/Before/Oct	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,923.52	\$346.18	64.56%	50%	Market/Cost Recovery	\$173.09
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Before/Sept	Bethesda/Before/Sept	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,269.70	\$363.48	63.12%	50%	Market/Cost Recovery	\$181.74

Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Healthy Habits - Human Powered Smoothies/2-3	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$6.92	\$6.92	14.44%	50%	Market/Competitive	\$3.46
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Healthy Habits - Human Powered Smoothies/K-1	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$6.92	\$6.92	14.44%	50%	Market/Competitive	\$3.46
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Healthy Habits-Human Powered Smoothies/4-5	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$6.92	\$6.92	14.44%	50%	Market/Competitive	\$3.46
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Project WET & WILD/2-3	Bethesda/Project WET & WILD/2-4	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$276.94	\$13.85	3.61%	50%	Market/Competitive	\$6.92
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Project WET & WILD/4-5	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92
Waukesha	yes	Bethesda Before/After	Education Services	Bethesda/Project WET & WILD/K-1	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.85	\$13.85	7.22%	50%	Market/Competitive	\$6.92
Waukesha	yes	Buchner Pool Program	Education Services	Lifeguard Training	Cancelled	Su, M, Tu, W, Sa	5:00 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$198.48	\$198.48	0.50%	50%	Employ Exit Strategy	\$99.24
Waukesha	yes	Buchner Pool Program	Education Services	Lifeguard Training	Lifeguard Training	Su, M, Tu, W, Th, F, Sa	4:00 PM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,035.48	\$505.91	70.62%	50%	Market/Cost Recovery	\$252.96
Waukesha	yes	Buchner Pool Program	Education Services	Lifeguard Training	Lifeguard Training	M, Tu, W, F, Sa	8:00 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,666.02	\$277.67	111.64%	50%	Market/Cost Recovery	\$138.84
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Aqua Tabata	Aqua Tabata	M	5:00 PM	Buchner Pool	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$522.78	\$43.56	70.58%	70%	Market/Cost Recovery	\$30.50
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Aqua Zumba	Aqua Zumba	Tu	5:15 PM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$638.95	\$53.25	93.12%	70%	Market/Cost Recovery	\$37.27
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Cancelled	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$140.01	\$46.67	70.71%	70%	Market/Cost Recovery	\$32.67
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	72.31%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$54.96	\$54.96	60.05%	70%	Market/Cost Recovery	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$97.48	\$48.74	67.70%	70%	Market/Cost Recovery	\$34.12

Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$140.01	\$46.67	70.71%	70%	Market/Cost Recovery	\$32.67
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$225.07	\$45.01	95.08%	70%	Market/Cost Recovery	\$31.51
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$225.07	\$45.01	87.97%	70%	Market/Cost Recovery	\$31.51
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	90.39%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$225.07	\$45.01	95.08%	70%	Market/Cost Recovery	\$31.51
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$267.60	\$44.60	92.30%	70%	Market/Cost Recovery	\$31.22
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session I	Swim Lessons/Level 5 - Session I	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	171.47%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session II	Swim Lessons/Level 5 - Session II	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$267.60	\$44.60	92.30%	70%	Market/Cost Recovery	\$31.22
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session III	Swim Lessons/Level 5 - Session III	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$194.97	\$48.74	227.73%	70%	Market/Cost Recovery	\$34.12
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session I	Swim Lessons/Level 6 - Session I	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$97.48	\$48.74	67.70%	70%	Market/Cost Recovery	\$34.12
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session II	Swim Lessons/Level 6 - Session II	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$140.01	\$46.67	70.71%	70%	Market/Cost Recovery	\$32.67
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session III	Swim Lessons/Level 6 - Session III	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	153.39%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$54.96	\$54.96	60.05%	70%	Market/Cost Recovery	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	99.15%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	90.39%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$54.96	\$54.96	60.05%	70%	Market/Cost Recovery	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$140.01	\$46.67	82.13%	70%	Market/Cost Recovery	\$32.67

Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	90.39%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Cancelled	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$97.48	\$48.74	67.70%	70%	Market/Cost Recovery	\$34.12
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$182.54	\$45.64	162.70%	70%	Market/Cost Recovery	\$31.95
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Cancelled	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Cancelled	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$54.96	\$54.96	60.05%	70%	Market/Cost Recovery	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Cancelled	M, Tu, W, Th, F	10:50 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Cancelled	M, Tu, W, Th, F	11:25 AM	Buchner Pool	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$54.96	\$54.96	1.82%	70%	Employ Exit Strategy	\$38.47
Waukesha	yes	Buchner Pool Program	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	M, Tu, W, Th, F	10:15 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$54.96	\$54.96	60.05%	70%	Market/Cost Recovery	\$38.47
Waukesha	yes	Buchner Pool Program	Special Events	4th Annual - Waukesha 500	5th Annual - Waukesha 500	Sa	9:00 AM	Buchner Pool	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$52.78	\$10.56	227.37%	85%	Market/Cost Recovery	\$8.97
Waukesha	yes	Carl Zach Cycling Class	Community Events	Carl Zach Cycling Classic	Carl Zach Cycling Classic	Su	8:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$26,331.58	\$8.78	0.11%	20%	Market/Competitive	\$1.76
Waukesha	yes	Civic Band	Community Events	Civic Band	Civic Band	Th	8:00 PM	Cutler	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$22,027.90	\$55.07	0.02%	20%	Market/Competitive	\$11.01
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-6/22-Banting-Day Off	CS Rec Junior-6/22-Banting-Day Off	M	7:30 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$87.88	\$87.88	29.59%	50%	Market/Competitive	\$43.94

Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-6/22-Lowell-Day Off	CS Rec Junior-6/22-Lowell-Day Off	M	7:30 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$259.35	\$259.35	10.02%	50%	Market/Competitive	\$129.68
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-6/22-Summit View-Day Off	CS Rec Junior-6/22-Summit View-Day Off	M	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-7/13-Summit View-Day Off	CS Rec Junior-7/13-Summit View-Day Off	M	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-7/14-Summit View-Day Off	CS Rec Junior-7/14-Summit View-Day Off	Tu	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-7/15-Summit View-Day Off	CS Rec Junior-7/15-Summit View-Day Off	W	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-A-Summit View-Afternoon	CS Rec Junior-A-Summit View-Afternoon	M, Tu, W, Th, F	12:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$311.96	\$103.99	167.33%	50%	Market/Competitive	\$51.99
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-A-Summit View-Early	CS Rec Junior-A-Summit View-Early	M, Tu, W, Th, F	7:03 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$110.92	\$27.73	67.62%	50%	Market/Competitive	\$13.86
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-A-Summit View-Late	CS Rec Junior-A-Summit View-Late	M, Tu, W, Th, F	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$103.99	\$34.66	76.93%	50%	Market/Competitive	\$17.33
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-A-Summit View-Morning	CS Rec Junior-A-Summit View-Morning	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$259.96	\$86.65	173.87%	50%	Market/Competitive	\$43.33
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-10:45	Cancelled	M, Tu, W, Th, F	10:45 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$209.23	\$209.23	0.48%	50%	Market/Cost Recovery	\$104.61
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-8:15	Cancelled	M, Tu, W, Th, F	8:15 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$209.23	\$209.23	0.48%	50%	Market/Cost Recovery	\$104.61
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-9:30	Cancelled	M, Tu, W, Th, F	9:30 AM	Banting	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$209.23	\$209.23	0.48%	50%	Employ Exit Strategy	\$104.61
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-Afternoon	CS Rec Junior-B-Banting-Afternoon	M, Tu, W, Th, F	12:00 PM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,832.89	\$472.15	90.42%	50%	Market/Competitive	\$236.07
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-Early	CS Rec Junior-B-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$125.54	\$125.54	112.32%	50%	Market/Competitive	\$62.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-Late	CS Rec Junior-B-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$944.30	\$157.38	50.41%	50%	Market/Competitive	\$78.69
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Banting-Morning	CS Rec Junior-B-Banting-Morning	M, Tu, W, Th, F	8:15 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$627.68	\$627.68	30.27%	50%	Market/Competitive	\$313.84

Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-10:45	Cancelled	M, Tu, W, Th, F	10:45 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$617.51	\$617.51	0.16%	50%	Market/Cost Recovery	\$308.75
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-8:15	Cancelled	M, Tu, W, Th, F	8:15 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$617.51	\$617.51	0.16%	50%	Market/Cost Recovery	\$308.75
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-9:30	Cancelled	M, Tu, W, Th, F	9:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$617.51	\$617.51	0.16%	50%	Market/Cost Recovery	\$308.75
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-Afternoon	CS Rec Junior-B-Lowell-Afternoon	M, Tu, W, Th, F	12:00 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,302.71	\$717.12	69.49%	50%	Market/Competitive	\$358.56
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-Early	CS Rec Junior-B-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$370.51	\$370.51	48.58%	50%	Market/Competitive	\$185.25
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-Late	CS Rec Junior-B-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,434.24	\$239.04	39.05%	50%	Market/Competitive	\$119.52
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Lowell-Morning	Cancelled	M, Tu, W, Th, F	8:15 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,852.53	\$1,852.53	0.05%	50%	Market/Cost Recovery	\$926.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-10:45	Cancelled	M, Tu, W, Th, F	10:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$115.54	\$115.54	0.87%	50%	Market/Cost Recovery	\$57.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-8:15	Cancelled	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$115.54	\$115.54	0.87%	50%	Market/Cost Recovery	\$57.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-9:30	Cancelled	M, Tu, W, Th, F	9:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$115.54	\$115.54	0.87%	50%	Market/Cost Recovery	\$57.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-Afternoon	CS Rec Junior-B-Summit View-Afternoon	M, Tu, W, Th, F	12:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,495.63	\$415.94	119.81%	50%	Market/Competitive	\$207.97
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-Early	CS Rec Junior-B-Summit View-Early	M, Tu, W, Th, F	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$69.33	\$69.33	259.64%	50%	Market/Competitive	\$34.66
Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-Late	CS Rec Junior-B-Summit View-Late	M, Tu, W, Th, F	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$831.88	\$138.65	38.47%	50%	Market/Competitive	\$69.32

Waukesha	yes	Cool School Summer	Education Services	CS Rec Junior-B-Summit View-Morning	Cancelled	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$346.63	\$346.63	0.29%	50%	Market/Cost Recovery	\$173.31
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-6/22-Banting-Day Off	Cancelled	M	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$87.88	\$87.88	1.14%	50%	Market/Cost Recovery	\$43.94
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-6/22-Lowell-Day Off	Cancelled	M	7:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$259.35	\$259.35	0.39%	50%	Market/Cost Recovery	\$129.68
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-6/22-Summit View-Day Off	Cancelled	M	7:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$48.53	\$48.53	2.06%	50%	Market/Cost Recovery	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-7/13-Summit View-Day Off	CS Rec Middle-7/13-Summit View-Day Off	M	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	107.15%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-7/14-Summit View-Day Off	CS Rec Middle-7/14-Summit View-Day Off	Tu	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-7/15-Summit View-Day Off	CS Rec Middle-7/15-Summit View-Day Off	W	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-A-Summit View-Afternoon	CS Rec Middle-A-Summit View-Afternoon	M, Tu, W, Th, F	12:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$311.96	\$103.99	37.18%	50%	Market/Competitive	\$51.99
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-A-Summit View-Early	CS Rec Middle-A-Summit View-Early	M, Tu, W, Th, F	7:03 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$110.92	\$27.73	13.52%	50%	Market/Competitive	\$13.86
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-A-Summit View-Late	CS Rec Middle-A-Summit View-Late	M, Tu, W, Th, F	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$103.99	\$34.66	19.23%	50%	Market/Competitive	\$17.33
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-A-Summit View-Morning	CS Rec Middle-A-Summit View-Morning	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$259.96	\$86.65	36.93%	50%	Market/Competitive	\$43.33
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-B-Lowell-Afternoon	CS Rec Middle-B-Lowell-Afternoon	M, Tu, W, Th, F	12:00 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,886.78	\$777.36	107.33%	50%	Market/Competitive	\$388.68
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-B-Lowell-Early	CS Rec Middle-B-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$578.47	\$144.62	39.66%	50%	Market/Competitive	\$72.31
Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-B-Lowell-Late	CS Rec Middle-B-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,156.95	\$289.24	34.57%	50%	Market/Competitive	\$144.62

Waukesha	yes	Cool School Summer	Education Services	CS Rec Middle-B-Lowell-Morning	Cancelled	M, Tu, W, Th, F	8:15 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,852.53	\$1,852.53	0.05%	50%	Market/Cost Recovery	\$926.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec-6/22-Banting-Day Off	CS Rec-6/22-Banting-Day Off	M	7:30 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$87.88	\$87.88	29.59%	50%	Market/Competitive	\$43.94
Waukesha	yes	Cool School Summer	Education Services	CS Rec-6/22-Lowell-Day Off	CS Rec-6/22-Lowell-Day Off	M	7:30 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$404.93	\$101.23	27.93%	50%	Market/Competitive	\$50.62
Waukesha	yes	Cool School Summer	Education Services	CS Rec-6/22-Summit View-Day Off	CS Rec-6/22-Summit View-Day Off	M	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec-7/13-Summit View-Day Off	CS Rec-7/13-Summit View-Day Off	M	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec-7/14-Summit View-Day Off	CS Rec-7/14-Summit View-Day Off	Tu	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec-7/15-Summit View-Day Off	CS Rec-7/15-Summit View-Day Off	W	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$48.53	53.58%	50%	Market/Competitive	\$24.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec-A-Summit View-Afternoon	CS Rec-A-Summit View-Afternoon	M, Tu, W, Th, F	12:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$311.96	\$103.99	167.33%	50%	Market/Competitive	\$51.99
Waukesha	yes	Cool School Summer	Education Services	CS Rec-A-Summit View-Early	CS Rec-A-Summit View-Early	M, Tu, W, Th, F	7:03 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$110.92	\$27.73	67.62%	50%	Market/Competitive	\$13.86
Waukesha	yes	Cool School Summer	Education Services	CS Rec-A-Summit View-Late	CS Rec-A-Summit View-Late	M, Tu, W, Th, F	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$103.99	\$34.66	76.93%	50%	Market/Competitive	\$17.33
Waukesha	yes	Cool School Summer	Education Services	CS Rec-A-Summit View-Morning	CS Rec-A-Summit View-Morning	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$259.96	\$86.65	166.18%	50%	Market/Competitive	\$43.33
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-10:45	Cancelled	M, Tu, W, Th, F	10:45 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$209.23	\$209.23	0.48%	50%	Market/Cost Recovery	\$104.61
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-8:15	CS Rec-B-Banting-8:16	M, Tu, W, Th, F	8:15 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$209.23	\$209.23	32.50%	50%	Market/Competitive	\$104.61
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-9:30	Cancelled	M, Tu, W, Th, F	9:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$209.23	\$209.23	0.48%	50%	Market/Cost Recovery	\$104.61
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-Afternoon	CS Rec-B-Banting-Afternoon	M, Tu, W, Th, F	12:00 PM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,832.89	\$472.15	105.55%	50%	Market/Competitive	\$236.07

Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-Early	CS Rec-B-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$125.54	\$125.54	143.39%	50%	Market/Competitive	\$62.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-Late	CS Rec-B-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$944.30	\$157.38	67.78%	50%	Market/Competitive	\$78.69
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Banting-Morning	CS Rec-B-Banting-Morning	M, Tu, W, Th, F	8:15 AM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$627.68	\$627.68	30.27%	50%	Market/Competitive	\$313.84
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-10:45	CS Rec-B-Lowell-10:46	M, Tu, W, Th, F	10:45 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$617.51	\$617.51	33.04%	50%	Market/Competitive	\$308.75
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-8:15	Cancelled	M, Tu, W, Th, F	8:15 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$617.51	\$617.51	0.16%	50%	Market/Cost Recovery	\$308.75
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-9:30	CS Rec-B-Lowell-9:31	M, Tu, W, Th, F	9:30 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$617.51	\$617.51	11.01%	50%	Market/Competitive	\$308.75
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-Afternoon	CS Rec-B-Lowell-Afternoon	M, Tu, W, Th, F	12:00 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,302.71	\$717.12	69.49%	50%	Market/Competitive	\$358.56
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-Early	CS Rec-B-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$370.51	\$370.51	48.58%	50%	Market/Competitive	\$185.25
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-Late	CS Rec-B-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,434.24	\$239.04	39.05%	50%	Market/Competitive	\$119.52
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Lowell-Morning	Cancelled	M, Tu, W, Th, F	8:15 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,852.53	\$1,852.53	0.05%	50%	Market/Cost Recovery	\$926.26
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-10:45	Cancelled	M, Tu, W, Th, F	10:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$115.54	\$115.54	0.87%	50%	Market/Cost Recovery	\$57.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-8:15	Cancelled	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$115.54	\$115.54	0.87%	50%	Market/Cost Recovery	\$57.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-9:30	Cancelled	M, Tu, W, Th, F	9:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$115.54	\$115.54	0.87%	50%	Market/Cost Recovery	\$57.77
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-Afternoon	CS Rec-B-Summit View-Afternoon	M, Tu, W, Th, F	12:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,495.63	\$415.94	119.81%	50%	Market/Competitive	\$207.97

Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-Early	CS Rec-B-Summit View-Early	M, Tu, W, Th, F	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$69.33	\$69.33	259.64%	50%	Market/Competitive	\$34.66
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-Late	CS Rec-B-Summit View-Late	M, Tu, W, Th, F	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$831.88	\$138.65	67.32%	50%	Market/Competitive	\$69.32
Waukesha	yes	Cool School Summer	Education Services	CS Rec-B-Summit View-Morning	CS Rec-B-Summit View-Morning	M, Tu, W, Th, F	8:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$346.63	\$346.63	54.81%	50%	Market/Competitive	\$173.31
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-A-Banting-Early	Summer Explorers-A-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$453.41	\$50.38	74.37%	70%	Market/Cost Recovery	\$35.27
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-A-Banting-Late	Summer Explorers-A-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$680.12	\$75.57	44.98%	70%	Market/Cost Recovery	\$52.90
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-A-Banting-Standard	Summer Explorers-A-Banting-Standard	M, Tu, W, Th, F	8:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,845.61	\$389.71	40.51%	70%	Market/Cost Recovery	\$272.80
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-A-Rivers Crossing-Early	Summer Explorers-A-Rivers Crossing-Early	M, Tu, W, Th, F	7:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$405.34	\$50.67	67.09%	70%	Market/Cost Recovery	\$35.47
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-A-Rivers Crossing-Late	Summer Explorers-A-Rivers Crossing-Late	M, Tu, W, Th, F	4:30 PM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$469.36	\$78.23	48.58%	70%	Market/Cost Recovery	\$54.76
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-A-Rivers Crossing-Standard	Summer Explorers-A-Rivers Crossing-Standard	M, Tu, W, Th, F	8:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,830.75	\$388.72	51.03%	70%	Market/Cost Recovery	\$272.10
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-B-Banting-Early	Summer Explorers-B-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$657.63	\$43.84	72.89%	70%	Market/Cost Recovery	\$30.69
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-B-Banting-Late	Summer Explorers-B-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$799.28	\$66.61	44.24%	70%	Market/Cost Recovery	\$46.62
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-B-Banting-Standard	Summer Explorers-B-Banting-Standard	M, Tu, W, Th, F	8:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,261.05	\$350.74	61.15%	70%	Market/Cost Recovery	\$245.52

Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-B-Rivers Crossing-Early	Summer Explorers-B-Rivers Crossing-Early	M, Tu, W, Th, F	7:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$364.80	\$45.60	67.04%	70%	Market/Cost Recovery	\$31.92
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-B-Rivers Crossing-Late	Summer Explorers-B-Rivers Crossing-Late	M, Tu, W, Th, F	4:30 PM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$422.43	\$70.40	48.29%	70%	Market/Cost Recovery	\$49.28
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-B-Rivers Crossing-Standard	Summer Explorers-B-Rivers Crossing-Standard	M, Tu, W, Th, F	8:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,914.93	\$351.07	41.21%	70%	Market/Cost Recovery	\$245.75
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-C-Banting-Early	Summer Explorers-C-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$592.06	\$49.34	71.70%	70%	Market/Cost Recovery	\$34.54
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-C-Banting-Late	Summer Explorers-C-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$680.12	\$75.57	44.93%	70%	Market/Cost Recovery	\$52.90
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-C-Banting-Standard	Summer Explorers-C-Banting-Standard	M, Tu, W, Th, F	8:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,845.61	\$389.71	50.19%	70%	Market/Cost Recovery	\$272.80
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-C-Rivers Crossing-Early	Summer Explorers-C-Rivers Crossing-Early	M, Tu, W, Th, F	7:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$497.77	\$49.78	69.50%	70%	Market/Cost Recovery	\$34.84
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-C-Rivers Crossing-Late	Summer Explorers-C-Rivers Crossing-Late	M, Tu, W, Th, F	4:30 PM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$469.36	\$78.23	48.58%	70%	Market/Cost Recovery	\$54.76
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-C-Rivers Crossing-Standard	Summer Explorers-C-Rivers Crossing-Standard	M, Tu, W, Th, F	8:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,830.75	\$388.72	52.13%	70%	Market/Cost Recovery	\$272.10
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D-Banting-Early	Summer Explorers-D-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$545.84	\$49.62	73.64%	70%	Market/Cost Recovery	\$34.74
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D-Banting-Late	Summer Explorers-D-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,026.73	\$73.34	45.89%	70%	Market/Cost Recovery	\$51.34

Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D-Banting-Standard	Summer Explorers-D-Banting-Standard	M, Tu, W, Th, F	8:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,845.61	\$389.71	69.96%	70%	Market/Cost Recovery	\$272.80
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D-Rivers Crossing-Early	Summer Explorers-D-Rivers Crossing-Early	M, Tu, W, Th, F	7:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$543.98	\$49.45	67.68%	70%	Market/Cost Recovery	\$34.62
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D-Rivers Crossing-Late	Summer Explorers-D-Rivers Crossing-Late	M, Tu, W, Th, F	4:30 PM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$469.36	\$78.23	45.34%	70%	Market/Cost Recovery	\$54.76
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D-Rivers Crossing-Standard	Summer Explorers-D-Rivers Crossing-Standard	M, Tu, W, Th, F	8:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,830.75	\$388.72	62.27%	70%	Market/Cost Recovery	\$272.10
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D1-Lowell-Early	Summer Explorers-D1-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$262.15	\$37.45	50.73%	70%	Market/Cost Recovery	\$26.21
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D1-Lowell-Late	Summer Explorers-D1-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$427.88	\$53.49	31.32%	70%	Market/Cost Recovery	\$37.44
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D1-Lowell-Standard	Summer Explorers-D1-Lowell-Standard	M, Tu, W, Th, F	8:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,576.06	\$238.40	58.66%	70%	Market/Cost Recovery	\$166.88
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D2-Lowell-Early	Summer Explorers-D2-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$215.93	\$43.19	43.53%	70%	Market/Cost Recovery	\$30.23
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D2-Lowell-Late	Summer Explorers-D2-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$427.88	\$53.49	31.32%	70%	Market/Cost Recovery	\$37.44
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-D2-Lowell-Standard	Summer Explorers-D2-Lowell-Standard	M, Tu, W, Th, F	8:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,282.04	\$285.25	93.31%	70%	Market/Cost Recovery	\$199.68
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E-Banting-Early	Summer Explorers-E-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$730.70	\$48.71	86.66%	70%	Market/Cost Recovery	\$34.10

Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E-Banting-Late	Summer Explorers-E-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,096.05	\$73.07	52.00%	70%	Market/Cost Recovery	\$51.15
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E-Banting-Standard	Summer Explorers-E-Banting-Standard	M, Tu, W, Th, F	8:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,845.61	\$389.71	84.28%	70%	Market/Cost Recovery	\$272.80
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E-Rivers Crossing-Early	Summer Explorers-E-Rivers Crossing-Early	M, Tu, W, Th, F	7:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$590.20	\$49.18	68.65%	70%	Market/Cost Recovery	\$34.43
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E-Rivers Crossing-Late	Summer Explorers-E-Rivers Crossing-Late	M, Tu, W, Th, F	4:30 PM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$538.69	\$76.96	46.56%	70%	Market/Cost Recovery	\$53.87
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E-Rivers Crossing-Standard	Summer Explorers-E-Rivers Crossing-Standard	M, Tu, W, Th, F	8:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,830.75	\$388.72	81.69%	70%	Market/Cost Recovery	\$272.10
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E1-Lowell-Early	Summer Explorers-E1-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$262.15	\$37.45	50.73%	70%	Market/Cost Recovery	\$26.21
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E1-Lowell-Late	Summer Explorers-E1-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$323.90	\$64.78	22.85%	70%	Market/Cost Recovery	\$45.35
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E1-Lowell-Standard	Summer Explorers-E1-Lowell-Standard	M, Tu, W, Th, F	8:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,576.06	\$238.40	56.11%	70%	Market/Cost Recovery	\$166.88
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E2-Lowell-Early	Summer Explorers-E2-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$239.04	\$39.84	47.69%	70%	Market/Cost Recovery	\$27.89
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E2-Lowell-Late	Summer Explorers-E2-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$358.56	\$59.76	26.22%	70%	Market/Cost Recovery	\$41.83
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-E2-Lowell-Standard	Summer Explorers-E2-Lowell-Standard	M, Tu, W, Th, F	8:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,282.04	\$285.25	91.92%	70%	Market/Cost Recovery	\$199.68

Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Banting-Early	Summer Explorers-F-Banting-Early	M, Tu, W, Th, F	7:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$365.35	\$24.36	90.89%	70%	Market/Cost Recovery	\$17.05
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Banting-Late	Summer Explorers-F-Banting-Late	M, Tu, W, Th, F	4:30 PM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$444.04	\$37	49.77%	70%	Market/Cost Recovery	\$25.90
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Banting-Standard	Summer Explorers-F-Banting-Standard	M, Tu, W, Th, F	8:30 AM	Banting	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,922.81	\$194.85	74.91%	70%	Market/Cost Recovery	\$136.40
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Lowell-Early	Summer Explorers-F-Lowell-Early	M, Tu, W, Th, F	7:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$239.04	\$39.84	47.69%	70%	Market/Cost Recovery	\$27.89
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Lowell-Late	Summer Explorers-F-Lowell-Late	M, Tu, W, Th, F	4:30 PM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$393.22	\$56.17	28.99%	70%	Market/Cost Recovery	\$39.32
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Lowell-Standard	Summer Explorers-F-Lowell-Standard	M, Tu, W, Th, F	8:30 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,282.04	\$285.25	91.92%	70%	Market/Cost Recovery	\$199.68
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Rivers Crossing-Early	Summer Explorers-F-Rivers Crossing-Early	M, Tu, W, Th, F	7:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$364.42	\$24.29	83.43%	70%	Market/Cost Recovery	\$17.01
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Rivers Crossing-Late	Summer Explorers-F-Rivers Crossing-Late	M, Tu, W, Th, F	4:30 PM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$407.99	\$37.09	50.00%	70%	Market/Cost Recovery	\$25.96
Waukesha	yes	Cool School Summer	Skill Based Activities-Beginner/Intermediate	Summer Explorers-F-Rivers Crossing-Standard	Summer Explorers-F-Rivers Crossing-Standard	M, Tu, W, Th, F	8:30 AM	Rivers Crossing	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,915.38	\$194.36	71.09%	70%	Market/Cost Recovery	\$136.05
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Ballet	Ballet and Tap - Beginning Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$54.57	\$54.57	97.13%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Ballet	Ballet and Tap - Beginning Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$109.14	\$54.57	97.13%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Ballet	Ballet and Tap - Beginning Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$327.41	\$54.57	127.06%	70%	Market/Competitive	\$38.20

Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Pre-Ballet	Ballet and Tap - Beginning Pre-Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$218.27	\$54.57	97.13%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Pre-Ballet	Ballet and Tap - Beginning Pre-Ballet	Th	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$327.41	\$54.57	135.61%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Pre-Ballet	Ballet and Tap - Beginning Pre-Ballet	Th	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$327.41	\$54.57	155.16%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Tap	Cancelled	Th	5:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$54.57	\$54.57	1.83%	70%	Employ Exit Strategy	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Tap	Cancelled	Th	5:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$54.57	\$54.57	1.83%	70%	Employ Exit Strategy	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Beginning Tap	Cancelled	Th	5:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$54.57	\$54.57	1.83%	70%	Employ Exit Strategy	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Continuing Ballet	Ballet and Tap - Continuing Ballet	Th	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$54.57	\$54.57	131.94%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Continuing Ballet	Ballet and Tap - Continuing Ballet	Th	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$54.57	\$54.57	133.78%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Ballet and Tap - Continuing Ballet	Ballet and Tap - Continuing Ballet	Th	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$163.70	\$54.57	109.34%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Beginning Ballet	Beginning Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$272.84	\$54.57	98.96%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Beginning Ballet	Beginning Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$109.14	\$54.57	98.96%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Beginning Pre-Ballet	Beginning Pre-Ballet	Th	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$327.41	\$54.57	121.56%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Beginning Pre-Ballet	Cancelled	Th	4:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$54.57	\$54.57	1.83%	70%	Employ Exit Strategy	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Beginning Tap	Cancelled	Th	5:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$54.57	\$54.57	1.83%	70%	Employ Exit Strategy	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Beginning Tap	Cancelled	Th	6:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$54.57	\$54.57	1.83%	70%	Employ Exit Strategy	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Continuing Ballet	Continuing Ballet	Th	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$218.27	\$54.57	98.96%	70%	Market/Competitive	\$38.20
Waukesha	yes	Dance Programs	Skill Based Activities-Beginner/Intermediate	Continuing Ballet	Continuing Ballet	Th	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$109.14	\$54.57	98.96%	70%	Market/Competitive	\$38.20
Waukesha	yes	Family Programs	Skill Based Activities-Beginner/Intermediate	Saturday Morning Paddle	Cancelled	Sa	9:30 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$151.27	\$25.21	0.66%	70%	Employ Exit Strategy	\$17.65
Waukesha	yes	Family Programs	Skill Based Activities-Beginner/Intermediate	Saturday Morning Paddle	Cancelled	Sa	9:30 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$151.27	\$25.21	0.66%	70%	Employ Exit Strategy	\$17.65
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Fox River Family Kayak Day - No Rental	Cancelled	Sa	9:30 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$151.27	\$25.21	0.66%	80%	Employ Exit Strategy	\$20.17
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Fox River Family Kayak Day - Rental Included	Cancelled	Sa	9:30 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$151.27	\$25.21	0.66%	80%	Employ Exit Strategy	\$20.17
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Fox River Kayaking Club	Cancelled	W	6:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$302.53	\$50.42	0.33%	80%	Employ Exit Strategy	\$40.34

Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Fox River Kayaking Club	Cancelled	W	6:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$302.53	\$50.42	0.33%	80%	Employ Exit Strategy	\$40.34
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Fox River Kayaking Club	Cancelled	W	6:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$302.53	\$50.42	0.33%	80%	Employ Exit Strategy	\$40.34
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Learn to Kayak	Learn to Kayak	Sa	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$113.45	\$18.91	303.22%	80%	Employ Exit Strategy	\$15.13
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Learn to Kayak	Learn to Kayak	Sa	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$113.45	\$18.91	571.18%	80%	Employ Exit Strategy	\$15.13
Waukesha	yes	Family Programs	Skill Based Activities-Advanced/Competitive	Learn to Kayak	Learn to Kayak	Sa	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$113.45	\$18.91	856.77%	80%	Employ Exit Strategy	\$15.13
Waukesha	yes	Family Programs	Special Events	Daddy Daughter Valentine's Day Dance (adult)	Daddy Daughter Valentine's Day Dance (adult)	Sa	1:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$340.35	\$9.45	139.27%	85%	Market/Competitive	\$8.04
Waukesha	yes	Family Programs	Special Events	Daddy Daughter Valentine's Day Dance (child)	Daddy Daughter Valentine's Day Dance (child)	Sa	1:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$434.89	\$9.45	138.89%	85%	Market/Competitive	\$8.04
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	20/20/20 Strength	20/20/20 Strength	Sa	8:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$726.58	\$60.55	69.37%	70%	Market/Cost Recovery	\$42.38
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	20/20/20 Strength	20/20/20 Strength	Sa	8:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$726.58	\$60.55	75.97%	70%	Market/Cost Recovery	\$42.38
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	20/20/20 Strength	20/20/20 Strength	Sa	8:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$888.04	\$74	88.17%	70%	Market/Cost Recovery	\$51.80
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	20/20/20 Strength	20/20/20 Strength	Sa	7:45 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$616.53	\$51.38	45.25%	70%	Market/Cost Recovery	\$35.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	20/20/20 Strength	20/20/20 Strength	Sa	7:45 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$616.53	\$51.38	71.53%	70%	Market/Cost Recovery	\$35.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$238.55	\$29.82	39.40%	70%	Market/Cost Recovery	\$20.87
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M, W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$853.26	\$85.33	48.05%	70%	Market/Cost Recovery	\$59.73
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	W	5:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$307.35	\$27.94	39.37%	70%	Market/Cost Recovery	\$19.56

Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$924.80	\$77.07	62.28%	70%	Market/Cost Recovery	\$53.95
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M, W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,321.14	\$110.10	75.39%	70%	Market/Cost Recovery	\$77.07
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M, W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$858.74	\$71.56	75.23%	70%	Market/Cost Recovery	\$50.09
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$924.80	\$77.07	81.75%	70%	Market/Cost Recovery	\$53.95
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M, W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$660.57	\$55.05	47.23%	70%	Market/Cost Recovery	\$38.53
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M, W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,321.14	\$110.10	81.75%	70%	Market/Cost Recovery	\$77.07
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	W	5:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$431.24	\$61.61	42.20%	70%	Market/Cost Recovery	\$43.12
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	W	5:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$614.71	\$55.88	50.76%	70%	Market/Cost Recovery	\$39.12
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$660.57	\$55.05	51.17%	70%	Market/Cost Recovery	\$38.53
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$660.57	\$55.05	74.78%	70%	Market/Cost Recovery	\$38.53
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$201.89	\$33.65	53.49%	70%	Market/Cost Recovery	\$23.55
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	W	5:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$201.89	\$33.65	53.49%	70%	Market/Cost Recovery	\$23.55

Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	M, W	5:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$789.06	\$65.75	73.00%	70%	Market/Cost Recovery	\$46.03
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu	6:15 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$166.45	\$166.45	12.62%	70%	Market/Cost Recovery	\$116.52
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu	6:15 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$188.45	\$94.23	19.10%	70%	Market/Cost Recovery	\$65.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Th	6:15 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$231.26	\$77.09	23.35%	70%	Market/Cost Recovery	\$53.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Th	6:15 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$231.26	\$77.09	23.35%	70%	Market/Cost Recovery	\$53.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Th	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$231.26	\$77.09	27.24%	70%	Market/Cost Recovery	\$53.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$770.87	\$256.96	20.24%	70%	Market/Cost Recovery	\$179.87
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Th	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$234.92	\$58.73	30.65%	70%	Market/Cost Recovery	\$41.11
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,050.60	\$262.65	20.56%	70%	Market/Cost Recovery	\$183.85
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$402.49	\$57.50	39.26%	70%	Market/Cost Recovery	\$40.25
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$455.07	\$45.51	39.55%	70%	Market/Cost Recovery	\$31.86

Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu, Th	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,056.91	\$88.08	40.87%	70%	Market/Cost Recovery	\$61.65
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu, Th	6:15 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,321.14	\$110.10	35.42%	70%	Market/Cost Recovery	\$77.07
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,418.49	\$368.21	34.64%	70%	Market/Cost Recovery	\$257.75
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu, Th	6:15 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,233.07	\$102.76	46.71%	70%	Market/Cost Recovery	\$71.93
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu	6:40 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$391.53	\$97.88	29.88%	70%	Market/Cost Recovery	\$68.52
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu, Th	6:40 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,761.52	\$146.79	61.99%	70%	Market/Cost Recovery	\$102.76
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Th	6:40 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$574.99	\$82.14	36.17%	70%	Market/Cost Recovery	\$57.50
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu	6:40 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$697.30	\$77.48	33.56%	70%	Market/Cost Recovery	\$54.23
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu, Th	6:40 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,761.52	\$146.79	35.42%	70%	Market/Cost Recovery	\$102.76
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Th	6:40 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$452.68	\$90.54	28.72%	70%	Market/Cost Recovery	\$63.38
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout	Adventure Workout	Tu, Th	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$795.23	\$88.36	47.53%	70%	Market/Cost Recovery	\$61.85

Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$732.33	\$244.11	22.80%	70%	Market/Cost Recovery	\$170.88
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,765.95	\$307.33	26.07%	70%	Market/Cost Recovery	\$215.13
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,945.38	\$277.91	26.54%	70%	Market/Cost Recovery	\$194.54
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,955.23	\$495.52	25.95%	70%	Market/Cost Recovery	\$346.87
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,581.76	\$234.71	28.35%	70%	Market/Cost Recovery	\$164.29
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout (Indoor/Outdoor)	Cancelled	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$339.84	\$339.84	0.29%	70%	Market/Cost Recovery	\$237.89
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,067.90	\$533.95	10.49%	70%	Market/Cost Recovery	\$373.76
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,350.58	\$675.29	11.70%	70%	Market/Cost Recovery	\$472.70
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,758.89	\$879.45	10.92%	70%	Market/Cost Recovery	\$615.61
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$722.40	\$361.20	8.31%	70%	Market/Cost Recovery	\$252.84
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$471.13	\$235.57	6.62%	70%	Market/Cost Recovery	\$164.90

Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,117.76	\$372.59	13.42%	70%	Market/Cost Recovery	\$260.81
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	M, W, F	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,233.31	\$308.33	5.95%	70%	Market/Cost Recovery	\$215.83
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Cancelled	M, W, F	9:00 AM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$461.21	\$461.21	0.22%	70%	Employ Exit Strategy	\$322.85
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Adventure Workout Babysitting Service	Cancelled	M, W, F	9:00 AM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$485.48	\$485.48	0.21%	70%	Employ Exit Strategy	\$339.84
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Frame Fitness	Frame Fitness	F	9:00 AM	Rotary	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$218.60	\$43.72	45.29%	70%	Employ Exit Strategy	\$30.60
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Frame Fitness	Frame Fitness	F	9:00 AM	Rotary	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$212.74	\$35.46	46.07%	70%	Employ Exit Strategy	\$24.82
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Go Ballistic	Go Ballistic	Th	5:45 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$271.61	\$54.32	44.18%	70%	Market/Cost Recovery	\$38.03
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Instructor's Choice	Instructor's Choice	Tu	5:45 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$301.79	\$60.36	47.38%	70%	Market/Cost Recovery	\$42.25
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Instructor's Choice	Instructor's Choice	Tu	5:45 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$424.10	\$53.01	49.05%	70%	Market/Cost Recovery	\$37.11
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Intense Intervals	Intense Intervals	Th	5:45 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$342.56	\$57.09	45.54%	70%	Market/Cost Recovery	\$39.96
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Kickboxing	Kickboxing	W	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$660.57	\$55.05	64.94%	70%	Market/Cost Recovery	\$38.53
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Outdoor Boot Camp	Outdoor Boot Camp	M, W	5:30 PM	Rivers Crossing	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$640.04	\$64	46.87%	70%	Market/Competitive	\$44.80
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Outdoor Boot Camp	Outdoor Boot Camp	M, W	5:30 PM	Rivers Crossing	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$914.82	\$76.23	59.03%	70%	Market/Competitive	\$53.36
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Outdoor Boot Camp Babysitting Service	Cancelled	M, W	5:30 PM	Rivers Crossing	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$96.77	\$96.77	1.03%	70%	Market/Competitive	\$67.74
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Outdoor Boot Camp Babysitting Service	Cancelled	M, W	5:30 PM	Rivers Crossing	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$116.13	\$116.13	0.86%	70%	Market/Competitive	\$81.29

Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Reps and Stretch	Reps and Stretch	W	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$269.76	\$44.96	40.04%	70%	Market/Cost Recovery	\$31.47
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Reps and Stretch	Reps and Stretch	W	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$366.08	\$40.68	46.71%	70%	Market/Cost Recovery	\$28.47
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Reps and Stretch	Reps and Stretch	W	6:30 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$522.97	\$58.11	44.74%	70%	Market/Cost Recovery	\$40.68
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Waukesha Walks Club	Waukesha Walks Club	M, W, F	9:30 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,001.97	\$200.39	19.96%	70%	Market/Competitive	\$140.28
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Waukesha Walks Club	Waukesha Walks Club	M, W, F	9:15 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$939.35	\$187.87	20.60%	70%	Market/Competitive	\$131.51
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$193.47	\$48.37	80.63%	70%	Market/Cost Recovery	\$33.86
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$364.71	\$45.59	85.55%	70%	Market/Cost Recovery	\$31.91
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$364.71	\$45.59	85.55%	70%	Market/Cost Recovery	\$31.91
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$349.30	\$38.81	103.92%	70%	Market/Cost Recovery	\$27.17
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$349.30	\$38.81	137.13%	70%	Market/Cost Recovery	\$27.17
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$349.30	\$38.81	146.58%	70%	Market/Cost Recovery	\$27.17
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	M	5:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$349.30	\$38.81	118.24%	70%	Market/Cost Recovery	\$27.17
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	189.67%	70%	Market/Cost Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$426.26	\$47.36	201.28%	70%	Market/Cost Recovery	\$33.15
Waukesha	yes	Fitness	Skill Based Activities-Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$426.26	\$47.36	201.28%	70%	Market/Cost Recovery	\$33.15

Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	180.09%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	225.80%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	248.52%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba	Zumba	Th	6:40 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	239.49%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold	Zumba Gold	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$255.29	\$42.55	77.56%	70%	Market/Cos t Recovery	\$29.78
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold	Zumba Gold	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	81.29%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold	Zumba Gold	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$243.58	\$27.06	90.32%	70%	Market/Cos t Recovery	\$18.94
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold	Zumba Gold	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$426.26	\$47.36	109.79%	70%	Market/Cos t Recovery	\$33.15
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold - Dance Your Way to Health	Zumba Gold - Dance Your Way to Health	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	94.97%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold - Dance Your Way to Health	Zumba Gold - Dance Your Way to Health	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	103.46%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Beginner/Intermediate	Zumba Gold - Dance Your Way to Health	Zumba Gold - Dance Your Way to Health	Th	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$365.37	\$40.60	131.37%	70%	Market/Cos t Recovery	\$28.42
Waukesha	yes	Fitness	Skill Based Activities- Advanced/Competitive	Aerial Yoga	Aerial Yoga	Tu	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$67.27	\$22.42	285.41%	80%	Market/Co mpetitive	\$17.94
Waukesha	yes	Fitness	Skill Based Activities- Advanced/Competitive	Aerial Yoga	Aerial Yoga	Tu	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$22.42	\$22.42	303.25%	80%	Market/Co mpetitive	\$17.94
Waukesha	yes	Fitness	Skill Based Activities- Advanced/Competitive	Aerial Yoga	Cancelled	Tu	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$22.42	\$22.42	4.46%	80%	Market/Co mpetitive	\$17.94
Waukesha	yes	Fitness	Skill Based Activities- Advanced/Competitive	Gentle Yoga for Beginners	Gentle Yoga for Beginners	M	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$594.31	\$49.53	107.02%	80%	Market/Cos t Recovery	\$39.62
Waukesha	yes	Fitness	Skill Based Activities- Advanced/Competitive	Gentle Yoga for Beginners	Gentle Yoga for Beginners	M	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$693.36	\$57.78	131.97%	80%	Market/Cos t Recovery	\$46.22
Waukesha	yes	Fitness	Skill Based Activities- Advanced/Competitive	Gentle Yoga for Beginners	Gentle Yoga for Beginners	M	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$594.31	\$49.53	147.74%	80%	Market/Cos t Recovery	\$39.62

Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Gentle Yoga for Beginners	Gentle Yoga for Beginners	M	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$693.36	\$57.78	181.72%	80%	Market/Cost Recovery	\$46.22
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Gentle Yoga for Beginners	Gentle Yoga for Beginners	M	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$495.26	\$41.27	155.07%	80%	Market/Cost Recovery	\$33.02
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Gentle Yoga for Beginners	Gentle Yoga for Beginners	M	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$594.31	\$49.53	161.70%	80%	Market/Cost Recovery	\$39.62
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tu	6:00 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$397.61	\$44.18	117.70%	80%	Market/Cost Recovery	\$35.34
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tu	6:00 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$397.61	\$44.18	142.35%	80%	Market/Cost Recovery	\$35.34
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tu	6:00 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$284.01	\$31.56	152.81%	80%	Market/Cost Recovery	\$25.25
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tu	6:00 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$284.01	\$31.56	231.68%	80%	Market/Cost Recovery	\$25.25
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi For Beginners to Older, Active Adults	Cancelled	M	9:00 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$47.27	\$47.27	2.12%	80%	Market/Cost Recovery	\$37.82
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi For Beginners to Older, Active Adults	Tai Chi For Beginners to Older, Active Adults	Tu	6:00 PM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$384.56	\$64.09	80.09%	80%	Market/Cost Recovery	\$51.27
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi For Beginners to Older, Active Adults	Tai Chi For Beginners to Older, Active Adults	M	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$267.43	\$38.20	86.38%	80%	Market/Cost Recovery	\$30.56
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Tai Chi For Beginners to Older, Active Adults	Tai Chi For Beginners to Older, Active Adults	Tu	6:00 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$401.14	\$57.31	97.22%	80%	Market/Cost Recovery	\$45.84
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$532.83	\$59.20	217.52%	80%	Market/Cost Recovery	\$47.36
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$608.95	\$67.66	233.19%	80%	Market/Cost Recovery	\$54.13
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$380.59	\$42.29	180.77%	80%	Market/Cost Recovery	\$33.83
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$456.71	\$50.75	213.27%	80%	Market/Cost Recovery	\$40.60

Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$456.71	\$50.75	220.49%	80%	Market/Cost Recovery	\$40.60
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$456.71	\$50.75	236.47%	80%	Market/Cost Recovery	\$40.60
Waukesha	yes	Fitness	Skill Based Activities-Advanced/Competitive	Yoga for Health and Fitness	Yoga for Health and Fitness	W	5:30 PM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$456.71	\$50.75	259.68%	80%	Market/Cost Recovery	\$40.60
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Adult	Golf Adult	M	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,043.35	\$173.89	75.53%	70%	Market/Competitive	\$121.72
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Group Lessons	Golf Group Lessons	M	3:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$326.05	\$108.68	66.25%	70%	Market/Competitive	\$76.08
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Group Lessons	Golf Group Lessons	M	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$652.09	\$108.68	110.41%	70%	Market/Competitive	\$76.08
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Adults	Cancelled	W	10:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$72.46	\$72.46	1.38%	70%	Market/Competitive	\$50.72
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Adults	Golf Lessons for Adults	F	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$289.82	\$72.45	89.71%	70%	Market/Competitive	\$50.72
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Adults	Golf Lessons for Adults	M	7:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$652.09	\$108.68	112.71%	70%	Market/Competitive	\$76.08
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Pee Wees	Golf Lessons for Pee Wees	Tu	10:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$478.20	\$79.70	67.34%	70%	Market/Competitive	\$55.79
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Pee Wees	Golf Lessons for Pee Wees	W	8:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$478.20	\$79.70	76.95%	70%	Market/Competitive	\$55.79
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Pee Wees	Golf Lessons for Pee Wees	Tu	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$478.20	\$79.70	100.38%	70%	Market/Competitive	\$55.79
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Sr. Adults	Golf Lessons for Sr. Adults	Th	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$362.27	\$72.45	91.64%	70%	Market/Competitive	\$50.72
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Youth	Golf Lessons for Youth	M	6:15 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$72.46	\$72.46	102.13%	70%	Market/Competitive	\$50.72
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Youth	Golf Lessons for Youth	W	10:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$318.80	\$79.70	57.72%	70%	Market/Competitive	\$55.79
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Youth	Golf Lessons for Youth	M	5:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$289.82	\$72.45	224.97%	70%	Market/Competitive	\$50.72
Waukesha	yes	Golf	Skill Based Activities-Beginner/Intermediate	Golf Lessons for Youth	Golf Lessons for Youth	Tu	8:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$398.50	\$79.70	62.74%	70%	Market/Competitive	\$55.79

Waukesha	yes	Golf	Skill Based Activities- Beginner/Intermediate	Golf Lessons for Youth	Golf Lessons for Youth	W	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$478.20	\$79.70	76.95%	70%	Market/Competitive	\$55.79
Waukesha	yes	Golf	Skill Based Activities- Beginner/Intermediate	Golf Your Way	Golf Your Way	F	8:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$86.95	\$86.95	124.21%	70%	Market/Competitive	\$60.86
Waukesha	yes	Golf	Skill Based Activities- Beginner/Intermediate	Golf Your Way - Senior	Golf Your Way - Senior	F	7:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$347.78	\$86.95	124.22%	70%	Market/Competitive	\$60.86
Waukesha	yes	Golf	Skill Based Activities- Advanced/Competitive	Golf Private Lessons	Cancelled	Th	8:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$28.98	\$28.98	3.45%	80%	Market/Competitive	\$23.19
Waukesha	yes	Golf	Skill Based Activities- Advanced/Competitive	Golf Private Lessons	Golf Private Lessons	Th	8:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$28.98	\$28.98	828.09%	80%	Market/Competitive	\$23.19
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne & Banting/Day Off/5-22	Hawthorne & Banting/Day Off/5-23	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$630.86	\$6.07	182.86%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/3.2.1.Blast Off! Exploration of Rocketry/2-3	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.74	\$0.74	135.95%	50%	Market/Competitive	\$0.37
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/3.2.1.Blast Off! Exploration of Rocketry/4-5	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.74	\$0.74	135.95%	50%	Market/Competitive	\$0.37
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/3.2.1.Blast Off! Exploration of Rocketry/K-1	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.74	\$0.74	135.95%	50%	Market/Competitive	\$0.37
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Apr/2-3	Hawthorne/After/Apr/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$411.76	\$20.59	256.46%	50%	Market/Competitive	\$10.29
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Apr/4-5	Hawthorne/After/Apr/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$411.76	\$20.59	118.52%	50%	Market/Competitive	\$10.29
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Apr/K-1	Hawthorne/After/Apr/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$185.30	\$20.59	306.54%	50%	Market/Competitive	\$10.29
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Dec/2-3	Hawthorne/After/Dec/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$411.76	\$20.59	213.72%	50%	Market/Competitive	\$10.29
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Dec/4-5	Hawthorne/After/Dec/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$411.76	\$20.59	137.94%	50%	Market/Competitive	\$10.29
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Dec/K-1	Hawthorne/After/Dec/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$411.76	\$20.59	137.94%	50%	Market/Competitive	\$10.29
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Feb/2-3	Hawthorne/After/Feb/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$488.96	\$24.45	237.03%	50%	Market/Competitive	\$12.22
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/Feb/4-5	Hawthorne/After/Feb/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$488.96	\$24.45	99.09%	50%	Market/Competitive	\$12.22

Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/February/K-1	Hawthorne/After/February/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$488.96	\$24.45	176.80%	50%	Market/Competitive	\$12.22
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/January/2-3	Hawthorne/After/January/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.23	\$23.16	256.46%	50%	Market/Competitive	\$11.58
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/January/4-5	Hawthorne/After/January/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.23	\$23.16	118.52%	50%	Market/Competitive	\$11.58
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/January/K-1	Hawthorne/After/January/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.23	\$23.16	118.52%	50%	Market/Competitive	\$11.58
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/March/2-3	Hawthorne/After/March/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$514.70	\$25.73	256.46%	50%	Market/Competitive	\$12.87
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/March/4-5	Hawthorne/After/March/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$514.70	\$25.73	99.09%	50%	Market/Competitive	\$12.87
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/March/K-1	Hawthorne/After/March/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$514.70	\$25.73	137.94%	50%	Market/Competitive	\$12.87
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/May-June/2-3	Hawthorne/After/May-June/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$746.31	\$37.32	256.46%	50%	Market/Competitive	\$18.66
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/May-June/4-5	Hawthorne/After/May-June/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$746.31	\$37.32	118.52%	50%	Market/Competitive	\$18.66
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/May-June/K-1	Hawthorne/After/May-June/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$746.31	\$37.32	137.94%	50%	Market/Competitive	\$18.66
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/November/2-3	Hawthorne/After/November/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.23	\$23.16	213.72%	50%	Market/Competitive	\$11.58
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/November/4-5	Hawthorne/After/November/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.23	\$23.16	137.94%	50%	Market/Competitive	\$11.58
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/November/K-1	Hawthorne/After/November/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.23	\$23.16	157.37%	50%	Market/Competitive	\$11.58
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/October/2-3	Hawthorne/After/October/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$514.70	\$25.73	213.72%	50%	Market/Competitive	\$12.87
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/October/4-5	Hawthorne/After/October/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$514.70	\$25.73	137.94%	50%	Market/Competitive	\$12.87
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/October/K-1	Hawthorne/After/October/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$514.70	\$25.73	157.37%	50%	Market/Competitive	\$12.87
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/After/September/2-3	Hawthorne/After/September/2-4	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$540.43	\$27.02	213.72%	50%	Market/Competitive	\$13.51

Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/After/Sept/4-5	Hawthorne/After/Sept/4-6	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$540.43	\$27.02	137.94%	50%	Market/Competitive	\$13.51
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/After/Sept/K-1	Hawthorne/After/Sept/K-2	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$540.43	\$27.02	157.37%	50%	Market/Competitive	\$13.51
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Angler Education/2-3	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.74	\$0.74	135.95%	50%	Market/Competitive	\$0.37
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Angler Education/4-5	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.74	\$0.74	135.95%	50%	Market/Competitive	\$0.37
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Angler Education/K-1	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.74	\$0.74	135.95%	50%	Market/Competitive	\$0.37
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Apr	Hawthorne/Before/Apr	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$294.11	\$14.71	416.17%	50%	Market/Competitive	\$7.35
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Dec	Hawthorne/Before/Dec	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$294.11	\$14.71	503.21%	50%	Market/Competitive	\$7.35
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Feb	Hawthorne/Before/Feb	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$349.26	\$17.46	435.21%	50%	Market/Competitive	\$8.73
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Jan	Hawthorne/Before/Jan	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$330.88	\$16.54	456.97%	50%	Market/Competitive	\$8.27
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Mar	Hawthorne/Before/Mar	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$367.64	\$18.38	413.45%	50%	Market/Competitive	\$9.19
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/May-June	Hawthorne/Before/May-June	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$533.08	\$26.65	391.69%	50%	Market/Competitive	\$13.33
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Nov	Hawthorne/Before/Nov	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$330.88	\$16.54	503.21%	50%	Market/Competitive	\$8.27
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Oct	Hawthorne/Before/Oct	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$367.64	\$18.38	503.21%	50%	Market/Competitive	\$9.19
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Before/Sept	Hawthorne/Before/Sept	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$386.02	\$19.30	489.74%	50%	Market/Competitive	\$9.65
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/1-2	Hawthorne/Day Off/1-3	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	273.65%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/1-26	Hawthorne/Day Off/1-27	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	750.07%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/10-29	Hawthorne/Day Off/10-29	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$303.30	\$6.07	257.47%	50%	Market/Competitive	\$3.03

Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/10-30	Hawthorne/Day Off/10-30	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	515.41%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/11-25	Hawthorne/Day Off/11-25	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	530.08%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/11-25	Hawthorne/Day Off/11-25	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	0.82%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/11-27	Hawthorne/Day Off/11-27	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	230.05%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/12-23	Hawthorne/Day Off/12-23	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	480.79%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/12-28	Hawthorne/Day Off/12-28	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	457.21%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/12-29	Hawthorne/Day Off/12-29	T	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	529.75%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/12-30	Hawthorne/Day Off/12-30	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	457.21%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/2-20	Hawthorne/Day Off/2-21	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	730.12%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/3-12	Hawthorne/Day Off/3-12	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	621.49%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/3-13	Hawthorne/Day Off/3-13	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	557.20%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/4-10	Hawthorne/Day Off/4-10	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	492.90%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/4-3	Hawthorne/Day Off/4-3	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$6.07	354.02%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/4-6	Hawthorne/Day Off/4-6	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$103.12	\$6.07	428.61%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/4-7	Hawthorne/Day Off/4-7	Tu	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$84.93	\$6.07	428.61%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/4-8	Hawthorne/Day Off/4-8	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$66.73	\$6.07	428.61%	50%	Market/Competitive	\$3.03
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Day Off/4-9	Hawthorne/Day Off/4-9	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$48.53	\$6.07	428.60%	50%	Market/Competitive	\$3.03

Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Family Financial Literacy	Cancelled	Tu	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.83	\$0.83	120.84%	50%	Market/Competitive	\$0.41
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Hawthorne Community Learning Center Spring Celebration	Cancelled	M	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.83	\$0.83	120.84%	50%	Market/Competitive	\$0.41
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Healthy Habits - Human Powered Smoothies!/2-3	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.37	\$0.37	271.90%	50%	Market/Competitive	\$0.18
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Healthy Habits - Human Powered Smoothies!/4-5	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.37	\$0.37	271.90%	50%	Market/Competitive	\$0.18
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Healthy Habits - Human Powered Smoothies!/K-1	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.37	\$0.37	271.90%	50%	Market/Competitive	\$0.18
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Kids Can Knit/2-3	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.47	\$1.47	67.97%	50%	Market/Competitive	\$0.74
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Kids Can Knit/4-5	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.47	\$1.47	67.97%	50%	Market/Competitive	\$0.74
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Kids Can Knit/K-1	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.47	\$1.47	67.97%	50%	Market/Competitive	\$0.74
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/More Than Books! Part One	Cancelled	Th	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.83	\$0.83	120.84%	50%	Market/Competitive	\$0.41
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/More Than Books! Part Two	Cancelled	Th	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.83	\$0.83	120.84%	50%	Market/Competitive	\$0.41
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Stopping Bullying Behavior	Cancelled	Th	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.10	\$1.10	90.63%	50%	Market/Competitive	\$0.55
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/The Cool World of Nature/2-3	Cancelled	W	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2.21	\$2.21	45.32%	50%	Market/Competitive	\$1.10
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/The Cool World of Nature/4-5	Cancelled	W	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2.21	\$2.21	45.32%	50%	Market/Competitive	\$1.10
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/The Cool World of Nature/K-1	Cancelled	W	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2.21	\$2.21	45.32%	50%	Market/Competitive	\$1.10
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/The Spirited Child Workshop	Cancelled	Th	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.10	\$1.10	90.63%	50%	Market/Competitive	\$0.55
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Waukesha Public Transit 101	Cancelled	M	5:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$0.83	\$0.83	120.84%	50%	Market/Competitive	\$0.41
Waukesha	yes	Hawthorne Before/A	Education Services	Hawthorne/Zentangle Art/2-3	Cancelled	Tu	5:20 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.10	\$1.10	90.63%	50%	Market/Competitive	\$0.55

Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/Zentangle Art/4-5	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.10	\$1.10	90.63%	50%	Market/Competitive	\$0.55
Waukesha	yes	Hawthorne Before/After	Education Services	Hawthorne/Zentangle Art/K-1	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1.10	\$1.10	90.63%	50%	Market/Competitive	\$0.55
Waukesha	yes	Hawthorne Before/After	Education Services	Mr. Magic Day-Off Program Magic Show	Mr. Magic Day-Off Program Magic Show	Tu	10:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$11.03	\$0.55	362.67%	50%	Market/Competitive	\$0.28
Waukesha	yes	Heyer Before/After	Education Services	Heyer/3.2.1.Blast Off! Exploration of Rocketry/3-5	Cancelled	Tu	4:40 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$4.59	\$4.59	21.77%	50%	Employ Exit Strategy	\$2.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/3.2.1.Blast Off! Exploration of Rocketry/K-2	Cancelled	Tu	4:00 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$4.59	\$4.59	21.77%	50%	Employ Exit Strategy	\$2.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Apr	Heyer/After/Apr	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,571.88	\$128.59	93.69%	50%	Market/Cost Recovery	\$64.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Dec	Heyer/After/Dec	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,571.88	\$128.59	96.68%	50%	Market/Cost Recovery	\$64.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Jan	Heyer/After/Jan	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,054.11	\$152.71	92.76%	50%	Market/Cost Recovery	\$76.35
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Jan	Heyer/After/Jan	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,893.37	\$144.67	101.43%	50%	Market/Cost Recovery	\$72.33
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Mar	Heyer/After/Mar	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,214.85	\$160.74	95.93%	50%	Market/Cost Recovery	\$80.37
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/May-June	Heyer/After/May-June	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,661.54	\$233.08	92.94%	50%	Market/Cost Recovery	\$116.54
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Nov	Heyer/After/Nov	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,893.37	\$144.67	92.94%	50%	Market/Cost Recovery	\$72.33
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Oct	Heyer/After/Oct	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,214.85	\$160.74	90.44%	50%	Market/Cost Recovery	\$80.37
Waukesha	yes	Heyer Before/After	Education Services	Heyer/After/Sept	Heyer/After/Sept	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,375.60	\$168.78	83.61%	50%	Market/Cost Recovery	\$84.39
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Apr	Heyer/Before/Apr	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,561.50	\$91.85	68.91%	50%	Market/Cost Recovery	\$45.93
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Dec	Heyer/Before/Dec	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,285.94	\$91.85	69.99%	50%	Market/Cost Recovery	\$45.93
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Jan	Heyer/Before/Jan	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,854.28	\$109.08	67.63%	50%	Market/Cost Recovery	\$54.54

Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Jan	Heyer/Before/Jan	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,963.36	\$103.33	66.70%	50%	Market/Cost Recovery	\$51.67
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Mar	Heyer/Before/Mar	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,951.88	\$114.82	68.91%	50%	Market/Cost Recovery	\$57.41
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/May-June	Heyer/Before/May-June	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,497.26	\$166.48	71.13%	50%	Market/Cost Recovery	\$83.24
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Nov	Heyer/Before/Nov	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,446.69	\$103.33	65.94%	50%	Market/Cost Recovery	\$51.67
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Oct	Heyer/Before/Oct	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,377.80	\$114.82	67.14%	50%	Market/Cost Recovery	\$57.41
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Before/Sept	Heyer/Before/Sept	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,326.13	\$120.56	70.47%	50%	Market/Cost Recovery	\$60.28
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Financial Literacy for Kids/3-5	Cancelled	Tu	4:40 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$4.59	\$4.59	21.77%	50%	Employ Exit Strategy	\$2.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Financial Literacy for Kids/K-2	Cancelled	Tu	4:00 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$4.59	\$4.59	21.77%	50%	Employ Exit Strategy	\$2.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Healthy Habits-Human Powered Smoothies/3-5	Cancelled	Tu	4:00 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$2.30	\$2.30	43.55%	50%	Employ Exit Strategy	\$1.15
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Healthy Habits-Human Powered Smoothies/K-2	Cancelled	Tu	4:40 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$2.30	\$2.30	43.55%	50%	Employ Exit Strategy	\$1.15
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Project WET & WILD/3-5	Cancelled	Tu	4:00 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$4.59	\$4.59	21.77%	50%	Employ Exit Strategy	\$2.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Project WET & WILD/K-2	Cancelled	Tu	4:40 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$4.59	\$4.59	21.77%	50%	Employ Exit Strategy	\$2.30
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Zentangle Art/3-5	Cancelled	Tu	4:40 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$6.89	\$6.89	14.52%	50%	Employ Exit Strategy	\$3.44
Waukesha	yes	Heyer Before/After	Education Services	Heyer/Zentangle Art/K-2	Cancelled	Tu	4:00 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$6.89	\$6.89	14.52%	50%	Employ Exit Strategy	\$3.44
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	1:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,140.40	\$380.13	24.99%	50%	Employ Exit Strategy	\$190.07
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	11:15 AM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$883.46	\$176.69	44.14%	50%	Employ Exit Strategy	\$88.35
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	12:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,346.69	\$224.45	35.64%	50%	Employ Exit Strategy	\$112.22
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	12:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,684.79	\$240.68	41.85%	50%	Employ Exit Strategy	\$120.34
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	12:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,425.59	\$203.66	45.12%	50%	Employ Exit Strategy	\$101.83
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	1:45 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,540.75	\$192.59	54.52%	50%	Market/Competitive	\$96.30
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	11:15 AM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,345.87	\$168.23	44.17%	50%	Employ Exit Strategy	\$84.12
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Tu	12:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,339.78	\$167.47	60.46%	50%	Employ Exit Strategy	\$83.74
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Cancelled	Tu	12:00 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$45.44	\$45.44	2.20%	50%	Employ Exit Strategy	\$22.72
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Cancelled	Tu	12:00 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$53.70	\$53.70	1.86%	50%	Employ Exit Strategy	\$26.85
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Cancelled	Tu	1:45 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$62.48	\$62.48	1.60%	50%	Employ Exit Strategy	\$31.24

Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Homeschool Art Only	Tu	11:15 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$45.44	\$45.44	132.04%	50%	Market/Competitive	\$22.72
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Homeschool Art Only	Tu	1:45 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$73.84	\$73.84	101.57%	50%	Market/Competitive	\$36.92
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Homeschool Art Only	Tu	11:15 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$148.38	\$49.46	117.94%	50%	Market/Competitive	\$24.73
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Homeschool Art Only	Tu	12:45 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$269.12	\$67.28	96.61%	50%	Market/Competitive	\$33.64
Waukesha	yes	Homeschool Program	Education Services	Homeschool Art Only	Homeschool Art Only	Tu	12:45 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$227.71	\$56.93	96.61%	50%	Market/Competitive	\$28.46
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Cancelled	Tu	12:45 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$203.21	\$203.21	0.49%	50%	Employ Exit Strategy	\$101.61
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	2:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$203.21	\$203.21	36.91%	50%	Employ Exit Strategy	\$101.61
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	2:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$240.16	\$240.16	31.23%	50%	Employ Exit Strategy	\$120.08
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	12:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$174.66	\$174.66	22.90%	50%	Employ Exit Strategy	\$87.33
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	1:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$203.21	\$203.21	27.07%	50%	Employ Exit Strategy	\$101.61
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	12:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$305.25	\$152.62	26.21%	50%	Employ Exit Strategy	\$76.31
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	12:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$227.90	\$75.97	70.21%	50%	Employ Exit Strategy	\$37.98
Waukesha	yes	Homeschool Program	Education Services	Homeschool Physical Education Only	Homeschool Physical Education Only	Tu	1:45 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$370.34	\$123.45	44.55%	50%	Employ Exit Strategy	\$61.72
Waukesha	yes	Howl-O-Ween	Community Events	Howl-O-Ween	Howl-O-Ween	F	6:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$915.54	\$2.82	140.55%	20%	Employ Exit Strategy	\$0.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Diving Lessons - Beginner to Intermediate	Cancelled	M, Tu, W, Th, F	9:00 AM	HSAC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$86.15	\$86.15	1.16%	70%	Market/Competitive	\$60.30
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Diving Lessons - Beginner to Intermediate	Diving Lessons - Beginner to Intermediate	M, Tu, W, Th, F	9:00 AM	HSAC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$246.74	\$82.25	58.36%	70%	Market/Competitive	\$57.57
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Diving Lessons - Beginner to Intermediate	Diving Lessons - Beginner to Intermediate	M, Tu, W, Th, F	9:00 AM	HSAC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$407.33	\$81.47	63.04%	70%	Market/Competitive	\$57.03
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$61.33	\$61.33	53.80%	70%	Market/Cost Recovery	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	155.91%	70%	Market/Cost Recovery	\$38.84

Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	148.70%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	74.35%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Swim Lessons/Juniors - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$114.86	\$57.43	57.46%	70%	Market/Cost Recovery	\$40.20
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Swim Lessons/Juniors - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Swim Lessons/Juniors - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Swim Lessons/Juniors - Session III	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Swim Lessons/Juniors - Session III	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	68.56%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	33.31%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	74.35%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	178.44%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	208.18%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38

Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	118.96%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	133.83%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	148.70%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$229.73	\$57.43	201.11%	70%	Market/Cost Recovery	\$40.20
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	59.30%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	74.35%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	64.68%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	155.91%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	77.69%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	73.90%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	177.99%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$229.73	\$57.43	222.00%	70%	Market/Cost Recovery	\$40.20
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	77.69%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	64.09%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session II	Swim Lessons/Level 2 - Session II	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session II	Swim Lessons/Level 2 - Session II	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	118.96%	70%	Market/Cost Recovery	\$38.84

Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session II	Swim Lessons/Level 3 - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	81.56%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	99.63%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	124.16%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	89.31%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Cancelled	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$61.33	\$61.33	1.63%	70%	Market/Cost Recovery	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Swim Lessons/Level 4 - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$114.86	\$57.43	38.78%	70%	Market/Cost Recovery	\$40.20
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Swim Lessons/Level 4 - Session I	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	49.81%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Swim Lessons/Level 4 - Session I	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Swim Lessons/Level 4 - Session I	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	64.09%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Cancelled	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$61.33	\$61.33	1.63%	70%	Market/Cost Recovery	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	47.58%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	57.18%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	66.69%	70%	Market/Cost Recovery	\$38.84

Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	78.29%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	75.08%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	68.56%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session I	Swim Lessons/Level 5 - Session I	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	81.56%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session I	Swim Lessons/Level 5 - Session I	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	62.23%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session II	Swim Lessons/Level 5 - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	66.69%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session II	Swim Lessons/Level 5 - Session II	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	74.35%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session III	Swim Lessons/Level 5 - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	49.81%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 5 - Session III	Swim Lessons/Level 5 - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	74.35%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session I	Swim Lessons/Level 6 - Session I	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$114.86	\$57.43	71.39%	70%	Market/Cost Recovery	\$40.20
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session I	Swim Lessons/Level 6 - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session II	Swim Lessons/Level 6 - Session II	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	55.02%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session II	Swim Lessons/Level 6 - Session II	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	77.69%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session III	Swim Lessons/Level 6 - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 6 - Session III	Swim Lessons/Level 6 - Session III	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	62.23%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29

Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	141.04%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	148.70%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	77.69%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	75.61%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	135.09%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$328.99	\$54.83	70.22%	70%	Market/Cost Recovery	\$38.38
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	66.69%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	59.48%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	74.35%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	163.12%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th, F	5:00 PM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th, F	10:15 AM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th, F	10:50 AM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93

Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th, F	11:25 AM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Swim Lessons/Preschool Programs II - Session I	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$221.93	\$55.48	81.56%	70%	Market/Cost Recovery	\$38.84
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Cancelled	M, Tu, W, Th, F	5:00 PM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Cancelled	M, Tu, W, Th, F	10:50 AM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$61.33	\$61.33	53.80%	70%	Market/Cost Recovery	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	M, Tu, W, Th, F	5:30 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$114.86	\$57.43	57.46%	70%	Market/Cost Recovery	\$40.20
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	58.79%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Cancelled	M, Tu, W, Th, F	5:30 PM	HSAC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$61.33	\$61.33	1.63%	70%	Employ Exit Strategy	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	M, Tu, W, Th, F	10:50 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$61.33	\$61.33	53.80%	70%	Market/Cost Recovery	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	M, Tu, W, Th, F	11:25 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$61.33	\$61.33	53.80%	70%	Market/Cost Recovery	\$42.93
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	M, Tu, W, Th, F	10:15 AM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$168.40	\$56.13	60.45%	70%	Market/Cost Recovery	\$39.29
Waukesha	yes	HSAC Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	M, Tu, W, Th, F	5:00 PM	HSAC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$275.46	\$55.09	71.88%	70%	Market/Cost Recovery	\$38.56
Waukesha	yes	JanBoree	Community Events	JanBoree	JanBoree	F, Sa, Su	3:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$30,228	\$3.78	0.26%	20%	Market/Competitive	\$0.76
Waukesha	yes	July 4th Fireworks	Community Events	July 4th Fireworks	July 4th Fireworks	Sa	7:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13,396.18	\$1.34	0.75%	20%	Market/Competitive	\$0.27
Waukesha	yes	July 4th Parade	Community Events	July 4th Parade	July 4th Parade	Sa	11:00 AM	Cutler	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$16,850.91	\$1.69	4.15%	20%	Market/Competitive	\$0.34
Waukesha	yes	Music in the Parks	Community Events	Music in the Parks	Music in the Parks	Tu	7:00 PM	Cutler	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$13,049.84	\$13.05	0.08%	20%	Market/Cost Recovery	\$2.61

Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lesson/Preschool Programs I - Session II	Swim Lesson/Preschool Programs I - Session II	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	106.57%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	97.69%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	97.69%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session II	Swim Lessons/Juniors - Session II	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	106.57%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Cancelled	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	1.78%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Juniors - Session III	Swim Lessons/Juniors - Session III	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	127.89%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	104.20%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	288.22%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	127.89%	70%	Market/Cost Recovery	\$39.41

Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	234.46%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session II	Swim Lessons/Level 1 - Session II	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$337.80	\$56.30	82.71%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	104.20%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	200.59%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 1 - Session III	Swim Lessons/Level 1 - Session III	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	84.99%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session I	Swim Lessons/Level 2 - Session I	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$281.50	\$56.30	100.89%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session II	Swim Lessons/Level 2 - Session II	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$112.60	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session II	Swim Lessons/Level 2 - Session II	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	104.20%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session II	Swim Lessons/Level 2 - Session II	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	213.14%	70%	Market/Cost Recovery	\$39.41

Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session III	Swim Lessons/Level 2 - Session III	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$112.60	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session III	Swim Lessons/Level 2 - Session III	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$281.50	\$56.30	107.99%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 2 - Session III	Swim Lessons/Level 2 - Session III	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$281.50	\$56.30	93.78%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session I	Swim Lessons/Level 3 - Session I	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session I	Swim Lessons/Level 3 - Session I	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	93.87%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session II	Swim Lessons/Level 3 - Session II	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$112.60	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session II	Swim Lessons/Level 3 - Session II	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	65.45%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	106.57%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 3 - Session III	Swim Lessons/Level 3 - Session III	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$281.50	\$56.30	93.78%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Swim Lessons/Level 4 - Session I	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session I	Swim Lessons/Level 4 - Session I	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	89.88%	70%	Market/Cost Recovery	\$39.41

Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session II	Swim Lessons/Level 4 - Session II	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	57.64%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Level 4 - Session III	Swim Lessons/Level 4 - Session III	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	175.84%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Levels 5&6 - Session I	Swim Lessons/Levels 5&6 - Session I	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Levels 5&6 - Session II	Swim Lessons/Levels 5&6 - Session II	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$168.90	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Levels 5&6 - Session III	Swim Lessons/Levels 5&6 - Session III	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$112.60	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$190.01	\$63.34	69.47%	70%	Market/Cost Recovery	\$44.34
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	M, Tu, W, Th, F	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$253.35	\$63.34	86.84%	70%	Market/Cost Recovery	\$44.34
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	97.69%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session I	Cancelled	M, Tu, W, Th	5:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	1.78%	70%	Market/Cost Recovery	\$39.41

Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Cancelled	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	1.78%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Cancelled	M, Tu, W, Th	5:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$56.30	\$56.30	1.78%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Offsite Programs	Skill Based Activities-Beginner/Intermediate	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	M, Tu, W, Th	6:20 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$225.20	\$56.30	78.15%	70%	Market/Cost Recovery	\$39.41
Waukesha	yes	Older Adult Enrichment	Drop-in Monitored Access	Helping Hands	Helping Hands	F	12:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$234.49	\$15.63	0.43%	25%	Market/Competitive	\$3.91
Waukesha	yes	Older Adult Enrichment	Drop-in Monitored Access	Open Cards	Open Cards	M	6:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$396.69	\$39.67	0.25%	25%	Market/Competitive	\$9.92
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	A Greener Way	A Greener Way	F	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$115.19	\$7.68	0.87%	70%	Market/Competitive	\$5.38
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	AARP Smart Driver Course	AARP Smart Driver Course	Th	8:30 AM	Aviation	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$326.76	\$36.31	0.31%	70%	Market/Competitive	\$25.41
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	AARP Smart Driver Course	AARP Smart Driver Course	Th	8:30 AM	Aviation	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$341.92	\$34.19	0.29%	70%	Market/Competitive	\$23.93
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	American Mah Jongg Class	American Mah Jongg Class	Th	2:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$248.47	\$31.06	42.26%	70%	Market/Competitive	\$21.74
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	American Mah Jongg Class	American Mah Jongg Class	Th	2:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$248.47	\$31.06	108.66%	70%	Market/Competitive	\$21.74
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	American Mah Jongg Meet Ups	American Mah Jongg Meet Ups	Th	1:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$496.95	\$62.12	40.25%	70%	Market/Competitive	\$43.48
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	American Mah Jongg Meet Ups	American Mah Jongg Meet Ups	Th	1:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$931.78	\$116.47	17.71%	70%	Market/Competitive	\$81.53
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	American Mah Jongg Meetups	American Mah Jongg Meetups	Th	1:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$745.42	\$93.18	16.77%	70%	Market/Competitive	\$65.22
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	BBAD - Bridge is Fun Club	BBAD - Bridge is Fun Club	W	10:00 AM	EB Shirts	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5,749.42	\$76.66	0.02%	70%	Market/Competitive	\$53.66

Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Golden Agers/Open Cards	Golden Agers/Open Cards	W	11:30 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5,005.99	\$66.75	0.02%	70%	Market/Competitive	\$46.72
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	I Have an App for That	I Have an App for That	M	3:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$47.69	\$11.92	104.84%	70%	Market/Cost Recovery	\$8.35
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	I Have an App for That	I Have an App for That	W	3:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$59.06	\$11.81	55.87%	70%	Market/Cost Recovery	\$8.27
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Intermediate Painting & Open Studio	Intermediate Painting & Open Studio	Tu	10:00 AM	Aviation	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,673.91	\$584.24	20.22%	70%	Market/Competitive	\$408.97
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	iPad Basics	iPad Basics	M	3:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$79.48	\$19.87	62.91%	70%	Market/Cost Recovery	\$13.91
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	iPad Basics	iPad Basics	W	3:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$79.48	\$19.87	60.39%	70%	Market/Cost Recovery	\$13.91
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting	Knitting	M	1:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$559.07	\$69.88	108.49%	70%	Employ Exit Strategy	\$48.92
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting	Knitting	M	1:00 PM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$621.18	\$77.65	98.36%	70%	Employ Exit Strategy	\$54.35
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Knitting	Knitting	M	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$372.71	\$46.59	111.35%	70%	Market/Competitive	\$32.61
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Needlework for Everyone	Needlework for Everyone	Tu	10:00 AM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$621.18	\$77.65	68.74%	70%	Employ Exit Strategy	\$54.35
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Needlework for Everyone	Needlework for Everyone	Tu	10:00 AM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$559.07	\$69.88	74.05%	70%	Employ Exit Strategy	\$48.92
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Needlework for Everyone	Needlework for Everyone	Tu	10:00 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$372.71	\$46.59	80.49%	70%	Market/Competitive	\$32.61
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Old Family Photos and the Digital Age	Old Family Photos and the Digital Age	M	1:00 PM	Aviation	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$125.47	\$31.37	71.73%	70%	Market/Cost Recovery	\$21.96
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Open Bridge	Open Bridge	Tu, Th, F	11:30 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$797.56	\$159.51	0.13%	70%	Market/Competitive	\$111.66
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Painting Open Studio	Painting Open Studio	Tu	9:30 AM	Aviation	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,673.91	\$584.24	6.80%	70%	Market/Competitive	\$408.97
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Photography Club	Photography Club	W	3:30 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$753.49	\$75.35	15.26%	70%	Market/Cost Recovery	\$52.74
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Photography Club	Photography Club	W	3:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$623.99	\$52	23.24%	70%	Market/Competitive	\$36.40
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	Senior Fun Bridge Group	Senior Fun Bridge Group	M	12:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$124.29	\$24.86	0.80%	70%	Market/Competitive	\$17.40
Waukesha	yes	Older Adult Enrichment	Skill Based Activities-Beginner/Intermediate	You and Your Digital Camera	Cancelled	M	1:00 PM	Aviation	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$102.73	\$102.73	0.97%	70%	Market/Cost Recovery	\$71.91

Waukesha	yes	Older Adult Enrichment	Special Events	"Oldies but Goodies" Senior Dance	"Oldies but Goodies" Senior Dance	F	7:00 PM	Rotary	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$204.17	\$10.21	208.16%	85%	Market/Competitive	\$8.68
Waukesha	yes	Older Adult Enrichment	Special Events	Senior Fun and Games - Monthly Special Event	Senior Fun and Games - Monthly Special Event	M	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$965.27	\$38.61	0.10%	85%	Market/Competitive	\$32.82
Waukesha	yes	Older Adult Enrichment	Special Events	Senior Fun and Games - Monthly Special Event	Senior Fun and Games - Monthly Special Event	M	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,206.59	\$48.26	0.08%	85%	Market/Competitive	\$41.02
Waukesha	yes	Older Adult Fitness	Drop-in Monitored Access	Open Walking	Open Walking	M, Tu, W, Th, F	7:45 AM	SRC	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2,526.97	\$2,526.97	0.04%	25%	Employ Exit Strategy	\$631.74
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	8:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$55.16	\$9.19	261.07%	70%	Market/Cost Recovery	\$6.44
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	10:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$334.77	\$17.62	261.08%	70%	Market/Cost Recovery	\$12.33
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	10:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$183.85	\$9.19	261.08%	70%	Market/Cost Recovery	\$6.43
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	9:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$183.85	\$9.19	300.24%	70%	Market/Cost Recovery	\$6.43
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	10:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$235.95	\$10.72	261.08%	70%	Market/Cost Recovery	\$7.51
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	9:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$440.48	\$17.62	281.96%	70%	Market/Cost Recovery	\$12.33
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	10:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$150.15	\$10.72	298.37%	70%	Market/Cost Recovery	\$7.51
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	9:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$235.95	\$10.72	296.68%	70%	Market/Cost Recovery	\$7.51
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Aquasize and Open Swim	Tu, Th	9:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$246.67	\$10.72	300.81%	70%	Market/Cost Recovery	\$7.51
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Cancelled	Tu, Th	8:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$10.73	\$10.73	9.32%	70%	Market/Cost Recovery	\$7.51
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Aquasize and Open Swim	Cancelled	Tu, Th	8:00 AM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$10.73	\$10.73	9.32%	70%	Market/Cost Recovery	\$7.51
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Bocce "Meetups"	Bocce "Meetups"	M	9:00 AM	Frame	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$136.33	\$17.04	106.36%	70%	Market/Competitive	\$11.93
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Bocce Meetups	Bocce Meetups	M	9:00 AM	Frame	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$276.14	\$13.81	161.15%	70%	Market/Competitive	\$9.66

Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cancelled	F	9:00 AM	Rotary	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$66.91	\$66.91	1.49%	70%	Market/Cost Recovery	\$46.84
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$155.27	\$155.27	10.30%	70%	Market/Cost Recovery	\$108.69
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$245.44	\$122.72	19.56%	70%	Market/Cost Recovery	\$85.90
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$189.18	\$63.06	24.34%	70%	Market/Cost Recovery	\$44.14
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$264.17	\$52.83	57.16%	70%	Market/Cost Recovery	\$36.98
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$188.69	\$37.74	46.64%	70%	Market/Cost Recovery	\$26.42
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$188.69	\$37.74	46.64%	70%	Market/Cost Recovery	\$26.42
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M, W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$494.39	\$41.20	226.54%	70%	Market/Cost Recovery	\$28.84
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M, W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$346.07	\$28.84	250.24%	70%	Market/Cost Recovery	\$20.19
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M, W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$370.79	\$30.90	239.49%	70%	Market/Cost Recovery	\$21.63
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$163.62	\$81.81	19.56%	70%	Market/Cost Recovery	\$57.27

Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M, W	10:15 AM	SRC	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$494.39	\$41.20	223.31%	70%	Market/Cost Recovery	\$28.84
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	W	10:15 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$65.36	\$13.07	110.86%	70%	Market/Cost Recovery	\$9.15
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Blast	Cardio Blast	M, W	10:15 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$259.41	\$21.62	343.40%	70%	Market/Cost Recovery	\$15.13
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Dance	Cardio Dance	F	10:15 AM	Rotary	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$151.73	\$10.12	143.25%	70%	Market/Cost Recovery	\$7.08
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Dance	Cardio Dance	F	10:15 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$147.33	\$9.21	135.75%	70%	Market/Cost Recovery	\$6.45
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Dance	Cardio Dance	F	10:15 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$229.27	\$12.07	146.55%	70%	Market/Cost Recovery	\$8.45
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Dance	Cardio Dance	F	10:15 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$164.88	\$8.24	155.27%	70%	Market/Cost Recovery	\$5.77
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Cardio Dance	Cardio Dance	F	10:15 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$195.06	\$11.47	136.37%	70%	Market/Cost Recovery	\$8.03
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	8:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$278.09	\$23.17	202.81%	70%	Market/Cost Recovery	\$16.22
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	9:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$278.09	\$23.17	198.50%	70%	Market/Cost Recovery	\$16.22
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	8:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$259.55	\$21.63	207.67%	70%	Market/Cost Recovery	\$15.14
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	9:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$259.55	\$21.63	224.62%	70%	Market/Cost Recovery	\$15.14
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$494.39	\$41.20	182.45%	70%	Market/Cost Recovery	\$28.84
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	9:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$376.07	\$26.86	127.64%	70%	Market/Cost Recovery	\$18.80
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	8:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$411.79	\$24.22	134.78%	70%	Market/Cost Recovery	\$16.96
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	9:30 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$378.84	\$23.68	129.34%	70%	Market/Cost Recovery	\$16.57

Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Movers & Shakers	Movers & Shakers	Tu, Th	8:30 AM	SRC	Strong	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$401.40	\$22.30	139.51%	70%	Market/Cost Recovery	\$15.61
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Advanced Beginner to Intermediate	Pickleball - Advanced Beginner to Intermediate	Tu, W, F, Sa	8:30 AM	Banting	Strong	Weak	Strong	Strong	Strong	Employ Exit Strategy	\$12,670.29	\$253.41	28.65%	70%	Employ Exit Strategy	\$177.38
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Advanced Beginner to Intermediate	Pickleball - Advanced Beginner to Intermediate	Su, M, W, Th, F, Sa	12:30 PM	SRC	Strong	Weak	Strong	Strong	Strong	Employ Exit Strategy	\$14,740.12	\$294.80	17.03%	70%	Employ Exit Strategy	\$206.36
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Beginners	Pickleball - Beginners	Th	8:30 AM	Banting	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$57.08	\$7.14	234.75%	70%	Market/Competitive	\$4.99
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Beginners	Pickleball - Beginners	Th	10:30 AM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$574.28	\$57.43	25.77%	70%	Market/Competitive	\$40.20
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Open Play Evenings	Pickleball - Open Play Evenings	W	6:00 PM	Banting	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$171.25	\$21.41	169.93%	70%	Market/Competitive	\$14.98
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Round Robin - Men	Pickleball - Round Robin - Men	F	5:45 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$57.62	\$5.76	126.69%	70%	Market/Competitive	\$4.03
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Round Robin - Men	Pickleball - Round Robin - Men	F	5:45 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$57.62	\$5.76	154.46%	70%	Market/Competitive	\$4.03
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Round Robin - Women	Pickleball - Round Robin - Women	F	5:45 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$57.62	\$5.76	157.93%	70%	Market/Competitive	\$4.03
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Round Robin - Women	Pickleball - Round Robin - Women	F	5:45 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$57.62	\$5.76	175.29%	70%	Market/Competitive	\$4.03
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Social	Pickleball - Social	M, Th	12:30 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,557.96	\$71.16	20.57%	70%	Market/Competitive	\$49.81
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Beginner/Intermediate	Pickleball - Weekend Open Play	Pickleball - Weekend Open Play	Su, Sa	9:00 AM	SRC	Strong	Weak	Strong	Strong	Strong	Employ Exit Strategy	\$2,640.23	\$52.80	16.74%	70%	Employ Exit Strategy	\$36.96
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Pickleball - Advanced	Pickleball - Advanced	Su, M	6:30 PM	SRC	Strong	Weak	Strong	Strong	Strong	Employ Exit Strategy	\$1,382.87	\$138.29	36.95%	80%	Employ Exit Strategy	\$110.63
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Pickleball - Advanced	Pickleball - Advanced	Su, M	6:30 PM	SRC	Strong	Weak	Strong	Strong	Strong	Employ Exit Strategy	\$1,037.16	\$103.72	43.39%	80%	Employ Exit Strategy	\$82.97
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Pickleball - Competitive	Pickleball - Competitive	W, F	12:30 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$3,727.39	\$74.55	10.30%	80%	Market/Competitive	\$59.64
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Pickleball Tournament @ JanBoree	Pickleball Tournament @ JanBoree	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$157.02	\$7.85	235.63%	80%	Market/Competitive	\$6.28
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	F	11:20 AM	Rotary	Strong	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$186.20	\$9.31	198.71%	80%	Market/Cost Recovery	\$7.45
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	F	11:20 AM	SRC	Strong	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$285.88	\$19.06	173.15%	80%	Market/Cost Recovery	\$15.25

Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	M, W	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$476.81	\$28.05	128.83%	80%	Market/Cost Recovery	\$22.44
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	M, W	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$329.75	\$16.49	220.47%	80%	Market/Cost Recovery	\$13.19
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	M, W	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$353.30	\$17.67	210.58%	80%	Market/Cost Recovery	\$14.13
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	M, W	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$471.07	\$23.55	235.63%	80%	Market/Cost Recovery	\$18.84
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	M, W	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$471.07	\$23.55	222.05%	80%	Market/Cost Recovery	\$18.84
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	F	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$179.13	\$16.28	128.96%	80%	Market/Cost Recovery	\$13.03
Waukesha	yes	Older Adult Fitness	Skill Based Activities-Advanced/Competitive	Yoga	Yoga	F	11:20 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$195.06	\$11.47	180.97%	80%	Market/Cost Recovery	\$9.18
Waukesha	yes	Operation Honor	Community Events	Operation Honor	Operation Honor	Sa	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$4,006.24	\$8.01	0.07%	20%	Market/Competitive	\$1.60
Waukesha	yes	Prairie Before/After	Education Services	Prairie/3.2.1.Blast Off! Exploration of Rocketry/3-5	Prairie/3.2.1.Blast Off! Exploration of Rocketry/3-6	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$11.79	\$5.89	169.65%	50%	Market/Competitive	\$2.95
Waukesha	yes	Prairie Before/After	Education Services	Prairie/3.2.1.Blast Off! Exploration of Rocketry/K-2	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5.89	\$5.89	16.97%	50%	Market/Competitive	\$2.95
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Apr	Prairie/After/Apr	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,300.76	\$165.04	105.27%	50%	Market/Cost Recovery	\$82.52
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Dec	Prairie/After/Dec	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,300.76	\$165.04	64.86%	50%	Market/Cost Recovery	\$82.52
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Jan	Prairie/After/Jan	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,919.65	\$195.98	114.01%	50%	Market/Cost Recovery	\$97.99
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Jan	Prairie/After/Jan	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,713.35	\$185.67	111.39%	50%	Market/Cost Recovery	\$92.83

Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Mar	Prairie/After/Mar	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,125.95	\$206.30	108.48%	50%	Market/Cost Recovery	\$103.15
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/May-June	Prairie/After/May-June	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,982.63	\$299.13	100.63%	50%	Market/Cost Recovery	\$149.57
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Nov	Prairie/After/Nov	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,713.35	\$185.67	64.86%	50%	Market/Cost Recovery	\$92.83
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Oct	Prairie/After/Oct	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,125.95	\$206.30	71.55%	50%	Market/Cost Recovery	\$103.15
Waukesha	yes	Prairie Before/After	Education Services	Prairie/After/Sept	Prairie/After/Sept	M, Tu, W, Th, F	3:40 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,332.25	\$216.61	71.55%	50%	Market/Cost Recovery	\$108.31
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Angler Education/3-5	Prairie/Angler Education/3-6	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$11.79	\$5.89	169.65%	50%	Market/Competitive	\$2.95
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Angler Education/K-2	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5.89	\$5.89	16.97%	50%	Market/Competitive	\$2.95
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Apr	Prairie/Before/Apr	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,357.69	\$117.88	114.01%	50%	Market/Cost Recovery	\$58.94
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Dec	Prairie/Before/Dec	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,357.69	\$117.88	112.65%	50%	Market/Cost Recovery	\$58.94
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Feb	Prairie/Before/Feb	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,799.75	\$139.99	108.41%	50%	Market/Cost Recovery	\$69.99
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Jan	Prairie/Before/Jan	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,652.40	\$132.62	113.16%	50%	Market/Cost Recovery	\$66.31
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Mar	Prairie/Before/Mar	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,947.11	\$147.36	116.39%	50%	Market/Cost Recovery	\$73.68

Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/May-June	Prairie/Before/May-June	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,273.30	\$213.67	117.40%	50%	Market/Cost Recovery	\$106.83
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Nov	Prairie/Before/Nov	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,652.40	\$132.62	113.84%	50%	Market/Cost Recovery	\$66.31
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Oct	Prairie/Before/Oct	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,947.11	\$147.36	120.63%	50%	Market/Cost Recovery	\$73.68
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Before/Sept	Prairie/Before/Sept	M, Tu, W, Th, F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,094.46	\$154.72	122.83%	50%	Market/Cost Recovery	\$77.36
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Financial Literacy for Kids/3-5	Prairie/Financial Literacy for Kids/3-6	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$11.79	\$5.89	169.65%	50%	Market/Competitive	\$2.95
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Financial Literacy for Kids/K-2	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5.89	\$5.89	16.97%	50%	Market/Competitive	\$2.95
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Healthy Habits-Human Powered Smoothies/3-5	Prairie/Healthy Habits-Human Powered Smoothies/3-6	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$5.89	\$2.95	169.65%	50%	Market/Competitive	\$1.47
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Healthy Habits-Human Powered Smoothies/K-2	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2.95	\$2.95	33.93%	50%	Market/Competitive	\$1.47
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Kids Can Knit/3-5	Cancelled	Tu	4:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$11.79	\$11.79	8.48%	50%	Market/Competitive	\$5.89
Waukesha	yes	Prairie Before/After	Education Services	Prairie/Kids Can Knit/K-2	Cancelled	Tu	4:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$11.79	\$11.79	8.48%	50%	Market/Competitive	\$5.89
Waukesha	yes	Preschool Programs	Education Services	4K Preschool Programs	4K Preschool Programs	M, W, Th	9:00 AM	SR	Strong	Strong	Strong	Weak	Invest to Increase Market Share	#####	\$4,539.16	0.00%	50%	Market/Cost Recovery	\$2,269.58
Waukesha	yes	Preschool Programs	Education Services	Ebert's Storybook Kingdom Field Trip	Ebert's Storybook Kingdom Field Trip	F	8:45 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,022.61	\$51.13	26.31%	50%	Employ Exit Strategy	\$25.57
Waukesha	yes	Preschool Programs	Education Services	Ebert's Storybook Kingdom Field Trip	Ebert's Storybook Kingdom Field Trip	F	8:45 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,022.61	\$51.13	49.29%	50%	Employ Exit Strategy	\$25.57
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Tu	9:00 AM	SR	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	82.32%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Tu	9:00 AM	SR	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	82.32%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	F	9:00 AM	SR	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	86.10%	50%	Market/Cost Recovery	\$113.80

Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Tu	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	85.21%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Tu	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	88.84%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	F	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	86.83%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Tu	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,820.82	\$151.74	80.52%	50%	Market/Cost Recovery	\$75.87
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	F	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	74.31%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	F	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,731.23	\$227.60	80.11%	50%	Market/Cost Recovery	\$113.80
Waukesha	yes	Preschool Programs	Education Services	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	F	9:00 AM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,820.82	\$151.74	71.06%	50%	Market/Cost Recovery	\$75.87
Waukesha	yes	Preschool Programs	Education Services	Green Meadows Petting Farm Field Trip	Cancelled	Tu	8:45 AM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$51.13	\$51.13	1.96%	50%	Employ Exit Strategy	\$25.57
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Magical Character Gymnastics Camp	Magical Character Gymnastics Camp	Tu, W, Th	5:30 PM	EB Shirts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$516.27	\$86.05	85.47%	70%	Market/Cost Recovery	\$60.23
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Magical Character Gymnastics Camp	Magical Character Gymnastics Camp	Tu, W, Th	5:30 PM	EB Shirts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$516.27	\$86.05	81.59%	70%	Market/Cost Recovery	\$60.23
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Cancelled	Tu	9:00 AM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$36.54	\$36.54	2.74%	70%	Employ Exit Strategy	\$25.57
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Cancelled	Tu	9:00 AM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$36.54	\$36.54	2.74%	70%	Employ Exit Strategy	\$25.57
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Mini Master Art Studio	Tu	9:15 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$124.92	\$31.23	99.27%	70%	Market/Competitive	\$21.86
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Mini Master Art Studio	Tu	9:45 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$275.14	\$34.39	78.50%	70%	Market/Competitive	\$24.08
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Mini Master Art Studio	Tu	9:45 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.48	\$46.35	93.64%	70%	Market/Competitive	\$32.44
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Mini Master Art Studio	Tu	9:45 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$463.48	\$46.35	93.64%	70%	Market/Competitive	\$32.44
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Mini Master Art Studio	Mini Master Art Studio	Tu	9:45 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$343.32	\$34.33	98.45%	70%	Market/Competitive	\$24.03
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Cancelled	M	6:15 PM	EB Shirts	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$33.51	\$33.51	2.98%	70%	Employ Exit Strategy	\$23.46
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Cancelled	F	9:10 AM	EB Shirts	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$33.51	\$33.51	2.98%	70%	Employ Exit Strategy	\$23.46
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Cancelled	M	6:15 PM	SRC	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$43.93	\$43.93	2.28%	70%	Employ Exit Strategy	\$30.75

Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	F	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$108.62	\$21.72	230.63%	70%	Market/Cost Recovery	\$15.21
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	F	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$108.62	\$21.72	313.49%	70%	Market/Cost Recovery	\$15.21
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$108.62	\$21.72	386.68%	70%	Market/Cost Recovery	\$15.21
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	F	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	228.10%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$129.07	\$21.51	302.17%	70%	Market/Cost Recovery	\$15.06
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$129.07	\$21.51	342.46%	70%	Market/Cost Recovery	\$15.06
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	F	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	418.38%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	381.19%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:30 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	181.61%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	M	6:15 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	241.73%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	F	9:10 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	241.73%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:30 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$161.33	\$26.89	302.48%	70%	Market/Cost Recovery	\$18.82
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	Tu	9:30 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$129.07	\$21.51	359.50%	70%	Market/Cost Recovery	\$15.06
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	M	6:15 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$116.95	\$23.39	205.21%	70%	Market/Cost Recovery	\$16.37
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	M	6:15 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$116.95	\$23.39	282.17%	70%	Market/Cost Recovery	\$16.37
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	M	6:15 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$171.76	\$28.63	143.23%	70%	Market/Cost Recovery	\$20.04
Waukesha	yes	Preschool Programs	Skill Based Activities-Beginner/Intermediate	Music Maker and More	Music Maker and More	M	6:15 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$171.76	\$28.63	178.74%	70%	Market/Cost Recovery	\$20.04

Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Music Maker and More	Music Maker and More	M	6:15 PM	SRC	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$171.76	\$28.63	227.65%	70%	Market/Cos t Recovery	\$20.04
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Pre-School Athletic Skills	Pre-School Athletic Skills	Th	3:30 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$286.33	\$35.79	93.25%	70%	Market/Cos t Recovery	\$25.05
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Th	6:45 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$244.39	\$48.88	65.47%	70%	Market/Cos t Recovery	\$34.21
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Sa	8:30 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	77.13%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Th	6:45 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	121.21%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Th	7:00 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	142.22%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Th	7:00 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	132.23%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Sa	8:30 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	132.23%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Sa	9:00 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	132.23%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Th	7:00 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	153.58%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Sa	9:00 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	142.22%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Th	7:00 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	136.36%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Sa	9:00 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	121.59%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Rolly Polly	Rolly Polly	Sa	9:00 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	130.85%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Tu	7:05 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	121.21%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Sa	10:00 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	143.25%	70%	Market/Cos t Recovery	\$33.88
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Sa	11:00 AM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$290.40	\$48.40	62.81%	70%	Market/Cos t Recovery	\$33.88

Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Tumbling Tykes	Tumbling Tykes	Tu	6:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$193.60	\$32.27	198.35%	70%	Market/Cos t Recovery	\$22.59
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Tumbling Tykes	Tumbling Tykes	Tu	6:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$193.60	\$32.27	204.54%	70%	Market/Cos t Recovery	\$22.59
Waukesha	yes	Preschool Programs	Skill Based Activities- Beginner/Intermediate	Tumbling Tykes	Tumbling Tykes	Tu	6:30 PM	EB Shurts	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$193.60	\$32.27	213.32%	70%	Market/Cos t Recovery	\$22.59
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Apr/2-3	Randall/After/Apr/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,783.36	\$89.17	53.83%	50%	Market/Cos t Recovery	\$44.58
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Apr/2-3/Ext	Randall/After/Apr/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,472.86	\$173.64	107.55%	50%	Market/Cos t Recovery	\$86.82
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Apr/4-5	Randall/After/Apr/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,783.36	\$89.17	80.75%	50%	Market/Cos t Recovery	\$44.58
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Apr/4-5/Ext	Randall/After/Apr/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,472.86	\$173.64	54.83%	50%	Market/Cos t Recovery	\$86.82
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Apr/K-1	Randall/After/Apr/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,783.36	\$89.17	85.23%	50%	Market/Cos t Recovery	\$44.58
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Apr/K-1/Ext	Randall/After/Apr/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,472.86	\$173.64	112.88%	50%	Market/Cos t Recovery	\$86.82
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Dec/2-3	Randall/After/Dec/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,783.36	\$89.17	80.75%	50%	Market/Cos t Recovery	\$44.58
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Dec/2-3/Ext	Randall/After/Dec/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,472.86	\$173.64	118.04%	50%	Market/Cos t Recovery	\$86.82
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Dec/4-5	Randall/After/Dec/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,783.36	\$89.17	80.75%	50%	Market/Cos t Recovery	\$44.58
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Dec/4-5/Ext	Randall/After/Dec/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,472.86	\$173.64	50.31%	50%	Market/Cos t Recovery	\$86.82

Waukesha	yes	Randall Before/After	Education Services	Randall/After/Dec/K-1	Randall/After/Dec/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$1,783.36	\$89.17	85.23%	50%	Market/Cost Recovery	\$44.58
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Dec/K-1/Ext	Randall/After/Dec/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,472.86	\$173.64	129.00%	50%	Market/Cost Recovery	\$86.82
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Feb/2-3	Randall/After/Feb/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,117.74	\$105.89	53.83%	50%	Market/Cost Recovery	\$52.94
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Feb/2-3/Ext	Randall/After/Feb/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,124.02	\$206.20	108.40%	50%	Market/Cost Recovery	\$103.10
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Feb/4-5	Randall/After/Feb/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,117.74	\$105.89	94.20%	50%	Market/Cost Recovery	\$52.94
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Feb/4-5/Ext	Randall/After/Feb/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,124.02	\$206.20	48.38%	50%	Market/Cost Recovery	\$103.10
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Feb/K-1	Randall/After/Feb/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,117.74	\$105.89	80.75%	50%	Market/Cost Recovery	\$52.94
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Feb/K-1/Ext	Randall/After/Feb/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,124.02	\$206.20	125.78%	50%	Market/Cost Recovery	\$103.10
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Jan/2-3	Randall/After/Jan/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,006.28	\$100.31	49.35%	50%	Market/Cost Recovery	\$50.16
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Jan/2-3/Ext	Randall/After/Jan/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,906.97	\$195.35	107.55%	50%	Market/Cost Recovery	\$97.67
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Jan/4-5	Randall/After/Jan/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,006.28	\$100.31	89.72%	50%	Market/Cost Recovery	\$50.16
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Jan/4-5/Ext	Randall/After/Jan/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,906.97	\$195.35	45.15%	50%	Market/Cost Recovery	\$97.67
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Jan/K-1	Randall/After/Jan/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,006.28	\$100.31	80.75%	50%	Market/Cost Recovery	\$50.16

Waukesha	yes	Randall Before/After	Education Services	Randall/After/Jan/K-1/Ext	Randall/After/Jan/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,906.97	\$195.35	125.78%	50%	Market/Cost Recovery	\$97.67
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Mar/2-3	Randall/After/Mar/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,229.20	\$111.46	49.35%	50%	Market/Cost Recovery	\$55.73
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Mar/2-3/Ext	Randall/After/Mar/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,341.08	\$217.05	107.55%	50%	Market/Cost Recovery	\$108.53
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Mar/4-5	Randall/After/Mar/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,229.20	\$111.46	80.75%	50%	Market/Cost Recovery	\$55.73
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Mar/4-5/Ext	Randall/After/Mar/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,341.08	\$217.05	58.05%	50%	Market/Cost Recovery	\$108.53
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Mar/K-1	Randall/After/Mar/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,229.20	\$111.46	94.20%	50%	Market/Cost Recovery	\$55.73
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Mar/K-1/Ext	Randall/After/Mar/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,341.08	\$217.05	114.53%	50%	Market/Cost Recovery	\$108.53
Waukesha	yes	Randall Before/After	Education Services	Randall/After/May-June/2-3	Randall/After/May-June/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,232.34	\$161.62	52.13%	50%	Market/Cost Recovery	\$80.81
Waukesha	yes	Randall Before/After	Education Services	Randall/After/May-June/2-3/Ext	Randall/After/May-June/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,294.56	\$314.73	104.33%	50%	Market/Cost Recovery	\$157.36
Waukesha	yes	Randall Before/After	Education Services	Randall/After/May-June/4-5	Randall/After/May-June/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,232.34	\$161.62	71.77%	50%	Market/Cost Recovery	\$80.81
Waukesha	yes	Randall Before/After	Education Services	Randall/After/May-June/4-5/Ext	Randall/After/May-June/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,294.56	\$314.73	54.83%	50%	Market/Cost Recovery	\$157.36
Waukesha	yes	Randall Before/After	Education Services	Randall/After/May-June/K-1	Randall/After/May-June/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,232.34	\$161.62	74.56%	50%	Market/Cost Recovery	\$80.81
Waukesha	yes	Randall Before/After	Education Services	Randall/After/May-June/K-1/Ext	Randall/After/May-June/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$6,294.56	\$314.73	109.65%	50%	Market/Cost Recovery	\$157.36

Waukesha	yes	Randall Before/After	Education Services	Randall/After/Nov/2-3	Randall/After/Nov/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,006.28	\$100.31	85.23%	50%	Market/Cost Recovery	\$50.16
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Nov/2-3/Ext	Randall/After/Nov/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,906.97	\$195.35	124.49%	50%	Market/Cost Recovery	\$97.67
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Nov/4-5/Ext	Randall/After/Nov/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,906.97	\$195.35	50.31%	50%	Market/Cost Recovery	\$97.67
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Nov/K-1	Randall/After/Nov/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,006.28	\$100.31	85.23%	50%	Market/Cost Recovery	\$50.16
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Nov/K-1/Ext	Randall/After/Nov/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$3,906.97	\$195.35	129.00%	50%	Market/Cost Recovery	\$97.67
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Oct/2-3	Randall/After/Oct/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,229.20	\$111.46	85.23%	50%	Market/Cost Recovery	\$55.73
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Oct/2-3/Ext	Randall/After/Oct/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,341.08	\$217.05	127.71%	50%	Market/Cost Recovery	\$108.53
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Oct/4-5	Randall/After/Oct/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,229.20	\$111.46	76.26%	50%	Market/Cost Recovery	\$55.73
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Oct/4-5/Ext	Randall/After/Oct/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,341.08	\$217.05	53.54%	50%	Market/Cost Recovery	\$108.53
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Oct/K-1	Randall/After/Oct/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,229.20	\$111.46	86.58%	50%	Market/Cost Recovery	\$55.73
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Oct/K-1/Ext	Randall/After/Oct/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,341.08	\$217.05	132.23%	50%	Market/Cost Recovery	\$108.53
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Sept/2-3	Randall/After/Sept/2-4	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,340.66	\$117.03	94.20%	50%	Market/Cost Recovery	\$58.52

Waukesha	yes	Randall Before/After	Education Services	Randall/After/Sept/2-3/Ext	Randall/After/Sept/2-3/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,558.13	\$227.91	111.59%	50%	Market/Cost Recovery	\$113.95
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Sept/4-5	Randall/After/Sept/4-6	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,340.66	\$117.03	67.29%	50%	Market/Cost Recovery	\$58.52
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Sept/4-5/Ext	Randall/After/Sept/4-5/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,558.13	\$227.91	45.09%	50%	Market/Cost Recovery	\$113.95
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Sept/K-1	Randall/After/Sept/K-2	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,340.66	\$117.03	71.77%	50%	Market/Cost Recovery	\$58.52
Waukesha	yes	Randall Before/After	Education Services	Randall/After/Sept/K-1/Ext	Randall/After/Sept/K-1/Ext	M, Tu, W, Th, F	2:55 PM	Offsite	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$4,558.13	\$227.91	127.00%	50%	Market/Cost Recovery	\$113.95
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Apr	Randall/Before/Apr	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,126.33	\$56.32	140.95%	50%	Market/Cost Recovery	\$28.16
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Dec	Randall/Before/Dec	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,126.33	\$56.32	132.25%	50%	Market/Cost Recovery	\$28.16
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Feb	Randall/Before/Feb	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,337.52	\$66.88	142.01%	50%	Market/Cost Recovery	\$33.44
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Jan	Randall/Before/Jan	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,267.12	\$63.36	140.95%	50%	Market/Cost Recovery	\$31.68
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Mar	Randall/Before/Mar	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,407.92	\$70.40	145.92%	50%	Market/Cost Recovery	\$35.20
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/May-June	Randall/Before/May-June	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$2,041.48	\$102.07	141.65%	50%	Market/Cost Recovery	\$51.04
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Nov	Randall/Before/Nov	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,267.12	\$63.36	132.25%	50%	Market/Cost Recovery	\$31.68

Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Oct	Randall/Before/Oct	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,407.92	\$70.40	137.22%	50%	Market/Cost Recovery	\$35.20
Waukesha	yes	Randall Before/After	Education Services	Randall/Before/Sept	Randall/Before/Sept	M, Tu, W, Th, F	6:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,478.31	\$73.92	138.16%	50%	Market/Cost Recovery	\$36.96
Waukesha	yes	Randall Before/After	Education Services	Randall/Healthy Habits - Human Powered Smoothies!/2-3	Cancelled	Tu	3:15 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2.35	\$2.35	42.61%	50%	Employ Exit Strategy	\$1.17
Waukesha	yes	Randall Before/After	Education Services	Randall/Healthy Habits - Human Powered Smoothies!/4-5	Cancelled	Tu	3:55 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2.35	\$2.35	42.61%	50%	Employ Exit Strategy	\$1.17
Waukesha	yes	Randall Before/After	Education Services	Randall/Healthy Habits - Human Powered Smoothies!/K-1	Cancelled	Tu	4:35 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2.35	\$2.35	42.61%	50%	Employ Exit Strategy	\$1.17
Waukesha	yes	Randall Before/After	Education Services	Randall/Kids Can Knit/2-3	Cancelled	Tu	3:55 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$9.39	\$9.39	10.65%	50%	Employ Exit Strategy	\$4.69
Waukesha	yes	Randall Before/After	Education Services	Randall/Kids Can Knit/4-5	Cancelled	Tu	4:35 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$9.39	\$9.39	10.65%	50%	Employ Exit Strategy	\$4.69
Waukesha	yes	Randall Before/After	Education Services	Randall/Kids Can Knit/K-1	Randall/Kids Can Knit/K-2	Tu	3:15 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$9.39	\$9.39	213.07%	50%	Employ Exit Strategy	\$4.69
Waukesha	yes	Randall Before/After	Education Services	Randall/Project WET & WILD/2-3	Cancelled	Tu	4:35 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.69	\$4.69	21.31%	50%	Employ Exit Strategy	\$2.35
Waukesha	yes	Randall Before/After	Education Services	Randall/Project WET & WILD/4-5	Cancelled	Tu	3:15 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.69	\$4.69	21.31%	50%	Employ Exit Strategy	\$2.35
Waukesha	yes	Randall Before/After	Education Services	Randall/Project WET & WILD/K-1	Cancelled	Tu	3:55 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$4.69	\$4.69	21.31%	50%	Employ Exit Strategy	\$2.35
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Day Off/4-10	Saratoga/Apr/Day Off/4-10	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$19.01	\$19.01	5.26%	50%	Market/Competitive	\$9.51
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Day Off/4-3	Saratoga/Apr/Day Off/4-3	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$19.01	\$19.01	5.26%	50%	Market/Competitive	\$9.51
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Day Off/4-6	Saratoga/Apr/Day Off/4-6	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$19.01	\$19.01	5.26%	50%	Market/Competitive	\$9.51
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Day Off/4-7	Cancelled	Tu	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$38.02	\$19.01	2.63%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Day Off/4-8	Saratoga/Apr/Day Off/4-8	W	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Day Off/4-9	Saratoga/Apr/Day Off/4-9	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Fri	Saratoga/Apr/Fri	F	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$224.64	\$11.23	106.84%	50%	Market/Competitive	\$5.62
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Mon & Wed	Saratoga/Apr/Mon & Wed	M, W	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$786.25	\$39.31	117.52%	50%	Market/Competitive	\$19.66

Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Apr/Tues & Thur	Saratoga/Apr/Tues & Thur	Tu, Th	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$786.25	\$39.31	117.52%	50%	Market/Competitive	\$19.66
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Feb/Day Off/2-20	Saratoga/Feb/Day Off/2-21	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Feb/Fri	Saratoga/Feb/Fri	F	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$336.96	\$16.85	103.36%	50%	Market/Competitive	\$8.42
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Feb/Mon & Wed	Saratoga/Feb/Mon & Wed	M, W	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$898.57	\$44.93	119.39%	50%	Market/Competitive	\$22.46
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Feb/Tues & Thur	Saratoga/Feb/Tues & Thur	Tu, Th	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$898.57	\$44.93	114.05%	50%	Market/Competitive	\$22.46
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Jan/Day Off/1-2	Saratoga/Jan/Day Off/1-2	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Jan/Day Off/1-23	Saratoga/Jan/Day Off/1-23	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Jan/Day Off/1-26	Saratoga/Jan/Day Off/1-26	M	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Jan/Fri	Saratoga/Jan/Fri	F	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$336.96	\$16.85	92.68%	50%	Market/Competitive	\$8.42
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Jan/Mon & Wed	Saratoga/Jan/Mon & Wed	M, W	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$786.25	\$39.31	103.36%	50%	Market/Competitive	\$19.66
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Jan/Tues & Thur	Saratoga/Jan/Tues & Thur	Tu, Th	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$898.57	\$44.93	103.36%	50%	Market/Competitive	\$22.46
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/June/Mon & Wed	Saratoga/June/Mon & Wed	M, W	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$449.28	\$22.46	85.47%	50%	Market/Competitive	\$11.23
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Mar/Day Off/3-12	Saratoga/Mar/Day Off/3-12	Th	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Mar/Day Off/3-13	Saratoga/Mar/Day Off/3-13	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Mar/Fri	Saratoga/Mar/Fri	F	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$336.96	\$16.85	105.06%	50%	Market/Competitive	\$8.42
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Mar/Mon & Wed	Saratoga/Mar/Mon & Wed	M, W	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,010.89	\$50.54	120.49%	50%	Market/Competitive	\$25.27
Waukesha	yes	Saratoga Before/After	Education Services	Saratoga/Mar/Tues & Thur	Saratoga/Mar/Tues & Thur	Tu, Th	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$898.57	\$44.93	120.86%	50%	Market/Competitive	\$22.46

Waukesha	yes	Saratoga Before/Afte	Education Services	Saratoga/May-June/Fri	Saratoga/May-June/Fri	F	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$673.93	\$33.70	90.81%	50%	Market/Competitive	\$16.85
Waukesha	yes	Saratoga Before/Afte	Education Services	Saratoga/May-June/Tues & Thur	Saratoga/May-June/Tues & Thur	Tu, Th	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,347.85	\$67.39	106.84%	50%	Market/Competitive	\$33.70
Waukesha	yes	Saratoga Before/Afte	Education Services	Saratoga/May/Day Off/5-22	Saratoga/Jan/Day Off/1-23	F	7:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$380.16	\$19.01	0.26%	50%	Market/Competitive	\$9.50
Waukesha	yes	Saratoga Before/Afte	Education Services	Saratoga/May/Mon & Wed	Saratoga/May/Mon & Wed	M, W	2:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$786.25	\$39.31	106.84%	50%	Market/Competitive	\$19.66
Waukesha	yes	Saratoga Before/Afte	Skill Based Activities-Beginner/Intermediate	Saratoga - A Day at the Beach! Field Trip	Saratoga - A Day at the Beach! Field Trip	F	9:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$96.77	\$12.10	1.03%	70%	Market/Competitive	\$8.47
Waukesha	yes	Saratoga Before/Afte	Skill Based Activities-Beginner/Intermediate	Saratoga - All-Star Dance Field Trip	Saratoga - All-Star Dance Field Trip	F	12:40 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$177.12	\$5.90	0.56%	70%	Market/Competitive	\$4.13
Waukesha	yes	Saratoga Before/Afte	Skill Based Activities-Beginner/Intermediate	Saratoga - Kids Day at Lowell Park Field Trip	Saratoga - Kids Day at Lowell Park Field Trip	F	10:35 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$169.92	\$8.50	0.59%	70%	Market/Competitive	\$5.95
Waukesha	yes	Saratoga Before/Afte	Skill Based Activities-Beginner/Intermediate	Saratoga - Little A-Merrick-A Amusement Park Field Trip	Saratoga - Little A-Merrick-A Amusement Park Field Trip	F	10:25 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$192.96	\$9.65	0.52%	70%	Market/Competitive	\$6.75
Waukesha	yes	Saratoga Before/Afte	Skill Based Activities-Beginner/Intermediate	Saratoga - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Saratoga - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	F	11:45 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$7.63	\$7.63	13.10%	70%	Market/Competitive	\$5.34
Waukesha	yes	Saratoga Before/Afte	Skill Based Activities-Beginner/Intermediate	Saratoga - Waukesha Skateland/Buchner Swim Field Trip	Saratoga - Waukesha Skateland/Buchner Swim Field Trip	F	8:50 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$354.24	\$11.81	0.28%	70%	Market/Competitive	\$8.27
Waukesha	yes	Tag Rugby	Skill Based Activities-Beginner/Intermediate	Tag Rugby	Tag Rugby	F	5:00 PM	Merrill Crest	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$309.89	\$34.43	191.42%	70%	Market/Competitive	\$24.10
Waukesha	yes	Tag Rugby	Skill Based Activities-Beginner/Intermediate	Tag Rugby	Tag Rugby	F	5:00 PM	Merrill Crest	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$344.17	\$34.42	203.39%	70%	Market/Competitive	\$24.09
Waukesha	yes	Tag Rugby	Skill Based Activities-Beginner/Intermediate	Tag Rugby	Tag Rugby	F	5:00 PM	Merrill Crest	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$687.01	\$34.35	225.24%	70%	Market/Competitive	\$24.05
Waukesha	yes	Tag Rugby	Skill Based Activities-Beginner/Intermediate	Tag Rugby	Tag Rugby	F	5:00 PM	Merrill Crest	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$687.01	\$34.35	359.09%	70%	Market/Competitive	\$24.05
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$689.36	\$172.34	38.88%	50%	Employ Exit Strategy	\$86.17
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$784.40	\$156.88	39.52%	50%	Employ Exit Strategy	\$78.44
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$784.40	\$156.88	34.38%	50%	Employ Exit Strategy	\$78.44
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$784.40	\$156.88	34.38%	50%	Employ Exit Strategy	\$78.44
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,069.50	\$133.69	63.77%	50%	Employ Exit Strategy	\$66.84
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,069.50	\$133.69	71.44%	50%	Employ Exit Strategy	\$66.84

Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,069.50	\$133.69	75.36%	50%	Employ Exit Strategy	\$66.84
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$784.40	\$156.88	42.07%	50%	Employ Exit Strategy	\$78.44
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,069.50	\$133.69	59.84%	50%	Employ Exit Strategy	\$66.84
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,069.50	\$133.69	63.32%	50%	Employ Exit Strategy	\$66.84
Waukesha	yes	Teen Programs	Education Services	Babysitters Training	Babysitters Training	Sa	9:00 AM	Aviation	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,069.50	\$133.69	67.67%	50%	Employ Exit Strategy	\$66.84
Waukesha	yes	Teen Programs	Skill Based Activities-Advanced/Competitive	Alpine Valley Ski/Snowboard Club	Alpine Valley Ski/Snowboard Club	F	5:00 PM	Offsite	Strong	Weak	Weak	Strong	Employ Exit Strategy	\$3,684.38	\$526.34	25.84%	80%	Employ Exit Strategy	\$421.07
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	M, Tu, W, Th	1:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$470.42	\$117.60	45.92%	70%	Market/Cost Recovery	\$82.32
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	M, Tu, W, Th	1:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$470.42	\$117.60	34.89%	70%	Market/Cost Recovery	\$82.32
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	M, Tu, W, Th	1:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$940.10	\$117.51	41.70%	70%	Market/Cost Recovery	\$82.26
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	M, Tu, W, Th	1:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$940.84	\$117.60	77.17%	70%	Market/Cost Recovery	\$82.32
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	M, Tu, W, Th	1:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$940.84	\$117.60	97.69%	70%	Market/Cost Recovery	\$82.32
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Intermediate	Tennis Lessons Buchner Park Intermediate	M, Tu, W, Th	2:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$235.58	\$117.79	41.60%	70%	Market/Cost Recovery	\$82.45
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Intermediate	Tennis Lessons Buchner Park Intermediate	M, Tu, W, Th	2:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$353	\$117.67	41.64%	70%	Market/Cost Recovery	\$82.37
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Intermediate	Tennis Lessons Buchner Park Intermediate	M, Tu, W, Th	2:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$587.84	\$117.57	41.68%	70%	Market/Cost Recovery	\$82.30
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Intermediate	Tennis Lessons Buchner Park Intermediate	M, Tu, W, Th	2:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$940.10	\$117.51	66.80%	70%	Market/Cost Recovery	\$82.26

Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Intermediate	Tennis Lessons Buchner Park Intermediate	M, Tu, W, Th	2:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$940.84	\$117.60	86.62%	70%	Market/Cost Recovery	\$82.32
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Pee Wee	Cancelled	M, Tu, W	12:30 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$72.51	\$72.51	1.38%	70%	Market/Competitive	\$50.76
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Pee Wee	Cancelled	M, Tu, W	12:30 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$72.51	\$72.51	1.38%	70%	Market/Competitive	\$50.76
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Pee Wee	Tennis Lessons Buchner Park Pee Wee	M, Tu, W	12:30 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$72.51	\$72.51	60.68%	70%	Market/Competitive	\$50.76
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Pee Wee	Tennis Lessons Buchner Park Pee Wee	M, Tu, W	12:30 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$216.61	\$72.20	60.94%	70%	Market/Competitive	\$50.54
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Pee Wee	Tennis Lessons Buchner Park Pee Wee	M, Tu, W	12:30 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$288.67	\$72.17	51.06%	70%	Market/Competitive	\$50.52
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Teen Beginner	Cancelled	M, Tu, W, Th	3:30 PM	Buchner	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$118.16	\$118.16	0.85%	70%	Employ Exit Strategy	\$82.71
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	M, Tu, W, Th	3:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$235.58	\$117.79	41.60%	70%	Market/Cost Recovery	\$82.45
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	M, Tu, W, Th	3:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$235.58	\$117.79	50.09%	70%	Market/Cost Recovery	\$82.45
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	M, Tu, W, Th	3:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$587.84	\$117.57	51.88%	70%	Market/Cost Recovery	\$82.30
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	M, Tu, W, Th	3:30 PM	Buchner	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$940.10	\$117.51	43.83%	70%	Market/Cost Recovery	\$82.26
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons for Adults	Cancelled	W	7:00 PM	Prairie	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$74.20	\$74.20	1.35%	70%	Employ Exit Strategy	\$51.94
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons for Adults	Tennis Lessons for Adults	W	7:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$147.59	\$73.79	30.49%	70%	Market/Cost Recovery	\$51.65
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons for Adults	Tennis Lessons for Adults	M	7:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$294.36	\$73.59	81.53%	70%	Market/Cost Recovery	\$51.51

Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons for Adults	Tennis Lessons for Adults	M	7:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$441.13	\$73.52	50.32%	70%	Market/Cost Recovery	\$51.47
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	M, Tu, W, Th	10:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$475.57	\$118.89	189.67%	70%	Market/Cost Recovery	\$83.22
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	M, Tu, W, Th	10:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$824.88	\$117.84	46.43%	70%	Market/Cost Recovery	\$82.49
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	M, Tu, W, Th	10:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$942.30	\$117.79	54.12%	70%	Market/Cost Recovery	\$82.45
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	M, Tu, W, Th	10:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$942.30	\$117.79	57.20%	70%	Market/Cost Recovery	\$82.45
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	M, Tu, W, Th	10:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$945.25	\$118.16	104.24%	70%	Market/Cost Recovery	\$82.71
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	M, Tu, W, Th	11:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$707.46	\$117.91	44.38%	70%	Market/Cost Recovery	\$82.54
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	M, Tu, W, Th	11:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$707.46	\$117.91	44.38%	70%	Market/Cost Recovery	\$82.54
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	M, Tu, W, Th	11:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$707.46	\$117.91	43.11%	70%	Market/Cost Recovery	\$82.54
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	M, Tu, W, Th	11:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$707.46	\$117.91	34.63%	70%	Market/Cost Recovery	\$82.54
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	M, Tu, W, Th	11:00 AM	Lowell	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$707.46	\$117.91	27.70%	70%	Market/Cost Recovery	\$82.54

Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Pee Wee	Tennis Lessons Lowell Park Pee Wee	M, Tu, W	9:00 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$217.97	\$72.66	271.60%	70%	Market/Competitive	\$50.86
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Pee Wee	Tennis Lessons Lowell Park Pee Wee	M, Tu, W	9:00 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$290.02	\$72.50	182.06%	70%	Market/Competitive	\$50.75
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Pee Wee	Tennis Lessons Lowell Park Pee Wee	M, Tu, W	9:00 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$362.07	\$72.41	102.74%	70%	Market/Competitive	\$50.69
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Pee Wee	Tennis Lessons Lowell Park Pee Wee	M, Tu, W	9:00 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$434.12	\$72.35	65.42%	70%	Market/Competitive	\$50.65
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Lowell Park Pee Wee	Tennis Lessons Lowell Park Pee Wee	M, Tu, W	9:00 AM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$506.18	\$72.31	68.75%	70%	Market/Competitive	\$50.62
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Beginners	Tennis Lessons Prairie Park Beginners	M, Tu, W, Th	6:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$855.14	\$106.89	71.10%	70%	Market/Cost Recovery	\$74.82
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Beginners	Tennis Lessons Prairie Park Beginners	M, Tu, W, Th	6:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$856.32	\$107.04	82.45%	70%	Market/Cost Recovery	\$74.93
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Beginners	Tennis Lessons Prairie Park Beginners	M, Tu, W, Th	6:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$855.14	\$106.89	59.64%	70%	Market/Cost Recovery	\$74.82
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Beginners	Tennis Lessons Prairie Park Beginners	M, Tu, W, Th	6:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$855.14	\$106.89	27.26%	70%	Market/Cost Recovery	\$74.82
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Beginners	Tennis Lessons Prairie Park Beginners	M, Tu, W, Th	6:00 PM	Prairie	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$855.14	\$106.89	72.20%	70%	Market/Cost Recovery	\$74.82
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	M, Tu, W	5:00 PM	Prairie	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$505.17	\$72.17	68.89%	70%	Market/Competitive	\$50.52
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	M, Tu, W	5:00 PM	Prairie	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$505.17	\$72.17	64.93%	70%	Market/Competitive	\$50.52
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	M, Tu, W	5:00 PM	Prairie	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$505.17	\$72.17	64.93%	70%	Market/Competitive	\$50.52
Waukesha	yes	Tennis	Skill Based Activities-Beginner/Intermediate	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	M, Tu, W	5:00 PM	Prairie	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$505.17	\$72.17	34.05%	70%	Market/Competitive	\$50.52

Waukesha	yes	Tennis	Skill Based Activities- Beginner/Intermediate	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	M, Tu, W	5:00 PM	Prairie	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$505.17	\$72.17	20.47%	70%	Market/Co mpetitive	\$50.52
Waukesha	yes	Trips	Specialized Services	Arlington Racecourse	Arlington Racecourse	Th	9:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$9,030.33	\$258.01	18.74%	100%	Market/Cos t Recovery	\$258.01
Waukesha	yes	Trips	Specialized Services	Badger Band Concert	Badger Band Concert	Th	4:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$7,209.21	\$205.98	49.05%	100%	Market/Cos t Recovery	\$205.98
Waukesha	yes	Trips	Specialized Services	Billy Elliott	Billy Elliott	Th	9:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$5,702.01	\$219.31	38.76%	100%	Market/Cos t Recovery	\$219.31
Waukesha	yes	Trips	Specialized Services	Boeing, Boeing	Boeing, Boeing	W	10:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$6,095.47	\$174.16	55.84%	100%	Market/Cos t Recovery	\$174.16
Waukesha	yes	Trips	Specialized Services	Brewers Baseball	Brewers Baseball	Th	11:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$5,869.71	\$167.71	47.43%	100%	Market/Cos t Recovery	\$167.71
Waukesha	yes	Trips	Specialized Services	Cinderella	Cancelled	Su	12:30 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$103.20	\$103.20	0.97%	100%	Market/Cos t Recovery	\$103.20
Waukesha	yes	Trips	Specialized Services	Dirty Dancing	Dirty Dancing	Su	12:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$3,837.89	\$109.65	75.88%	100%	Market/Cos t Recovery	\$109.65
Waukesha	yes	Trips	Specialized Services	Disney in Concert	Disney in Concert	Su	1:30 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$2,992.91	\$103.20	54.26%	100%	Market/Cos t Recovery	\$103.20
Waukesha	yes	Trips	Specialized Services	Disney's Beauty and the Beast	Disney's Beauty and the Beast	Sa	7:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$3,386.37	\$96.75	82.83%	100%	Market/Cos t Recovery	\$96.75
Waukesha	yes	Trips	Specialized Services	Dueling Pianos	Dueling Pianos	Tu	8:15 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$8,804.57	\$251.56	43.11%	100%	Market/Cos t Recovery	\$251.56

Waukesha	yes	Trips	Specialized Services	Fall Foliage Tour	Fall Foliage Tour	F	7:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$10,384.88	\$296.71	37.05%	100%	Market/Cost Recovery	\$296.71
Waukesha	yes	Trips	Specialized Services	Five Presidents	Five Presidents	Su	1:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,612.13	\$103.20	61.04%	100%	Market/Cost Recovery	\$103.20
Waukesha	yes	Trips	Specialized Services	Holiday Shopping in Chicago	Holiday Shopping in Chicago	Sa	7:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$18,802.43	\$341.86	20.27%	100%	Market/Cost Recovery	\$341.86
Waukesha	yes	Trips	Specialized Services	Lambeau Field - Home of Legendary Experiences! - Adult	Lambeau Field - Home of Legendary Experiences! - Adult	Tu	7:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,934	\$277.36	45.77%	100%	Market/Cost Recovery	\$277.36
Waukesha	yes	Trips	Specialized Services	Lambeau Field - Home of Legendary Experiences! - Youth	Lambeau Field - Home of Legendary Experiences! - Youth	Tu	7:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$1,386.80	\$277.36	24.66%	100%	Market/Cost Recovery	\$277.36
Waukesha	yes	Trips	Specialized Services	Liberace!	Liberace!	Su	1:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$3,612.13	\$103.20	69.76%	100%	Market/Cost Recovery	\$103.20
Waukesha	yes	Trips	Specialized Services	MAMMA MIA!	MAMMA MIA!	Su	12:00 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,515.16	\$129	63.34%	100%	Market/Cost Recovery	\$129
Waukesha	yes	Trips	Specialized Services	Motown the Musical	Motown the Musical	Su	5:30 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$4,747.37	\$103.20	54.26%	100%	Market/Cost Recovery	\$103.20
Waukesha	yes	Trips	Specialized Services	October Sky	October Sky	W	9:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,901.54	\$225.76	50.99%	100%	Market/Cost Recovery	\$225.76
Waukesha	yes	Trips	Specialized Services	Old World Christmas Market	Old World Christmas Market	Tu	9:15 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,998.50	\$199.96	43.84%	100%	Market/Cost Recovery	\$199.96
Waukesha	yes	Trips	Specialized Services	Passion Play	Passion Play	Sa	8:45 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$8,353.05	\$238.66	38.79%	100%	Market/Cost Recovery	\$238.66

Waukesha	yes	Trips	Specialized Services	Quentin Road Christmas Musical	Quentin Road Christmas Musical	Sa	9:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$8,127.30	\$232.21	52.47%	100%	Market/Cost Recovery	\$232.21
Waukesha	yes	Trips	Specialized Services	Sensational 70's	Sensational 70's	Th	9:30 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$5,985.82	\$206.41	46.11%	100%	Market/Cost Recovery	\$206.41
Waukesha	yes	Trips	Specialized Services	The Bikinis	The Bikinis	Th	8:15 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$9,256.09	\$264.46	28.74%	100%	Market/Cost Recovery	\$264.46
Waukesha	yes	Trips	Specialized Services	The Gold Pyramid House	The Gold Pyramid House	Th	8:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$7,675.78	\$219.31	45.22%	100%	Market/Cost Recovery	\$219.31
Waukesha	yes	Trips	Specialized Services	Walworth County: Wine...Wondering...Why Not!	Walworth County: Wine...Wondering...Why Not!	Th	12:15 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,772.75	\$193.51	43.20%	100%	Market/Cost Recovery	\$193.51
Waukesha	yes	Trips	Specialized Services	Waukesha Reads - The Big Read	Cancelled	F	3:15 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$199.96	\$199.96	0.50%	100%	Market/Cost Recovery	\$199.96
Waukesha	yes	Trips	Specialized Services	We'll Always Be...KIDS from Wisconsin	We'll Always Be...KIDS from Wisconsin	Tu	12:45 PM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,734.05	\$232.21	41.34%	100%	Market/Cost Recovery	\$232.21
Waukesha	yes	Trips	Specialized Services	Winter Dance Party	Winter Dance Party	Su	11:00 AM	Offsite	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$6,546.99	\$187.06	62.75%	100%	Market/Cost Recovery	\$187.06
Waukesha	yes	Youth Baseball	Skill Based Activities-Beginner/Intermediate	Baseball - 3rd-4th Grade	Baseball - 3rd-4th Grade	Tu	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,568.41	\$43.57	222.26%	70%	Market/Competitive	\$30.50
Waukesha	yes	Youth Baseball	Skill Based Activities-Beginner/Intermediate	Baseball - 5th-6th Grade	Baseball - 5th-6th Grade	Tu	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,568.41	\$43.57	108.77%	70%	Market/Competitive	\$30.50
Waukesha	yes	Youth Baseball	Skill Based Activities-Beginner/Intermediate	Baseball - 7th-10th Grade	Baseball - 7th-10th Grade	M	5:30 PM	Banting	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,695.09	\$42.38	357.50%	70%	Market/Competitive	\$29.66
Waukesha	yes	Youth Baseball	Skill Based Activities-Beginner/Intermediate	Baseball - Friendly Pitch 1st-2nd Grade	Baseball - Friendly Pitch 1st-2nd Grade	Th	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,737.68	\$43.44	163.05%	70%	Market/Competitive	\$30.41
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Chefs in the Making - Brunch Foods	Chefs in the Making - Brunch Foods	Sa	10:00 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$158.51	\$39.63	126.18%	70%	Market/Competitive	\$27.74

Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Chefs in the Making - Cinco de Mayo Fiesta	Chefs in the Making - Cinco de Mayo Fiesta	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$158.51	\$39.63	119.87%	70%	Market/Co mpetitive	\$27.74
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Chefs in the Making - Festive Holiday Foods	Chefs in the Making - Festive Holiday Foods	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$158.51	\$39.63	105.36%	70%	Market/Co mpetitive	\$27.74
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Chefs in the Making - Fun at the Seashore	Chefs in the Making - Fun at the Seashore	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$158.51	\$39.63	138.79%	70%	Market/Co mpetitive	\$27.74
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Chefs in the Making - Spooky Treats	Chefs in the Making - Spooky Treats	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$158.51	\$39.63	117.97%	70%	Market/Co mpetitive	\$27.74
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Chefs in the Making - Winter Comfort Foods	Chefs in the Making - Winter Comfort Foods	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$237.03	\$39.50	56.11%	70%	Market/Co mpetitive	\$27.65
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	2:15 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$39.26	\$9.82	720.83%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	2:15 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$39.26	\$9.82	751.40%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	1:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$39.26	\$9.82	700.46%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	1:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$49.08	\$9.82	672.44%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	1:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$49.08	\$9.82	672.44%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	1:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$49.08	\$9.82	672.44%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	2:15 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$49.08	\$9.82	672.44%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Tu	6:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$58.89	\$9.82	653.76%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Tu	6:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$58.89	\$9.82	653.76%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Learn to Skate	Learn to Skate	Sa	2:15 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$58.89	\$9.82	611.31%	70%	Market/Co mpetitive	\$6.87
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Th	5:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$891.28	\$89.13	100.98%	70%	Market/Co mpetitive	\$62.39
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Th	5:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$891.28	\$89.13	110.96%	70%	Market/Co mpetitive	\$62.39

Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Th	5:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$891.28	\$89.13	117.70%	70%	Market/Competitive	\$62.39
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Th	5:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$891.28	\$89.13	134.41%	70%	Market/Competitive	\$62.39
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Th	5:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$891.28	\$89.13	153.71%	70%	Market/Competitive	\$62.39
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Th	5:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$891.28	\$89.13	151.47%	70%	Market/Competitive	\$62.39
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Cancelled	Sa	10:30 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$176.67	\$176.67	0.57%	70%	Employ Exit Strategy	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Sa	10:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$176.67	\$176.67	67.92%	70%	Market/Competitive	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Sa	10:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$176.67	\$176.67	113.20%	70%	Market/Competitive	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Tu	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$176.67	\$176.67	169.81%	70%	Market/Competitive	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Sa	10:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$530.01	\$176.67	69.43%	70%	Market/Competitive	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Tu	4:30 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$706.68	\$176.67	70.75%	70%	Market/Competitive	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Sa	10:30 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$176.67	\$176.67	104.15%	70%	Market/Competitive	\$123.67
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: Wee Team	Cancelled	Th	4:45 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$147.23	\$147.23	0.68%	70%	Employ Exit Strategy	\$103.06
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Sa	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.23	\$147.23	57.73%	70%	Market/Competitive	\$103.06
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Sa	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.23	\$147.23	160.30%	70%	Market/Competitive	\$103.06
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Sa	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.23	\$147.23	146.71%	70%	Market/Competitive	\$103.06
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Sa	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.23	\$147.23	173.20%	70%	Market/Competitive	\$103.06
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Sa	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$441.68	\$147.23	66.26%	70%	Market/Competitive	\$103.06
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	M	5:30 PM	Horeb	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$99.97	\$33.32	87.13%	70%	Market/Competitive	\$23.33

Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	M	6:00 PM	Horeb	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$99.97	\$33.32	139.14%	70%	Market/Co mpetitive	\$23.33
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	W	6:00 PM	Horeb	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$99.97	\$33.32	139.14%	70%	Market/Co mpetitive	\$23.33
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	W	5:30 PM	Horeb	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$99.97	\$33.32	130.04%	70%	Market/Co mpetitive	\$23.33
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Sa	10:00 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	69.81%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Sa	9:20 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	79.37%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Tu	6:45 PM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	76.43%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Tu	6:45 PM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	72.61%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Sa	9:20 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	76.43%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Tu	7:05 PM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	34.56%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Tu	7:05 PM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	48.50%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Sa	10:00 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	57.69%	70%	Market/Cos t Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities- Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Tu	7:05 PM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmenta l benefit - Subsidize	\$544.31	\$90.72	58.81%	70%	Market/Cos t Recovery	\$63.50

Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Tumbling - Beginner I	Tumbling - Beginner I	Sa	10:00 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$544.31	\$90.72	45.56%	70%	Market/Cost Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Sa	11:00 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$455.97	\$91.19	36.19%	70%	Market/Cost Recovery	\$63.84
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Sa	11:00 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$544.31	\$90.72	32.44%	70%	Market/Cost Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Sa	10:15 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$544.31	\$90.72	27.63%	70%	Market/Cost Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Sa	11:00 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$544.31	\$90.72	28.49%	70%	Market/Cost Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Sa	10:15 AM	EB Shurts	Strong	Weak	Strong	Weak	Perceived social, economic, or environmental benefit - Subsidize	\$544.31	\$90.72	39.39%	70%	Market/Cost Recovery	\$63.50
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Wee Chefs	Wee Chefs	Sa	11:00 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$59.44	\$14.86	302.82%	70%	Market/Competitive	\$10.40
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Wee Chefs	Wee Chefs	Sa	11:00 AM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$59.44	\$14.86	336.47%	70%	Market/Competitive	\$10.40
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Youth and Adult Advanced Tae Kwon Do	Youth and Adult Advanced Tae Kwon Do	Th	6:10 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,574.82	\$257.48	87.00%	70%	Market/Competitive	\$180.24
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Youth and Adult Advanced Tae Kwon Do	Youth and Adult Advanced Tae Kwon Do	Th	6:10 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,574.82	\$257.48	104.86%	70%	Market/Competitive	\$180.24
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Youth and Adult Intermediate/Advanced Tae Kwon Do	Youth and Adult Intermediate/Advanced Tae Kwon Do	Th	6:10 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,376.76	\$237.68	147.26%	70%	Market/Competitive	\$166.37
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Youth and Adult Novice Tae Kwon Do	Youth and Adult Novice Tae Kwon Do	Th	7:10 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,574.82	\$257.48	83.89%	70%	Market/Competitive	\$180.24
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Youth and Adult Novice Tae Kwon Do	Youth and Adult Novice Tae Kwon Do	Th	7:10 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,574.82	\$257.48	139.82%	70%	Market/Competitive	\$180.24
Waukesha	yes	Youth Enrichment	Skill Based Activities-Beginner/Intermediate	Youth and Adult Novice Tae Kwon Do	Youth and Adult Novice Tae Kwon Do	Th	7:10 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$2,376.76	\$237.68	184.28%	70%	Market/Competitive	\$166.37

Waukesha	yes	Youth Enrichment	Skill Based Activities-Advanced/Competitive	Beginning Archery (with rental equipment)	Beginning Archery (with rental equipment)	Tu	4:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$785.20	\$157.04	29.04%	80%	Employ Exit Strategy	\$125.63
Waukesha	yes	Youth Enrichment	Skill Based Activities-Advanced/Competitive	Beginning Archery (with rental equipment)	Beginning Archery (with rental equipment)	M	5:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$785.20	\$157.04	35.66%	80%	Employ Exit Strategy	\$125.63
Waukesha	yes	Youth Enrichment	Skill Based Activities-Advanced/Competitive	Beginning Archery (without rental equipment)	Beginning Archery (without rental equipment)	M	5:30 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$157.04	\$157.04	31.84%	80%	Employ Exit Strategy	\$125.63
Waukesha	yes	Youth Enrichment	Special Events	Kiddie Klassic	Kiddie Klassic	Su	5:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$294.45	\$29.45	29.89%	85%	Employ Exit Strategy	\$25.03
Waukesha	yes	Youth Enrichment	Special Events	Kiddie Klassic	Kiddie Klassic	Su	5:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$294.45	\$29.45	30.57%	85%	Employ Exit Strategy	\$25.03
Waukesha	yes	Youth Enrichment	Special Events	Kiddie Klassic	Kiddie Klassic	Su	5:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$294.45	\$29.45	32.26%	85%	Employ Exit Strategy	\$25.03
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Banting	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Banting	Leaders in Training Track 1 - Banting	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	255.80%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Buchner	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Buchner	Leaders in Training Track 1 - Buchner	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	198.37%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Fox River Parkway South	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Fox River Parkway South	Leaders in Training Track 1 - Fox River Parkway South	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	229.70%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Lowell	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Lowell	Leaders in Training Track 1 - Lowell	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	172.27%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Merrill Crest	Leaders in Training Track 1 - Merrill Crest	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	344.53%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Merrill Crest	Leaders in Training Track 1 - Merrill Crest	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	229.70%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Pebble Valley	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Pebble Valley	Leaders in Training Track 1 - Pebble Valley	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	229.70%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Rivers Crossing	Leaders in Training Track 1 - Rivers Crossing	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	344.53%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Rivers Crossing	Leaders in Training Track 1 - Rivers Crossing	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	57.42%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Saratoga	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Saratoga	Leaders in Training Track 1 - Saratoga	M	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$76.62	\$25.54	1.31%	50%	Market/Competitive	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Sentinel	Leaders in Training Track 1 - Sentinel	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Sentinel	Leaders in Training Track 1 - Sentinel	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	1.31%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Summit View	Leaders in Training Track 1 - Summit View	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	172.27%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 1 - Summit View	Leaders in Training Track 1 - Summit View	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	57.42%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Banting	Leaders in Training Track 2 - Banting	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	250.57%	50%	Employ Exit Strategy	\$12.77

Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Banting	Leaders in Training Track 2 - Banting	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	20.10%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Buchner	Leaders in Training Track 2 - Buchner	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	422.84%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Buchner	Leaders in Training Track 2 - Buchner	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	140.95%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Fox River Parkway South	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Fox River Parkway South	Leaders in Training Track 2 - Fox River Parkway South	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	114.85%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Lowell	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Lowell	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	1.31%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Merrill Crest	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Merrill Crest	Leaders in Training Track 2 - Merrill Crest	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	229.70%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Pebble Valley	Leaders in Training Track 2 - Pebble Valley	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	344.53%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Pebble Valley	Leaders in Training Track 2 - Pebble Valley	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	103.62%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Rivers Crossing	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Rivers Crossing	Leaders in Training Track 2 - Rivers Crossing	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	275.90%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Saratoga	Leaders in Training Track 2 - Saratoga	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Saratoga	Leaders in Training Track 2 - Saratoga	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	1.31%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Sentinel	Leaders in Training Track 2 - Sentinel	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Sentinel	Leaders in Training Track 2 - Sentinel	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	1.31%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Summit View	Cancelled	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$25.54	\$25.54	3.92%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	Leaders in Training Track 2 - Summit View	Leaders in Training Track 2 - Summit View	M	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$76.62	\$25.54	172.27%	50%	Employ Exit Strategy	\$12.77
Waukesha	yes	Youth Playground	Education Services	LIT - Fishing at Frame	Cancelled	F	11:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$23.41	\$23.41	4.27%	50%	Employ Exit Strategy	\$11.71
Waukesha	yes	Youth Playground	Education Services	LIT - Swimming at Horeb	LIT - Swimming at Horeb	F	11:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$23.41	\$23.41	64.07%	50%	Employ Exit Strategy	\$11.71
Waukesha	yes	Youth Playground	Education Services	LIT - Wisconsin State Fair	LIT - Wisconsin State Fair	F	11:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$23.41	\$23.41	119.59%	50%	Employ Exit Strategy	\$11.71
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Afternoon Friends	Afternoon Friends	M, Tu, W, Th	1:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$1,021.63	\$204.33	13.70%	70%	Employ Exit Strategy	\$143.03
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Grandview	Blast Ball (T-Ball Skill Development) - Grandview	Tu, Th	9:15 AM	Grandview	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$154.79	\$30.96	116.28%	70%	Employ Exit Strategy	\$21.67
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Grandview	Blast Ball (T-Ball Skill Development) - Grandview	Tu, Th	10:15 AM	Grandview	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$231.41	\$28.93	264.46%	70%	Employ Exit Strategy	\$20.25
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Grandview	Blast Ball (T-Ball Skill Development) - Grandview	W	5:30 PM	Grandview	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$231.41	\$28.93	267.57%	70%	Employ Exit Strategy	\$20.25

Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Grandview	Cancelled	Tu, Th	10:15 AM	Grandview	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$52.63	\$52.63	1.90%	70%	Market/Competitive	\$36.84
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Roberta	Blast Ball (T-Ball Skill Development) - Roberta	Tu, Th	5:30 PM	Roberta	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$240.50	\$30.06	261.96%	70%	Employ Exit Strategy	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Roberta	Blast Ball (T-Ball Skill Development) - Roberta	Tu, Th	9:15 AM	Roberta	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$240.50	\$30.06	269.44%	70%	Employ Exit Strategy	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Blast Ball (T-Ball Skill Development) - Roberta	Blast Ball (T-Ball Skill Development) - Roberta	W	5:30 PM	Roberta	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$240.50	\$30.06	291.89%	70%	Employ Exit Strategy	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Buchner - A Day at the Beach! Field Trip	Buchner - A Day at the Beach! Field Trip	F	9:55 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$143.67	\$28.73	62.65%	70%	Market/Competitive	\$20.11
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Buchner - All-Star Dance Field Trip	Buchner - All-Star Dance Field Trip	F	12:50 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$65.63	\$13.13	91.43%	70%	Market/Competitive	\$9.19
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Buchner - Kids Day at Lowell Park Field Trip	Buchner - Kids Day at Lowell Park Field Trip	F	10:45 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$83.72	\$20.93	78.84%	70%	Market/Competitive	\$14.65
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Buchner - Little A-Merrick-A Amusement Park Field Trip	Buchner - Little A-Merrick-A Amusement Park Field Trip	F	10:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$25.19	\$25.19	825.82%	70%	Market/Competitive	\$17.63
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Buchner - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Buchner - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	F	11:35 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$121.32	\$20.22	150.02%	70%	Market/Competitive	\$14.15
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Buchner - Waukesha Skateland/Buchner Swim Field Trip	Buchner - Waukesha Skateland/Buchner Swim Field Trip	F	9:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$166.01	\$27.67	92.76%	70%	Market/Competitive	\$19.37
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Fox River South - A Day at the Beach! Field Trip	Cancelled	F	10:10 AM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$26.96	\$26.96	3.71%	70%	Employ Exit Strategy	\$18.87
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Fox River South - All-Star Dance Field Trip	Cancelled	F	12:35 PM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$15.25	\$15.25	6.56%	70%	Employ Exit Strategy	\$10.68
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Fox River South - Kids Day at Lowell Park Field Trip	Cancelled	F	10:35 AM	Offsite	Weak	Weak	Weak	Weak	Employ Exit Strategy	\$21.64	\$21.64	4.62%	70%	Employ Exit Strategy	\$15.15
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Fox River South - Little A-Merrick-A Amusement Park Field Trip	Fox River South - Little A-Merrick-A Amusement Park Field Trip	F	10:15 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$25.19	\$25.19	103.23%	70%	Market/Competitive	\$17.63
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Fox River South - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Cancelled	F	11:35 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$20.58	\$20.58	4.86%	70%	Market/Competitive	\$14.40
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Fox River South - Waukesha Skateland/Buchner Swim Field Trip	Cancelled	F	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$27.67	\$27.67	3.61%	70%	Employ Exit Strategy	\$19.37
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Merrill Crest - A Day at the Beach! Field Trip	Merrill Crest - A Day at the Beach! Field Trip	F	9:55 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$29.44	\$29.44	611.33%	70%	Market/Competitive	\$20.61
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Merrill Crest - All-Star Dance Field Trip	Merrill Crest - All-Star Dance Field Trip	F	12:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$13.84	\$13.84	361.40%	70%	Market/Competitive	\$9.68

Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Merrill Crest - Kids Day at Lowell Park Field Trip	Merrill Crest - Kids Day at Lowell Park Field Trip	F	10:45 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$20.22	\$20.22	474.76%	70%	Market/Competitive	\$14.15
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Merrill Crest - Little A-Merrick-A Amusement Park Field Trip	Merrill Crest - Little A-Merrick-A Amusement Park Field Trip	F	10:20 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$201.49	\$25.19	206.47%	70%	Market/Competitive	\$17.63
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Merrill Crest - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Merrill Crest - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	F	11:35 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$63.85	\$21.28	366.47%	70%	Market/Competitive	\$14.90
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Merrill Crest - Waukesha Skateland/Buchner Swim Field Trip	Merrill Crest - Waukesha Skateland/Buchner Swim Field Trip	F	8:50 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$119.19	\$29.80	276.87%	70%	Market/Competitive	\$20.86
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Pebble Valley - A Day at the Beach! Field Trip	Pebble Valley - A Day at the Beach! Field Trip	F	9:45 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$30.86	\$30.86	145.81%	70%	Market/Competitive	\$21.60
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Pebble Valley - All-Star Dance Field Trip	Pebble Valley - All-Star Dance Field Trip	F	12:25 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$66.69	\$16.67	59.98%	70%	Market/Competitive	\$11.67
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Pebble Valley - Kids Day at Lowell Park Field Trip	Pebble Valley - Kids Day at Lowell Park Field Trip	F	10:35 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$21.64	\$21.64	110.91%	70%	Market/Competitive	\$15.15
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Pebble Valley - Little A-Merrick-A Amusement Park Field Trip	Pebble Valley - Little A-Merrick-A Amusement Park Field Trip	F	10:35 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$23.06	\$23.06	338.27%	70%	Market/Competitive	\$16.14
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Pebble Valley - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Pebble Valley - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	F	11:20 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$64.92	\$21.64	160.21%	70%	Market/Competitive	\$15.15
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Pebble Valley - Waukesha Skateland/Buchner Swim Field Trip	Pebble Valley - Waukesha Skateland/Buchner Swim Field Trip	F	9:10 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$178.78	\$29.80	86.14%	70%	Market/Competitive	\$20.86
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Playgrounds - Buchner Park	Playgrounds - Buchner Park	M, Tu, W, Th	12:00 PM	Buchner	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$9,184.67	\$765.39	17.90%	70%	Market/Competitive	\$535.77
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Playgrounds - Fox River Parkway South	Cancelled	M, Tu, W, Th	12:00 PM	Fox River Pkwy South	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,066.90	\$1,066.90	0.09%	70%	Market/Competitive	\$746.83
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Playgrounds - Merrill Crest Park	Playgrounds - Merrill Crest Park	M, Tu, W, Th	12:00 PM	Merrill Crest	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$8,388.27	\$699.02	18.88%	70%	Market/Competitive	\$489.32
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Playgrounds - Pebble Valley Park	Playgrounds - Pebble Valley Park	M, Tu, W, Th	12:00 PM	Pebble Valley	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$8,993.02	\$749.42	11.40%	70%	Market/Competitive	\$524.59
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Playgrounds - Saratoga	Playgrounds - Saratoga	M, Tu, W, Th	12:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$8,172.97	\$681.08	0.01%	70%	Market/Competitive	\$476.76
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Playgrounds - Sentinel Park	Playgrounds - Sentinel Park	M, Tu, W, Th	12:00 PM	Sentinel	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$803.71	\$803.71	5.97%	70%	Market/Competitive	\$562.60

Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Sentinel - A Day at the Beach! Field Trip	Sentinel - A Day at the Beach! Field Trip	F	10:00 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$567.57	\$28.38	0.18%	70%	Market/Co mpetitive	\$19.86
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Sentinel - All-Star Dance Field Trip	Sentinel - All-Star Dance Field Trip	F	12:45 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$415.03	\$13.83	0.24%	70%	Market/Co mpetitive	\$9.68
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Sentinel - Kids Day at Lowell Park Field Trip	Sentinel - Kids Day at Lowell Park Field Trip	F	10:45 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$606.59	\$20.22	0.16%	70%	Market/Co mpetitive	\$14.15
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Sentinel - Little A- Merrick-A Amusement Park Field Trip	Sentinel - Little A- Merrick-A Amusement Park Field Trip	F	10:25 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$713	\$23.77	0.14%	70%	Market/Co mpetitive	\$16.64
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Sentinel - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Sentinel - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	F	11:45 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$574.66	\$19.16	0.17%	70%	Market/Co mpetitive	\$13.41
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Sentinel - Waukesha Skateland/Buchner Swim Field Trip	Sentinel - Waukesha Skateland/Buchner Swim Field Trip	F	9:10 AM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$840.71	\$28.02	0.12%	70%	Market/Co mpetitive	\$19.62
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Grandview	Soccer Stars - Grandview	Tu, Th	6:30 PM	Grandvie w	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$231.41	\$28.93	272.24%	70%	Market/Co mpetitive	\$20.25
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Grandview	Soccer Stars - Grandview	Tu, Th	5:30 PM	Grandvie w	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$231.41	\$28.93	303.35%	70%	Market/Co mpetitive	\$20.25
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Grandview	Soccer Stars - Grandview	W	6:30 PM	Grandvie w	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$231.41	\$28.93	280.02%	70%	Market/Co mpetitive	\$20.25
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Grandview	Soccer Stars - Grandview	W	9:15 AM	Grandvie w	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$231.41	\$28.93	280.02%	70%	Market/Co mpetitive	\$20.25
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Roberta	Soccer Stars - Roberta	Tu, Th	6:30 PM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$61.72	\$61.72	58.33%	70%	Market/Co mpetitive	\$43.20
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Roberta	Soccer Stars - Roberta	Tu, Th	5:30 PM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$240.50	\$30.06	164.66%	70%	Market/Co mpetitive	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Roberta	Soccer Stars - Roberta	Tu, Th	10:15 AM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$240.50	\$30.06	182.62%	70%	Market/Co mpetitive	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Soccer Stars - Roberta	Soccer Stars - Roberta	Tu, Th	9:15 AM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$240.50	\$30.06	284.41%	70%	Market/Co mpetitive	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Start Smart Sports Development - Grandview Park	Cancelled	Tu, Th	9:15 AM	Grandvie w	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$52.63	\$52.63	1.90%	70%	Market/Co mpetitive	\$36.84
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Start Smart Sports Development - Grandview Park	Start Smart Sports Development - Grandview Park	W	10:15 AM	Grandvie w	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$231.41	\$28.93	171.12%	70%	Market/Co mpetitive	\$20.25
Waukesha	yes	Youth Playground	Skill Based Activities- Beginner/Intermediate	Start Smart Sports Development - Roberta Park	Cancelled	Tu, Th	10:15 AM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$61.72	\$61.72	1.62%	70%	Market/Co mpetitive	\$43.20

Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Start Smart Sports Development - Roberta Park	Start Smart Sports Development - Roberta Park	Tu, Th	6:30 PM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$112.80	\$37.60	95.75%	70%	Market/Competitive	\$26.32
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Start Smart Sports Development - Roberta Park	Start Smart Sports Development - Roberta Park	W	6:30 PM	Roberta	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$240.50	\$30.06	218.55%	70%	Market/Competitive	\$21.04
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Summer Friends - Buchner Park	Summer Friends - Buchner Park	Tu, Th	9:30 AM	Buchner	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$433.45	\$61.92	58.14%	70%	Employ Exit Strategy	\$43.34
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Summer Friends - Buchner Park	Summer Friends - Buchner Park	Tu, Th	9:30 AM	Buchner	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$484.53	\$60.57	74.30%	70%	Employ Exit Strategy	\$42.40
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Summer Friends - David's Park	Summer Friends - David's Park	Tu, Th	9:30 AM	David's	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$506.70	\$63.34	149.20%	70%	Employ Exit Strategy	\$44.34
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Summer Friends - David's Park	Summer Friends - David's Park	Tu, Th	9:30 AM	David's	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$506.70	\$63.34	166.96%	70%	Employ Exit Strategy	\$44.34
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Wee Friends	Wee Friends	M, W	9:30 AM	David's	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$253.35	\$31.67	115.10%	70%	Employ Exit Strategy	\$22.17
Waukesha	yes	Youth Playground	Skill Based Activities-Beginner/Intermediate	Wee Friends	Wee Friends	M, W	9:30 AM	David's	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$253.35	\$31.67	156.31%	70%	Employ Exit Strategy	\$22.17
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 1st-2nd Grade Boys	Soccer 1st-2nd Grade Boys	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	635.75%	70%	Market/Cost Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 1st-2nd Grade Boys	Soccer 1st-2nd Grade Boys	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,086.75	\$27.82	258.02%	70%	Market/Cost Recovery	\$19.48
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 1st-2nd Grade Girls	Soccer 1st-2nd Grade Girls	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	496.62%	70%	Market/Cost Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 1st-2nd Grade Girls	Soccer 1st-2nd Grade Girls	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	604.48%	70%	Market/Cost Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 3rd-4th Grade Boys	Soccer 3rd-4th Grade Boys	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	456.36%	70%	Market/Cost Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 3rd-4th Grade Boys	Soccer 3rd-4th Grade Boys	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	597.19%	70%	Market/Cost Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 3rd-4th Grade Girls	Soccer 3rd-4th Grade Girls	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,086.75	\$27.82	256.22%	70%	Market/Cost Recovery	\$19.48
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 3rd-4th Grade Girls	Soccer 3rd-4th Grade Girls	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,086.75	\$27.82	242.99%	70%	Market/Cost Recovery	\$19.48
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 4K-K Co-Ed	Soccer 4K-K Co-Ed	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	662.27%	70%	Market/Cost Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 4K-K Co-Ed	Soccer 4K-K Co-Ed	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$2,086.75	\$27.82	290.48%	70%	Market/Cost Recovery	\$19.48
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 5th-6th Grade Boys	Soccer 5th-6th Grade Boys	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$700.38	\$28.02	447.14%	70%	Market/Competitive	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities-Beginner/Intermediate	Soccer 5th-6th Grade Co-Ed	Soccer 5th-6th Grade Co-Ed	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	540.42%	70%	Market/Cost Recovery	\$19.61

Waukesha	yes	Youth Soccer	Skill Based Activities- Beginner/Intermediate	Soccer 5th-6th Grade Girls	Soccer 5th-6th Grade Girls	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Weak	Invest to Increase Market Share	\$700.38	\$28.02	423.60%	70%	Market/Cos t Recovery	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities- Beginner/Intermediate	Soccer 7th-9th Grade Co-Ed	Soccer 7th-9th Grade Co-Ed	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$700.38	\$28.02	433.21%	70%	Market/Co mpetitive	\$19.61
Waukesha	yes	Youth Soccer	Skill Based Activities- Beginner/Intermediate	Soccer 7th-9th Grade Co-Ed	Soccer 7th-9th Grade Co-Ed	Sa	9:00 AM	Mindiola	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$700.38	\$28.02	385.82%	70%	Market/Co mpetitive	\$19.61
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Pitching Class	Cancelled	M	6:30 PM	SRC	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	\$59.98	\$59.98	1.67%	70%	Market/Co mpetitive	\$41.98
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball - Defense - 3rd-5th Grade	Softball - Defense - 3rd- 5th Grade	Su	3:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$134.61	\$33.65	263.72%	70%	Market/Co mpetitive	\$23.56
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball - Defense - 6th-10th Grade	Softball - Defense - 6th- 10th Grade	Su	4:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$161.53	\$40.38	160.96%	70%	Market/Co mpetitive	\$28.27
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball - Hitting - 3rd- 5th Grade	Softball - Hitting - 3rd- 5th Grade	Su	3:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$134.61	\$33.65	315.72%	70%	Market/Co mpetitive	\$23.56
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball - Hitting - 6th- 10th Grade	Softball - Hitting - 6th- 10th Grade	Su	4:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$161.53	\$40.38	160.96%	70%	Market/Co mpetitive	\$28.27
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball-Friendly Pitch 1st-2nd Grade	Softball-Friendly Pitch 1st-2nd Grade	M	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,380.88	\$38.36	164.10%	70%	Market/Co mpetitive	\$26.85
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball-Modified Fastpitch - 5th-6th Grade	Softball-Modified Fastpitch - 5th-6th Grade	W	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,380.88	\$38.36	215.29%	70%	Market/Co mpetitive	\$26.85
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball-Modified Fastpitch - 7th-10th Grade	Softball-Modified Fastpitch - 7th-10th Grade	M	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,380.88	\$38.36	147.58%	70%	Market/Co mpetitive	\$26.85
Waukesha	yes	Youth Softball	Skill Based Activities- Beginner/Intermediate	Softball-Slo Pitch 3rd- 4th Grade	Softball-Slo Pitch 3rd- 4th Grade	W	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,380.88	\$38.36	166.77%	70%	Market/Co mpetitive	\$26.85
Waukesha	yes	Youth Softball	Skill Based Activities- Advanced/Competitive	Catching Class	Cancelled	M	6:30 PM	SRC	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	\$59.98	\$59.98	1.67%	80%	Market/Co mpetitive	\$47.98
Waukesha	yes	Youth Softball	Skill Based Activities- Advanced/Competitive	Fast-Pitch Softball Clinic	Fast-Pitch Softball Clinic	M	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$159.04	\$26.51	216.30%	80%	Market/Co mpetitive	\$21.21
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Basketball 101	Basketball 101	Sa	12:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$370.07	\$61.68	155.65%	70%	Market/Co mpetitive	\$43.17
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Basketball 101	Basketball 101	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$370.07	\$61.68	212.93%	70%	Market/Co mpetitive	\$43.17
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Dribble Dribble 101	Cancelled	Sa	1:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$98.41	\$98.41	1.02%	70%	Market/Co mpetitive	\$68.88

Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Dribble Dribble 101	Cancelled	Sa	12:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$98.41	\$98.41	1.02%	70%	Market/Competitive	\$68.88
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Fundamentals of Basketball	Cancelled	Sa	12:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$98.41	\$98.41	1.02%	70%	Market/Competitive	\$68.88
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Fundamentals of Basketball	Cancelled	Sa	1:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$98.41	\$98.41	1.02%	70%	Market/Competitive	\$68.88
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Fundamentals of Basketball	Fundamentals of Basketball	Sa	12:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$207.07	\$69.02	79.20%	70%	Market/Competitive	\$48.32
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Fundamentals of Basketball	Fundamentals of Basketball	Sa	1:15 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$315.74	\$63.15	85.13%	70%	Market/Competitive	\$44.20
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Cancelled	Th	6:00 PM	WRO Youth Sports	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$125.87	\$125.87	0.79%	70%	Employ Exit Strategy	\$88.11
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Cancelled	Tu	9:00 AM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$125.87	\$125.87	0.79%	70%	Market/Competitive	\$88.11
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Cancelled	Tu	10:00 AM	WRO Youth Sports	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$125.87	\$125.87	0.79%	70%	Employ Exit Strategy	\$88.11
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Lacrosse - Youth	M	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$543.33	\$90.55	33.13%	70%	Market/Competitive	\$63.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Lacrosse - Youth	M	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$543.33	\$90.55	52.45%	70%	Market/Competitive	\$63.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Lacrosse - Youth	M	6:00 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$578.64	\$96.44	59.62%	70%	Market/Competitive	\$67.51
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Lacrosse - Youth	Lacrosse - Youth	M	6:00 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$578.64	\$96.44	69.99%	70%	Market/Competitive	\$67.51
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Principles of Dribbling I	Principles of Dribbling I	Sa	1:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$370.07	\$61.68	129.71%	70%	Market/Competitive	\$43.17
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Principles of Dribbling I	Principles of Dribbling I	Sa	12:00 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$370.07	\$61.68	90.79%	70%	Market/Competitive	\$43.17
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Principles of Dribbling II	Cancelled	Tu	5:25 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$87.47	\$87.47	1.14%	70%	Market/Competitive	\$61.23
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Principles of Dribbling II	Cancelled	Th	5:25 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$87.47	\$87.47	1.14%	70%	Market/Competitive	\$61.23
Waukesha	yes	Youth Sports/Camps	Skill Based Activities-Beginner/Intermediate	Sports of Sorts	Cancelled	Tu	4:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.61	\$147.61	0.68%	70%	Market/Competitive	\$103.33

Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts	Cancelled	Tu	4:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.61	\$147.61	0.68%	70%	Market/Competitive	\$103.33
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts	Cancelled	Th	4:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.61	\$147.61	0.68%	70%	Market/Competitive	\$103.33
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts	Cancelled	Th	4:30 PM	SRC	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$147.61	\$147.61	0.68%	70%	Market/Competitive	\$103.33
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts - S.O.S.	Cancelled	M	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$108.67	\$108.67	0.92%	70%	Market/Competitive	\$76.07
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts - S.O.S.	Cancelled	Th	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$108.67	\$108.67	0.92%	70%	Market/Competitive	\$76.07
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts - S.O.S.	Cancelled	Th	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$90.56	\$90.56	1.10%	70%	Market/Competitive	\$63.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts - S.O.S.	Cancelled	Th	6:00 PM	Offsite	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$90.56	\$90.56	1.10%	70%	Market/Competitive	\$63.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Beginner/Intermediate	Sports of Sorts - S.O.S.	Sports of Sorts - S.O.S.	M	6:00 PM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$543.33	\$90.55	51.41%	70%	Employ Exit Strategy	\$63.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Advanced/Competitive	British Soccer Camp First Kicks	British Soccer Camp First Kicks	M, Tu, W, Th, F	9:00 AM	Lowell	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	\$282.71	\$94.24	95.51%	80%	Market/Competitive	\$75.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Advanced/Competitive	British Soccer Camp First Kicks	British Soccer Camp First Kicks	M, Tu, W, Th, F	1:00 PM	Lowell	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$282.71	\$94.24	70.74%	80%	Market/Competitive	\$75.39
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Advanced/Competitive	British Soccer Camp Half Day	British Soccer Camp Half Day	M, Tu, W, Th, F	1:00 PM	Lowell	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2,206.43	\$275.80	51.12%	80%	Employ Exit Strategy	\$220.64
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Advanced/Competitive	British Soccer Camp Half Day	British Soccer Camp Half Day	M, Tu, W, Th, F	9:00 AM	Lowell	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$2,206.43	\$275.80	81.04%	80%	Employ Exit Strategy	\$220.64
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Advanced/Competitive	British Soccer Camp Mini Soccer	British Soccer Camp Mini Soccer	M, Tu, W, Th, F	10:00 AM	Lowell	Strong	Weak	Weak	Strong	Employ Exit Strategy	\$203.20	\$203.20	59.06%	80%	Employ Exit Strategy	\$162.56
Waukesha	yes	Youth Sports/Camps	Skill Based Activities- Advanced/Competitive	British Soccer Camp Mini Soccer	British Soccer Camp Mini Soccer	M, Tu, W, Th, F	2:00 PM	Lowell	Strong	Weak	Weak	Strong	Employ Exit Strategy	\$203.20	\$203.20	59.06%	80%	Employ Exit Strategy	\$162.56
Waukesha	yes	Youth Sports/Camps	Special Events	Cops and Bobbers	Cops and Bobbers	W	9:00 AM	Offsite	Strong	Weak	Strong	Strong	Employ Exit Strategy	\$434.66	\$54.33	0.23%	85%	Employ Exit Strategy	\$46.18
Waukesha	yes	Youth T-Ball	Skill Based Activities- Beginner/Intermediate	T-Ball League 4K-K Co-Ed	T-Ball League 4K-K Co-Ed	Th	5:30 PM	WRO Youth Sports Complex	Strong	Strong	Strong	Strong	Invest to Retain Market Share	\$1,281.15	\$32.03	\$29.45%	70%	Market/Competitive	\$22.42

Service Category	Community Events	Drop-in Monitored Access	Education Services	Skill Based Activities-Advanced/Competitive	Skill Based Activities-Beginner/Intermediate	Special Events	Specialized Services
Adult Basketball				10			
Adult Enrichment			33	3	181		
Adult Football				7			
Adult Kickball				12			
Adult Softball				198			
Banting Before/Afterschool			2094				
Bethesda Before/Afterschool			859				
Buchner Pool Programs			19		364	6	
Carl Zach Cycling Classic	3000						
Civic Band	400						
Cool School Summer Programs			298		715		
Dance Programs					63		
Family Programs				41	2	82	
Fitness				319	989		
Golf				3	94		
Hawthorne Before/Afterschool			2203				
Heyer Before/Afterschool			421				
Homeschool Program			84				
Howl-O-Ween	325						
HSAC Programs					678		
JanBoree	8000						
July 4th Fireworks	10,000						
July 4th Parade	10,000						
Music in the Parks	1034						
Offsite Programs					204		
Older Adult Enrichment		77			662	92	
Older Adult Fitness		1		333	1254		
Operation Honor	300						
Prairie Before/Afterschool			619				
Preschool Programs			317		644		
Randall Before/Afterschool			1520				
Saratoga Before/Afterschool			352		229		
Tag Rugby					79		
Teen Programs			93	7			
Tennis					365		
Trips							1211
Youth Baseball					217		
Youth Enrichment				16	578	47	
Youth Playground			111		950		
Youth Soccer					900		
Youth Softball				9	197		
Youth Sports/Camps				28	116	17	
Youth T-Ball					119		

Scenario - Related Client	Service Category	Is record Complete	Facility Category	Facility Service Area	Facility Type	Facility Activity Area	Facility Unit	Alignmen t w/Purpos e	Financial Viability	Target Market Position	Competitive Position	Service Delivery Strategy	Pricing Strategy	Total Expense per Unit	Cost Recovery Goal %	Pricing @ CR Goal (or actual fee if higher than fee @ CR goal)
Waukesha	Rentals	yes	Buildings	Aviation	Multipurpose	Kathryn Muehl	Room	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$47.57	100%	\$47.57
Waukesha	Rentals	yes	Buildings	Aviation	Multipurpose	Large Conf	Room	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$14.87	100%	\$14.87
Waukesha	Rentals	yes	Buildings	Aviation	Multipurpose	Large Lunch	Room	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$29.73	100%	\$29.73
Waukesha	Rentals	yes	Buildings	Aviation	Multipurpose	Small Conf	Room	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$5.95	100%	\$5.95
Waukesha	Rentals	yes	Buildings	Aviation	Multipurpose	Small Lunch	Room	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$11.89	100%	\$11.89
Waukesha	Rentals	yes	Parks	Banting	Athletic Fields	Baseball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.34	100%	\$20
Waukesha	Rentals	yes	Parks	Banting	Athletic Fields	Softball	Diamond	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$0.37	100%	\$13
Waukesha	Rentals	yes	Parks	Banting	Courts	Pickleball	Court	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$0.07	100%	\$5
Waukesha	Rentals	yes	Parks	Banting	Courts	Tennis	Court	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.07	100%	\$5
Waukesha	Rentals	yes	Parks	Banting	Open Spaces	General Rental	Acre	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$3.75	100%	\$18
Waukesha	Rentals	yes	Parks	Banting	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$3.75	100%	\$120
Waukesha	Rentals	yes	Parks	Bethesda	Courts	Tennis	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.04	100%	\$5
Waukesha	Rentals	yes	Parks	Bethesda	Riverwalk	Paved	Trail	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$1.47	100%	\$1.47

Waukesha	Rentals	yes	Parks	Bethesda	Shelters	Picnic	Shelter- elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$2.44	100%	\$280
Waukesha	Rentals	yes	Parks	Buchner	Athletic Fields	Softball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.51	100%	\$20
Waukesha	Rentals	yes	Parks	Buchner	Courts	Volleyball	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitiv e	\$0.30	100%	\$10
Waukesha	Rentals	yes	Parks	Buchner	Ice Rinks	Ice Skating	Rink	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$1.26	100%	\$1.26
Waukesha	Rentals	yes	Parks	Buchner	Open Spaces	General Rental	Acre	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitiv e	\$5.06	100%	\$18
Waukesha	Rentals	yes	Parks	Buchner	Shelters	Picnic	Shelter- elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$6.32	100%	\$280
Waukesha	Rentals	yes	Parks	Buchner	Sports Complexes	Tennis	Court	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.10	100%	\$5
Waukesha	Rentals	yes	Outdoor Pools	Buchner Pool	Swimming Pools	Deck	Deck	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$243.34	100%	\$294
Waukesha	Rentals	yes	Outdoor Pools	Buchner Pool	Swimming Pools	Diving	Diving	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.69	100%	\$1
Waukesha	Rentals	yes	Outdoor Pools	Buchner Pool	Swimming Pools	Lap	Lap	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$1.38	100%	\$1.38
Waukesha	Rentals	yes	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	Lesson Area	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$2.76	100%	\$2.76
Waukesha	Rentals	yes	Parks	Cutler	Open Spaces	General Rental	Acre	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitiv e	\$6.34	100%	\$18
Waukesha	Rentals	yes	Parks	Cutler	Special Areas	Les Paul Performance Center	Stage	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitiv e	\$7.93	100%	\$60
Waukesha	Rentals	yes	Parks	David's	Athletic Fields	Soccer	Field	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitiv e	\$0.90	100%	\$18

Waukesha	Rentals	yes	Parks	David's	Athletic Fields	Softball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.82	100%	\$13
Waukesha	Rentals	yes	Parks	David's	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$8.17	100%	\$100
Waukesha	Rentals	yes	Parks	Dopp	Athletic Fields	Softball	Diamond	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.37	100%	\$13
Waukesha	Rentals	yes	Parks	Dopp	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$3.75	100%	\$120
Waukesha	Rentals	yes	Buildings	EB Shurts	Multipurpose	EB Shurts	Room	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$3.18	100%	\$60
Waukesha	Rentals	yes	Buildings	EB Shurts	Multipurpose	School Area	Room	Weak	Weak	Weak	Weak	Employ Exit Strategy	Employ Exit Strategy	\$1.32	100%	\$1.32
Waukesha	Rentals	yes	Buildings	EB Shurts	Open Spaces	General Rental	Acre	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$5.30	100%	\$18
Waukesha	Rentals	yes	Parks	Fox River Pkwy North	Shelters	Picnic	Shelter-elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$7.57	100%	\$120
Waukesha	Rentals	yes	Parks	Fox River Pkwy South	Athletic Fields	Softball	Diamond	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$0.24	100%	\$13
Waukesha	Rentals	yes	Parks	Fox River Pkwy South	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$2.41	100%	\$100
Waukesha	Rentals	yes	Parks	Fox River Sanc	Fox River Trail	Paved	Trail	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$2.13	100%	\$2.13
Waukesha	Rentals	yes	Parks	Frame	Athletic Fields	Baseball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$3.54	100%	\$39
Waukesha	Rentals	yes	Parks	Frame	Courts	Volleyball	Court	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$2.36	100%	\$10
Waukesha	Rentals	yes	Parks	Frame	Open Spaces	Bocce	Lawn	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$6.30	100%	\$18
Waukesha	Rentals	yes	Parks	Frame	Open Spaces	General Rental	Acre	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$39.36	100%	\$39.36
Waukesha	Rentals	yes	Parks	Frame	Riverwalk	Paved	Trail	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$39.36	100%	\$39.36
Waukesha	Rentals	yes	Parks	Frame	Shelters	Picnic	Shelter-elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$49.20	100%	\$280
Waukesha	Rentals	yes	Parks	Frame	Special Areas	Amptheater	Stage	Strong	Weak	Strong	Strong	Employ Exit Strategy	Employ Exit Strategy	\$49.20	100%	\$150

Waukesha	Rentals	yes	Parks	Frame	Special Areas	Dock	Pier	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$4.92	100%	\$65
Waukesha	Rentals	yes	Parks	Frame	Special Areas	Formal Garden	Area	Strong	Weak	Strong	Strong	Employ Exit Strategy	Employ Exit Strategy	\$9.84	100%	\$120
Waukesha	Rentals	yes	Parks	Grandview	Athletic Fields	Baseball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.41	100%	\$20
Waukesha	Rentals	yes	Parks	Grandview	Athletic Fields	T-Ball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.45	100%	\$13
Waukesha	Rentals	yes	Parks	Grandview	Courts	Tennis	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.09	100%	\$5
Waukesha	Rentals	yes	Parks	Grandview	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$4.52	100%	\$120
Waukesha	Rentals	yes	Parks	Grede	Riverwalk	Paved	Trail	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$0.09	100%	\$1
Waukesha	Rentals	yes	Parks	Heyer	Athletic Fields	Soccer	Field	Strong	Strong	Strong	Weak	Invest to Increase Market Share	Market/Cost Recovery	\$2.13	100%	\$18
Waukesha	Rentals	yes	Parks	Heyer	Open Spaces	General Rental	Acre	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$19.38	100%	\$19.38
Waukesha	Rentals	yes	Parks	Heyer	Shelters	Picnic	Shelter	Strong	Weak	Strong	Strong	Employ Exit Strategy	Employ Exit Strategy	\$19.38	100%	\$120
Waukesha	Rentals	yes	Parks	Heyer	Sports Complexes	Tennis	Court	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$0.39	100%	\$5
Waukesha	Rentals	yes	Parks	Hillcrest	Shooting Range	Bunk House	Range	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.59	100%	\$1
Waukesha	Rentals	yes	Parks	Horeb	Shelters	Picnic	Shelter-elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$6.46	100%	\$280
Waukesha	Rentals	yes	Parks	Horeb	Special Areas	Skate Park	Area	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$3.88	100%	\$3.88
Waukesha	Rentals	yes	Outdoor Pools	HSAC	Swimming Pools	Deck	Deck	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$126.79	100%	\$294
Waukesha	Rentals	yes	Outdoor Pools	HSAC	Swimming Pools	Diving	Well	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.43	100%	\$1
Waukesha	Rentals	yes	Outdoor Pools	HSAC	Swimming Pools	Lap	Lane	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.87	100%	\$1
Waukesha	Rentals	yes	Outdoor Pools	HSAC	Swimming Pools	Pool	Lesson Area	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$1.73	100%	\$1.73

Waukesha	Rentals	yes	Outdoor Pools	HSAC	Swimming Pools	Slide	Flume	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$126.79	100%	\$126.79
Waukesha	Rentals	yes	Parks	Lowell	Athletic Fields	Soccer	Field	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$2.21	100%	\$18
Waukesha	Rentals	yes	Parks	Lowell	Athletic Fields	Softball	Diamond	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$2.01	100%	\$13
Waukesha	Rentals	yes	Parks	Lowell	Courts	Tennis	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.40	100%	\$5
Waukesha	Rentals	yes	Parks	Lowell	Ice Rinks	Ice Skating	Rink	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$5.02	100%	\$5.02
Waukesha	Rentals	yes	Parks	Lowell	Shelters	Picnic	Shelter-elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$20.08	100%	\$120
Waukesha	Rentals	yes	Parks	Lowell	Sports Complexes	Tennis	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.40	100%	\$5
Waukesha	Rentals	yes	Parks	Lowell	Toboggan Runs	Sledding	Run	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$0.40	100%	\$113
Waukesha	Rentals	yes	Parks	Merrill Crest	Athletic Fields	Soccer	Field	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.15	100%	\$18
Waukesha	Rentals	yes	Parks	Merrill Crest	Athletic Fields	Softball	Diamond	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.13	100%	\$13
Waukesha	Rentals	yes	Parks	Merrill Crest	Athletic Fields	Volleyball	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.08	100%	\$10
Waukesha	Rentals	yes	Parks	Merrill Crest	Shelters	Picnic	Shelter-elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$1.35	100%	\$120
Waukesha	Rentals	yes	Parks	Mindiola	Sports Complexes	Soccer	Field	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$1.03	100%	\$18
Waukesha	Rentals	yes	Parks	Moorewood	Shelters	Picnic	Open Air	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$4.09	100%	\$35
Waukesha	Rentals	yes	Offsite	Offsite	Offsite	Offsite	Offsite	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$0	100%	\$1
Waukesha	Rentals	yes	Parks	Pebble Valley	Athletic Fields	Baseball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.46	100%	\$20

Waukesha	Rentals	yes	Parks	Pebble Valley	Athletic Fields	Soccer	Field	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.56	100%	\$18
Waukesha	Rentals	yes	Parks	Pebble Valley	Shelters	Picnic	Shelter	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$5.13	100%	\$100
Waukesha	Rentals	yes	Parks	Prairie	Athletic Fields	Baseball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.80	100%	\$20
Waukesha	Rentals	yes	Parks	Prairie	Athletic Fields	Football	Field	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.97	100%	\$18
Waukesha	Rentals	yes	Parks	Prairie	Athletic Fields	Softball	Diamond	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.88	100%	\$13
Waukesha	Rentals	yes	Parks	Prairie	Courts	Tennis	Court	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.18	100%	\$5
Waukesha	Rentals	yes	Parks	Prairie	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$8.85	100%	\$100
Waukesha	Rentals	yes	Parks	Preideman	Athletic Fields	Softball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.28	100%	\$13
Waukesha	Rentals	yes	Parks	Preideman	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$2.80	100%	\$100
Waukesha	Rentals	yes	Parks	River Valley	Shelters	Picnic	Shelter-elec	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$4.33	100%	\$120
Waukesha	Rentals	yes	Parks	Rivers Crossing	Athletic Fields	Soccer	Field	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$0.31	100%	\$18
Waukesha	Rentals	yes	Parks	Rivers Crossing	Open Spaces	General Rental	Acre	Strong	Strong	Strong	Strong	Invest to Retain Market Share	Market/Competitive	\$2.85	100%	\$18
Waukesha	Rentals	yes	Parks	Rivers Crossing	Shelters	Picnic	Shelter-elec	Strong	Weak	Strong	Strong	Employ Exit Strategy	Employ Exit Strategy	\$3.56	100%	\$280
Waukesha	Rentals	yes	Parks	Roberta	Athletic Fields	Softball	Diamond	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$0.60	100%	\$13
Waukesha	Rentals	yes	Parks	Roberta	Shelters	Picnic	Shelter-elec	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$6.03	100%	\$120
Waukesha	Rentals	yes	Buildings	Rotary	Multipurpose	Rotary	Room	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$5.86	100%	\$80

Waukesha	Rentals	yes	Parks	Saratoga	Sports Complexes	Softball	Diamond	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$9.09	100%	\$20
Waukesha	Rentals	yes	Parks	Sentinel	Shelters	Picnic	Open Air	Strong	Strong	Weak	Strong	Pursue Collaboration or Employ Exit Strategy	Market/Competitive	\$0.77	100%	\$35
Waukesha	Rentals	yes	Buildings	SRC	Multipurpose	Activity	Room	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$7.35	100%	\$80
Waukesha	Rentals	yes	Buildings	SRC	Multipurpose	Conference	Room	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.73	100%	\$25
Waukesha	Rentals	yes	Buildings	SRC	Multipurpose	Gym	Room	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$14.69	100%	\$90
Waukesha	Rentals	yes	Buildings	SRC	Multipurpose	Kitchen/Meeting	Room	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$0.73	100%	\$25
Waukesha	Rentals	yes	Buildings	SRC	Multipurpose	Riverview	Room	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$1.76	100%	\$35
Waukesha	Rentals	yes	Parks	Waukesha Springs	Athletic Fields	Softball	Diamond	Strong	Weak	Weak	Weak	Pursue Collaboration or Employ Exit Strategy	Market/Cost Recovery	\$0.71	100%	\$13
Waukesha	Rentals	yes	Parks	Waukesha Springs	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$7.08	100%	\$100
Waukesha	Rentals	yes	Parks	Woodfield	Shelters	Picnic	Shelter	Strong	Weak	Weak	Strong	Employ Exit Strategy	Employ Exit Strategy	\$5.67	100%	\$100
Waukesha	Rentals	yes	Parks	WRO Youth Sports Complex	Athletic Fields	Football	Field	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$7.06	100%	\$18
Waukesha	Rentals	yes	Parks	WRO Youth Sports Complex	Sports Complexes	Softball	Diamond	Strong	Strong	Weak	Weak	Pursue Collaboration or Invest to Increase Market Share	Market/Cost Recovery	\$6.42	100%	\$13

Service Category	To what degree do you believe this service ranks in comparison to similar or like services offered by competitors?	To what degree to which the agency has the quality physical resources/infrastructure necessary to meet or exceed customer expectations?	What competition exists from the public sector within the local trade area?	What competition exists from the public sector within the regional trade area?	What competition exists from the non-profit sector within the local trade area?	What competition exists from the non-profit sector within the regional trade area?	What competition exists from the private sector within the local trade area?	What competition exists from the private sector within the regional trade area?
Skill Based Activities-Advanced/Competitive	Competitor(s) and agency are similar in service quality	Significant quality resources	Several small to mid-sized competitors exist	More than one large/significant competitor exists	One small competitor exists	No competition	No competition	No competition
Skill Based Activities-Advanced/Competitive	Competitor(s) and agency are similar in service quality	Significant quality resources	Several small to mid-sized competitors exist	More than one large/significant competitor exists	One small competitor exists	No competition	No competition	No competition
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	Several small to mid-sized competitors exist	More than one large/significant competitor exists	No competition	One small competitor exists	Several small to mid-sized competitors exist	More than one large/significant competitor exists
Skill Based Activities-Advanced/Competitive								
Skill Based Activities-Advanced/Competitive	Agency exceeds competitor(s) in service quality	Maximum quality resources	No competition	No competition	No competition	No competition	Several small to mid-sized competitors exist	Several small to mid-sized competitors exist
Skill Based Activities-Advanced/Competitive	Agency exceeds competitor(s) in service quality	Significant quality resources	No competition	No competition	No competition	No competition	Several small to mid-sized competitors exist	Several small to mid-sized competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	No competition	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist

Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Maximum quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Significant quality resources	A few small competitors exist	A few small competitors exist	Several small to mid-sized competitors exist	Several small to mid-sized competitors exist	No competition	No competition
Skill Based Activities-Beginner/Intermediate	Competitor(s) and agency are similar in service quality	Significant quality resources	No competition	A few small competitors exist	No competition	No competition	No competition	No competition
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Significant quality resources	A few small competitors exist	A few small competitors exist	Several small to mid-sized competitors exist	Several small to mid-sized competitors exist	Several small to mid-sized competitors exist	Several small to mid-sized competitors exist
Education Services	Competitor(s) and agency are similar in service quality	Significant quality resources	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Education Services	Agency exceeds competitor(s) in service quality	Maximum quality resources	No competition	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Education Services	Agency exceeds competitor(s) in service quality	Maximum quality resources	No competition	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist	A few small competitors exist
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Advanced/Competitive	Competitor(s) and agency are similar in service quality	Significant quality resources	No competition	No competition	No competition	No competition	No competition	No competition

Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Significant quality resources	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Significant quality resources	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Significant quality resources	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate								
Skill Based Activities-Beginner/Intermediate	Agency exceeds competitor(s) in service quality	Significant quality resources	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists	More than one large/significant competitor exists
Community Events	Competitor(s) and agency are similar in service quality	Maximum quality resources	No competition	One small competitor exists	No competition	No competition	No competition	No competition
Community Events	Competitor(s) and agency are similar in service quality	Maximum quality resources	No competition	No competition	A few small competitors exist	A few small competitors exist	No competition	No competition

Skill Based Activities- Beginner/Intermediate	Competitor(s) and agency are similar in service quality	Significant quality resources	A few small competitors exist	A few small competitors exist	One small competitor exists	A few small competitors exist	No competition	No competition
Skill Based Activities- Beginner/Intermediate	Competitor(s) and agency are similar in service quality	Significant quality resources	A few small competitors exist	A few small competitors exist	One small competitor exists	A few small competitors exist	A few small competitors exist	A few small competitors exist

Service Category	Brochure Service Area	Activity Title	Course Title	Facility Category	Facility Service Area	Facility Type	Facility Activity Area	What community/customer issue/need/desire does the service have the capacity to address? Health and wellness (e.g., obesity, incidence of diabetes)	What community/customer issue/need/desire does the service have the capacity to address? Opportunities for underserved populations (e.g., low income persons, people with disabilities)	What community/customer issue/need/desire does the service have the capacity to address? Social engagement (e.g., isolated elderly)	What community/customer issue/need/desire does the service have the capacity to address? Economic interests	What community/customer issue/need/desire does the service have the capacity to address? Environmental sustainability
Skill Based Activities-Advanced/Competitive	Adult Basketball	Adult Men's Basketball - Tuesday	Adult Men's Basketball - Tuesday	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Adult Basketball	Adult Men's Basketball - Wednesday	Adult Men's Basketball - Wednesday	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Adult Enrichment	Advance Digital Photography Techniques	Advance Digital Photography Techniques	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Enrichment	Climbing 101	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Skill Based Activities-Advanced/Competitive	Adult Enrichment	Climbing 101	Climbing 101	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Enrichment	Climbing 101	Climbing 101	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Adult Enrichment	Clutter-free Kitchens, Pantry, Laundry	Clutter-free Kitchens, Pantry, Laundry	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Adult Enrichment	DIY European Travel	DIY European Travel	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Adult Enrichment	Estate Planning (Trust, Wills, Pay or Transfer on Death Designations, Joint Tenancies, and More)	Estate Planning (Trust, Wills, Pay or Transfer on Death Designations, Joint Tenancies, and More)	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no
Skill Based Activities-Beginner/Intermediate	Adult Enrichment	Feeding Baby	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Knitting - Beginning	Knitting - Beginning	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Knitting - Beginning	Knitting - Beginning	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Knitting - Beginning	Knitting - Beginning	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Knitting - Continuing	Knitting - Continuing	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Knitting - Continuing	Knitting - Continuing	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Knitting - Continuing	Knitting - Continuing	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Let's Bake	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Let's Make Soup	Let's Make Soup	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Making Non-Toxic Household Cleaners	Making Non-Toxic Household Cleaners	Buildings	Rotary	Multipurpose	Rotary	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	No Knead Artisan Bread	No Knead Artisan Bread	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Education Services	Adult Enrichment	Power of Attorney for Finance - Couple	Power of Attorney for Finance - Couple	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no
Education Services	Adult Enrichment	Power of Attorney for Finance - Single	Power of Attorney for Finance - Single	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no
Education Services	Adult Enrichment	Power of Attorney for Health Care - What You Need to Know About Advance Directives	Power of Attorney for Health Care - What You Need to Know About Advance Directives	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no
Skill Based Activities- Beginner/Intermediate	Adult Enrichment	Taming Toys and More!	Cancelled	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Adult Enrichment	You Have Pictures in Your Camera - Now What	Cancelled	Buildings	Aviation	Multipurpose	Large Conf	no	no	no	no	no
Skill Based Activities- Advanced/Competitive	Adult Football	Men's 7 on 7 Touch Football	Men's 7 on 7 Touch Football	Parks	Prairie	Athletic Fields	Football	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Kickball	Adult Kickball - Friday Co-Ed Roster Fee	Cancelled	Parks	Buchner	Athletic Fields	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Kickball	Adult Kickball - Thursday Co-Ed Roster Fee	Adult Kickball - Thursday Co-Ed Roster Fee	Parks	Buchner	Athletic Fields	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Kickball	Adult Kickball - Tuesday Co-Ed Roster Fee	Adult Kickball - Tuesday Co-Ed Roster Fee	Parks	Buchner	Athletic Fields	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Fall Softball League - Monday Co-Ed	Adult Fall Softball League - Monday Co-Ed	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Fall Softball League - Monday Men's	Adult Fall Softball League - Monday Men's	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Fall Softball League - Tuesday Men's	Adult Fall Softball League - Tuesday Men's	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Fall Softball League - Wednesday Men's	Adult Fall Softball League - Wednesday Men's	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Softball - Friday Suburban Blue Roster Fee	Adult Softball - Friday Suburban Blue Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Softball - Friday Suburban Red Roster Fee	Adult Softball - Friday Suburban Red Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Softball - Monday Co-Ed Roster Fee	Cancelled	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Adult Softball	Adult Softball - Monday Open Roster Fee	Adult Softball - Monday Open Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no

Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Monday United Red Roster Fee	Adult Softball - Monday United Red Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Monday Women's Gold Roster Fee	Adult Softball - Monday Women's Gold Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Monday Women's Red Roster Fee	Adult Softball - Monday Women's Red Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Thursday Classic Roster Fee	Adult Softball - Thursday Classic Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Thursday Super Freelance Roster Fee	Adult Softball - Thursday Super Freelance Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Tuesday Industrial Roster Fee	Adult Softball - Tuesday Industrial Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Tuesday Minor Red Roster Fee	Adult Softball - Tuesday Minor Red Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Tuesday Open Roster Fee	Adult Softball - Tuesday Open Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Tuesday United Blue Roster Fee	Adult Softball - Tuesday United Blue Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Wednesday Co-Ed Roster Fee (5000.201)	Adult Softball - Wednesday Co-Ed Roster Fee (5000.201)	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Wednesday Freelance Blue Roster Fee	Adult Softball - Wednesday Freelance Blue Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Wednesday Minor Blue Roster Fee	Adult Softball - Wednesday Minor Blue Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Wednesday Minor White Roster Fee	Adult Softball - Wednesday Minor White Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Adult Softball	Adult Softball - Wednesday Open Roster Fee	Adult Softball - Wednesday Open Roster Fee	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no

Skill Based Activities-Advanced/Competitive	Adult Softball	Men's All - City Softball Tournament	Men's All - City Softball Tournament	Parks	Saratoga	Sports Complexes	Softball	yes	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting&Hawthorne/Day Off/1-23	Banting&Hawthorne/Day Off/1-24	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Apr/2-3	Banting/After/Apr/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Apr/4-5	Banting/After/Apr/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Apr/K-1	Banting/After/Apr/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Dec/1-2	Banting/After/Dec/1-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Dec/3-5	Banting/After/Dec/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Dec/4K-K	Banting/After/Dec/4K-K	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Feb/2-3	Banting/After/Feb/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Feb/4-5	Banting/After/Feb/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Feb/K-1	Banting/After/Feb/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Jan/2-3	Banting/After/Jan/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Jan/4-5	Banting/After/Jan/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Jan/K-1	Banting/After/Jan/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Mar/2-3	Banting/After/Mar/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Mar/4-5	Banting/After/Mar/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Mar/K-1	Banting/After/Mar/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/May-June/2-3	Banting/After/May-June/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/May-June/4-5	Banting/After/May-June/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Banting Before/Afterschool	Banting/After/May-June/K-1	Banting/After/May-June/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Nov/1-2	Banting/After/Nov/1-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Nov/3-5	Banting/After/Nov/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Nov/4K-K	Banting/After/Nov/4K-K	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Oct/1-2	Banting/After/Oct/1-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Oct/3-5	Banting/After/Oct/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Oct/4K-K	Banting/After/Oct/4K-K	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Sept/1-2	Banting/After/Sept/1-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Sept/3-5	Banting/After/Sept/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/After/Sept/4K-K	Banting/After/Sept/4K-K	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Apr	Banting/Before/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Dec	Banting/Before/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Feb	Banting/Before/Feb	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Jan	Banting/Before/Jan	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Mar	Banting/Before/Mar	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/May-June	Banting/Before/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Nov	Banting/Before/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Oct	Banting/Before/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Before/Sept	Banting/Before/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Banting Before/Afterschool	Banting/Celebrating Our Community/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/Afterschool	Banting/Celebrating Our Community/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/Afterschool	Banting/Celebrating Our Community/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/Afterschool	Banting/Day Off/1-2	Banting/Day Off/1-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/1-26	Banting/Day Off/1-26	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/10-29	Banting/Day Off/10-29	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/10-30	Banting/Day Off/10-30	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/11-25	Banting/Day Off/11-26	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/2-20	Banting/Day Off/2-21	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/3-12	Banting/Day Off/3-12	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/3-13	Banting/Day Off/3-13	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/4-10	Banting/Day Off/4-10	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/4-3	Banting/Day Off/4-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/4-6	Banting/Day Off/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/4-7	Banting/Day Off/4-7	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/4-8	Banting/Day Off/4-8	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Day Off/4-9	Banting/Day Off/4-9	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Banting Before/Afterschool	Banting/Financial Literacy for Kids/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/Afterschool	Banting/Financial Literacy for Kids/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no

Education Services	Banting Before/After school	Banting/Financial Literacy for Kids/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/After school	Banting/Healthy Habits - Human Powered Smoothies!/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/After school	Banting/Healthy Habits - Human Powered Smoothies!/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/After school	Banting/Healthy Habits - Human Powered Smoothies!/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/After school	Banting/Project WET & WILD/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/After school	Banting/Project WET & WILD/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Banting Before/After school	Banting/Project WET & WILD/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Education Services	Bethesda Before/After school	Bethesda/3.2.1. Blast Off! Exploration of Rocketry/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/3.2.1. Blast Off! Exploration of Rocketry/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/3.2.1. Blast Off! Exploration of Rocketry/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/After/Apr/3-5	Bethesda/After/Apr/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/After/Apr/K-2	Bethesda/After/Apr/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/After/Dec/3-5	Bethesda/After/Dec/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/After/Dec/K-2	Bethesda/After/Dec/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/After/Feb/3-5	Bethesda/After/Feb/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/After/Feb/K-2	Bethesda/After/Feb/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Bethesda Before/Afters school	Bethesda/After/Jan/3-5	Bethesda/After/Jan/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Jan/K-2	Bethesda/After/Jan/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Mar/3-5	Bethesda/After/Mar/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Mar/K-2	Bethesda/After/Mar/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/May-June/3-5	Bethesda/After/May-June/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/May-June/K-2	Bethesda/After/May-June/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Nov/3-5	Bethesda/After/Nov/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Nov/K-2	Bethesda/After/Nov/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Oct/3-5	Bethesda/After/Oct/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Oct/K-2	Bethesda/After/Oct/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Sept/3-5	Bethesda/After/Sept/3-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After/Sept/K-2	Bethesda/After/Sept/K-3	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After Education/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After Education/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/After Education/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/Before/Apr	Bethesda/Before/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/Before/Dec	Bethesda/Before/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/Before/February	Bethesda/Before/February	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/Before/January	Bethesda/Before/January	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/Afters school	Bethesda/Before/March	Bethesda/Before/March	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Bethesda Before/After school	Bethesda/Before/May-June	Bethesda/Before/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Before/Nov	Bethesda/Before/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Before/Oct	Bethesda/Before/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Before/Sept	Bethesda/Before/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Healthy Habits - Human Powered Smoothies!/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Healthy Habits - Human Powered Smoothies!/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Healthy Habits - Human Powered Smoothies!/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Project WET & WILD/2-3	Bethesda/Project WET & WILD/2-4	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Project WET & WILD/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Bethesda Before/After school	Bethesda/Project WET & WILD/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Special Events	Buchner Pool Programs	4th Annual - Waukesha 500	5th Annual - Waukesha 500	Outdoor Pools	Buchner Pool	Swimming Pools	Lap	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Buchner Pool Programs	Aqua Tabata	Aqua Tabata	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Buchner Pool Programs	Aqua Zumba	Aqua Zumba	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no
Education Services	Buchner Pool Programs	Lifeguard Training	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Buchner Pool Programs	Lifeguard Training	Lifeguard Training	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	no	no	no
Education Services	Buchner Pool Programs	Lifeguard Training	Lifeguard Training	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session II	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session II	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session II	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session III	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session III	Cancelled	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Buchner Pool Programs	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	Outdoor Pools	Buchner Pool	Swimming Pools	Pool	yes	no	no	no	no
Community Events	Carl Zach Cycling Classic	Carl Zach Cycling Classic	Carl Zach Cycling Classic	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no

Community Events	Civic Band	Civic Band	Civic Band	Parks	Cutler	Special Areas	Les Paul Performance Center	no	yes	yes	yes	no
Education Services	Cool School Summer Programs	CS Rec Junior-6/22-Banting-Day Off	CS Rec Junior-6/22-Banting-Day Off	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-6/22-Lowell-Day Off	CS Rec Junior-6/22-Lowell-Day Off	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-6/22-Summit View-Day Off	CS Rec Junior-6/22-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-7/13-Summit View-Day Off	CS Rec Junior-7/13-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-7/14-Summit View-Day Off	CS Rec Junior-7/14-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-7/15-Summit View-Day Off	CS Rec Junior-7/15-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-A-Summit View-Afternoon	CS Rec Junior-A-Summit View-Afternoon	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-A-Summit View-Early	CS Rec Junior-A-Summit View-Early	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-A-Summit View-Late	CS Rec Junior-A-Summit View-Late	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-A-Summit View-Morning	CS Rec Junior-A-Summit View-Morning	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-10:45	Cancelled	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-8:15	Cancelled	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-9:30	Cancelled	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-Afternoon	CS Rec Junior-B-Banting-Afternoon	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-Early	CS Rec Junior-B-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-Late	CS Rec Junior-B-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Banting-Morning	CS Rec Junior-B-Banting-Morning	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-10:45	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no

Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-8:15	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-9:30	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-Afternoon	CS Rec Junior-B-Lowell-Afternoon	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-Early	CS Rec Junior-B-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-Late	CS Rec Junior-B-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Lowell-Morning	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-10:45	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-8:15	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-9:30	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-Afternoon	CS Rec Junior-B-Summit View-Afternoon	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-Early	CS Rec Junior-B-Summit View-Early	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-Late	CS Rec Junior-B-Summit View-Late	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Junior-B-Summit View-Morning	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-6/22-Banting-Day Off	Cancelled	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-6/22-Lowell-Day Off	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-6/22-Summit View-Day Off	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-7/13-Summit View-Day Off	CS Rec Middle-7/13-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-7/14-Summit View-Day Off	CS Rec Middle-7/14-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-7/15-Summit View-Day Off	CS Rec Middle-7/15-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no

Education Services	Cool School Summer Programs	CS Rec Middle-A-Summit View-Afternoon	CS Rec Middle-A-Summit View-Afternoon	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-A-Summit View-Early	CS Rec Middle-A-Summit View-Early	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-A-Summit View-Late	CS Rec Middle-A-Summit View-Late	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-A-Summit View-Morning	CS Rec Middle-A-Summit View-Morning	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-B-Lowell-Afternoon	CS Rec Middle-B-Lowell-Afternoon	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-B-Lowell-Early	CS Rec Middle-B-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-B-Lowell-Late	CS Rec Middle-B-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec Middle-B-Lowell-Morning	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-6/22-Banting-Day Off	CS Rec-6/22-Banting-Day Off	Parks	Banting	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-6/22-Lowell-Day Off	CS Rec-6/22-Lowell-Day Off	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-6/22-Summit View-Day Off	CS Rec-6/22-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-7/13-Summit View-Day Off	CS Rec-7/13-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-7/14-Summit View-Day Off	CS Rec-7/14-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-7/15-Summit View-Day Off	CS Rec-7/15-Summit View-Day Off	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-A-Summit View-Afternoon	CS Rec-A-Summit View-Afternoon	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-A-Summit View-Early	CS Rec-A-Summit View-Early	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-A-Summit View-Late	CS Rec-A-Summit View-Late	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-A-Summit View-Morning	CS Rec-A-Summit View-Morning	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Banting-10:45	Cancelled	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no

Education Services	Cool School Summer Programs	CS Rec-B-Banting-8:15	CS Rec-B-Banting-8:16	Parks	Banting	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Banting-9:30	Cancelled	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Banting-Afternoon	CS Rec-B-Banting-Afternoon	Parks	Banting	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Banting-Early	CS Rec-B-Banting-Early	Parks	Banting	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Banting-Late	CS Rec-B-Banting-Late	Parks	Banting	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Banting-Morning	CS Rec-B-Banting-Morning	Parks	Banting	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-10:45	CS Rec-B-Lowell-10:46	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-8:15	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-9:30	CS Rec-B-Lowell-9:31	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-Afternoon	CS Rec-B-Lowell-Afternoon	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-Early	CS Rec-B-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-Late	CS Rec-B-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Lowell-Morning	Cancelled	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-10:45	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-8:15	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-9:30	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-Afternoon	CS Rec-B-Summit View-Afternoon	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-Early	CS Rec-B-Summit View-Early	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-Late	CS Rec-B-Summit View-Late	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Cool School Summer Programs	CS Rec-B-Summit View-Morning	CS Rec-B-Summit View-Morning	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no

Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-A-Banting-Early	Summer Explorers-A-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-A-Banting-Late	Summer Explorers-A-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-A-Banting-Standard	Summer Explorers-A-Banting-Standard	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-A-Rivers Crossing-Early	Summer Explorers-A-Rivers Crossing-Early	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-A-Rivers Crossing-Late	Summer Explorers-A-Rivers Crossing-Late	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-A-Rivers Crossing-Standard	Summer Explorers-A-Rivers Crossing-Standard	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-B-Banting-Early	Summer Explorers-B-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-B-Banting-Late	Summer Explorers-B-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-B-Banting-Standard	Summer Explorers-B-Banting-Standard	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-B-Rivers Crossing-Early	Summer Explorers-B-Rivers Crossing-Early	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-B-Rivers Crossing-Late	Summer Explorers-B-Rivers Crossing-Late	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-B-Rivers Crossing-Standard	Summer Explorers-B-Rivers Crossing-Standard	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-C-Banting-Early	Summer Explorers-C-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-C-Banting-Late	Summer Explorers-C-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-C-Banting-Standard	Summer Explorers-C-Banting-Standard	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-C-Rivers Crossing-Early	Summer Explorers-C-Rivers Crossing-Early	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-C-Rivers Crossing-Late	Summer Explorers-C-Rivers Crossing-Late	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-C-Rivers Crossing-Standard	Summer Explorers-C-Rivers Crossing-Standard	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D-Banting-Early	Summer Explorers-D-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D-Banting-Late	Summer Explorers-D-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D-Banting-Standard	Summer Explorers-D-Banting-Standard	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D-Rivers Crossing-Early	Summer Explorers-D-Rivers Crossing-Early	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D-Rivers Crossing-Late	Summer Explorers-D-Rivers Crossing-Late	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D-Rivers Crossing-Standard	Summer Explorers-D-Rivers Crossing-Standard	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D1-Lowell-Early	Summer Explorers-D1-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D1-Lowell-Late	Summer Explorers-D1-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D1-Lowell-Standard	Summer Explorers-D1-Lowell-Standard	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D2-Lowell-Early	Summer Explorers-D2-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D2-Lowell-Late	Summer Explorers-D2-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-D2-Lowell-Standard	Summer Explorers-D2-Lowell-Standard	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E-Banting-Early	Summer Explorers-E-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E-Banting-Late	Summer Explorers-E-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E-Banting-Standard	Summer Explorers-E-Banting-Standard	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E-Rivers Crossing-Early	Summer Explorers-E-Rivers Crossing-Early	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E-Rivers Crossing-Late	Summer Explorers-E-Rivers Crossing-Late	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E-Rivers Crossing-Standard	Summer Explorers-E-Rivers Crossing-Standard	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E1-Lowell-Early	Summer Explorers-E1-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E1-Lowell-Late	Summer Explorers-E1-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E1-Lowell-Standard	Summer Explorers-E1-Lowell-Standard	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E2-Lowell-Early	Summer Explorers-E2-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E2-Lowell-Late	Summer Explorers-E2-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-E2-Lowell-Standard	Summer Explorers-E2-Lowell-Standard	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Banting-Early	Summer Explorers-F-Banting-Early	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Banting-Late	Summer Explorers-F-Banting-Late	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Banting-Standard	Summer Explorers-F-Banting-Standard	Parks	Banting	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Lowell-Early	Summer Explorers-F-Lowell-Early	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Lowell-Late	Summer Explorers-F-Lowell-Late	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Lowell-Standard	Summer Explorers-F-Lowell-Standard	Parks	Lowell	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Rivers Crossing-Early	Summer Explorers-F-Rivers Crossing-Early	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Rivers Crossing-Late	Summer Explorers-F-Rivers Crossing-Late	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Cool School Summer Programs	Summer Explorers-F-Rivers Crossing-Standard	Summer Explorers-F-Rivers Crossing-Standard	Parks	Rivers Crossing	Shelters	Picnic	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Ballet	Ballet and Tap - Beginning Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Ballet	Ballet and Tap - Beginning Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Ballet	Ballet and Tap - Beginning Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Pre-Ballet	Ballet and Tap - Beginning Pre-Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Pre-Ballet	Ballet and Tap - Beginning Pre-Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Pre-Ballet	Ballet and Tap - Beginning Pre-Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Tap	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Tap	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Beginning Tap	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Continuing Ballet	Ballet and Tap - Continuing Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Continuing Ballet	Ballet and Tap - Continuing Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Ballet and Tap - Continuing Ballet	Ballet and Tap - Continuing Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Beginning Ballet	Beginning Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Beginning Ballet	Beginning Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Beginning Pre-Ballet	Beginning Pre-Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Beginning Pre-Ballet	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Beginning Tap	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Beginning Tap	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Continuing Ballet	Continuing Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Dance Programs	Continuing Ballet	Continuing Ballet	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Special Events	Family Programs	Daddy Daughter Valentine's Day Dance (adult)	Daddy Daughter Valentine's Day Dance (adult)	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Special Events	Family Programs	Daddy Daughter Valentine's Day Dance (child)	Daddy Daughter Valentine's Day Dance (child)	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Fox River Family Kayak Day - No Rental	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Fox River Family Kayak Day - Rental Included	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Fox River Kayaking Club	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Fox River Kayaking Club	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Learn to Kayak	Learn to Kayak	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Learn to Kayak	Learn to Kayak	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Family Programs	Learn to Kayak	Learn to Kayak	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Family Programs	Saturday Morning Paddle	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Family Programs	Saturday Morning Paddle	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	20/20/20 Strength	20/20/20 Strength	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	20/20/20 Strength	20/20/20 Strength	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Fitness	20/20/20 Strength	20/20/20 Strength	Buildings	SRC	Multipurpose	Activity	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	20/20/20 Strength	20/20/20 Strength	Buildings	SRC	Multipurpose	Activity	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	20/20/20 Strength	20/20/20 Strength	Buildings	SRC	Multipurpose	Activity	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	ABC - Abs, Butt, Core	ABC - Abs, Butt, Core	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout	Adventure Workout	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout (Indoor/Outdoor)	Adventure Workout (Indoor/Outdoor)	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout (Indoor/Outdoor)	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Adventure Workout Babysitting Service	Buildings	SRC	Multipurpose	Gym	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Cancelled	Buildings	SRC	Multipurpose	Gym	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Adventure Workout Babysitting Service	Cancelled	Buildings	SRC	Multipurpose	Gym	no	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Aerial Yoga	Aerial Yoga	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Aerial Yoga	Aerial Yoga	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Aerial Yoga	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Frame Fitness	Frame Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Frame Fitness	Frame Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no

Skill Based Activities-Advanced/Competitive	Fitness	Gentle Yoga for Beginners	Gentle Yoga for Beginners	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Gentle Yoga for Beginners	Gentle Yoga for Beginners	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Gentle Yoga for Beginners	Gentle Yoga for Beginners	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Gentle Yoga for Beginners	Gentle Yoga for Beginners	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Gentle Yoga for Beginners	Gentle Yoga for Beginners	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Gentle Yoga for Beginners	Gentle Yoga for Beginners	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Go Ballistic	Go Ballistic	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Instructor's Choice	Instructor's Choice	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Instructor's Choice	Instructor's Choice	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Intense Intervals	Intense Intervals	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Kickboxing	Kickboxing	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Outdoor Boot Camp	Outdoor Boot Camp	Parks	Rivers Crossing	Open Spaces	General Rental	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Outdoor Boot Camp	Outdoor Boot Camp	Parks	Rivers Crossing	Open Spaces	General Rental	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Outdoor Boot Camp Babysitting Service	Cancelled	Parks	Rivers Crossing	Shelters	Picnic	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Outdoor Boot Camp Babysitting Service	Cancelled	Parks	Rivers Crossing	Shelters	Picnic	yes	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Fitness	Reps and Stretch	Reps and Stretch	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	Reps and Stretch	Reps and Stretch	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	Reps and Stretch	Reps and Stretch	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi (Beginner) Young Adults to Older, Active Adults	Tai Chi (Beginner) Young Adults to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi For Beginners to Older, Active Adults	Cancelled	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi For Beginners to Older, Active Adults	Tai Chi For Beginners to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi For Beginners to Older, Active Adults	Tai Chi For Beginners to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Tai Chi For Beginners to Older, Active Adults	Tai Chi For Beginners to Older, Active Adults	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	Waukesha Walks Club	Waukesha Walks Club	Buildings	SRC	Multipurpose	Conference	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Fitness	Waukesha Walks Club	Waukesha Walks Club	Buildings	SRC	Multipurpose	Conference	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no

Skill Based Activities-Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Fitness	Yoga for Health and Fitness	Yoga for Health and Fitness	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba	Zumba	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold	Zumba Gold	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold	Zumba Gold	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold	Zumba Gold	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold	Zumba Gold	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold - Dance Your Way to Health	Zumba Gold - Dance Your Way to Health	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold - Dance Your Way to Health	Zumba Gold - Dance Your Way to Health	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Fitness	Zumba Gold - Dance Your Way to Health	Zumba Gold - Dance Your Way to Health	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Adult	Golf Adult	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Group Lessons	Golf Group Lessons	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Group Lessons	Golf Group Lessons	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Adults	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Adults	Golf Lessons for Adults	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Adults	Golf Lessons for Adults	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Pee Wees	Golf Lessons for Pee Wees	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Pee Wees	Golf Lessons for Pee Wees	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Pee Wees	Golf Lessons for Pee Wees	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Sr. Adults	Golf Lessons for Sr. Adults	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Youth	Golf Lessons for Youth	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Youth	Golf Lessons for Youth	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Youth	Golf Lessons for Youth	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Youth	Golf Lessons for Youth	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Lessons for Youth	Golf Lessons for Youth	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Golf	Golf Private Lessons	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Golf	Golf Private Lessons	Golf Private Lessons	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Golf	Golf Your Way	Golf Your Way	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Golf	Golf Your Way - Senior	Golf Your Way - Senior	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne & Banting/Day Off/5-22	Hawthorne & Banting/Day Off/5-23	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/3.2. 1.Blast Off! Exploration of Rocketry/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/3.2. 1.Blast Off! Exploration of Rocketry/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/3.2. 1.Blast Off! Exploration of Rocketry/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Apr/2-3	Hawthorne/After/Apr/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Apr/4-5	Hawthorne/After/Apr/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Apr/K-1	Hawthorne/After/Apr/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Dec/2-3	Hawthorne/After/Dec/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Dec/4-5	Hawthorne/After/Dec/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Dec/K-1	Hawthorne/After/Dec/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Feb/2-3	Hawthorne/After/Feb/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Feb/4-5	Hawthorne/After/Feb/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Feb/K-1	Hawthorne/After/Feb/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Jan/2-3	Hawthorne/After/Jan/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Jan/4-5	Hawthorne/After/Jan/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Jan/K-1	Hawthorne/After/Jan/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Mar/2-3	Hawthorne/After/Mar/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no

Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Mar/4-5	Hawthorne/After/Mar/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Mar/K-1	Hawthorne/After/Mar/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/May-June/2-3	Hawthorne/After/May-June/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/May-June/4-5	Hawthorne/After/May-June/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/May-June/K-1	Hawthorne/After/May-June/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Nov/2-3	Hawthorne/After/Nov/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Nov/4-5	Hawthorne/After/Nov/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Nov/K-1	Hawthorne/After/Nov/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Oct/2-3	Hawthorne/After/Oct/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Oct/4-5	Hawthorne/After/Oct/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Oct/K-1	Hawthorne/After/Oct/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Sept/2-3	Hawthorne/After/Sept/2-4	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Sept/4-5	Hawthorne/After/Sept/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/After/Sept/K-1	Hawthorne/After/Sept/K-2	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Angler Education/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Angler Education/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Angler Education/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Before/Apr	Hawthorne/Before/Apr	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Before/Dec	Hawthorne/Before/Dec	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Before/Feb	Hawthorne/Before/Feb	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no

Education Services	Hawthorne Before/Afters school	Hawthorne/Day Off/4-10	Hawthorne/Day Off/4-10	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Day Off/4-3	Hawthorne/Day Off/4-3	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Day Off/4-6	Hawthorne/Day Off/4-6	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Day Off/4-7	Hawthorne/Day Off/4-7	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Day Off/4-8	Hawthorne/Day Off/4-8	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Day Off/4-9	Hawthorne/Day Off/4-9	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Family Financial Literacy	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Hawthorne Community Learning Center Spring Celebration	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Healthy Habits - Human Powered Smoothies!/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Healthy Habits - Human Powered Smoothies!/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Healthy Habits - Human Powered Smoothies!/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Kids Can Knit/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Kids Can Knit/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/Kids Can Knit/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afters school	Hawthorne/More Than Books! Part One	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no

Education Services	Hawthorne Before/Afterschool	Hawthorne/More Than Books! Part Two	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Stopping Bullying Behavior	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/The Cool World of Nature/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/The Cool World of Nature/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/The Cool World of Nature/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/The Spirited Child Workshop	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Wakesha Public Transit 101	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Zentangle Art/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Zentangle Art/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Hawthorne/Zentangle Art/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Hawthorne Before/Afterschool	Mr. Magic Day-Off Program Magic Show	Mr. Magic Day-Off Program Magic Show	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Heyer Before/Afterschool	Heyer/3.2.1.Blast Off! Exploration of Rocketry/3-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/Afterschool	Heyer/3.2.1.Blast Off! Exploration of Rocketry/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/Afterschool	Heyer/After/Apr	Heyer/After/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afterschool	Heyer/After/Dec	Heyer/After/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afterschool	Heyer/After/Feb	Heyer/After/Feb	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afterschool	Heyer/After/Jan	Heyer/After/Jan	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afterschool	Heyer/After/Mar	Heyer/After/Mar	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Heyer Before/Afters school	Heyer/After/May-June	Heyer/After/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/After/Nov	Heyer/After/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/After/Oct	Heyer/After/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/After/Sept	Heyer/After/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Apr	Heyer/Before/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Dec	Heyer/Before/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Feb	Heyer/Before/Feb	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Jan	Heyer/Before/Jan	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Mar	Heyer/Before/Mar	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/May-June	Heyer/Before/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Nov	Heyer/Before/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Oct	Heyer/Before/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Before/Sept	Heyer/Before/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Heyer Before/Afters school	Heyer/Financial Literacy for Kids/3-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/Afters school	Heyer/Financial Literacy for Kids/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/Afters school	Heyer/Healthy Habits-Human Powered Smoothies!/3-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/Afters school	Heyer/Healthy Habits-Human Powered Smoothies!/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/Afters school	Heyer/Project WET & WILD/3-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no

Education Services	Heyer Before/After school	Heyer/Project WET & WILD/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/After school	Heyer/Zentangle Art/3-5	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Heyer Before/After school	Heyer/Zentangle Art/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art and Physical Education	Homeschool Art and Physical Education	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art Only	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no
Education Services	Homeschool Program	Homeschool Art Only	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no
Education Services	Homeschool Program	Homeschool Art Only	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no
Education Services	Homeschool Program	Homeschool Art Only	Homeschool Art Only	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art Only	Homeschool Art Only	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art Only	Homeschool Art Only	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art Only	Homeschool Art Only	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Education Services	Homeschool Program	Homeschool Art Only	Homeschool Art Only	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no

Education Services	Homeschool Program	Homeschool Physical Education Only	Cancelled	Buildings	SRC	Multipurpose	Gym	no	no	no	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Education Services	Homeschool Program	Homeschool Physical Education Only	Homeschool Physical Education Only	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Community Events	Howl-O-Ween	Howl-O-Ween	Howl-O-Ween	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Diving Lessons - Beginner to Intermediate	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Diving	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Diving Lessons - Beginner to Intermediate	Diving Lessons - Beginner to Intermediate	Outdoor Pools	HSAC	Swimming Pools	Diving	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Diving Lessons - Beginner to Intermediate	Diving Lessons - Beginner to Intermediate	Outdoor Pools	HSAC	Swimming Pools	Diving	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Juniors - Session I	Swim Lessons/Juniors - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 5 - Session II	Swim Lessons/Level 5 - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 5 - Session III	Swim Lessons/Level 5 - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 5 - Session III	Swim Lessons/Level 5 - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 6 - Session I	Swim Lessons/Level 6 - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 6 - Session I	Swim Lessons/Level 6 - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 6 - Session II	Swim Lessons/Level 6 - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 6 - Session II	Swim Lessons/Level 6 - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 6 - Session III	Swim Lessons/Level 6 - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Level 6 - Session III	Swim Lessons/Level 6 - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session II	Swim Lessons/Preschool Programs I - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs I - Session I	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no

Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session I	Swim Lessons/Preschool Programs II - Session I	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session II	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session II	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session III	Cancelled	Outdoor Pools	HSAC	Swimming Pools	Pool	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	HSAC Programs	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	Outdoor Pools	HSAC	Swimming Pools	Pool	yes	no	yes	no	no
Community Events	JanBoree	JanBoree	JanBoree	Buildings	SRC	Multipurpose	Gym	no	yes	yes	yes	no
Community Events	July 4th Fireworks	July 4th Fireworks	July 4th Fireworks	Offsite	Offsite	Offsite	Offsite	no	yes	yes	yes	no
Community Events	July 4th Parade	July 4th Parade	July 4th Parade	Parks	Cutler	Open Spaces	General Rental	no	yes	yes	no	yes
Community Events	Music in the Parks	Music in the Parks	Music in the Parks	Parks	Cutler	Special Areas	Les Paul Performance Center	no	yes	yes	yes	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lesson/Preschool Programs I - Session II	Swim Lesson/Preschool Programs I - Session II	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Juniors Session I	Swim Lessons/Juniors - Session I	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Juniors Session I	Swim Lessons/Juniors - Session I	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Juniors Session II	Swim Lessons/Juniors - Session II	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Juniors Session II	Swim Lessons/Juniors - Session II	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Juniors Session III	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Juniors Session III	Swim Lessons/Juniors - Session III	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Offsite Programs	Swim Lessons/Level 1 - Session I	Swim Lessons/Level 1 - Session I	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Levels 5&6 - Session III	Swim Lessons/Levels 5&6 - Session III	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs I - Session I	Swim Lessons/Preschool Programs I - Session I	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs I - Session III	Swim Lessons/Preschool Programs I - Session III	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs II - Session I	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs II - Session II	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs II - Session II	Swim Lessons/Preschool Programs II - Session II	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs II - Session III	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Offsite Programs	Swim Lessons/Preschool Programs II - Session III	Swim Lessons/Preschool Programs II - Session III	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Special Events	Older Adult Enrichment	"Oldies but Goodies" Senior Dance	"Oldies but Goodies" Senior Dance	Buildings	Rotary	Multipurpose	Rotary	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	A Greener Way	A Greener Way	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	AARP Smart Driver Course	AARP Smart Driver Course	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	AARP Smart Driver Course	AARP Smart Driver Course	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	American Mah Jongg Class	American Mah Jongg Class	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	American Mah Jongg Class	American Mah Jongg Class	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	American Mah Jongg Meet Ups	American Mah Jongg Meet Ups	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	American Mah Jongg Meet Ups	American Mah Jongg Meet Ups	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	American Mah Jongg Meetups	American Mah Jongg Meetups	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	BBAD - Bridge is Fun Club	BBAD - Bridge is Fun Club	Buildings	EB Shurts	Multipurpose	EB Shurts	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	Golden Agers/Open Cards	Golden Agers/Open Cards	Buildings	SRC	Multipurpose	Riverview	no	no	yes	no	no
Drop-in Monitored Access	Older Adult Enrichment	Helping Hands	Helping Hands	Buildings	SRC	Multipurpose	Riverview	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	I Have an App for That	I Have an App for That	Buildings	SRC	Multipurpose	Conference	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	I Have an App for That	I Have an App for That	Buildings	SRC	Multipurpose	Conference	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	Intermediate Painting & Open Studio	Intermediate Painting & Open Studio	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	iPad Basics	iPad Basics	Buildings	SRC	Multipurpose	Conference	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	iPad Basics	iPad Basics	Buildings	SRC	Multipurpose	Conference	no	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	Knitting	Knitting	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Older Adult Enrichment	Knitting	Knitting	Buildings	SRC	Multipurpose	Conference	no	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Knitting	Knitting	Buildings	SRC	Multipurpose	Conference	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Needlework for Everyone	Needlework for Everyone	Buildings	SRC	Multipurpose	Conference	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Needlework for Everyone	Needlework for Everyone	Buildings	SRC	Multipurpose	Conference	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Needlework for Everyone	Needlework for Everyone	Buildings	SRC	Multipurpose	Conference	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Old Family Photos and the Digital Age	Old Family Photos and the Digital Age	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Open Bridge	Open Bridge	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no	no
Drop-in Monitored Access	Older Adult Enrichment	Open Cards	Open Cards	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Painting Open Studio	Painting Open Studio	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Photography Club	Photography Club	Buildings	SRC	Multipurpose	Conference	no	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Photography Club	Photography Club	Buildings	SRC	Multipurpose	Conference	no	no	no	no	no	no
Special Events	Older Adult Enrichment	Senior Fun and Games - Monthly Special Event	Senior Fun and Games - Monthly Special Event	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no	no
Special Events	Older Adult Enrichment	Senior Fun and Games - Monthly Special Event	Senior Fun and Games - Monthly Special Event	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	Senior Fun Bridge Group	Senior Fun Bridge Group	Buildings	SRC	Multipurpose	Riverview	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Enrichment	You and Your Digital Camera	Cancelled	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Aquasize and Open Swim	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Aquasize and Open Swim	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Bocce "Meetups"	Bocce "Meetups"	Parks	Frame	Open Spaces	Bocce	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Bocce Meetups	Bocce Meetups	Parks	Frame	Open Spaces	Bocce	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Cardio Blast	Cancelled	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Cardio Blast	Cardio Blast	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Cardio Blast	Cardio Blast	Buildings	SRC	Multipurpose	Riverview	yes	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Cardio Dance	Cardio Dance	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Movers & Shakers	Movers & Shakers	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Drop-in Monitored Access	Older Adult Fitness	Open Walking	Open Walking	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Pickleball - Advanced	Pickleball - Advanced	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Pickleball - Advanced	Pickleball - Advanced	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Beginner to Intermediate	Pickleball - Advanced Beginner to Intermediate	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Advanced Beginner to Intermediate	Pickleball - Advanced Beginner to Intermediate	Parks	Banting	Courts	Pickleball	yes	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Beginners	Pickleball - Beginners	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Beginners	Pickleball - Beginners	Parks	Banting	Courts	Pickleball	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Pickleball - Competitive	Pickleball - Competitive	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Open Play Evenings	Pickleball - Open Play Evenings	Parks	Banting	Courts	Pickleball	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Round Robin - Men	Pickleball - Round Robin - Men	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Round Robin - Men	Pickleball - Round Robin - Men	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Round Robin - Women	Pickleball - Round Robin - Women	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Round Robin - Women	Pickleball - Round Robin - Women	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Social	Pickleball - Social	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Older Adult Fitness	Pickleball - Weekend Open Play	Pickleball - Weekend Open Play	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Pickleball Tournament @ JanBoree	Pickleball Tournament @ JanBoree	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities- Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no

Skill Based Activities-Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	Rotary	Multipurpose	Rotary	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Skill Based Activities-Advanced/Competitive	Older Adult Fitness	Yoga	Yoga	Buildings	SRC	Multipurpose	Gym	yes	no	no	no	no
Community Events	Operation Honor	Operation Honor	Operation Honor	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/3.2.1.Blast Off! Exploration of Rocketry/3-5	Prairie/3.2.1.Blast Off! Exploration of Rocketry/3-6	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/3.2.1.Blast Off! Exploration of Rocketry/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Apr	Prairie/After/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Dec	Prairie/After/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Feb	Prairie/After/Feb	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Jan	Prairie/After/Jan	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Mar	Prairie/After/Mar	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/May-June	Prairie/After/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Nov	Prairie/After/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Oct	Prairie/After/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/After/Sept	Prairie/After/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afterschool	Prairie/Angler Education/3-5	Prairie/Angler Education/3-6	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Education Services	Prairie Before/Afters school	Prairie/Angler Education/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Apr	Prairie/Before/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Dec	Prairie/Before/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Feb	Prairie/Before/Feb	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Jan	Prairie/Before/Jan	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Mar	Prairie/Before/Mar	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/May-June	Prairie/Before/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Nov	Prairie/Before/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Oct	Prairie/Before/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Before/Sept	Prairie/Before/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Financial Literacy for Kids/3-5	Prairie/Financial Literacy for Kids/3-6	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Financial Literacy for Kids/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Healthy Habits-Human Powered Smoothies!/3-5	Prairie/Healthy Habits-Human Powered Smoothies!/3-6	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Healthy Habits-Human Powered Smoothies!/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Kids Can Knit/3-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Prairie Before/Afters school	Prairie/Kids Can Knit/K-2	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Preschool Programs	4K Preschool Programs	4K Preschool Programs	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Ebert's Storybook Kingdom Field Trip	Ebert's Storybook Kingdom Field Trip	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Education Services	Preschool Programs	Ebert's Storybook Kingdom Field Trip	Ebert's Storybook Kingdom Field Trip	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Fox Tale Preschool Programs - Three Year Old	Fox Tale Preschool Programs - Three Year Old	Buildings	SRC	Multipurpose	Activity	yes	no	yes	no	no
Education Services	Preschool Programs	Green Meadows Petting Farm Field Trip	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no

Skill Based Activities- Beginner/Intermediate	Preschool Programs	Magical Character Gymnastics Camp	Magical Character Gymnastics Camp	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Magical Character Gymnastics Camp	Magical Character Gymnastics Camp	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Cancelled	Buildings	SRC	Multipurpose	Kitchen/Meeting	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Mini Master Art Studio	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Mini Master Art Studio	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Mini Master Art Studio	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Mini Master Art Studio	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Mini Master Art Studio	Mini Master Art Studio	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Music Maker and More	Cancelled	Buildings	EB Shurts	Multipurpose	EB Shurts	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Music Maker and More	Cancelled	Buildings	EB Shurts	Multipurpose	EB Shurts	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Music Maker and More	Cancelled	Buildings	SRC	Multipurpose	Activity	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Music Maker and More	Music Maker and More	Buildings	EB Shurts	Multipurpose	EB Shurts	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Music Maker and More	Music Maker and More	Buildings	SRC	Multipurpose	Activity	no	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Preschool Programs	Music Maker and More	Music Maker and More	Buildings	EB Shurts	Multipurpose	EB Shurts	no	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Preschool Programs	Tumbling Tykes	Tumbling Tykes	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Apr/2-3	Randall/After/Apr/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Apr/2-3/Ext	Randall/After/Apr/2-3/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Apr/4-5	Randall/After/Apr/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Apr/4-5/Ext	Randall/After/Apr/4-5/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Apr/K-1	Randall/After/Apr/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Apr/K-1/Ext	Randall/After/Apr/K-1/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Dec/2-3	Randall/After/Dec/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Dec/2-3/Ext	Randall/After/Dec/2-3/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Dec/4-5	Randall/After/Dec/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Dec/4-5/Ext	Randall/After/Dec/4-5/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Dec/K-1	Randall/After/Dec/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Dec/K-1/Ext	Randall/After/Dec/K-1/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Randall Before/Afterschool	Randall/After/May-June/4-5	Randall/After/May-June/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/May-June/4-5/Ext	Randall/After/May-June/4-5/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/May-June/K-1	Randall/After/May-June/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/May-June/K-1/Ext	Randall/After/May-June/K-1/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Nov/2-3	Randall/After/Nov/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Nov/2-3/Ext	Randall/After/Nov/2-3/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Nov/4-5/Ext	Randall/After/Nov/4-5/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Nov/K-1	Randall/After/Nov/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Nov/K-1/Ext	Randall/After/Nov/K-1/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Oct/2-3	Randall/After/Oct/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Oct/2-3/Ext	Randall/After/Oct/2-3/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Oct/4-5	Randall/After/Oct/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Oct/4-5/Ext	Randall/After/Oct/4-5/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Oct/K-1	Randall/After/Oct/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Oct/K-1/Ext	Randall/After/Oct/K-1/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Sept/2-3	Randall/After/Sept/2-4	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Sept/2-3/Ext	Randall/After/Sept/2-3/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Sept/4-5	Randall/After/Sept/4-6	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Sept/4-5/Ext	Randall/After/Sept/4-5/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afterschool	Randall/After/Sept/K-1	Randall/After/Sept/K-2	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Education Services	Randall Before/Afters school	Randall/After/Sept/K-1/Ext	Randall/After/Sept/K-1/Ext	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Apr	Randall/Before/Apr	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Dec	Randall/Before/Dec	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Feb	Randall/Before/Feb	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Jan	Randall/Before/Jan	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Mar	Randall/Before/Mar	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/May-June	Randall/Before/May-June	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Nov	Randall/Before/Nov	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Oct	Randall/Before/Oct	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Before/Sept	Randall/Before/Sept	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Healthy Habits - Human Powered Smoothies!/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Healthy Habits - Human Powered Smoothies!/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Healthy Habits - Human Powered Smoothies!/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Kids Can Knit/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Kids Can Knit/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Kids Can Knit/K-1	Randall/Kids Can Knit/K-2	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/Afters school	Randall/Project WET & WILD/2-3	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Education Services	Randall Before/After school	Randall/Project WET & WILD/4-5	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Randall Before/After school	Randall/Project WET & WILD/K-1	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Saratoga Before/After school	Saratoga - A Day at the Beach! Field Trip	Saratoga - A Day at the Beach! Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	Saratoga Before/After school	Saratoga - All-Star Dance Field Trip	Saratoga - All-Star Dance Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	Saratoga Before/After school	Saratoga - Kids Day at Lowell Park Field Trip	Saratoga - Kids Day at Lowell Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	Saratoga Before/After school	Saratoga - Little A-Merrick-A Amusement Park Field Trip	Saratoga - Little A-Merrick-A Amusement Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	Saratoga Before/After school	Saratoga - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Saratoga - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	Saratoga Before/After school	Saratoga - Waukesha Skateland/Buchner Swim Field Trip	Saratoga - Waukesha Skateland/Buchner Swim Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Day Off/4-10	Saratoga/Apr/Day Off/4-10	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Day Off/4-3	Saratoga/Apr/Day Off/4-3	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Day Off/4-6	Saratoga/Apr/Day Off/4-6	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Day Off/4-7	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Day Off/4-8	Saratoga/Apr/Day Off/4-8	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Day Off/4-9	Saratoga/Apr/Day Off/4-9	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Fri	Saratoga/Apr/Fri	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/After school	Saratoga/Apr/Mon & Wed	Saratoga/Apr/Mon & Wed	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no

Education Services	Saratoga Before/Afterschool	Saratoga/Apr/Tues & Thur	Saratoga/Apr/Tues & Thur	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Feb/Day Off/2-20	Saratoga/Feb/Day Off/2-21	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Feb/Fri	Saratoga/Feb/Fri	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Feb/Mon & Wed	Saratoga/Feb/Mon & Wed	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Feb/Tues & Thur	Saratoga/Feb/Tues & Thur	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Jan/Day Off/1-2	Saratoga/Jan/Day Off/1-2	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Jan/Day Off/1-23	Saratoga/Jan/Day Off/1-23	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Jan/Day Off/1-26	Saratoga/Jan/Day Off/1-26	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Jan/Fri	Saratoga/Jan/Fri	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Jan/Mon & Wed	Saratoga/Jan/Mon & Wed	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Jan/Tues & Thur	Saratoga/Jan/Tues & Thur	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/June/Mon & Wed	Saratoga/June/Mon & Wed	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Mar/Day Off/3-12	Saratoga/Mar/Day Off/3-12	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Mar/Day Off/3-13	Saratoga/Mar/Day Off/3-13	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Mar/Fri	Saratoga/Mar/Fri	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Mar/Mon & Wed	Saratoga/Mar/Mon & Wed	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/Mar/Tues & Thur	Saratoga/Mar/Tues & Thur	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/May-June/Fri	Saratoga/May-June/Fri	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/May-June/Tues & Thur	Saratoga/May-June/Tues & Thur	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Saratoga Before/Afterschool	Saratoga/May/Day Off/5-22	Saratoga/Jan/Day Off/1-23	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no

Education Services	Saratoga Before/After school	Saratoga/May/ Mon & Wed	Saratoga/May/Mon & Wed	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Tag Rugby	Tag Rugby	Tag Rugby	Parks	Merrill Crest	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Tag Rugby	Tag Rugby	Tag Rugby	Parks	Merrill Crest	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Tag Rugby	Tag Rugby	Tag Rugby	Parks	Merrill Crest	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Tag Rugby	Tag Rugby	Tag Rugby	Parks	Merrill Crest	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities- Advanced/Competitive	Teen Programs	Alpine Valley Ski/Snowboard Club	Alpine Valley Ski/Snowboard Club	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Education Services	Teen Programs	Babysitters Training	Babysitters Training	Buildings	Aviation	Multipurpose	Kathryn Muehl	no	no	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Tennis	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	Parks	Buchner	Sports Complexes	Tennis	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Tennis	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	Parks	Buchner	Sports Complexes	Tennis	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Tennis	Tennis Lessons Buchner Park Beginners	Tennis Lessons Buchner Park Beginners	Parks	Buchner	Sports Complexes	Tennis	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	Parks	Buchner	Sports Complexes	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	Parks	Buchner	Sports Complexes	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Buchner Park Teen Beginner	Tennis Lessons Buchner Park Teen Beginner	Parks	Buchner	Sports Complexes	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons for Adults	Cancelled	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons for Adults	Tennis Lessons for Adults	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons for Adults	Tennis Lessons for Adults	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons for Adults	Tennis Lessons for Adults	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	Parks	Lowell	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	Parks	Lowell	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	Parks	Lowell	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Lowell Park Beginners	Tennis Lessons Lowell Park Beginners	Parks	Lowell	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	Parks	Lowell	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Lowell Park Intermediate	Tennis Lessons Lowell Park Intermediate	Parks	Lowell	Courts	Tennis	yes	no	no	no	no

Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Skill Based Activities-Beginner/Intermediate	Tennis	Tennis Lessons Prairie Park Pee Wee	Tennis Lessons Prairie Park Pee Wee	Parks	Prairie	Courts	Tennis	yes	no	no	no	no
Specialized Services	Trips	Arlington Racecourse	Arlington Racecourse	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Badger Band Concert	Badger Band Concert	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Billy Elliott	Billy Elliott	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Boeing, Boeing	Boeing, Boeing	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Brewers Baseball	Brewers Baseball	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Cinderella	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Dirty Dancing	Dirty Dancing	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Disney in Concert	Disney in Concert	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Disney's Beauty and the Beast	Disney's Beauty and the Beast	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Dueling Pianos	Dueling Pianos	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Fall Foliage Tour	Fall Foliage Tour	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Five Presidents	Five Presidents	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Holiday Shopping in Chicago	Holiday Shopping in Chicago	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Lambeau Field - Home of Legendary Experiences! - Adult	Lambeau Field - Home of Legendary Experiences! - Adult	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Lambeau Field - Home of Legendary Experiences! - Youth	Lambeau Field - Home of Legendary Experiences! - Youth	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Liberace!	Liberace!	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	MAMMA MIA!	MAMMA MIA!	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Motown the Musical	Motown the Musical	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	October Sky	October Sky	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no

Specialized Services	Trips	Old World Christmas Market	Old World Christmas Market	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Passion Play	Passion Play	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Quentin Road Christmas Musical	Quentin Road Christmas Musical	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Sensational 70's	Sensational 70's	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	The Bikinis	The Bikinis	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	The Gold Pyramid House	The Gold Pyramid House	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Walworth County: Wine...Wondering...Why Not!	Walworth County: Wine...Wondering...Why Not!	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Waukesha Reads - The Big Read	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	We'll Always Be...KIDS from Wisconsin	We'll Always Be...KIDS from Wisconsin	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Specialized Services	Trips	Winter Dance Party	Winter Dance Party	Offsite	Offsite	Offsite	Offsite	no	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Baseball	Baseball - 3rd-4th Grade	Baseball - 3rd-4th Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Baseball	Baseball - 5th-6th Grade	Baseball - 5th-6th Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Baseball	Baseball - 7th-10th Grade	Baseball - 7th-10th Grade	Parks	Banting	Athletic Fields	Baseball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Baseball	Baseball - Friendly Pitch 1st-2nd Grade	Baseball - Friendly Pitch 1st-2nd Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Enrichment	Beginning Archery (with rental equipment)	Beginning Archery (with rental equipment)	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Enrichment	Beginning Archery (with rental equipment)	Beginning Archery (with rental equipment)	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Enrichment	Beginning Archery (without rental equipment)	Beginning Archery (without rental equipment)	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Chefs in the Making - Brunch Foods	Chefs in the Making - Brunch Foods	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Chefs in the Making - Cinco de Mayo Fiesta	Chefs in the Making - Cinco de Mayo Fiesta	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Chefs in the Making - Festive Holiday Foods	Chefs in the Making - Festive Holiday Foods	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Chefs in the Making - Fun at the Seashore	Chefs in the Making - Fun at the Seashore	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Chefs in the Making - Spooky Treats	Chefs in the Making - Spooky Treats	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Chefs in the Making - Winter Comfort Foods	Chefs in the Making - Winter Comfort Foods	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Special Events	Youth Enrichment	Kiddie Klassic	Kiddie Klassic	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Special Events	Youth Enrichment	Kiddie Klassic	Kiddie Klassic	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Special Events	Youth Enrichment	Kiddie Klassic	Kiddie Klassic	Offsite	Offsite	Offsite	Offsite	yes	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Learn to Skate	Learn to Skate	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Lil' Dragons Tae Kwon Do	Lil' Dragons Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: First Ascent	Rock Climbing: First Ascent	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: Wee Team	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Rock Climbing: Wee Team	Rock Climbing: Wee Team	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	Parks	Horeb	Special Areas	Skate Park	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	Parks	Horeb	Special Areas	Skate Park	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	Parks	Horeb	Special Areas	Skate Park	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Skateboard Basics - Beginner Level	Skateboard Basics - Beginner Level	Parks	Horeb	Special Areas	Skate Park	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner I	Tumbling - Beginner I	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Tumbling - Beginner II to Intermediate	Tumbling - Beginner II to Intermediate	Buildings	EB Shurts	Multipurpose	EB Shurts	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Wee Chefs	Wee Chefs	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Wee Chefs	Wee Chefs	Buildings	SRC	Multipurpose	Kitchen/Meeting	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Youth and Adult Advanced Tae Kwon Do	Youth and Adult Advanced Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Youth and Adult Advanced Tae Kwon Do	Youth and Adult Advanced Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Youth and Adult Intermediate/Advanced Tae Kwon Do	Youth and Adult Intermediate/Advanced Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Youth and Adult Novice Tae Kwon Do	Youth and Adult Novice Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Youth and Adult Novice Tae Kwon Do	Youth and Adult Novice Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Enrichment	Youth and Adult Novice Tae Kwon Do	Youth and Adult Novice Tae Kwon Do	Buildings	SRC	Multipurpose	Riverview	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Afternoon Friends	Afternoon Friends	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Grandview	Blast Ball (T-Ball Skill Development) - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Grandview	Blast Ball (T-Ball Skill Development) - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Grandview	Blast Ball (T-Ball Skill Development) - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Grandview	Cancelled	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Roberta	Blast Ball (T-Ball Skill Development) - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Roberta	Blast Ball (T-Ball Skill Development) - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Blast Ball (T-Ball Skill Development) - Roberta	Blast Ball (T-Ball Skill Development) - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Buchner - A Day at the Beach! Field Trip	Buchner - A Day at the Beach! Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Buchner - All-Star Dance Field Trip	Buchner - All-Star Dance Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no

Skill Based Activities- Beginner/Intermediate	Youth Playground	Buchner - Kids Day at Lowell Park Field Trip	Buchner - Kids Day at Lowell Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Buchner - Little A-Merrick-A Amusement Park Field Trip	Buchner - Little A-Merrick-A Amusement Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Buchner - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Buchner - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Buchner - Waukesha Skateland/Buchner Swim Field Trip	Buchner - Waukesha Skateland/Buchner Swim Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Fox River South - A Day at the Beach! Field Trip	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Fox River South - All-Star Dance Field Trip	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Fox River South - Kids Day at Lowell Park Field Trip	Cancelled	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Fox River South - Little A-Merrick-A Amusement Park Field Trip	Fox River South - Little A-Merrick-A Amusement Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Fox River South - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Fox River South - Waukesha Skateland/Buchner Swim Field Trip	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 Banting	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 Banting	Leaders in Training Track 1 - Banting	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no

Education Services	Youth Playground	Leaders in Training Track 1 - Buchner	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Buchner	Leaders in Training Track 1 - Buchner	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Fox River Parkway South	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Fox River Parkway South	Leaders in Training Track 1 - Fox River Parkway South	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Lowell	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Lowell	Leaders in Training Track 1 - Lowell	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Merrill Crest	Leaders in Training Track 1 - Merrill Crest	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Merrill Crest	Leaders in Training Track 1 - Merrill Crest	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Pebble Valley	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Pebble Valley	Leaders in Training Track 1 - Pebble Valley	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Rivers Crossing	Leaders in Training Track 1 - Rivers Crossing	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Rivers Crossing	Leaders in Training Track 1 - Rivers Crossing	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Saratoga	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Saratoga	Leaders in Training Track 1 - Saratoga	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Sentinel	Leaders in Training Track 1 - Sentinel	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 - Sentinel	Leaders in Training Track 1 - Sentinel	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no

Education Services	Youth Playground	Leaders in Training Track 1 Summit View	Leaders in Training Track 1 - Summit View	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 1 Summit View	Leaders in Training Track 1 - Summit View	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Banting	Leaders in Training Track 2 - Banting	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Banting	Leaders in Training Track 2 - Banting	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Buchner	Leaders in Training Track 2 - Buchner	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Buchner	Leaders in Training Track 2 - Buchner	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Fox River Parkway South	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Fox River Parkway South	Leaders in Training Track 2 - Fox River Parkway South	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Lowell	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Lowell	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Merrill Crest	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Merrill Crest	Leaders in Training Track 2 - Merrill Crest	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Pebble Valley	Leaders in Training Track 2 - Pebble Valley	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Pebble Valley	Leaders in Training Track 2 - Pebble Valley	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Rivers Crossing	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 2 Rivers Crossing	Leaders in Training Track 2 - Rivers Crossing	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no

Education Services	Youth Playground	Leaders in Training Track 2 - Saratoga	Leaders in Training Track 2 - Saratoga	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 - Saratoga	Leaders in Training Track 2 - Saratoga	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 - Sentinel	Leaders in Training Track 2 - Sentinel	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 - Sentinel	Leaders in Training Track 2 - Sentinel	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	Leaders in Training Track 2 - Summit View	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	Leaders in Training Track 2 - Summit View	Leaders in Training Track 2 - Summit View	Offsite	Offsite	Offsite	Offsite	no	no	no	no	no
Education Services	Youth Playground	LIT - Fishing at Frame	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Education Services	Youth Playground	LIT - Swimming at Horeb	LIT - Swimming at Horeb	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Education Services	Youth Playground	LIT - Wisconsin State Fair	LIT - Wisconsin State Fair	Offsite	Offsite	Offsite	Offsite	no	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Merrill Crest - A Day at the Beach! Field Trip	Merrill Crest - A Day at the Beach! Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Merrill Crest - All-Star Dance Field Trip	Merrill Crest - All-Star Dance Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Merrill Crest - Kids Day at Lowell Park Field Trip	Merrill Crest - Kids Day at Lowell Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Merrill Crest - Little A-Merrick-A Amusement Park Field Trip	Merrill Crest - Little A-Merrick-A Amusement Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Merrill Crest - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Merrill Crest - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Merrill Crest - Waukesha Skateland/Buchner Swim Field Trip	Merrill Crest - Waukesha Skateland/Buchner Swim Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no

Skill Based Activities- Beginner/Intermediate	Youth Playground	Pebble Valley - A Day at the Beach! Field Trip	Pebble Valley - A Day at the Beach! Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Pebble Valley - All-Star Dance Field Trip	Pebble Valley - All-Star Dance Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Pebble Valley - Kids Day at Lowell Park Field Trip	Pebble Valley - Kids Day at Lowell Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Pebble Valley - Little A-Merrick-A Amusement Park Field Trip	Pebble Valley - Little A-Merrick-A Amusement Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Pebble Valley - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Pebble Valley - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Pebble Valley - Waukesha Skateland/Buchner Swim Field Trip	Pebble Valley - Waukesha Skateland/Buchner Swim Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Playgrounds - Buchner Park	Playgrounds - Buchner Park	Parks	Buchner	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Playgrounds - Fox River Parkway South	Cancelled	Parks	Fox River Pkwy South	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Playgrounds - Merrill Crest Park	Playgrounds - Merrill Crest Park	Parks	Merrill Crest	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Playgrounds - Pebble Valley Park	Playgrounds - Pebble Valley Park	Parks	Pebble Valley	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Playgrounds - Saratoga	Playgrounds - Saratoga	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Playgrounds - Sentinel Park	Playgrounds - Sentinel Park	Parks	Sentinel	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Sentinel - A Day at the Beach! Field Trip	Sentinel - A Day at the Beach! Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no

Skill Based Activities- Beginner/Intermediate	Youth Playground	Sentinel - All-Star Dance Field Trip	Sentinel - All-Star Dance Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Sentinel - Kids Day at Lowell Park Field Trip	Sentinel - Kids Day at Lowell Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Sentinel - Little A-Merrick-A Amusement Park Field Trip	Sentinel - Little A-Merrick-A Amusement Park Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Sentinel - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Sentinel - Playgrounds Kickball Tournament/July 4th Parade Float Build Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Sentinel - Waukesha Skateland/Buchner Swim Field Trip	Sentinel - Waukesha Skateland/Buchner Swim Field Trip	Offsite	Offsite	Offsite	Offsite	yes	yes	yes	yes	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Grandview	Soccer Stars - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Grandview	Soccer Stars - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Grandview	Soccer Stars - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Grandview	Soccer Stars - Grandview	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Roberta	Soccer Stars - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Roberta	Soccer Stars - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Roberta	Soccer Stars - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Soccer Stars - Roberta	Soccer Stars - Roberta	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Playground	Start Smart Sports Development - Grandview Park	Cancelled	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Start Smart Sports Development - Grandview Park	Start Smart Sports Development - Grandview Park	Parks	Grandview	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Start Smart Sports Development - Roberta Park	Cancelled	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Start Smart Sports Development - Roberta Park	Start Smart Sports Development - Roberta Park	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Start Smart Sports Development - Roberta Park	Start Smart Sports Development - Roberta Park	Parks	Roberta	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Summer Friends - Buchner Park	Summer Friends - Buchner Park	Parks	Buchner	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Summer Friends - Buchner Park	Summer Friends - Buchner Park	Parks	Buchner	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Summer Friends - David's Park	Summer Friends - David's Park	Parks	David's	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Summer Friends - David's Park	Summer Friends - David's Park	Parks	David's	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Wee Friends	Wee Friends	Parks	David's	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Playground	Wee Friends	Wee Friends	Parks	David's	Shelters	Picnic	yes	yes	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Soccer	Soccer 1st-2nd Grade Boys	Soccer 1st-2nd Grade Boys	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Soccer	Soccer 1st-2nd Grade Boys	Soccer 1st-2nd Grade Boys	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Soccer	Soccer 1st-2nd Grade Girls	Soccer 1st-2nd Grade Girls	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 1st-2nd Grade Girls	Soccer 1st-2nd Grade Girls	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 3rd-4th Grade Boys	Soccer 3rd-4th Grade Boys	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 3rd-4th Grade Boys	Soccer 3rd-4th Grade Boys	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 3rd-4th Grade Girls	Soccer 3rd-4th Grade Girls	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 3rd-4th Grade Girls	Soccer 3rd-4th Grade Girls	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 4K-K Co-Ed	Soccer 4K-K Co-Ed	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 4K-K Co-Ed	Soccer 4K-K Co-Ed	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 5th-6th Grade Boys	Soccer 5th-6th Grade Boys	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 5th-6th Grade Co-Ed	Soccer 5th-6th Grade Co-Ed	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 5th-6th Grade Girls	Soccer 5th-6th Grade Girls	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 7th-9th Grade Co-Ed	Soccer 7th-9th Grade Co-Ed	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Soccer	Soccer 7th-9th Grade Co-Ed	Soccer 7th-9th Grade Co-Ed	Parks	Mindiola	Sports Complexes	Soccer	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Softball	Catching Class	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Softball	Fast-Pitch Softball Clinic	Fast-Pitch Softball Clinic	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Pitching Class	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no

Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball - Defense - 3rd-5th Grade	Softball - Defense - 3rd-5th Grade	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball - Defense - 6th-10th Grade	Softball - Defense - 6th-10th Grade	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball - Hitting - 3rd-5th Grade	Softball - Hitting - 3rd-5th Grade	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball - Hitting - 6th-10th Grade	Softball - Hitting - 6th-10th Grade	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball-Friendly Pitch 1st-2nd Grade	Softball-Friendly Pitch 1st-2nd Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball-Modified Fastpitch - 5th-6th Grade	Softball-Modified Fastpitch - 5th-6th Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball-Modified Fastpitch - 7th-10th Grade	Softball-Modified Fastpitch - 7th-10th Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Softball	Softball-Slo Pitch 3rd-4th Grade	Softball-Slo Pitch 3rd-4th Grade	Parks	WRO Youth Sports Complexes	Sports Complexes	Softball	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Basketball 101	Basketball 101	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Basketball 101	Basketball 101	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Sports/Camps	British Soccer Camp First Kicks	British Soccer Camp First Kicks	Parks	Lowell	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Sports/Camps	British Soccer Camp First Kicks	British Soccer Camp First Kicks	Parks	Lowell	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Sports/Camps	British Soccer Camp Half Day	British Soccer Camp Half Day	Parks	Lowell	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Sports/Camps	British Soccer Camp Half Day	British Soccer Camp Half Day	Parks	Lowell	Athletic Fields	Soccer	yes	no	yes	no	no
Skill Based Activities-Advanced/Competitive	Youth Sports/Camps	British Soccer Camp Mini Soccer	British Soccer Camp Mini Soccer	Parks	Lowell	Athletic Fields	Soccer	yes	no	yes	no	no

Skill Based Activities-Advanced/Competitive	Youth Sports/Camps	British Soccer Camp Mini Soccer	British Soccer Camp Mini Soccer	Parks	Lowell	Athletic Fields	Soccer	yes		no	yes	no	no
Special Events	Youth Sports/Camps	Cops and Bobbers	Cops and Bobbers	Offsite	Offsite	Offsite	Offsite	yes		yes	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Dribble Dribble 101	Cancelled	Buildings	SRC	Multipurpose	Gym	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Dribble Dribble 101	Cancelled	Buildings	SRC	Multipurpose	Gym	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Fundamentals of Basketball	Cancelled	Buildings	SRC	Multipurpose	Gym	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Fundamentals of Basketball	Cancelled	Buildings	SRC	Multipurpose	Gym	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Fundamentals of Basketball	Fundamentals of Basketball	Buildings	SRC	Multipurpose	Gym	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Fundamentals of Basketball	Fundamentals of Basketball	Buildings	SRC	Multipurpose	Gym	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Cancelled	Parks	WRO Youth Sports Complex	Athletic Fields	Football	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Cancelled	Parks	WRO Youth Sports Complex	Athletic Fields	Football	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Cancelled	Parks	WRO Youth Sports Complex	Athletic Fields	Football	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Lacrosse - Youth	Offsite	Offsite	Offsite	Offsite	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Lacrosse - Youth	Offsite	Offsite	Offsite	Offsite	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Lacrosse - Youth	Parks	WRO Youth Sports Complex	Athletic Fields	Football	yes		no	yes	no	no
Skill Based Activities-Beginner/Intermediate	Youth Sports/Camps	Lacrosse - Youth	Lacrosse - Youth	Parks	WRO Youth Sports Complex	Athletic Fields	Football	yes		no	yes	no	no

Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Principles of Dribbling I	Principles of Dribbling I	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Principles of Dribbling I	Principles of Dribbling I	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Principles of Dribbling II	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Principles of Dribbling II	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts	Cancelled	Buildings	SRC	Multipurpose	Gym	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts - S.O.S.	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts - S.O.S.	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts - S.O.S.	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts - S.O.S.	Cancelled	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth Sports/Camps	Sports of Sorts - S.O.S.	Sports of Sorts - S.O.S.	Offsite	Offsite	Offsite	Offsite	yes	no	yes	no	no
Skill Based Activities- Beginner/Intermediate	Youth T-Ball	T-Ball League 4K-K Co-Ed	T-Ball League 4K-K Co-Ed	Parks	WRO Youth Sports Complex	Sports Complexes	Softball	yes	no	yes	no	no

Recreation Programming Matrix													
Key: Audience- ps-preschool, y-youth, t-teen, a-adult, oa-older adult; Skill Level-b-beginner, i-intermediate, a-advanced, l-league; Gender-m-male, f-female, c-coed													
Program	Audience	Skill Level	Gender	Inclusion	Socio-Economic	Type of Involvement				Ages	Racial and Ethnic		
					Levels	Physical	Intellectual	Social	Creative		Backgrounds	Cooperative	Rentals
Fitness/Wellness/Dance													
Super Fit	a	b, i	c	x		x		x		16+			
Zumba	a	b, i	c	x		x		x		16+			
Yoga	a	b, i	c	x		x		x		16+		x	
ABC's	a	b, i	c	x		x		x		16+			
Tai Chi	a	b, i	c	x		x		x		16+			
Fit Mix	a	b, i	c	x		x		x		16+			
Boot Camp	a	b, i	c	x		x		x		16+			
Pound	a	b, i	c	x		x		x		16+			
20/20/20	a	b, i	c	x		x		x		16+			
Reps & Stretch	a	b, i	c	x		x		x		16+			
Zumba Gold	a	b, i	c	x		x		x		16+			
Waukesha Walks	a	b	c	x		x		x		16+			
Kickboxing	a	b, i	c	x		x		x		16+			
Ballroom Basics	a	b, i	c	x		x		x		16+			
Adult Sports													
Softball (summer)	a	b, i	m,f,c		x	x		x		16+			
Softball (fall)	a	b, i	m,f,c		x	x		x		16+			
Kickball	a	b	c		x	x		x		16+			
Football	a	b	m		x	x		x		16+			
Basketball	a	b, i	m		x	x		x		16+			
Golf	a	b, i	c			x		x		16+		x	
Tennis	a	b, i	c			x		x		16+		x	
Tae Kwon Do	a	b	c			x		x		16+		x	
Bocce	a	b	c			x		x		16+			
Pickleball	a	b	c			x		x		16+			
PT Ball	a	b	c			x		x		16+			
Adult Enrichment													
Oil Painting	a	b, i	c					x	x	x			
Watercolors	a	b, l	c					x	x	x			
Photography	a	b, i	c					x	x	x		x	
Knitting	a	b, i	c					x	x	x			
Social Media	a	b	c					x	x			x	
Environmental Class	a	b	c					x	x			x	
Cooking Classes	a	b, i	c					x	x	x		x	
Organizing Class	a	b	c					x	x			x	
Home Ec. Classes	a	b	c					x	x	x		x	

Recreation Programming Matrix														
	Key: Audience- ps-preschool, y-youth, t-teen, a-adult, oa-older adult; Skill Level-b-beginner, i-intermediate, a-advanced, l-league; Gender-m-male, f-female, c-coed													
Program	Audience	Skill Level	Gender	Inclusion	Socio-Economic		Type of Involvement			Ages	Racial and Ethnic			
					Levels		Physical	Intellectual	Social	Creative		Backgrounds	Cooperative	Rentals
Senior Adults														
Tai Chi	oa	b, i	c	x			x		x		55+			
Yoga	oa	b, i	c	x			x		x		55+			
Senior Strength	oa	b, i	c	x			x		x		55+			
Zumba Gold	oa	b, i	c	x			x		x		55+			
Movers & Shakers	oa	b, i	c	x			x		x		55+			
Cardio Dance	oa	b, i	c	x			x		x		55+			
Aquasize	oa	b, i	c	x			x		x		55+			
Open Swim	oa	b, i	c	x			x		x		55+			
Open Walking														
Pickleball	oa	b, i	c	x			x		x		55+			
Painting/ Open Stud	oa	b, i	c	x			x		x		55+			
Knitting	oa	b, i	c	x			x		x		55+			
Needlework	oa	b, i	c	x			x		x		55+			
AARP Safe Driver	oa	b	c	x					x	x	55+		x	
Speaker Series	oa		c	x	x				x	x	55+		x	
Bunco	oa	b	c	x	x				x		55+			
Bridge Clubs	oa	b, i	c	x					x	x	55+			
Golden Agers	oa		x	x	x				x	x				
Music Events	oa		c	x	x				x		55+		x	
Brown Bag Conver.	oa		c	x	x				x	x	55+		x	
Bingo	oa	b	c	x	x				x	x	55+		x	
Open Walking	oa		c	x	x				x		55+		x	
Day Trips	oa		c	x					x	x	55+		x	
Golf	oa	b, i	c	x			x		x	x	55+		x	
Open Cards	oa	b, i	c	x			x		x		55+			
Educational Classes	oa	b, i	c	x					x	x	55+		x	
Mah Jongg	oa	b, i	c	x					x	x	55+			
Book Classes	oa	b, i	c	x					x	x	55+			
Adaptive														
SPARC	y, t		c	x			x	x	x	x	7, 21		x	
R & R Club	y, t		c	x			x	x	x	x	3, 18		x	
Family														
Learn to Kayak	y, t, a		c	x			x		x		8+		x	
Tae Kwon Do	y, t, a		c	x			x	x	x		7+		x	
Family Trips	y, t, a		c	x			x	x	x	x	6+		x	
Toboggan Run	y, t, a		c	x			x		x		6+		x	
Tree Climbing	y, t, a		c	x			x	x	x		7+		x	

Recreation Programming Matrix													
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Program	Audience	Skill Level	Gender	Inclusion	Socio-Economic	Type of Involvement				Ages	Racial and Ethnic		
					Levels	Physical	Intellectual	Social	Creative		Backgrounds	Cooperative	Rentals
Aquatics													
Parent Tot Swim Les	ps	b	c	x		x		x		6 mo, 4			
Learn to Swim Les.	y, t	b, i	c	x		x		x		5, 17			
Priv.Swim Les.	y, t	b, i	c	x		x		x		3,17			
Synchronized Swim	y, t	i	c	x		x		x		5+			
Lifeguard Training	t, a	a	c	x		x				15+			
WSI Instruction	t, a	a	c	x		x				16+			
Diving Lessons	y, t	b, i	c	x		x		x		7, 17			
Adult Swim Lessons	a	b, i	c	x		x		x		16+			
Water Exercise	t, a	b	c	x		x		x		16+			
Open Swim	ps,y,t,a,oa		c	x		x		x		all			
Lap Swim	y,t,a,oa		c	x		x				6+			
Birthday Parties	y, t		c	x				x		3+			x
Pool Party	ps,y,t,a,oa		c	x		x		x		all			x
Movie Nights	ps,y,t,a,oa		c	x				x		all			
Special Events	ps,y,t,a,oa		c	x		x		x		all			
Rentals/Facilities													
Buildings	all		c	x				x		all	x		x
Park Shelters	all		c	x	x			x		all	x		x
Formal Gardens	t, a, oa		c	x				x		all			x
Amphitheater	all		c	x				x		all			x
Les Paul Center	all		c	x				x		all			x
Baseball Fields	all		c	x		x		x		all			x
Softball Fields	all		c	x		x		x		all			x
Soccer Fields	all		c	x		x		x		all	x		x
Tennis Courts	all		c	x		x		x		all			x
Pickleball Courts	t, a, oa		c	x		x		x		all			x
Sand Volleyball	y,t,a, oa		c	x	x	x		x		all			x
Basketball Courts	y,t,a, oa		c	x	x	x		x		all			x
Football Fields	y,t,a		c	x		x		x		all			x
Skatepark	y, t		c	x	x	x		x		6+			
Trails	all		c	x	x	x		x		all			
Ice Rinks/Sledding	all		c	x	x	x		x		all			
Toboggan Runs	y,t,a, oa		c	x		x		x		4+	x		x
Gazebo	all		c	x									x
Open Space	all		c	x	x	x					x		x

Recreation Programming Matrix													
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Program	Audience	Skill Level	Gender	Inclusion	Socio-Economic		Type of Involvement				Ages	Racial and Ethnic	
					Level		Physical	Intellectual	Social	Creative		Backgrounds	Cooperative
Special Events													
Winter JanBoree	all		c	x	x		x	x	x	x	all		x
July 4 Parade	all		c	x	x		x	x	x	x	all		x
July 4 Fireworks	all		c	x	x		x	x	x	x	all		x
Daddy/Daugt. Dance	ps,y,a,oa		c	x					x	x	2+		x
Trailbreak Marathon	t, a, oa	b, i, a	c	x			x		x		9+		x
Fox River Art Show	all		c	x	x				x	x	3+		
4K Kite Fly	all		c	x	x		x		x	x	all		x
4K Pizza, Polka, Art	all		c	x	x				x	x	all		x
Movie in Park	all		c	x	x				x		all		x
Buchnerfest	all		c	x	x				x	x	all		x
Youth Theater Show	all		c	x				x	x	x	all		x
Music in the Park	all		c	x	x				x	x	all		
Civic Band Concerts	all		c	x	x				x	x	all		
Grand Openings	all		c	x	x				x		all		x
Kiddie Klassic Bike	ps, y, a		c	x			x		x		3+		x
National Night Out	all		c	x	x			x	x		all		x
Howl O Ween	ps,y,a		c	x					x		all		x
Softball Tournament	all		c	x			x		x		all		
Holiday Celebration	all		c	x					x		all		x
Volunteer Programs													
Adopt-a-Park	all		c	x			x	x	x		all		
Friends of WPRF	all		c	x				x	x		all		
Park Foundation	all		c	x				x	x		all		
WPRF Board	a, oa		c	x				x			18+		
Advisory Committee	y,t,a,oa		c	x				x	x		10+		
Program Leaders	a, oa		c	x			x	x	x	x	18+		
Playground Builds	a		c	x			x	x	x		18+		
Buckthorn Busters	a		c	x			x		x		18+		
Youth Sports Coach	a, oa		c	x			x	x	x		18+		
Afterschool Volun.	t,a,oa		c	x			x	x	x	x	15+		
Approved by WPRF Board 12/5/11													
Reviewed by Recreation Staff 5/8/13													
Reviewed by Recreation Staff 2/14/18													

Appendix B

Comprehensive Revenue Policy



NATIONAL
Gold Medal Winner



Comprehensive Revenue Policy

2018

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**City of Waukesha
Parks, Recreation & Forestry Department**

Vision

“Gold Medal” services.....Exceptional quality of life!

Mission

To be responsive and committed to providing essential park, recreation and urban forestry services making our community a desirable place to live, work, and play.

Fees & Charges Philosophy

The City of Waukesha Parks, Recreation & Forestry (WPRF) Board and Department is committed to providing quality comprehensive community services and programs that meet the needs of Waukesha residents.

WPRF staff will recommend program fees & charges through a fiscally responsible plan of balancing affordable fees with the need for cost recovery. Each program will be evaluated individually, with a higher level of subsidy consideration being given to broad-based community programming. Both direct and indirect costs will be identified and considered when determining the fees & charges for each program.

As part of the overall pricing program, staff will seek alternative revenue whenever possible, including sponsorships, grants, partnerships and other revenue producing opportunities. In order to provide a comprehensive and inclusive community recreation program, WPRF must be sensitive to the special recreation needs and socio-economic make up of the community. Adapted recreation programming and a financial assistance program will be included in the overall department services. In most cases, City of Waukesha residents will pay a lower fee than non-residents for program participation.

Policy Approval

The City of Waukesha Parks, Recreation & Forestry Board will review and approve the Fees & Charges Policy on an annual basis. Specific fees & charges (program user fees, rental fees, tree assessments) will be reviewed and approved on a seasonal basis.

3. Definition of Services

Definition of services outlines our service classification system. Based on a pricing pyramid, each program is classified into one of the identified classifications. This classification system provides the economic rationale upon which decisions about fees and charges are based. It assumes that the objectives are to price each program or service at a level that is fair and equitable to citizens. The philosophy of each classification of the pricing pyramid is as follows:

Community Benefit

Community Benefit level of service are generally, basic Parks, Recreation and Forestry Services that are equally available and beneficial to all citizens in the community. Generally, community benefit programs and services are offered to the public with no fee. All costs for providing these programs are paid from the General Fund budget primarily funded by tax revenues. The National Recreation & Parks Association identifies multiple benefits for parks, recreation and forestry services in the areas of economic, social, individual and community benefits.

Examples of Community Benefit Services

- Non-Monitored Access – Open Access to Parks, Athletic Fields, Trails, Open Space
- Community Events – JanBoree, July 4th Parade and Fireworks, Music in the Park, Operation Honor

Community Investment

Community Investment services and programs benefit both individuals and the community at large. These programs are offered with a participant user fee goal of covering up to 50% of direct program costs and an additional 30% administrative surcharge. The remaining costs for these services are supported through the community investment of the local tax system.

Examples of Community Investment Programs

- Drop in Monitored Access - Summer Playground Program, Open Cards, Toboggan Run, 55+ Open Activities, Adapted Recreation Programs

Individual Investment*

Individual Investment programs and services are provided for the benefit of a particular individual or group rather than the general public. These programs are offered with a participant or group user fee goal of covering up to 100% of direct program costs and an additional 30% administrative surcharge. Most recreation programs offered by WPRF are in this fee classification.

Examples of Individual Investment Programs

- Education Services – before/afterschool programs, homeschool, 3 and 4-year-old preschool, babysitting, lifeguard training
- Skill Based Activities – Beginner/Intermediate – Tumbling youth sports leagues, swimming lessons, general fitness classes
- Special Events – Daddy/Daughter Dance, Buchnerfest, Pool Special Events

Specialized Investment*

Specialized Investment programs have a limited enrollment and provide a specialized service benefiting participants exclusively. This type of program offsets 100% or greater direct program costs and an additional 30% administrative surcharge.

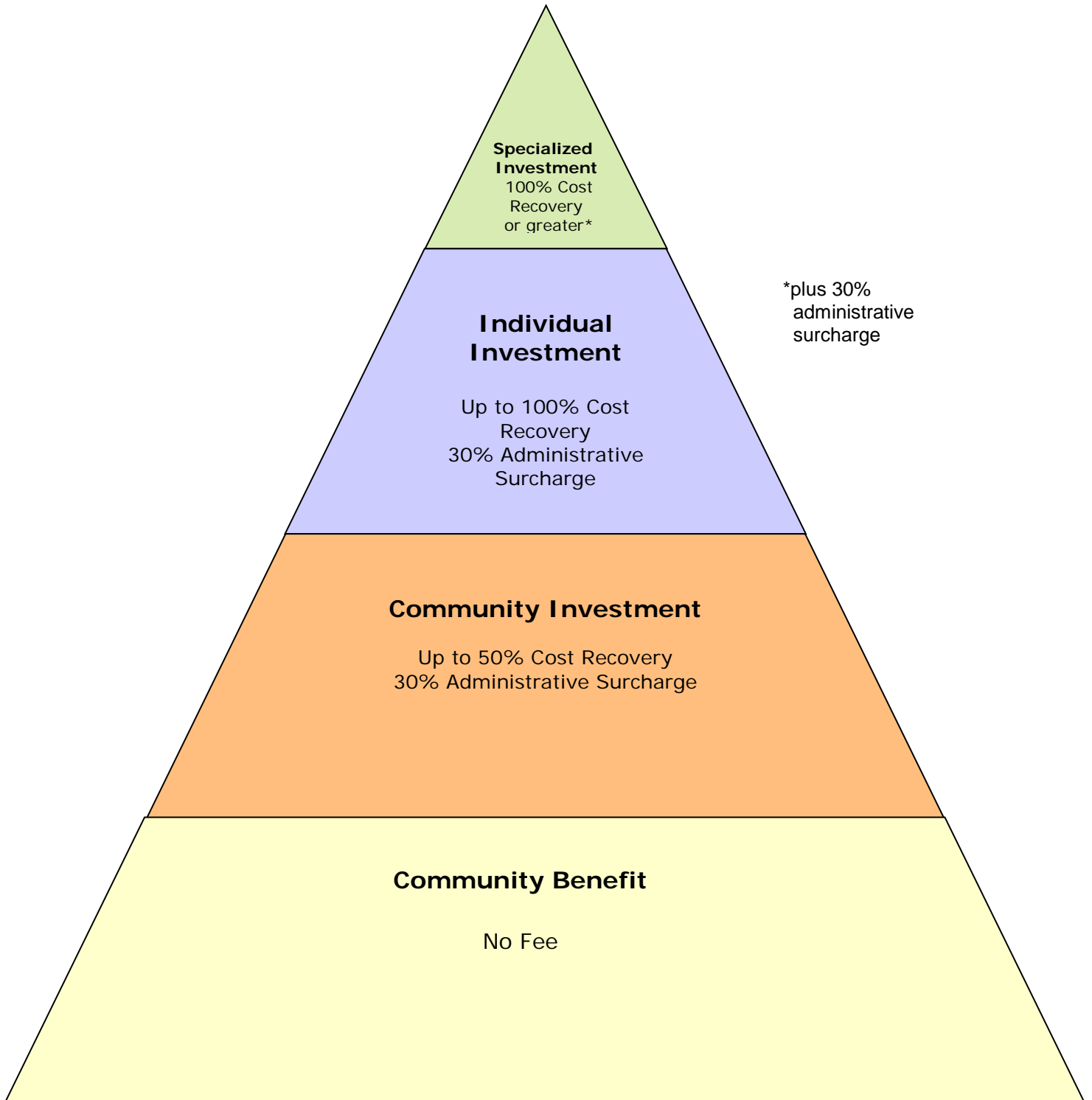
Examples of Specialized Investment Programs

- Skill Based Activities – Advanced/Competitive – adult sports leagues, pickleball, yoga
- Specialized Services – family and senior trips
- Rentals – Schuetze Recreation Center, Picnic Shelter, Les Paul Performance Center
- Resale – swim goggles, swim diapers, concession food, softballs

***Market Driven Fees** – When determining Individual and Specialized Investment fees, WPRF staff will evaluate the “market” prices charged by other suppliers or vendors of similar services. Staff can establish a range of prices which may then be adjusted according to “market driven” prices. These fees can help subsidize Community Benefit and Community Investment programs.

30% Administrative Fee – The 30% administrative fee is set to reflect more accurately the true costs of a service. This also reflects national trends that have shown the 30% charge to be a common practice in assessing true costs.

4. WPRF Pricing Pyramid



5. Fee Definitions

Cost is the measurement, in monetary terms, of the amount of resources used for some purpose (Anthony & Welsh, 1981). The agency's costs for developing and offering a program are all of the resources used to produce the program.

Price is the dollar amount the agency charges patrons to participate in a specific program.

Direct Costs are those that can be traced to a specific program. Examples of such are: program instructor salaries, program supplies, etc.

Indirect Costs are those that the agency incurs regardless of whether or not it operates a specific program. Indirect direct costs are often called "overhead" costs. Examples of such are: facility and maintenance costs, marketing costs, administrative salaries.

Variable Costs are those that change directly and proportionately with changes in volume. A variable cost is one that changes by the same amount of money with the addition of each new participant, i.e. instructional book, uniform.

Fixed Costs are those that do not change with changes in volume (number of participants). These costs are fixed because they remain the same for the duration of a program, regardless of the number of participants. There can be both direct and indirect fixed costs.

Changing Fixed Costs are those that change in the same direction, but not proportionately, with changes in volume or the number of participants. These costs do not change in the same amount for each participant added, but they are costs that change after a certain number of participants are added.

6. Fee Classifications

The City of Waukesha Department of Parks, Recreation & Forestry will utilize six (6) basic fees and charges for programs, facilities and services. Following are the fee categories:

1. Program User Fees

Program user fees are charged to an individual or team for participation in a program or activity. Numerous participants are usually involved in the activity or facility at the same time. The registration fee for a child to participate in a swim lesson or to play in a soccer league are examples of program user fees.

2. Rental Fees

Payment for the priority use and/or rental of a facility. These facilities may include buildings, rooms, or athletic fields. These fees include but are not limited to basic rental of facility and use of included equipment. Additional fees are required for staff set-up or clean-up.

3. Concession Fees

Concession fees will be charged where non-department vendors are selling products/services on City parks or facilities (concession stands, paddle boat vendors, beer sales etc.) These fees will be determined through a contract with WPRF based on a lump sum fee, a percentage of sales or both.

4. Sales Fees

This fee may be required for the privilege of selling goods or services in City parks or facilities. These fees include but are not limited to special event booths, athletic tournaments, etc.

5. Admission Fees

A fee charged for entry into a facility/activity. Some type of program, event, demonstration or exhibit to attract visitors is usually offered. These fees include but are not limited to special events, tournaments.

6. Street Tree Assessment

A fee charged to City of Waukesha property owners when a street tree is planted in the terrace, adjacent to one's property.

7. Special Improvement/Maintenance Fee

May be assessed to each participant. Revenues will be deposited to cover new program start up costs, major program facility upgrades, or other program specific fees.

7. Independent Contractual Services

The City of Waukesha Department of Parks, Recreation & Forestry uses contractual services for specialized instruction in varied activities, such as youth gym classes, outdoor programs, art/craft classes, adult enrichment and general instruction. Fees and charges for contractual services may include but are not limited to the costs of materials and supplies, instructor's fee, and direct costs related to facility or support staff, and a percentage of WPRF's indirect costs.

In the use of contractual services, a formal contract must be created between WPRF and the instructor/contractual provider and approved through the Parks, Recreation and Forestry Board and the Common Council.

The instructor/contractual provider's fee will be calculated using one of the following: a percentage of the established program fee or a flat rate per session or hour. The percentage paid will vary from program to program.

Contracts should be negotiated to benefit the City using one of the following guidelines:

- a. A percentage split of maximum 75% of collected resident program fees to contractor, minimum of 25% of program fees to WPRF. This option should be utilized when the contractor and WPRF are sharing in the indirect program costs and the contractor assuming all direct costs. These programs will often be held at a WPRF facility.
- b. A percentage split of maximum 85% of collected resident program fees to contractor, minimum of 15% of program fees to WPRF. This option should be used when the contractor is bearing the majority of burden for direct and indirect costs. These programs will often be held at the contractor's facility.
- c. Any variance to these contractual options would need approval by the Recreation Services Manager.

8. Community Collaboration (Cooperative Agreement Policy)

The City of Waukesha Department of Parks, Recreation & Forestry promotes and seeks collaboration with other community agencies and organizations to enhance efficiency and quality of services provided. Sought collaborations relate to governmental, not-for-profit and for-profit groups. WPRF Board will determine entity collaborative status according to the following identified categories:

- a. **Partner** - A partnership between WPRF and another agency/business/group, demonstrates community-wide benefits and generally mutual cost sharing of organizational finances, resources, and/or contributions to program services and/or capital improvements. Other tax-based community agencies would generally be considered partners. Typically, no fees would be assessed to partners.

At times, community partners request facility rentals at no charge, beyond the typical reciprocal usage. Requests will be considered on an individual basis and may be approved by the Director, Recreation Services Manager or Facilities Coordinator. Said request will be considered for only non-prime time hours (Monday – Thursday, 8:00 am – 10:00 pm & Friday, 8:00 am – 3:30 pm) and will not be considered when an alcohol permit is requested. Any request that requires a Building Attendant and/or generates the need for overtime assistance will be assessed applicable charges. (approved 4.08 by PRF Board)

Identified Partners:

Carroll University
Friends of Waukesha Parks, Recreation & Forestry
Music in Cutler Park, Inc.
School District of Waukesha
St. Vincent de Paul of Waukesha County
The Park Foundation of Waukesha, Inc.
Waukesha County Aging & Disability Resource Center
Waukesha County Department of Parks & Land Use
Waukesha Downtown Business Association
Waukesha Tennis Association
Waukesha Youth Collaborative
Wisconsin Department of Public Instruction (DPI)
YMCA of Waukesha

- b. **Affiliate** - An affiliation between WPRF and another agency/business/group is demonstrated by a mutual/formal relationship between both parties, generally focused toward a specific program or neighborhood need. All affiliations need to be clarified in a written agreement. Typically, a reduction in fees would be considered for a community affiliate.

Identified Affiliates:

1 st Assembly of God	Salvation Army
AARP	Spring City Garden Club
Adopt-A-Park Groups	Summit Woods
Alzheimers Association of SE WI	United Cerebral Palsy
American Red Cross	UW-Extension
Avalon Square	Waukesha Bicycle Alliance
Curative Care Network	Waukesha County Business Alliance
Easter Seals of SE WI	Waukesha Housing Authority
Graffiti Effacers (ACAP)	Waukesha Firebirds
Interfaith Senior Services	Waukesha Raiders
New Beginners Christian Church	We Energies
Noon Rotary Club	WI Senior Olympics

c. Sponsor

A sponsorship of WPRF programs, services or facilities is defined as an agency/business/group that provides negotiated financial or in-kind support of an identified WPRF function, in return for specified benefits.

d. Other City of Waukesha Department's Programs

Bona fide City of Waukesha functions or programs will not be charged fees

9. Commercial Use of Facilities

Safeguards are necessary to ensure proper use of public facilities when requests are received by WPRF to conduct commercial or promotional activities on park property or facilities.

- a. Commercial and promotional activities in WPRF parks/facilities should be authorized only if they provide a positive public/private service, as determined by WPRF Director or designee.
- b. Commercial and promotional activities in WPRF parks/facilities should be permitted only when not in conflict with Department-sponsored programs, or if the activity can be conducted with out any restriction of public use for a reasonable period of time.
- c. Commercial and promotional activities in WPRF parks/facilities will be required to pay all facility rental fees as set by WPRF policies.
- d. Commercial and promotional use of public facilities including use of public names of structures is generally not authorized if such use constitutes an expressed or implied endorsement of commercial products, services or activities. Any authorization needs to be approved by WPRF Director.

10. Refund Policy

- a. A program that does not meet its minimum registration requirements will be cancelled within two (2) working days prior to its beginning. Participant will be notified accordingly by phone. Any fees paid will automatically be credited to the payee's account unless a refund is requested by participant within five (5) business days.
- b. A credit will be given unconditionally when requested in writing within five (5) business days of program completion.
- c. If a refund is desired, written notification to WPRF office is required. Participant will receive a refund for the full program fee minus a \$10 service charge. Refund checks will require 2 - 3 weeks for processing.
- d. Refunds under \$10 will automatically be credited to participants account and may be used towards future registrations.
- e. WPRF credit will be available for use up to two (2) years of date of issue, as permitted by law.
- f. For Adult Sports credit/refund policy, refer to Policies of Adult Sports 3.08.
- g. Pool passes and daily pool fees are not refundable.
- h. Certain supply fees, tickets, or coupons may be non-refundable if WPRF has purchased materials.
- i. Program Satisfaction Guaranteed – WPRF is constantly striving to provide the community with high quality public recreation programming. Our staff is confident that people will enjoy the variety of activities offered and that the program will deliver the published expectations as described in our seasonal activity guides. We guarantee it! When a participant is not satisfied with the quality of a program, we want to hear their ideas or suggestions on how we can improve our services. If requested, a 100% refund or credit will be issued by simply contacting the WPRF office. (Please note, class supplies are not refundable.)

11. Returned Checks

All returned checks will be assessed a \$25 service fee. Return checks nullify the rental of any facility. In case of a program registration or pool pass purchase, the individual will have 2 business days from verbal notification of the NSF check by WPRF, to pay the fee

in cash or with a money order. If the fee is not paid after the 2-business days notice, then any registration or pass purchase will be nullified.

12. Non-Resident Policy

- a. Definition: In the case of non-resident participation, it is generally accepted that non-residents users should contribute an additional fee to offset their non-tax status. A non-resident is defined as a person who does not reside or own property within the corporate limits of the City of Waukesha (in general, does not directly contribute to City of Waukesha property taxes).
- b. User Fee Surcharge: Persons defined as a non-resident of the City of Waukesha are required to pay an additional surcharge established by the Parks, Recreation & Forestry Board. A 50% surcharge (up to \$20 per program) is required per program. (See Policies of Adult Sports for non-resident fees for all adult sports).
- c. Exception to non-resident User Fee Surcharge: Non-residents who reside within the City of Waukesha School District will not be assessed a non-resident surcharge when registering for any specific program or league that utilizes Waukesha School District facilities.
- d. WPRF reserves the right to remove anyone falsifying information from our programs. WPRF may require residency verification for first time registrants that have relocated to the city (Driver's License or Utility Bill).

13. Financial Assistance Program

WPRF Board/Department believes that everyone, regardless of income, should be able to participate in City-sponsored recreation opportunities. To help facilitate participation, financial assistance (FA) is available to eligible residents.

Verification: City residents requesting financial assistance must verify eligibility by providing at least one of the following documents:

- Aid to Families with Dependent Children or Temporary Assistance for Needy Families (TANF) payment stub.
- Written proof of receiving Badgercare, Food Share, Foster Care, Medicaid or Supplemental Security Income (SSI).

Assistance Procedures: Residents must meet by registration deadlines. Residents are eligible to receive a 40% reduction of the program fee if qualified for Badgercare and registered by the registration deadline. Those residents qualifying for Food Share, Foster Care, Medicaid or SSI will receive a 65% reduction of the program fee. Those qualifying for the 65% reduction will also be eligible for a 25% reduction in the following programs: Discount Pool Pass Program and Specialize Investment programs utilizing Pricing Pyramid on page 13. FA is not available for senior/family trips or facility rentals.

14. Additional Revenue Sources

The City of Waukesha Department of Parks, Recreation and Forestry Department encourages additional revenue sources. These sources can include but are not limited to:

- a. Federal, state or local grants
- b. Private foundations
- c. Sponsorships

- d. Parkland dedications
- e. Private and/or non-profit donations
- f. "Friends of the WPRF" non-profit group
- g. In-kind service
- h. Bequests
- i. The Park Foundation of Waukesha

Approved by WPRF Board:

6/13/05	2/07/11
7/10/06	3/05/12
7/09/07	5/06/13
7/14/08	2/3/14
11/02/09	

Appendix C

Program and Service Determinant
Tool and Course Proposal Form

City of Waukesha Parks, Recreation and Forestry Department Program & Service Determinants Tool

Proposed Program or Service:

Staff Member:

Date:

Determinants Y/N	Y/N
<i>Does this program/service meet conceptual foundations of play, recreation and leisure?</i>	
Is there a purposeful end result in the program?	
Does this program improve the quality of life for participants?	
Does this improve social, physical, mental well-being?	
<i>Does this program/service meet organizational philosophy, goals and objectives?</i>	
Does this program provide quality programs that meet the needs of our residents?	
Does this program provide high quality engaging staff to deliver programs to our residents?	
Does this program provide a safe environment and programs for all participants?	
Does this program provide affordable programs to our residents?	
Does it produce revenue that can help offset the cost of other programs?	
<i>Does this meet Constituent interests and desired needs?</i>	
Has this program/service been identified as a community need?	
Would this program/service be unique to what is already offered in the community?	
<i>Does this program provide an experience that is desirable for the constituent?</i>	
Will this program provide an opportunity for participants to meet a personal goal?	
Are program participants involved in planning/evaluating/operating the program or service?	
<i>Does this program/service create a constituent centered culture?</i>	
Does this program/service meet a targeted age group or population need?	
Is this program/service accessible for various ability levels?	
Is this program/service operated fairly and ethically for all participants?	
Does this program/service promote a healthy lifestyle?	
<i>Does this program provide community opportunities?</i>	
Does this program provide an opportunity for community members to come together for a common purpose?	
Does this program provide a unique opportunity for residents?	

WPRF - Course Proposal Form

1900 Aviation Drive

Waukesha, WI 53188

Phone: 262-524-3737

Fax:262-524-3713

Email: mberg@waukesha-wi.gov



Name:	
Daytime Phone:	
Email Address:	
Address (street, city, state, zip):	
Qualifications:	
Educational Degrees (include date obtained):	
Certifications (include date obtained):	
Course Topic:	
Years of Experience in Subject Matter (describe):	
Signature:	Date:

WPRF has two different types of course instructors, employees and independent contractors. As employees you will be paid an hourly wage and as an independent contractor you will be paid per participant. Wages in both instances will be negotiated with the recreation supervisor. The following document can be used to determine independent contractor eligibility: Determination of Worker Status for Purposes of Federal Employment Taxes and Income Tax Withholding **Form SS-8**, Dept. of Treasury, Internal Revenue Service at this website: <http://www.irs.gov/pub/irs-pdf/fss8.pdf>

Please Circle One: Independent Contractor OR WPRF Employee

Course Title:
Recommended Ages of Participants:
Class Description to go in Activity Guide:
Proposed Dates of Session(s):
Location of Class (please include specific address if it is not in a WPRF building):
Proposed Day of the Week:
Propose Start and End Time:
Number of Course Meetings:
Minimum/Maximum Enrollment:
Facility or Audio Visual Needs:
Fee for Supplies (per student):
Materials need from WPRF: