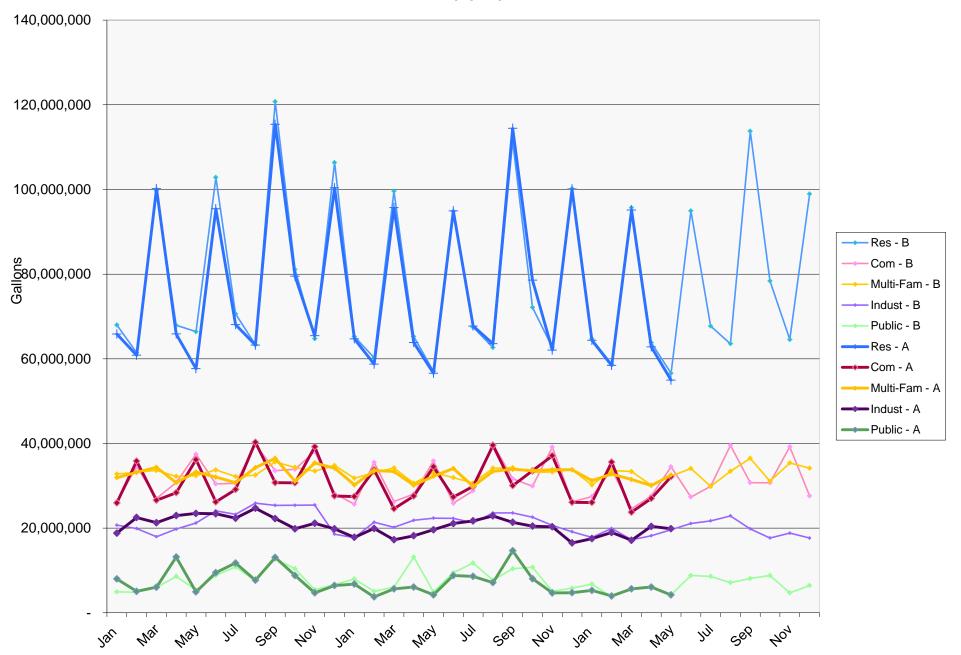
WAUKESHA WATER UTILITY STATEMENT OF REVENUES & EXPENSES MONTH ENDED 5/31/2017

		CURRENT M	IONTH		YEAR TO DATE				ANNUAL BUDGET	
	ACTUAL'17	BUDGET'17	VARIANCE	%	ACTUAL'17	BUDGET'17	VARIANCE	%		
OPERATING REVENUES:										
Residential	\$283,835.89	\$316,979.79	(\$33,143.90)	(10.46)	\$1,725,032.49	\$1,792,271.98	(\$67,239.49)	(3.75)	\$5,030,437.72	
Commercial	126,129.79	145,401.60	(19,271.81)	(13.25)	571,551.46	597,282.86	(25,731.40)	(4.31)	1,569,599.84	
Industrial	64,271.02	70,571.37	(6,300.35)	(8.93)	305,345.80	325,920.17	(20,574.37)	(6.31)	827,015.90	
Public	16,693.25	18,435.48	(1,742.23)	(9.45)	98,749.90	110,091.79	(11,341.89)	(10.30)	326,294.38	
Multi Family	127,182.77	138,484.07	(11,301.30)	(8.16)	624,953.56	651,613.23	(26,659.67)	(4.09)	1,668,162.54	
Total Metered Sales	\$618,112.72	\$689,872.31	(\$71,759.59)	(10.40)	\$3,325,633.21	\$3,477,180.03	(\$151,546.82)	(4.36)	\$9,421,510.38	
Private Fire Capacity	\$16,175.54	\$17,598.30	(\$1,422.76)	(8.08)	\$79,166.80	\$80,124.40	(\$957.60)	(1.20)	\$199,976.65	
Public Fire Capacity	129,236.10	141,356.09	(12,119.99)	(8.57)	713,880.30	733,964.65	(20,084.35)	(2.74)	1,927,919.50	
Other Operating Revenues	27,616.57	28,545.06	(928.49)	(3.25)	168,994.97	183,652.35	(14,657.38)	(7.98)	496,500.37	
TOTAL OPERATING REVENUES	\$791,140.93	\$877,371.76	(\$86,230.83)	(9.83)	\$4,287,675.28	\$4,474,921.43	(\$187,246.15)	(4.18)	\$12,045,906.90	
OPERATING EXPENSES:										
Source	\$796.72	\$64,128.89	(\$63,332.17)	(98.76)	\$10,951.97	\$320,644.45	(\$309,692.48)	(96.58)	\$769,546.68	
Pumping	63,906.70	81,872.48	(17,965.78)	(21.94)	329,182.29	417,003.71	(87,821.42)	(21.06)	1,015,429.53	
Treatment	24,372.85	31,468.90	(7,096.05)	(22.55)	159,904.86	181,238.25	(21,333.39)	(11.77)	473,201.80	
Distribution	73,255.77	118,406.97	(45,151.20)	(38.13)	416,200.46	613,128.55	(196,928.09)	(32.12)	1,476,932.94	
Customer Service	15,832.66	21,149.99	(5,317.33)	(25.14)	87,772.63	77,921.62	9,851.01	12.64	203,204.17	
Administrative	89,358.95	121,315.96	(31,957.01)	(26.34)	666,181.10	715,695.60	(49,514.50)	(6.92)	1,626,498.94	
Total	\$267,523.65	\$438,343.19	(170,819.54)	(38.97)	\$1,670,193.31	\$2,325,632.18	(655,438.87)	(28.18)	\$5,564,814.06	
MANAGERS' MARGIN	523,617.28	439,028.57	84,588.71	19.27	2,617,481.97	2,149,289.25	\$468,192.72	21.78	6,481,092.84	
Depreciation	158,230.42	156,724.04	1,506.38	0.96	795,275.44	783,620.20	11,655.24	1.49	1,880,688.48	
Tax Equivalent	146,566.83	145,847.99	718.84	0.49	732,518.85	729,239.95	3,278.90	0.45	1,750,175.88	
Other Taxes	12,498.47	12,017.86	480.61	4.00	60,882.59	60,089.30	793.29	1.32	154,451.82	
TOTAL OPERATING EXPENSES	\$584,819.37	\$752,933.08	(\$168,113.71)	(22.33)	\$3,258,870.19	\$3,898,581.63	(\$639,711.44)	(16.41)	\$9,350,130.24	
TOTAL OPERATING INCOME(LOSS)	\$206,321.56	\$124,438.68	\$81,882.88	65.80	\$1,028,805.09	\$576,339.80	\$452,465.29	78.51	\$2,695,776.66	
NON OPERATING INCOME&(EXPENSE)	(195,300.99)	(250,143.82)	54,842.83	(21.92)	(684,426.93)	(772,425.65)	87,998.72	(11.39)	(1,009,821.75)	
NET INCOME(LOSS)	\$11,020.57	(\$125,705.14)	\$136,725.71	(108.77)	\$344,378.16	(\$196,085.85)	\$540,464.01	(275.63)	\$1,685,954.91	

WWU Billed Gallons Actual v Budget 2015 - 2017



WAUKESHA WATER UTILITY STATEMENT OF SOURCES AND USES OF CASH PERIOD ENDING MAY 31, 2017

Cash	Balance	- April	30,	2017
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\$28,640,114

SOURCES:

\mathbf{a}	no		÷i.	^.	าร:
v	μe	ıa	U	UI	15.

Customers - water sales	\$767,161
Waste Water Utility - joint metering billing	56,968
Rent of utility property - cellular leases	12,028
Receipts on sewer bills	992,015
Other - miscellaneous	5,923
Total Cash From Operating Activities	\$1.834.095

Capital and Related Financing Activities:

Grants

Contributions 4,997
Issuance of long-term debt 10,113,120
Sale of short-term debt

Interest income 20,010
Total Cash From Capital/ Investing Activities \$10,138,127

Total Cash Receipts \$11,972,222

USES:

Salaries, wages, payroll taxes and benefits	\$243,953
Subcontracted and outside services	21,792
Disbursement to city for sewer transfer	1,103,668
Pumping power	52,171
Purchase of materials and supplies	81,532
Tax equivalent - PILOT	591,604
Acquisition of capital assets	771,208
Debt service - principal	
Debt service - interest	

Total Cash Used \$2,865,928

Net Change in Cash \$9,106,294

Cash Balance - May 31, 2017 \$37,746,408

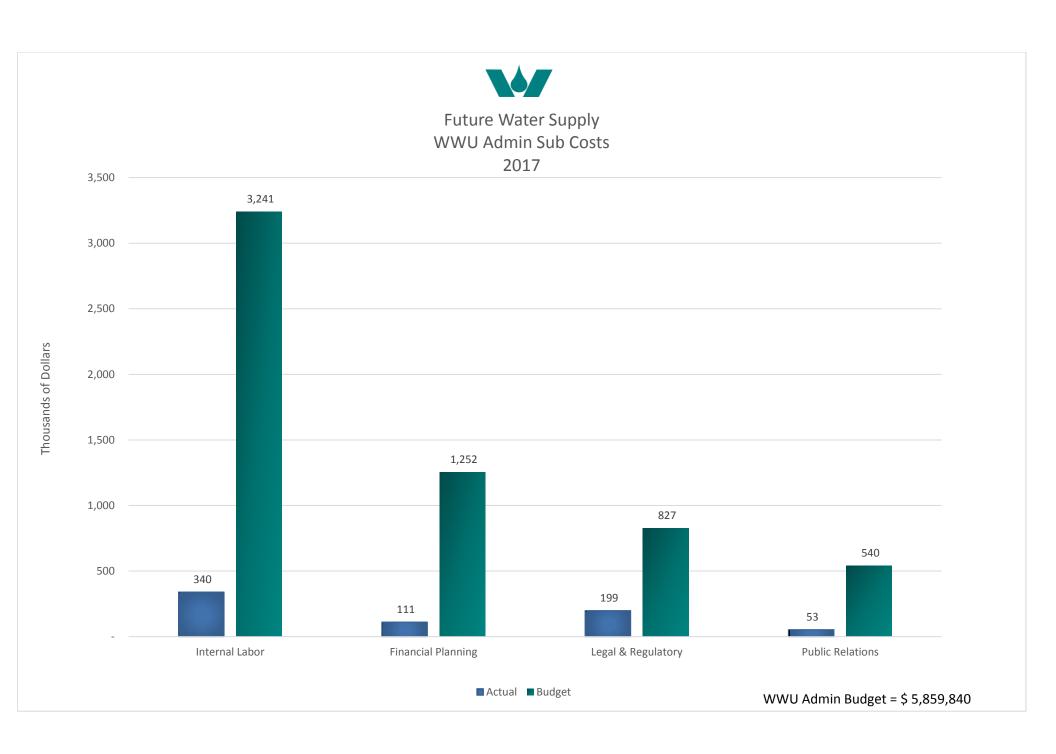
WAUKESHA WATER UTILITY BALANCE SHEET 5/31/2017

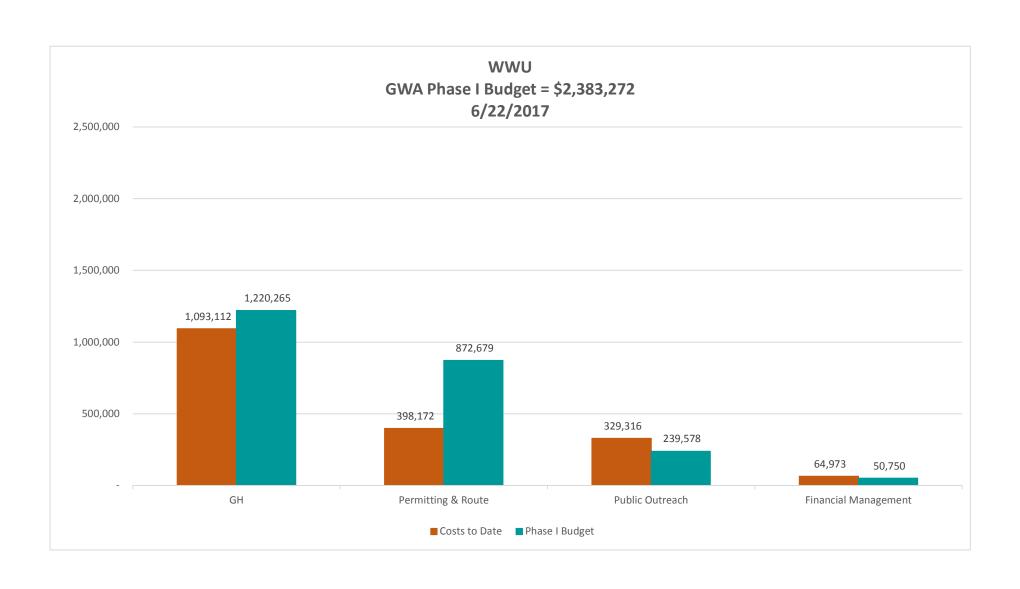
ASSETS OUR PENT	THIS YEAR
CURRENT CASH AND INVESTMENTS	600 705 740 47
ACCOUNTS RECEIVABLE	\$22,705,748.17 4,495,872.69
RECEIVABLE FROM SEWER REIMB	0.00
MATERIALS & SUPPLIES	610,427.96
OTHER CURRENT ASSETS	0.00
ACCRUED UTILITY REVENUE	0.00
TOTAL CURRENT ASSETS	\$27,812,048.82
DEFERRED	
DEFERRED ASSETS	\$4,495,876.28
TOTAL DEFERRED DEBITS	4,495,876.28
RESTRICTED DEBT PAYMENT ACCOUNT	¢724.464.04
DEBT RESERVE ACCOUNT	\$734,461.04 475,346.46
CONSTRUCTION FUND	12,489,657.37
TAX EQUIV RESERVE ACCOUNT	1,341,194.78
TOTAL RESTRICTED FUNDS	\$15,040,659.65
LONG TERM	+ -,,
UTILITY PLANT IN SERVICE-NET	\$89,210,274.45
PROPERTY HELD FOR FUTURE USE	435,089.69
CONSTRUCTION WORK IN PROGRESS	5,929,225.15
RESTRICTED NET PENSION	(225,396.00)
TOTAL UTILITY PLANT	\$95,349,193.29
TOTAL ASSETS	\$142,697,778.04
LIABILITIES CURRENT CUR PORTION BOND	420,134.14
NOTES PAYABLE	27,285,000.00
ACCOUNTS PAYABLE	1,128,290.72
PAYABLE TO OTHER FUNDS	2,577,975.22
CUSTOMER DEPOSITS	90,346.67
A/P MISCELLANEOUS	0.00
TAXES ACCRUED	747,345.00
INTEREST ACCRUED	236,473.79
EMPLOYEE WITHHOLDING	12,816.44
ACCRUED PAYROLL ACCRUED VACATION	68,336.00 227,813.40
TOTAL CURRENT LIABILITIES	\$32,794,531.38
DEFERRED CREDITS	Ψ32,7 34,331.30
CUSTOMER ADVANCES CONSTRUCTION	\$0.00
REGULATORY LIABILITY	1,258,112.94
OPEB LIABILITY	1,217,399.73
OTHER DEFERRED CREDITS	3,116,331.16
TOTAL DEFERRED CREDITS LONG-TERM	\$5,591,843.83
BONDS	\$28,128,907.51
EQUITY	
CAPITAL PAID IN BY MUNICIPALITY	\$729,520.02
EQUITY FINANCED BY UTILITY	41,886,232.22
EQUITY FROM CONTRIBUTIONS	32,526,407.92
RESTRICTED EQUITY	695,957.00
NET PROFIT (LOSS)	344,378.16
TOTAL EQUITY	\$76,182,495.32
TOTAL EQUITY AND LIABILITIES	\$142,697,778.04

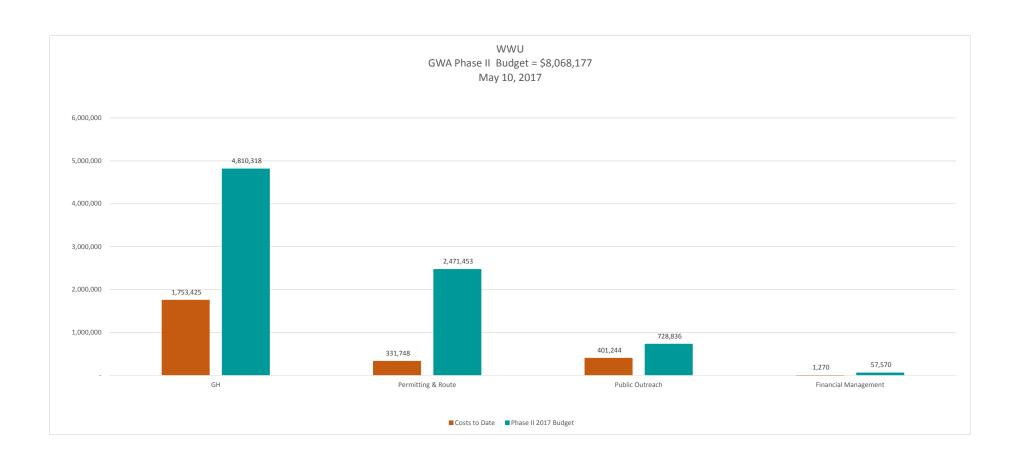
WWU TRANSMISSION AND DISTRIBUTION BUDGET VARIANCE ANALYSIS

Project	Project #	Description/Location	Budget	l	Current Estimate	P	JC Total	Ald	ermanic District	Construction Completion
WM offsets from WSB from Fiddlers Creek to Northview Road	M00500	Water Main offsets to accommodate changes in the storm sewer and roadway alignments. Project run by CH2M on behalf of the County.		\$	22,232	\$	22,074	14	Bill Boyle	December 2017
WM offsets from WSB from Genesee Road to Fiddlers Creek Drive	M00501	Water Main offsets to accommodate changes in the storm sewer and roadway alignments. Project run by WDOT.		\$	250,000	\$	8,648	6 7 13 14	Adam Jankowski Daniel J. Manion Dean Lemke Bill Boyle	Fall 2018
WM offsets from WSB from Northview to Rolling Ridge Drive	M00502	Water Main offsets to accommodate changes in the storm sewer and roadway alignments. Project run by the City.		\$	298,751	\$	14,254	5	Peter Bartels Bill Boyle	November 2017
N Grand - 5 Points to Wisconsin and South St - Clinton to Grand Ave.	M00507	Replace 600 feet if 10" main from 1908 with 12" on South Street from Clinton to Grand and on N. Grand from 5 Points to Wisconsin. Project done with the City.		\$	298,945	\$	30,911	11	Erik Helgestad	June 2017
Prairie Ave - College to St Paul Ave.	M00508	Cancelled by the City until a Future Year	147	\$	-	\$	794			Cancelled
Caroline St - Arcadian	MOOFOO	Replace 750 of 6" main from 1911	\$2,787,447	•	470 202	Φ.	0.007	3	Cassie Rodriguez	November
to Main St.	M00509	with 8" on Caroline between Arcadian and Main Street. Project done with City Sanitary.		\$	176,392	\$	\$ 6,897	11	Erik Helgestad	2017
NW Barstow - Buena Vista to Lemira Ave.	M00510	Replace 1,560 feet of 6" main from 1909, 1915, and 1930 with 8" on NW Barstow from Buena Vista to Lemira. Project done with the City.		\$	312,364	\$	101,682	2	Eric Payne	June 2017
Arcadian - Eugene to Greenfield Ave.	M00512	Replace 1,500 feet of 6" main from 1924 with 550' of 8" and 950' 12" on NW Barstow from Buena Vista to Lemira. Project done with the City.		\$	363,087	\$	13,000	3	Cassie Rodriguez	October 2017
Oscar Street - Jefferson to Highland Ave.	M00513	Lower services on Oscar between Jefferson & Highland to eliminate annual water runs due to large storm sewer. Main is from 1958 but will not be replaced due to budget constraints.		\$	41,622	\$	3,018	3	Cassie Rodriguez	October 2017
Waukesha County Expo Center	M00514	Eliminate water meter pit and install 20 feet of 8" ductile iron pipe.		\$	7,508	\$	7,508	2	Eric Payne	May 2017
	Routine I		\$ 2,787,447 \$ 558,809	\$	1,770,902 558,809	\$	208,787 558,809			
	Total R		\$ 3,346,256	_	2,329,711	\$	767,596			
West Ave from Wisconsin to Glenwood, West on Glenwood, under Fox River to Mountain	GLCD0008	Replacing 8" from 1913 on West from Wisconsin to Glenwood, 6" from 1927 on Glenwood, with 24" main, then new 24" crossing river, passing through Grede Park and	\$ 1,924,600	\$	1,632,662	\$	67,239	2	Eric Payne	9/29/17
Ave.		connecting to 20" main on Mountain. Project done with City Sanitary.						11	Erik Helgestad	
Distr	ibution Syste	m Improvements	\$1,924,600	\$	1,632,662	\$	67,239			
Tota Bold Totals are Based on B		on & Distribution	\$ 5,270,856	\$	3,962,373	\$	834,835			

Bold Totals are Based on Bids









Scope and Objectives

Waukesha Water Utility ("WWU" or "Owner") engaged Baker Tilly Virchow Krause, LLP (Baker Tilly, "we" or "our") to perform construction audit services on the Future Water Supply project. Greeley and Hansen ("GH" or "PM/CM") is the Program Manager and Construction Manager engaged by the Owner.

The primary objective of this engagement is to verify whether project expenditures billed to Waukesha Water Utility are adequately supported, verifiable and appropriately allocated to the project.

Current Period Significant Events

This section of the monthly interim report summarizes Audit Issues and Requests for Information during the current period. The project-to-date Audit Issues (AI) and Request for Information (RFI) logs are included as attachments with this document.

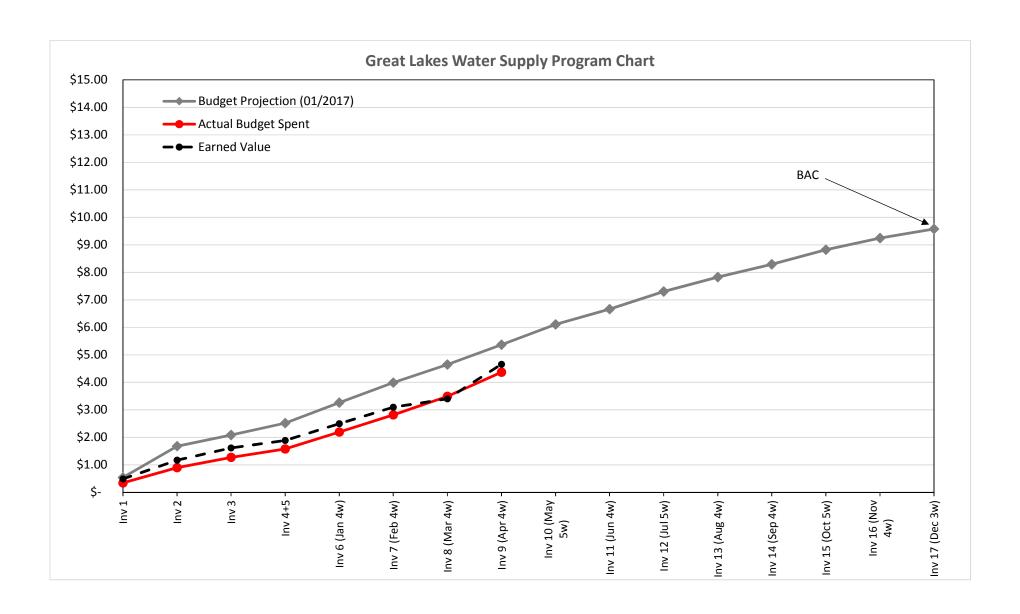
Current Period Audit Issues

During the current period we reviewed Invoice No. 9 from Greeley and Hansen. There were no Audit Issues identified during the current period.

<u>Current Period Request for Information</u>

The earned value reporting format was revised by Greeley and Hansen and accepted by Waukesha Water Utility on May 31, 2017. This item (RFI-010) has been closed. Baker Tilly will work with Waukesha Water Utility and Greeley and Hansen to confirm reporting on future invoices.

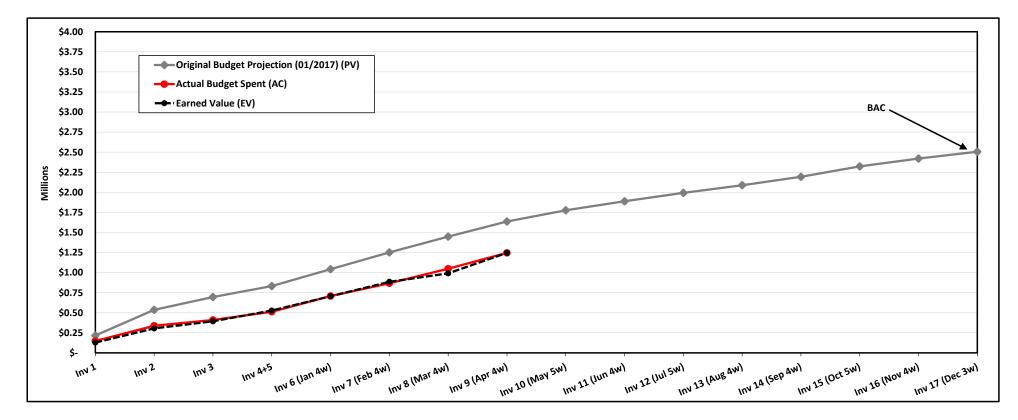
Documentation was not provided with Invoice No. 9 to validate Ramboll Environ reimbursable direct costs totaling \$1,930 (see RFI-011). The cost support was requested and Greeley and Hansen provided the required documentation. This item has been closed.





Task 1 - Program Management Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 2,630,655.70
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 1,384,632.85
Cost Variance ^(CV) (CV=EV-PV)	\$ (390,227.94)
Schedule Variance ^(SV) (SV=EV-AC)	\$ 171.64
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	0.76
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	0.76
Estimate at Completion (EAC1=BAC/CPI)	\$ 2,630,293.27
Variance at Completion (VAC1=BAC-EAC1)	\$ 362.43

Task 1 Program Management Plan/Progress

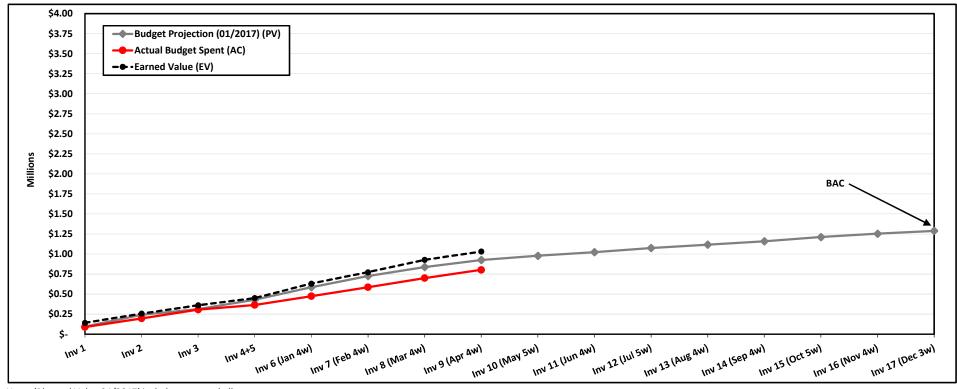
- Development of the Design Reports for the Public Service
 Commission is being expedited to be prepared to meet anticipated funding timelines
- It is anticipated that the Task 1 budget will be expended by the end
 of November 2017. An estimate of additional budget needed to
 continue providing Program Management will be developed and
 reviewed with WWU in advance of November 2017.

Task 1 Program Management Challenges



Task 2 - Programmatic Support Services Earned Value Chart (Excluding Allowances and Contingencies)





Note: 'Planned Value 04/2017' includes approved allowances.

Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 1,289,071.00
Estimate to Complete (ETC1) (ETC1=EAC1-AC)	\$ 200,709.74
Cost Variance ^(CV) (CV=EV-PV)	\$ 228,418.76
Schedule Variance (SV) (SV=EV-AC)	\$ 104,985.48
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.28
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.11
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.43
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 1,003,547.46
Variance at Completion (VAC1=BAC-EAC1)	\$ 285,523.54

Task 2 Programmatic Support Services Plan/Progress

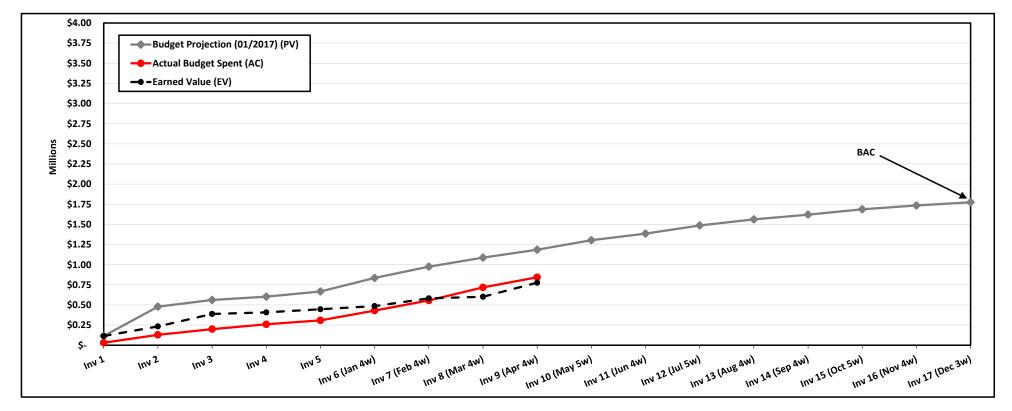
- As the Program has progressed, additional programmatic support services have been identified, specifically:
 - o Maintenance of the WWU website,
 - o Increased social media presence,
 - o Greater focus on multi-tiered community outreach plans,
 - o Additional strategic communication rapid response needs, and
 - o Press release development
- It is anticipated that the Task 2 budget will be expended by July 2017. An estimate of additional budget needed to continue providing Programmatic Support Services will be developed and reviewed with WWU in June 2017.

Task 2 Programmatic Support Services Challenges



Task 3 - Permitting Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 1,774,155.80
Estimate to Complete (ETC1) (ETC1=EAC1-AC)	\$ 1,152,818.57
Cost Variance ^(CV) (CV=EV-PV)	\$ (409,337.68)
Schedule Variance ^(SV) (SV=EV-AC)	\$ (67,471.05)
Cost Performance Index ^(CPI) (CPI=EV/AC)	0.92
Schedule Performance Index ^(SPI) (SPI=EV/PV)	0.65
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	0.60
Estimate at Completion (EAC1=BAC/CPI)	\$ 1,928,480.89
Variance at Completion (VAC1=BAC-EAC1)	\$ (154,325.09)

Task 3 Permitting Plan/Progress

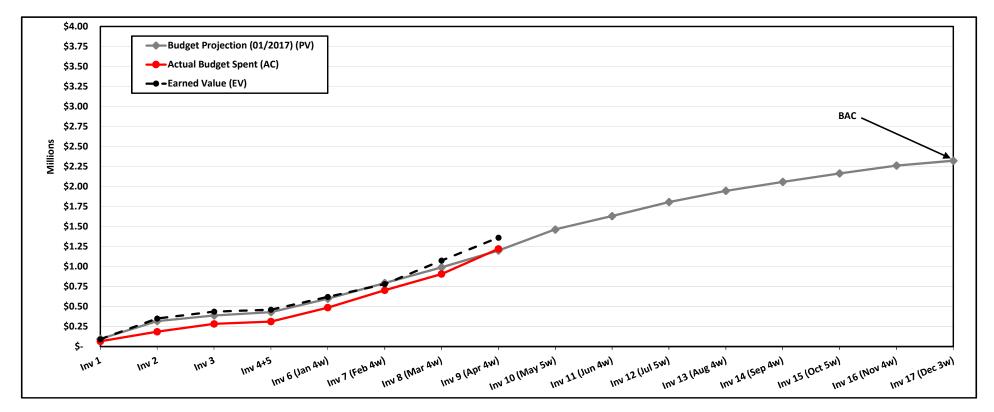
- Scheduling follow-on WDNR Workgroup Workshop meetings for permitting. The PM/CM team, Paul Kent, and Bruce Baker are contacting WDNR daily to secure the meeting dates. The permitting team has developed a schedule for permitting agency meetings and deliverable development that puts Task 3 back on the original planned schedule by August.
- It is anticipated that the Task 3 budget will be expended by the end of November 2017. An estimate of additional budget needed to continue providing Permitting will be developed and reviewed with WWU in advance of November 2017.

Task 3 Permitting Challenges



Task 4 - Route Study and Pipeline Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 2,322,359.60
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 861,747.18
Cost Variance ^(CV) (CV=EV-PV)	\$ 140,595.99
Schedule Variance (SV) (SV=EV-AC)	\$ 160,364.97
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.12
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.13
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.26
Estimate at Completion (EAC1) (EAC1=BAC/CPI)	\$ 2,082,516.16
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ 239,843.44

Task 4 Route Study and Pipeline Plan/Progress

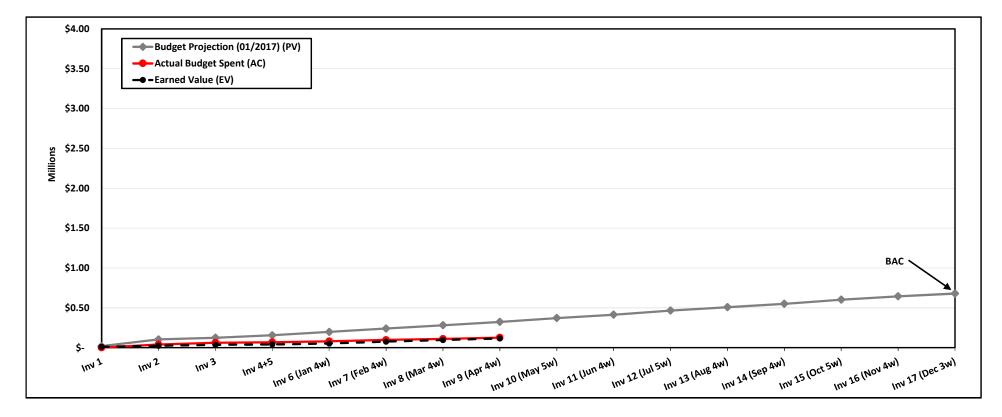
- Design Reports for the Public Service Commission will be started in order to provide greater clarity for development of program costs and to be prepared to accelerate Program design and permitting activities to meet anticipated funding timelines.
- Open Houses are being scheduled to share prospective routes with local communities. This will allow permits to be secured for field investigations and conversations to occur with external entities regarding the routes. It is anticipated that the Task 4 budget will be expended by the end of July 2017. An estimate of additional budget needed will be developed and reviewed with WWU in July 2017.

Task 4 Route Study and Pipeline Challenges



Task 5 - Distribution System and Water Quality Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations				
Budget at completion ^(BAC) (BAC)	\$	953,580.90		
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$	918,739.41		
Cost Variance ^(CV) (CV=EV-PV)	\$	(10,992.65)		
Schedule Variance ^(SV) (SV=EV-AC)	\$	(208,500.00)		
Cost Performance Index ^(CPI) (CPI=EV/AC)		0.91		
Schedule Performance Index ^(SPI) (SPI=EV/PV)				
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)		0.32		
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	ate at Completion ^(EAC1) (EAC1=BAC/CPI) \$ 1,044,732.06			
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$	(91,151.16)		

Task 5 Distribution System and Water Quality Plan/Progress

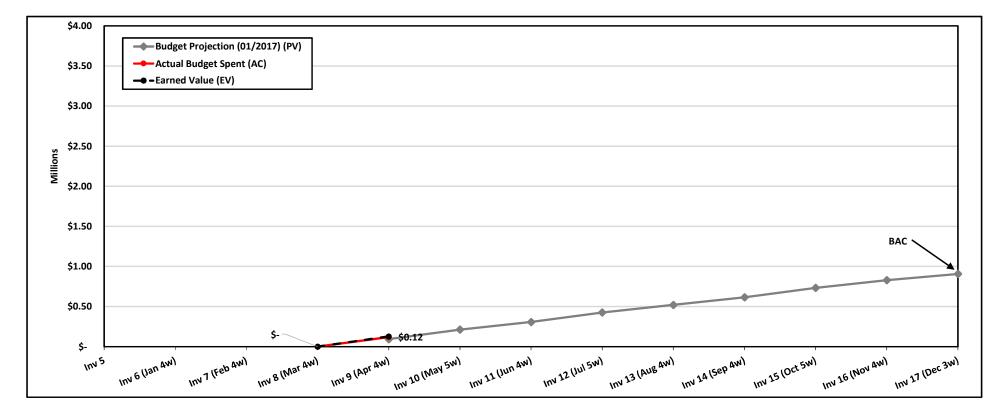
- The delay in having the follow-on WDNR Workgroup Workshop meetings for permitting has impacted Task 5 from a schedule perspective.
- No additional budget is needed to achieve the Task 5 plan for 2017.
- It is anticipated that the Task 5 budget will be expended by the end
 of September 2017. An estimate of additional budget needed to
 continue providing Distribution System and Water Quality will be
 developed and reviewed with WWU in September 2017.

Task 5 Distribution System and Water Quality Challenges



Task 6 - Pump Stations, Storage, and Chemical Treatment Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations				
Budget at completion ^(BAC) (BAC)	\$	950,741.60		
Estimate to Complete (ETC1) (ETC1=EAC1-AC)	\$	766,208.48		
Cost Variance ^(CV) (CV=EV-PV)	\$	8,768.45		
Schedule Variance (SV) (SV=EV-AC)		128,350.12		
Cost Performance Index ^(CPI) (CPI=EV/AC)		1.07		
Schedule Performance Index ^(SPI) (SPI=EV/PV)	edule Performance Index ^(SPI) (SPI=EV/PV) #DIV/			
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)		#DIV/0!		
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)		885,790.15		
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$	64,951.45		

Task 6 Pump Stations, Storage and Chemical Treatment Plan/Progress

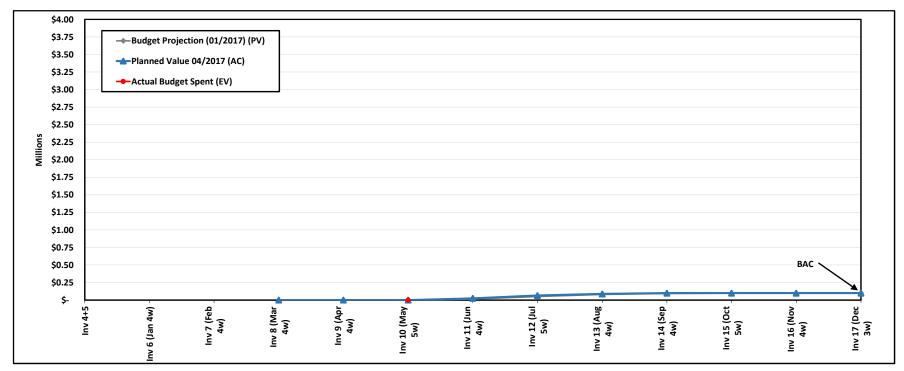
- Basis of Design Reports are being expedited in order to provide a
 basis for Oak Creek water supply contract negotiations with respect
 to operations, to provide greater clarity for the development of
 program costs and to be prepared to accelerate Program design and
 permitting activities to meet anticipated funding timelines.
- Budget from Task 4 has been shifted to Task 6: Pumping Stations,
 Storage and Chemical Treatment to allow for these activities through
 September 2017.
- An estimate of additional budget needed will be developed and reviewed with WWU in advance of September 2017.

Task 6 Pump Stations, Storage and Chemical Treatment Challenges



Great Lakes Water Supply Program Phase 1 and 2 Task 7 - Construction and Construction Management Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations		
% Spent		0.00%
Actual Budget Spent	\$	-
Schedule Performance Index (SPI)		1.00
Cost Performance Index (CPI)		1.00

Task 7	Construction and Construction Management Plan/Progress

Task 7	Construction and Construction Management Challenges