



CITY OF WAUKESHA

# 2019 ANNUAL BUDGET

# 2019 Executive Operating Budget

## Table of Contents

Fund		Page #
	<a href="#"><u>Mayor's Message</u></a>	<a href="#"><u>1</u></a>
	<a href="#"><u>Executive Summary Letter</u></a>	<a href="#"><u>2 - 6</u></a>
	<a href="#"><u>City Profile</u></a>	<a href="#"><u>7 - 18</u></a>
	<a href="#"><u>Waukesha &amp; Comparable Communities</u></a>	<a href="#"><u>19 - 25</u></a>
	<a href="#"><u>Case Study: Keeping the Code</u></a>	<a href="#"><u>26 - 27</u></a>
	<a href="#"><u>Case Study: In Your Neighborhood</u></a>	<a href="#"><u>28 - 29</u></a>
	<a href="#"><u>Notice of Public Hearing</u></a>	<a href="#"><u>30</u></a>
100	<a href="#"><u>Consolidated Budget Summary</u></a>	<a href="#"><u>31 - 34</u></a>
	<a href="#"><u>Outstanding Debt Summary</u></a>	<a href="#"><u>35</u></a>
100	<a href="#"><u>General Fund</u></a>	<a href="#"><u>36</u></a>
	<a href="#"><u>General Fund Revenues</u></a>	<a href="#"><u>37 - 45</u></a>
	<a href="#"><u>General Fund Expenditures</u></a>	<a href="#"><u>46</u></a>
	<a href="#"><u>General Government</u></a>	<a href="#"><u>47</u></a>
	<a href="#"><u>Administration</u></a>	<a href="#"><u>48</u></a>
	<a href="#"><u>City Administrator</u></a>	<a href="#"><u>49 - 50</u></a>
	<a href="#"><u>Mayor's Office</u></a>	<a href="#"><u>51 - 52</u></a>
	<a href="#"><u>City Council</u></a>	<a href="#"><u>53</u></a>
	<a href="#"><u>Municipal Court</u></a>	<a href="#"><u>54 - 55</u></a>
	<a href="#"><u>Human Resources</u></a>	<a href="#"><u>56 - 59</u></a>
	<a href="#"><u>Assessor's Office</u></a>	<a href="#"><u>60 - 61</u></a>
	<a href="#"><u>Finance</u></a>	<a href="#"><u>62 - 63</u></a>
	<a href="#"><u>City Clerk/Treasurer</u></a>	<a href="#"><u>64</u></a>
	<a href="#"><u>Clerk</u></a>	<a href="#"><u>65</u></a>
	<a href="#"><u>Elections</u></a>	<a href="#"><u>66</u></a>
	<a href="#"><u>Treasurer</u></a>	<a href="#"><u>67</u></a>
	<a href="#"><u>Attorney's Office</u></a>	<a href="#"><u>68 - 69</u></a>
	<a href="#"><u>Community Development</u></a>	<a href="#"><u>70</u></a>
	<a href="#"><u>Planning</u></a>	<a href="#"><u>71</u></a>
	<a href="#"><u>Redevelopment Authority</u></a>	<a href="#"><u>72</u></a>
	<a href="#"><u>Landmarks</u></a>	<a href="#"><u>73</u></a>
	<a href="#"><u>Tourism</u></a>	<a href="#"><u>74</u></a>
	<a href="#"><u>Weed Control</u></a>	<a href="#"><u>75</u></a>
	<a href="#"><u>City Hall</u></a>	<a href="#"><u>76 - 77</u></a>
	<a href="#"><u>Information Technology</u></a>	<a href="#"><u>78 - 80</u></a>
	<a href="#"><u>Public Safety</u></a>	<a href="#"><u>81</u></a>
	<a href="#"><u>Police Department</u></a>	<a href="#"><u>82 - 93</u></a>
	<a href="#"><u>Fire Department</u></a>	<a href="#"><u>94 - 100</u></a>
	<a href="#"><u>Community Development-Building Inspection</u></a>	<a href="#"><u>101 - 102</u></a>

# 2019 Executive Operating Budget

## Table of Contents

Fund		Page #
100 (Con't)	<a href="#"><u>Other Public Safety Services</u></a>	<a href="#"><u>103</u></a>
	<a href="#"><u>Emergency Government</u></a>	<a href="#"><u>104</u></a>
	<a href="#"><u>Police &amp; Fire Commission</u></a>	<a href="#"><u>105</u></a>
	<a href="#"><u>Animal Shelter</u></a>	<a href="#"><u>106</u></a>
	<a href="#"><u>Police Reserve</u></a>	<a href="#"><u>107</u></a>
	<a href="#"><u>School Crossing Guards</u></a>	<a href="#"><u>108</u></a>
	<a href="#"><u>Weights &amp; Measures</u></a>	<a href="#"><u>109</u></a>
	<a href="#"><u>Public Works</u></a>	<a href="#"><u>110</u></a>
	<a href="#"><u>Engineering Department</u></a>	<a href="#"><u>111 - 113</u></a>
	<a href="#"><u>Public Works/Street Maintenance</u></a>	<a href="#"><u>114 - 121</u></a>
	<a href="#"><u>Culture &amp; Recreation</u></a>	<a href="#"><u>122</u></a>
	<a href="#"><u>Library</u></a>	<a href="#"><u>123 - 134</u></a>
	<a href="#"><u>Parks, Recreation &amp; Forestry</u></a>	<a href="#"><u>135</u></a>
	<a href="#"><u>Parks</u></a>	<a href="#"><u>136 - 140</u></a>
	<a href="#"><u>Recreation</u></a>	<a href="#"><u>141 - 143</u></a>
	<a href="#"><u>Forestry</u></a>	<a href="#"><u>144</u></a>
	<a href="#"><u>Community Special Events</u></a>	<a href="#"><u>145 - 146</u></a>
	<a href="#"><u>Solid Waste Management</u></a>	<a href="#"><u>147</u></a>
	<a href="#"><u>Garbage Collection</u></a>	<a href="#"><u>148 - 149</u></a>
	<a href="#"><u>Composting</u></a>	<a href="#"><u>150 - 151</u></a>
	<a href="#"><u>West Ave. Landfill</u></a>	<a href="#"><u>152 - 153</u></a>
	<a href="#"><u>Recycling</u></a>	<a href="#"><u>154 - 155</u></a>
	<a href="#"><u>Non-Departmental</u></a>	<a href="#"><u>156</u></a>
	<a href="#"><u>Tax Assessment Refunds</u></a>	<a href="#"><u>157 - 158</u></a>
	<a href="#"><u>Property &amp; Liability Insurance</u></a>	<a href="#"><u>159 - 160</u></a>
	<a href="#"><u>Unallocated Employee Benefits</u></a>	<a href="#"><u>161 - 162</u></a>
	<a href="#"><u>Contingency</u></a>	<a href="#"><u>163 - 164</u></a>
	<a href="#"><u>General Fund Operating Transfers</u></a>	<a href="#"><u>165 - 169</u></a>
	 <a href="#"><u>Special Revenue Funds</u></a>	 <a href="#"><u>170</u></a>
206	<a href="#"><u>Fire Historical Preservation</u></a>	<a href="#"><u>171 - 172</u></a>
207	<a href="#"><u>Citywide Fiber Maintenance</u></a>	<a href="#"><u>173 - 174</u></a>
225	<a href="#"><u>Parks &amp; Recreation Special Revenue Fund</u></a>	<a href="#"><u>175 - 179</u></a>
226	<a href="#"><u>Carl Zach Cycling</u></a>	<a href="#"><u>180 - 181</u></a>
227	<a href="#"><u>Oktoberfest</u></a>	<a href="#"><u>182 - 183</u></a>
228	<a href="#"><u>Sponsorships (General) Events</u></a>	<a href="#"><u>184 - 188</u></a>
230	<a href="#"><u>Public Works Impact Fees</u></a>	<a href="#"><u>189 - 190</u></a>
240	<a href="#"><u>Parkland Dedication</u></a>	<a href="#"><u>191 - 192</u></a>
241	<a href="#"><u>Library Impact Fees</u></a>	<a href="#"><u>193 - 194</u></a>
242	<a href="#"><u>Police Department Impact Fees</u></a>	<a href="#"><u>195 - 196</u></a>
243	<a href="#"><u>Civic Band</u></a>	<a href="#"><u>197 - 198</u></a>
244	<a href="#"><u>Community Development Programs</u></a>	<a href="#"><u>199 - 200</u></a>
265	<a href="#"><u>Library Café</u></a>	<a href="#"><u>201 - 202</u></a>
270	<a href="#"><u>JanBoree Special Revenue</u></a>	<a href="#"><u>203 - 204</u></a>

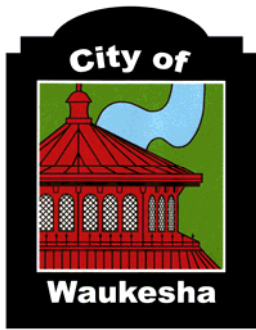
# 2019 Executive Operating Budget

## Table of Contents

Fund		Page #
300	<a href="#"><u>Debt Service Fund</u></a>	<a href="#"><u>205 - 206</u></a>
 Capital Projects Funds (See Community Investment Program document)		
	<a href="#"><u>Enterprise Funds</u></a>	<a href="#"><u>207</u></a>
602	<a href="#"><u>Parking Utility</u></a>	<a href="#"><u>208 - 214</u></a>
603	<a href="#"><u>Clean Water Plant</u></a>	<a href="#"><u>215 - 222</u></a>
604	<a href="#"><u>Prairie Home Cemetery</u></a>	<a href="#"><u>223 - 227</u></a>
605	<a href="#"><u>Clean Water - Return Flow</u></a>	<a href="#"><u>228 - 229</u></a>
607	<a href="#"><u>Waukesha Transit System</u></a>	<a href="#"><u>230 - 232</u></a>
	<a href="#"><u>Internal Service Funds</u></a>	<a href="#"><u>233</u></a>
720	<a href="#"><u>Printing</u></a>	<a href="#"><u>234 - 235</u></a>
760	<a href="#"><u>Dental &amp; Life Insurance</u></a>	<a href="#"><u>236 - 239</u></a>
761	<a href="#"><u>Health Insurance</u></a>	<a href="#"><u>240 - 242</u></a>
770	<a href="#"><u>Other Insurances (Prop &amp; Liab, Worker's Compensation, etc)</u></a>	<a href="#"><u>243 - 247</u></a>
	<a href="#"><u>Trust Funds</u></a>	<a href="#"><u>248</u></a>
814	<a href="#"><u>Emergency Medical Assistance Trust</u></a>	<a href="#"><u>249 - 251</u></a>
817	<a href="#"><u>Federal Confiscated Property Trust</u></a>	<a href="#"><u>252 - 254</u></a>
818	<a href="#"><u>State Confiscated Property Trust</u></a>	<a href="#"><u>255 - 256</u></a>
819	<a href="#"><u>Sick Leave Conversion</u></a>	<a href="#"><u>257 - 258</u></a>
844	<a href="#"><u>H.B. Mills Trust</u></a>	<a href="#"><u>259 - 260</u></a>
841/842/845/850	<a href="#"><u>Cemetery Trusts</u></a>	<a href="#"><u>261 - 265</u></a>
843	<a href="#"><u>Library Endowments</u></a>	<a href="#"><u>266 - 270</u></a>



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## CITY ADMINISTRATOR

201 DELAFIELD STREET  
WAUKESHA, WISCONSIN 53188-3633  
TELEPHONE 262/524-3701 FAX 262/524-3899

Kevin M. Lahner  
klahner@waukesha-wi.gov

**To:** Mayor and City Council  
**CC:** Department Directors  
**From:** Kevin Lahner, City Administrator  
**Subject:** 2019 Executive Budget Summary  
**Date:** September 24, 2018

### Dear Honorable Mayor Shawn Reilly and Members of the City Council:

The proposed 2019 budget represents a tremendous amount of work by a considerable portion of our team. As I have stated in past years, while we will spend the next few months politely debating dollar figures of various amounts, the 2019 Budget Document is truly a policy document. It is a representation of the values of our community as expressed by our City Leaders. The values are expressed in terms of the amount of resources we have committed to our programs, departments and personnel.

### Budget Values

In September, the Common Council completed an extensive process that resulted in the adoption of an updated Strategic Plan. The Strategic Plan maintains our mission which is: *"We are dedicated to enhancing the community's quality of life through efficient, effective and responsive government."* The 2019 Budget is reflective of this mission. As you will see throughout the budget document, the proposed expenditures reflect a focus on this mission and the City's Strategic Plan Focus Areas. To that end, the budget document reports various measures and accomplishments related to these Strategic Plan Focus Areas. Additionally, the goals listed in each department are directly related to the Strategic Plan. The Strategic Plan Focus Areas are:



**Safe and Secure** - Work in Partnership with the community to prevent, respond to, and mitigate unsafe conditions and emergencies with a focus on problem solving.



**Well Managed/Financially Sound** - Develop fiscally sound financial practices and effectively manage public resources within budgetary limitations. Be a good steward of public finances, continually seeking more efficient, cost effective ways to provide services.



**Customer Focused** - Provide prompt and responsive service with a caring attitude.



**Economically Strong and Diverse** - Use strategies and policies that are forward thinking to retain and expand existing businesses, attract new businesses and high-quality jobs, and promote quality redevelopment.



**Well Planned, Sustainable and Environmentally Sensitive** - Plan appropriately to be a City whose development, natural resources and public infrastructure are sustainable, accessible and environmentally sensitive while keeping pace with growth.





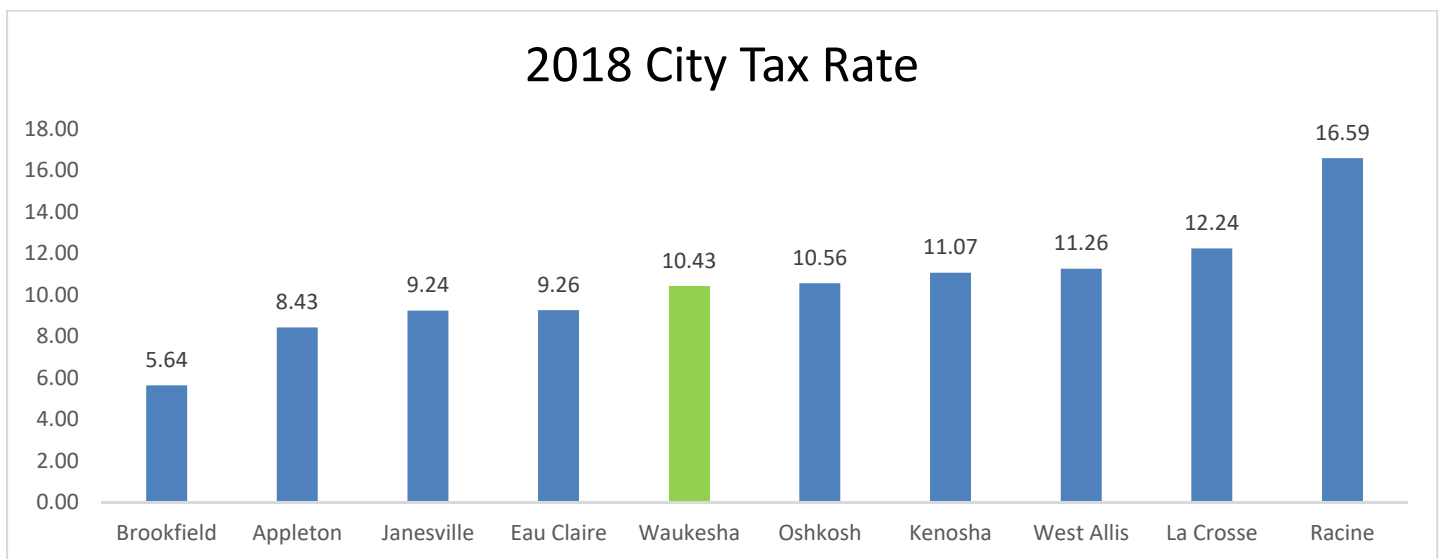
**Civic, Cultural and Recreational Center for the Region** - Foster exceptional programs, services and facilities that promote a continued renaissance highlighting our arts community, musical assets, library services, parks/open spaces and diverse recreational opportunities.



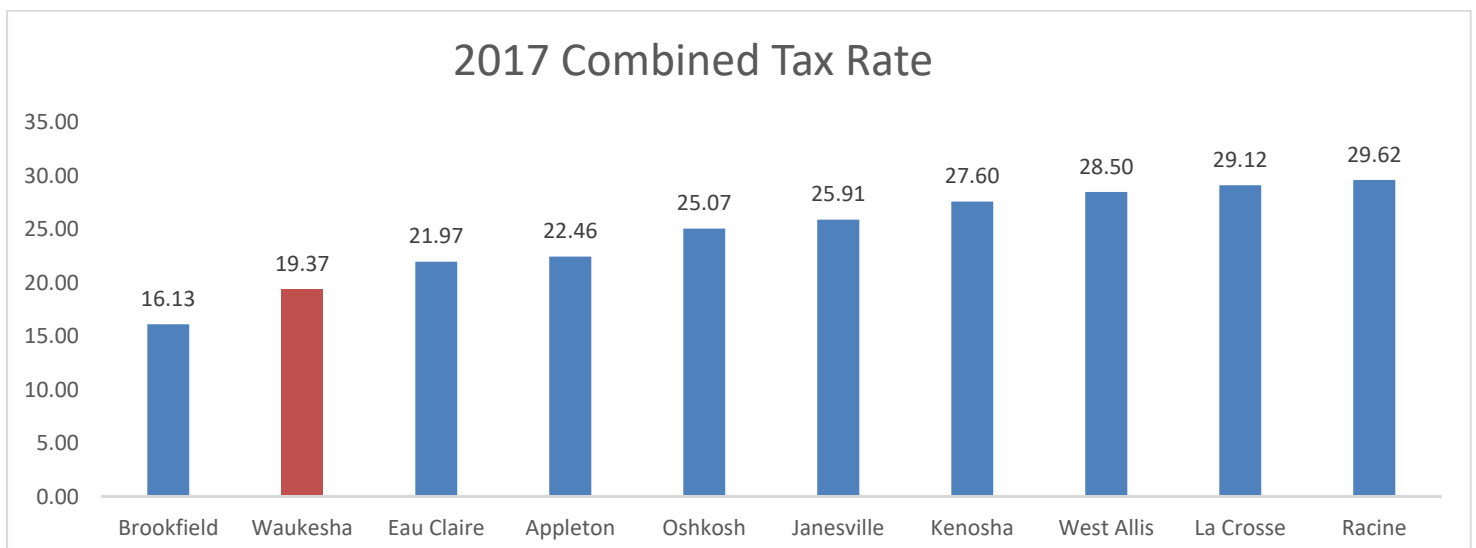
**Vibrant Neighborhoods and Business Area** - Promote attractive and clean neighborhoods with a sense of identity. Promote redevelopment while preserving historical assets.

### Revenue and Taxes

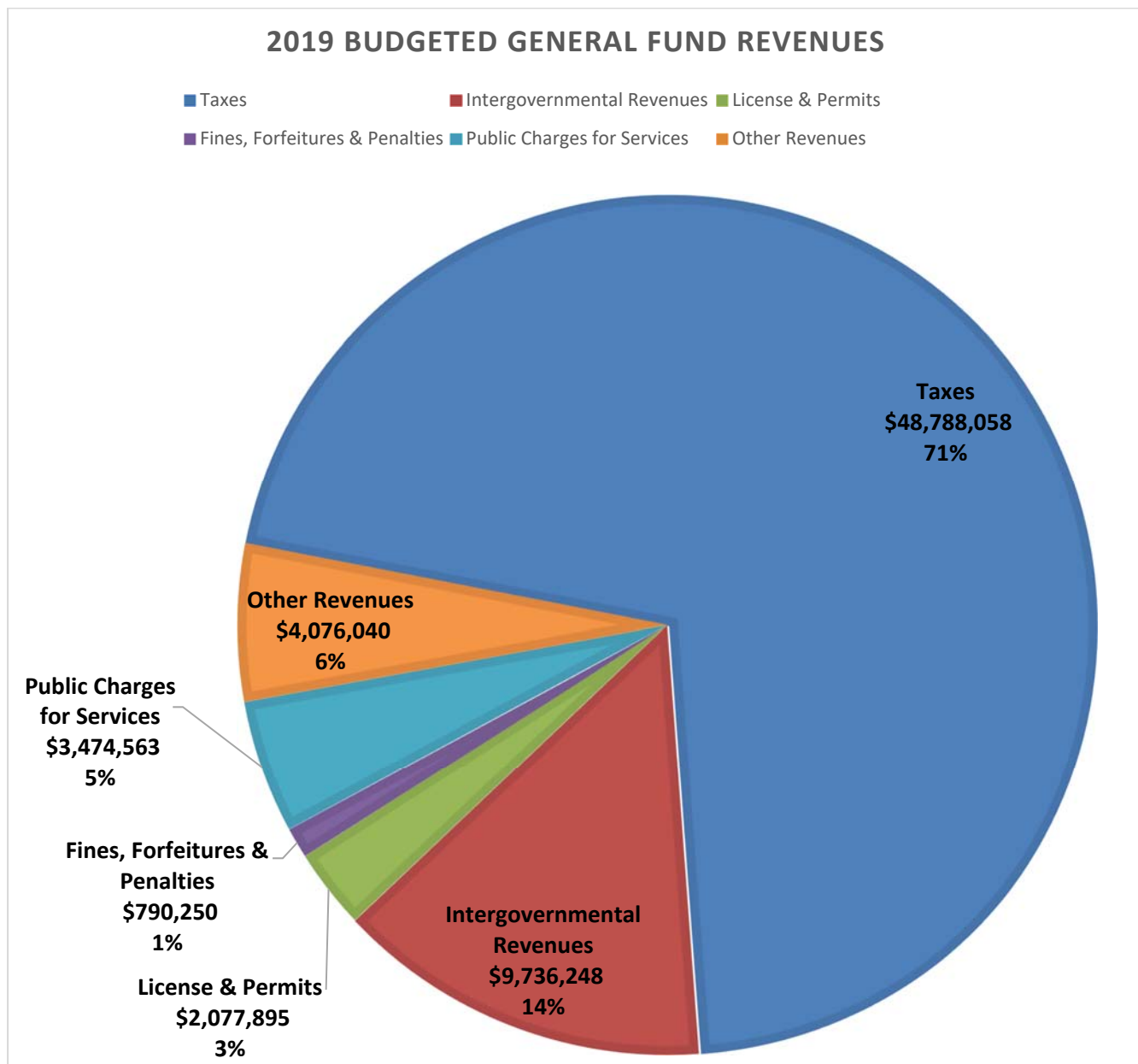
One of the major areas of concern among the Common Council and our residents is property taxes and making sure that residents are provided value in the areas of public safety, public works, economic development, community development and parks and recreation that they desire from their tax dollar. While the City of Waukesha's tax rate and tax levy has increased slightly in recent years, the City's tax burden is average when compared with cities of similar size and demographics. The 2018 Tax Rate ranks Waukesha 5<sup>th</sup> among its 10 comparison cities. These Cities range in size from 30,000 in population to 100,000 in population.



The overall tax burden for the City of Waukesha resident is quite low when compared to all other communities in the State of Wisconsin. Waukesha's combined tax rate ranks it in the bottom third of all municipalities in Wisconsin and 2<sup>nd</sup> lowest among our comparison cities.



Lastly, it is important to point out two other factors that influence our taxes. One, that approximately 25% of the City’s total land area is tax exempt. This includes large properties such as the Waukesha County Courthouse and Expo Center, Carroll University and the ProHealth Waukesha Memorial Hospital. Secondly, the City of Waukesha receives significantly less state aid than our comparison communities. Waukesha’s state aid among our comparison communities is second lowest, and significantly lower than other cities of our size. The chart below represents our General Fund Revenues. As noted 71% of our funds come from property taxes, with 14% coming from state aids.



### Expenditures

Public Safety spending makes up nearly half, or 48% of our total General Fund expenditures. Culture and Recreation make up 14% of our total budget, including the City’s contribution to our library, and 13% is spent on Public Works (excluding Clean Water Plant expenditures which are funded through wastewater fees in an Enterprise Fund.) The proposed budget includes keeping the current level of service for our existing departments, and incorporates some additional positions to maintain our services.

*Public Safety* – The budget proposes adding an additional supervisor (Police Sergeant) and two School Resource Officers to the Police Department. The City and the School District are working together to phase in additional funding for the

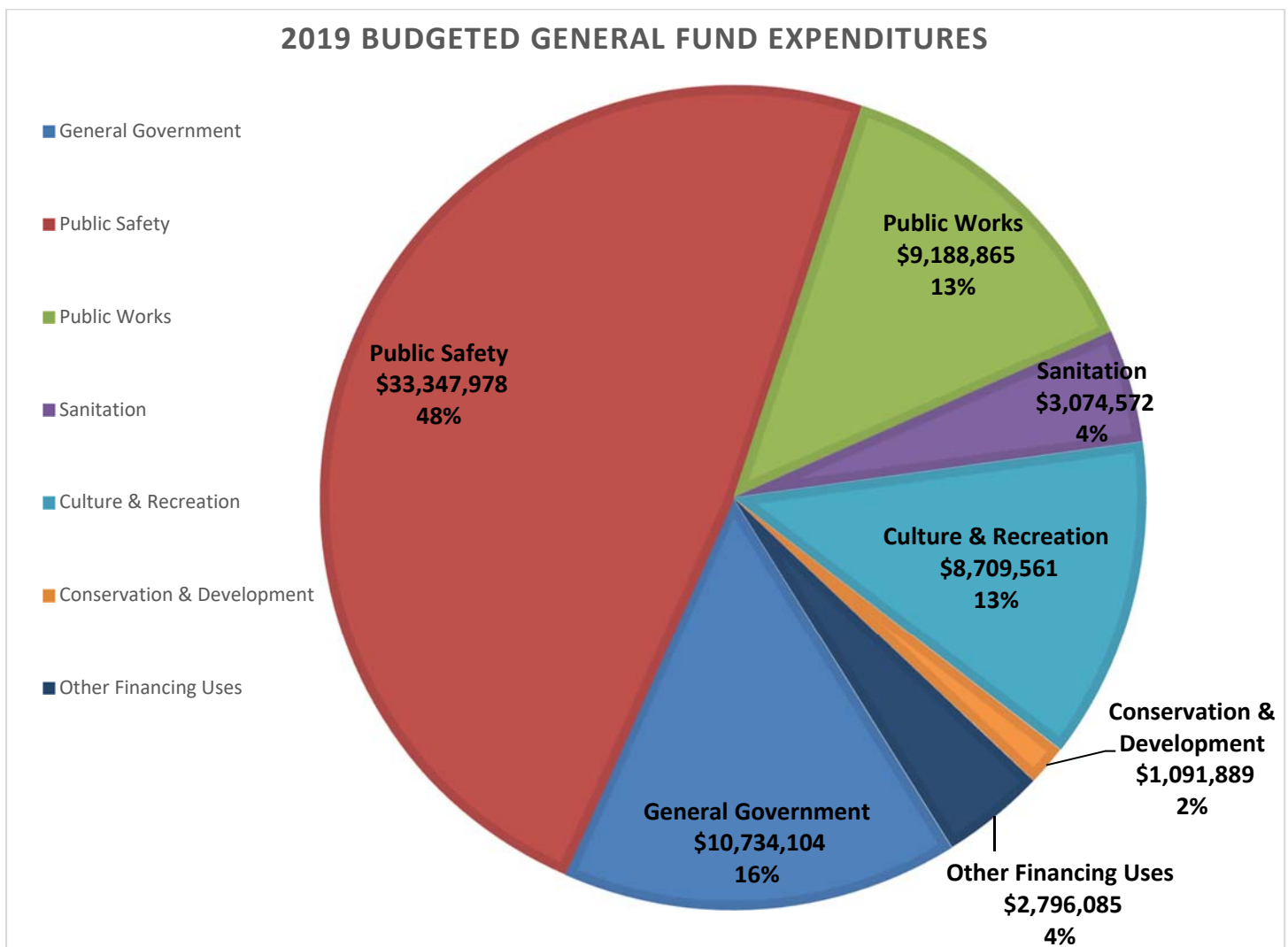


School Resource Officers, and bring the school's total share to 65% of the total costs. The new sergeant will increase the level of supervision to our police officers and provide needed operational management and support.

**Economic Development** – The budget continues to reflect our participation in the new Waukesha County Center for Growth. Additionally, the Center for Growth is starting a collaborative loan fund to assist with future economic development. We are also continuing our partnerships in Downtown Waukesha as we implement the next phase of our Downtown branding effort and support a multitude of special events that add to our quality of life. Lastly, we will continue to explore the use of Tax Increment Financing Districts to promote economic growth in the appropriate areas.

**Infrastructure Needs** – We are again proposing an aggressive Community Investment Program (CIP) to address our road, wastewater, storm sewer, and facility needs. As you are aware, the construction of a new City Hall was passed in the Community Investment Program for approximately \$27 million. Additionally, we continue to rebuild major streets, resurface residential areas and repair/replace existing sidewalks. On the Wastewater side, we are also continuing a robust maintenance program for our sanitary sewer collection systems, including rehabbing aging pipes and refurbishing pump stations, and where possible removing pump stations and establishing gravity flow.

**Retaining a Quality Workforce** - Notable items in the Operating Budget are the implementation of our Employee Performance Appraisal Program, which is now fully in place. We continue to see great success with the joint City/County/School District Employee Wellness Center, offering low-cost health care options to our employees, while also reducing our health insurance claims costs. The City's participation in the clinic continues to rise, and the addition of Physical Therapy to the clinic is showing cost savings to our health insurance fund. We continue to exceed expectations and keep our insurance rates level and are projecting to do so again in 2019.



### **Expenditure Restraint Program Challenges**

The Expenditure Restraint Program provides the City with approximately \$2.17 million if we limit budgeted expenditure growth to an amount that is equal to the previous year's budgeted expenditures plus an inflation and valuation factor. The inflation factor equals the average annual percentage change in the U.S. consumer price index for all urban consumers as determined by the U. S. Department of Labor for the 12-month period from October 1 to September 30 prior to the year for which the municipal budget is determined. The valuation factor equals 60% of the percentage change in the municipality's equalized value due to net new construction (new improvements minus improvements removed), but no more than 2% and no less than 0%.

This year, the Expenditure Restraint program will allow expenditures for the City to rise 2.9 percent. The increase is due to new economic growth in our area as both the CPI and net new construction have increased over last year. The proposed budget falls below both the ERP and state-imposed Levy Limit caps.

Sincerely,



**Kevin M. Lahner**  
City Administrator

# CITY OF WAUKESHA PROFILE

## OVERVIEW

The City of Waukesha, WI is an award winning, growing community located along the shores of the Fox River, 15 miles west of Milwaukee.

As the seventh largest City in the state with close to 72,000 people, Waukesha is the manufacturing hub of Waukesha County and home to many of the area's largest employers.

The City has a thriving historic downtown boasting concerts, a farmer's market, scenic Riverwalk and unique festivals.

Waukesha also includes great neighborhoods, excellent schools, and an award winning park system, all helping to make it the perfect place to live, work, and play.



# **Mayor**

Shawn N. Reilly

## **City Council**

District 1 - Terry Thieme

District 2 - Eric Payne

District 3 - Cassie Rodriguez

District 4 - Joe Pieper

District 5 - Peter Bartels

District 6 - Jack Wells

District 7 - Daniel Manion—Council President

District 8 - Vance Skinner

District 9 - Kathleen Cummings

District 10 - Steve Johnson

District 11 - Erik Helgestad

District 12 - Aaron Perry

District 13 - Dean Lemke

District 14 - Sarah Wilke

District 15 - Cory Payne

## **City Administrator**

Kevin Lahner

## **Department Heads**

Dr. Fred Abadi, Public Works

Rich Abbott, Finance

Jennifer Andrews, Community Development

Nancy Faulk, Cemetery

Bruce Gay, Library

Ron Grall, Parks, Recreation and Forestry

Steve Howard, Fire Chief

Russell Jack, Police Chief

Paul Klauck, Assessor

Gina Kozlik, Clerk/Treasurer

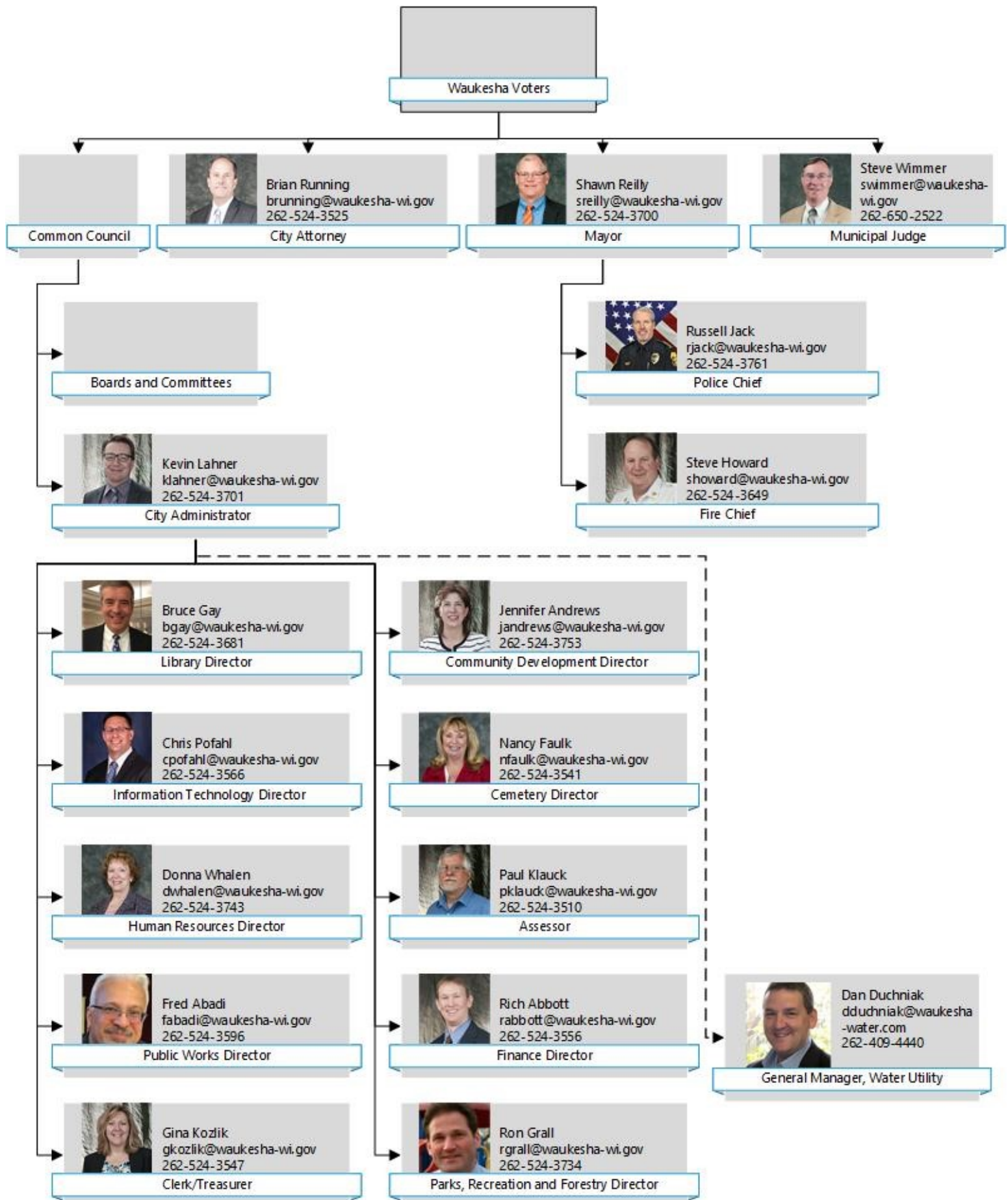
Chris Pofahl, Information Technology

Brian Running, City Attorney

Donna Whalen, Human Resources



# CITY ORGANIZATIONAL CHART



## **CITY STRATEGIC GOALS**



**Safe and Secure**

**Well Planned, Sustainable and  
Environmentally Sensitive**



**Well Managed/Financially Sound**

**Customer Focused**



**Economically Strong and Diverse**

**Vibrant Neighborhoods and  
Business Areas**



**Civic, Cultural and Recreational  
Center for the Region**

# CITY HONORS AND AWARDS

## 2018

- Tree City USA  
*The Arbor Day Foundation*
- Parks, Recreation and Forestry Department National Reaccreditation  
*Commission for Accreditation of Park and Recreation Agencies*
- Parks, Recreation and Forestry Department National Gold Medal Finalist for Excellence in the Field of Parks & Recreation Management  
*National Recreation and Park Association*
- Salute to Local Government -Intergovernmental Cooperation Award- Water Project  
*Wisconsin Policy Forum*
- Project of the Year Award - Waukesha Clean Water Plant Improvements Project  
*American Public Works Association (APWA) - Wisconsin Chapter*

## 2017

- Gold Leaf Award– Outstanding Arbor Day Activities  
*International Society of Arboriculture*
- Tree City USA  
*The Arbor Day Foundation*
- Police Department Reaccreditation  
*Wisconsin Law Enforcement Accreditation Group (WILEAG)*



## LOCATION

**25** miles northwest of **Milwaukee Mitchell International Airport**

**15** miles west of downtown **Milwaukee**

**71** miles east of downtown **Madison**

**106** miles northwest of downtown **Chicago**

\* Waukesha County Regional Airport – Crites Field also serves the city



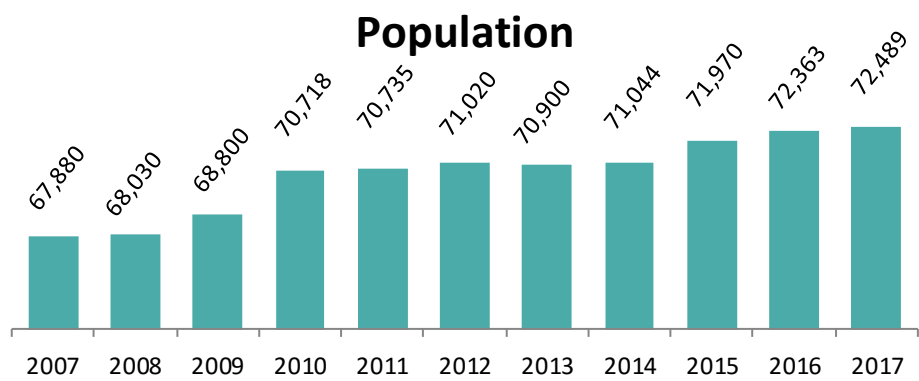
**25** square miles

**Largest** city in **Waukesha County**

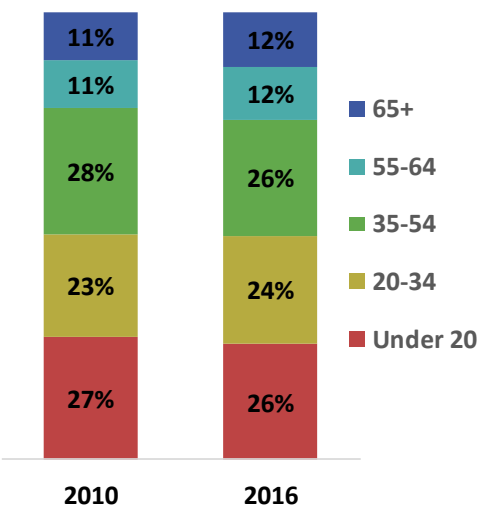
**County Seat** of **Waukesha County**



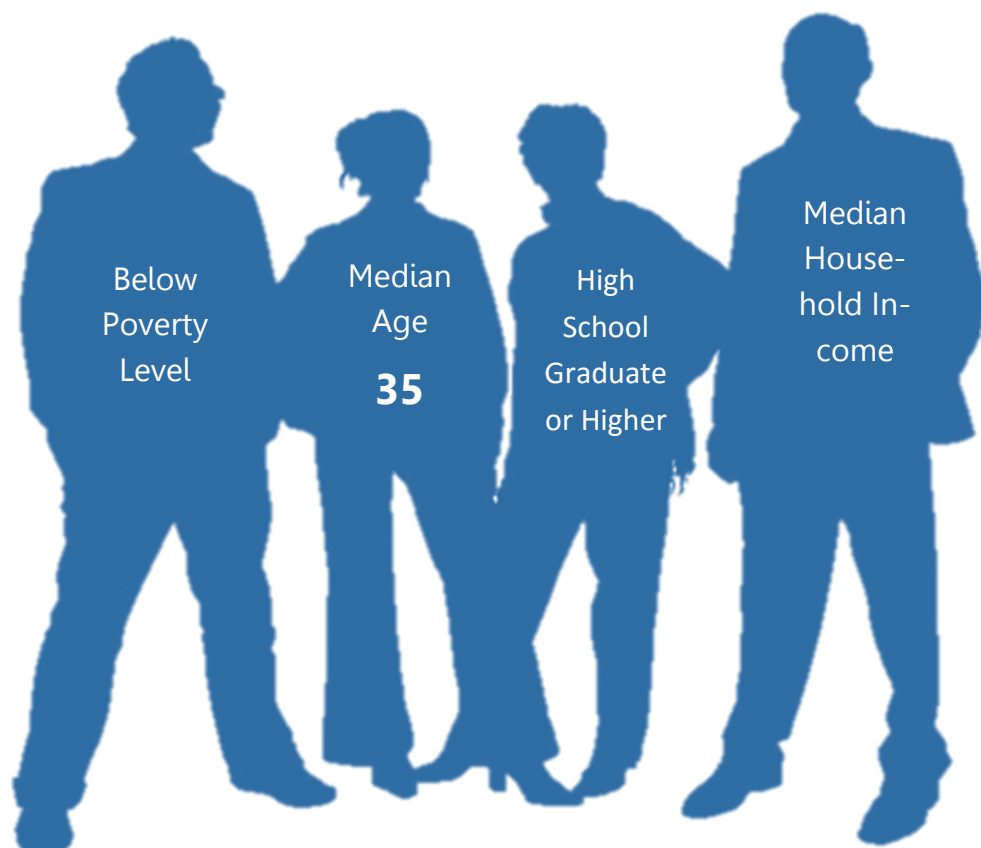
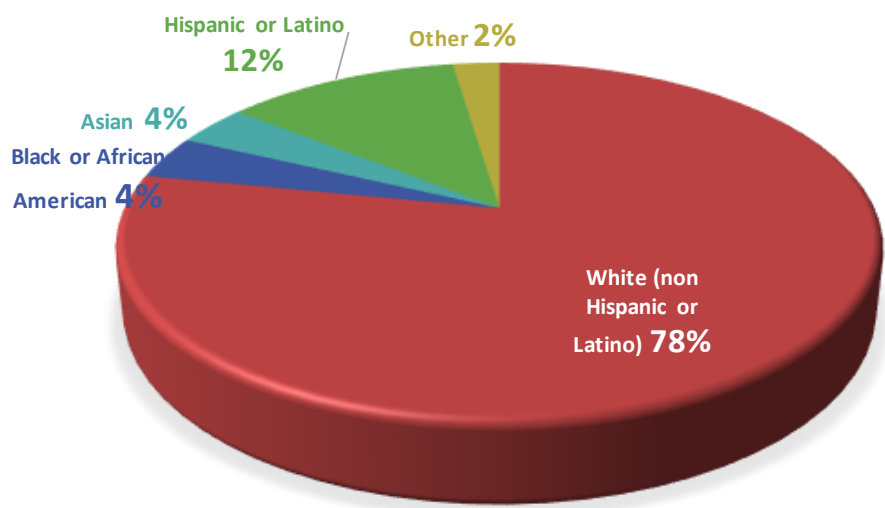
# DEMOGRAPHICS



### Age of Population

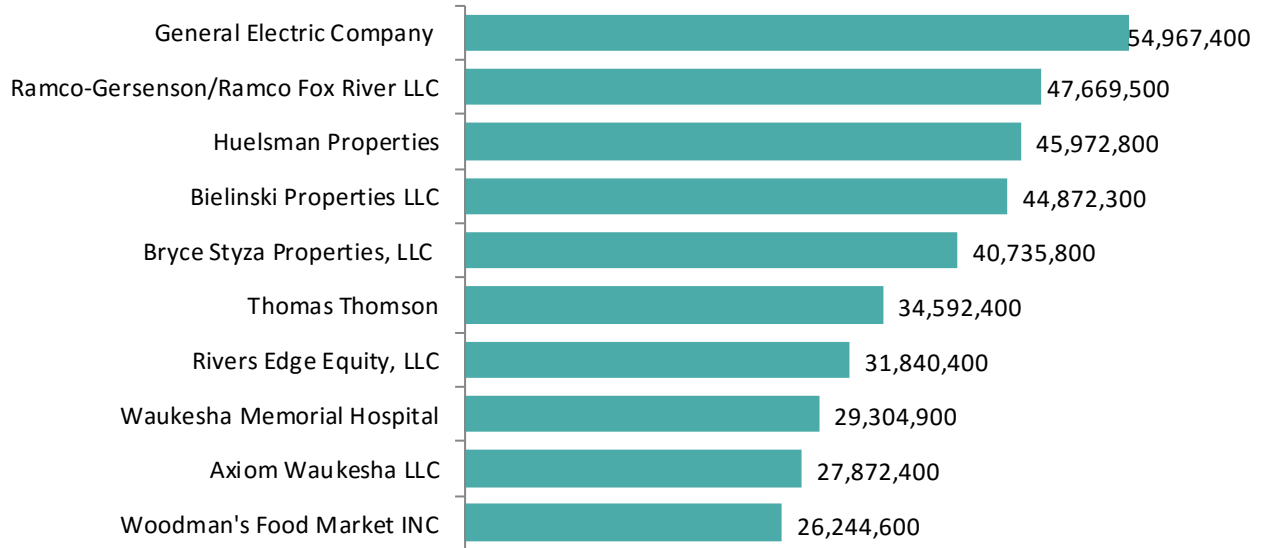


### Ethnic Composition

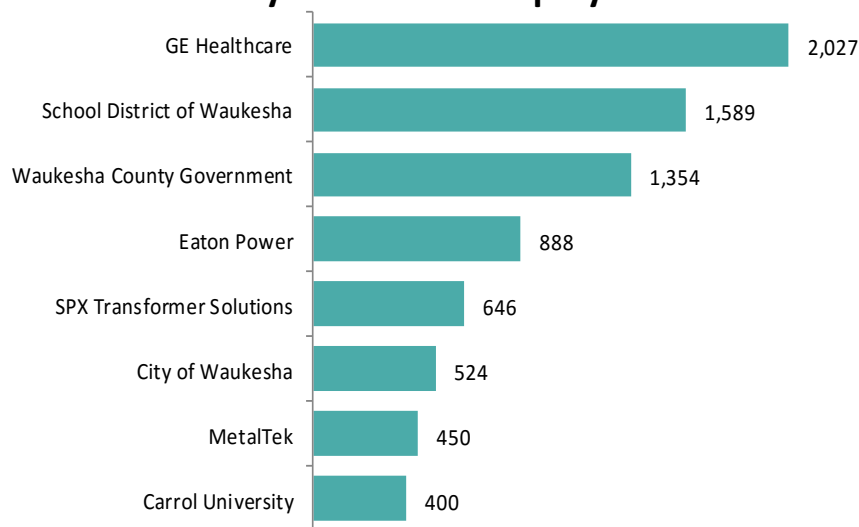


# LABOR FORCE

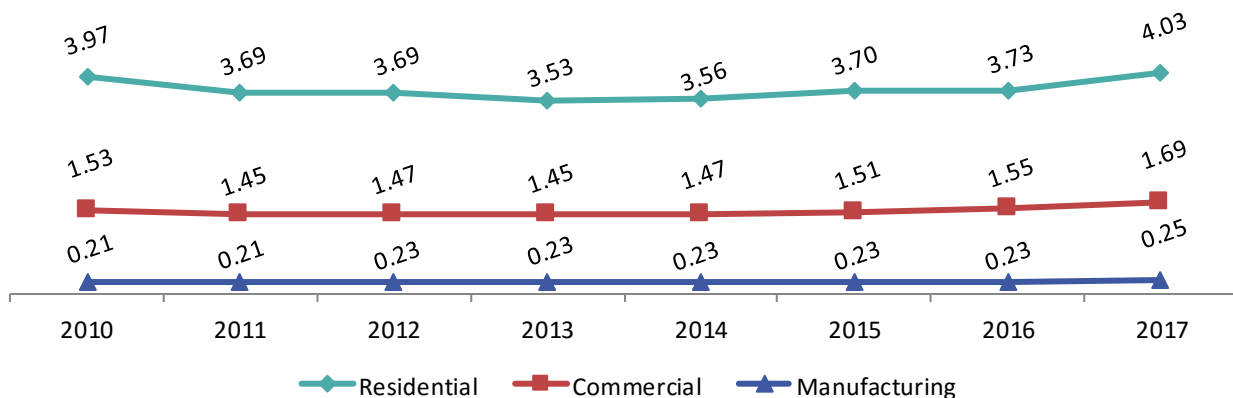
## Top Tax Payers- Assessed Value (2017)



## Largest Employers by Number of Employees



## Total Taxable Property Values by Land Use (in Billions)



# Amenities

## Transportation

- Major highways are I94, SH16, SH18, SH59, and SH164
- SH164 connects to I43
- 12 city bus routes
- 4 county bus routes
- Canadian National Railroad



## Waukesha Public Library

- Books, eBooks, periodicals, audio/visual materials, electronic audio/visual material
- Programming for all ages
- Community facilities
- High speed internet access and computer work stations

## Recreation

- Over 1,100 acres of parkland with 29 parks
- Over 900 recreational programs
- Two outdoor aquatic facilities, skatepark, 48 tennis/pickleball courts, and band shell
- Special events throughout the year



## Health Care/Hospitals

- ProHealth Care
- Waukesha Memorial Hospital
- Rehabilitation Hospital of Wisconsin
- ProHealth Care Urgent Care
- Sixteenth Street Clinic

# Schools

## School District of Waukesha

### High Schools

- North
- South
- West
- Heyer
- Hillcrest
- Lowell
- Meadowbrook
- Prairie

### Middle Schools

- Butler
- Les Paul
- Horning
- Rose Glen
- Summit View
- Wittier

### Elementary Schools

- Banting
- Bethesda
- Blair
- Hadfield
- Hawthorne
- Waukesha STEM Academy – Randall Campus
- Waukesha STEM Academy – Saratoga Campus
- eAchieve Academy
- Waukesha Academy of



## Private Schools

- Catholic Memorial High School
- St. Mary's Elementary School
- St. Joseph's Elementary School
- St. William Elementary School
- Montessori School of Waukesha

## Higher Education

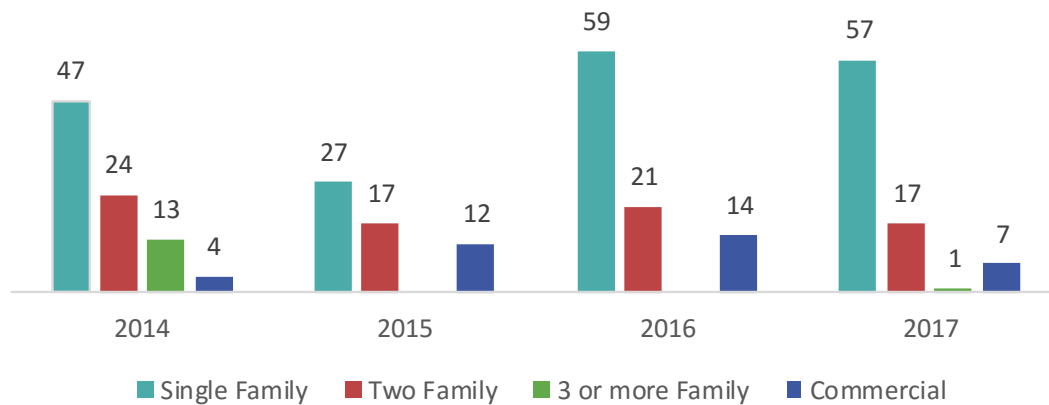


- Carroll University – Private Presbyterian University, oldest college in the state. Liberal Arts school with more than 60 areas of study offering 4 year Bachelor degrees and Master's degrees. Enrollment approximately 3,400 undergraduate and graduate students.
- University of Wisconsin-Waukesha – Part of the UW system offers two-year Associate degrees with the option for students to transfer to four-year institutions to complete undergraduate education.
- Waukesha County Technical College – Satellite campus in the downtown Waukesha with main Campus just five miles from downtown. With more than 150 areas of study offering Associate degrees, technical diplomas, and short-term certificates.
- New Tribes Bible Institute – one of two campuses within the United States.

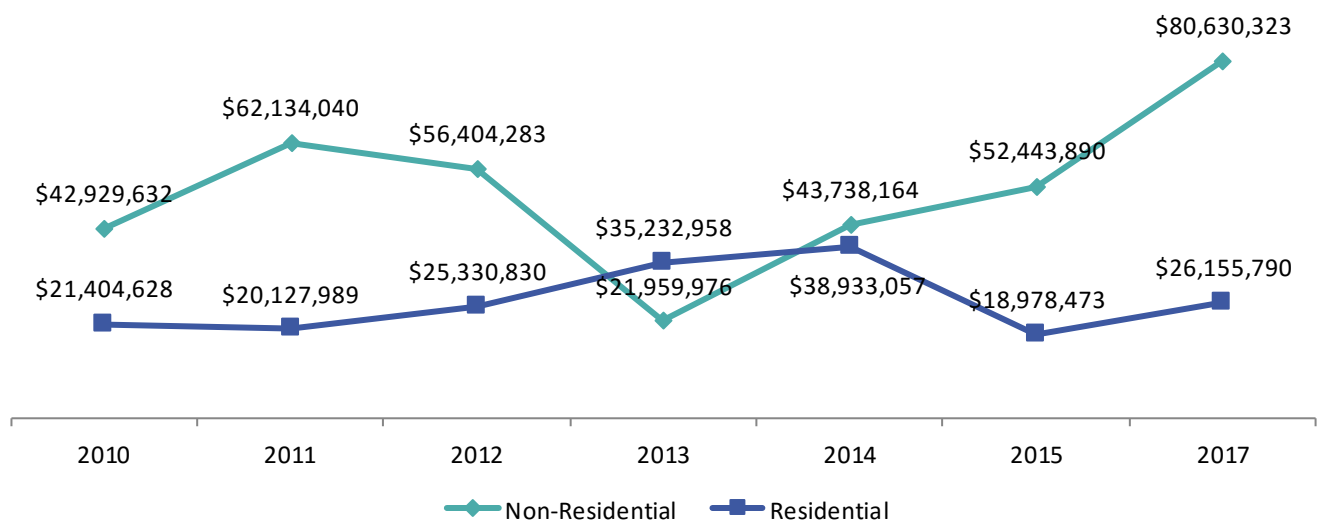


# Permits and Building

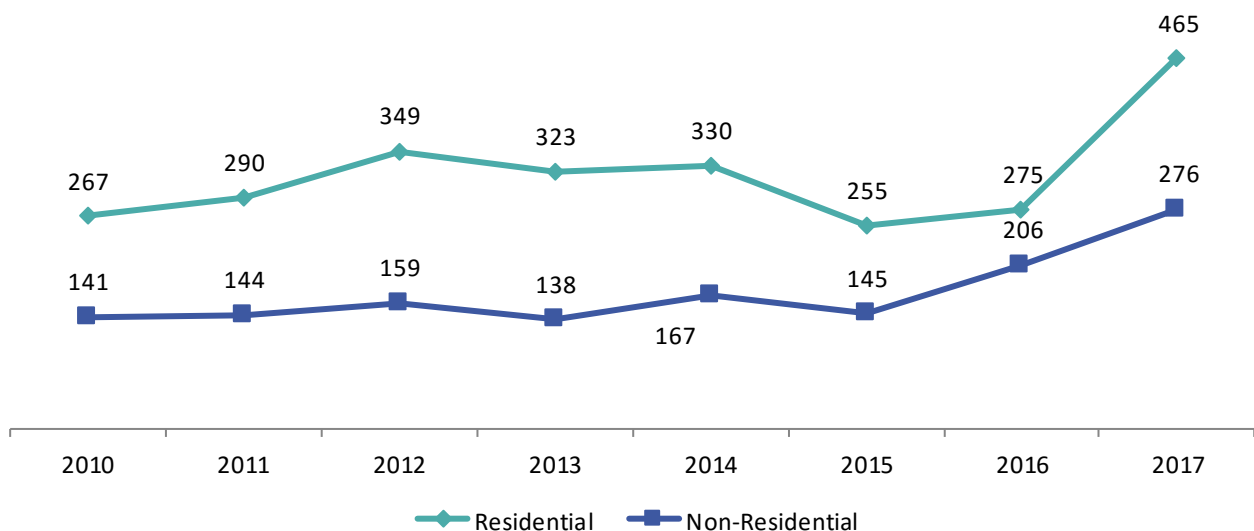
## New Buildings



## Permit Valuations

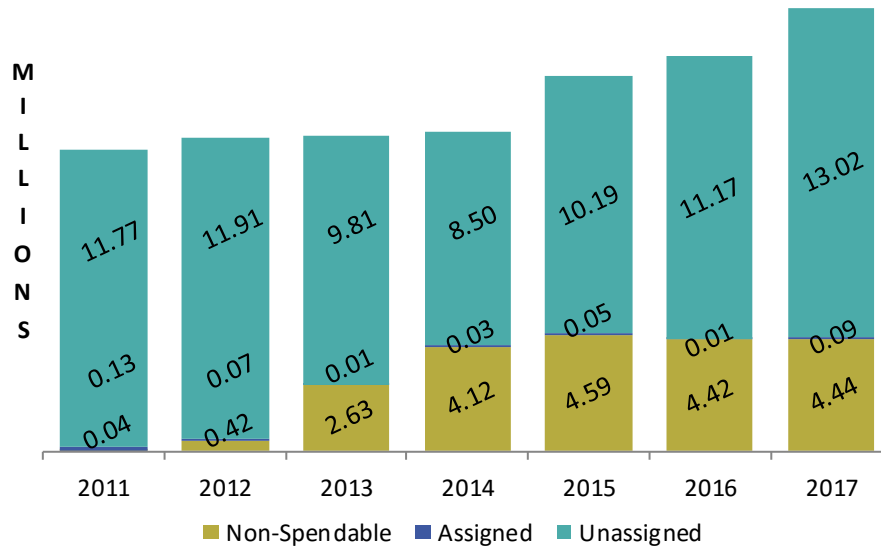


## Building Permit Activity



# Financial

## General Fund Equity



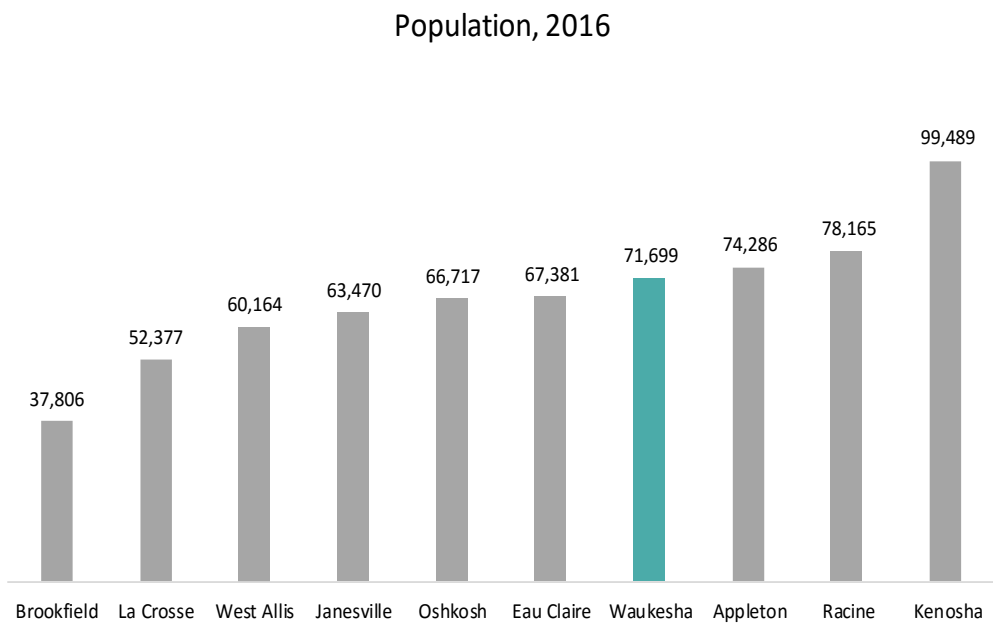
Year	Budgeted (Original) General Fund Expenditures)	Budgeted (Final) General Fund Expenditures	Actual General Fund Expenditures	Actual as % of Budgeted
2018	\$ 66,852,832	n/a	n/a	n/a
2017	\$ 64,975,755	\$ 65,015,765	\$ 63,347,329	97.43%
2016	\$ 60,944,390	\$ 61,109,130	\$ 59,977,489	98.15%
2015	\$ 60,292,163	\$ 60,327,679	\$ 58,935,100	97.7%
2014	\$ 59,064,812	\$ 59,238,232	\$ 59,562,459	100.6%
2013	\$ 58,120,228	\$ 58,791,892	\$ 59,098,421	100.5%
2012	\$ 57,203,759	\$ 58,080,768	\$ 57,652,178	99.3%
2011	\$ 57,755,085	\$ 58,662,091	\$ 58,204,934	99.2%
2010	\$ 57,184,250	\$ 57,345,995	\$ 56,416,001	98.4%
2009	\$ 55,474,733	\$ 55,960,472	\$ 54,725,884	97.8%

Year	Assessed Values	Equalized Valuation (TID IN)	Equalized Validation (TID OUT)
2017	\$ 6,152,038,200	\$ 6,127,929,500	\$ 5,866,679,500
2016	\$ 5,698,099,200	\$ 5,877,157,700	\$ 5,627,633,500
2015	\$ 5,636,260,800	\$ 5,664,111,600	\$ 5,452,167,200
2014	\$ 5,442,458,500	\$ 5,546,910,300	\$ 5,330,832,900
2013	\$ 5,388,817,500	\$ 5,389,651,300	\$ 5,212,483,900
2012	\$ 5,587,211,280	\$ 5,426,429,500	\$ 5,211,854,800
2011	\$ 5,532,515,250	\$ 5,767,116,700	\$ 5,618,522,100
2010	\$ 5,925,312,580	\$ 5,904,933,100	\$ 5,732,402,600

# WAUKESHA & COMPARABLE COMMUNITIES

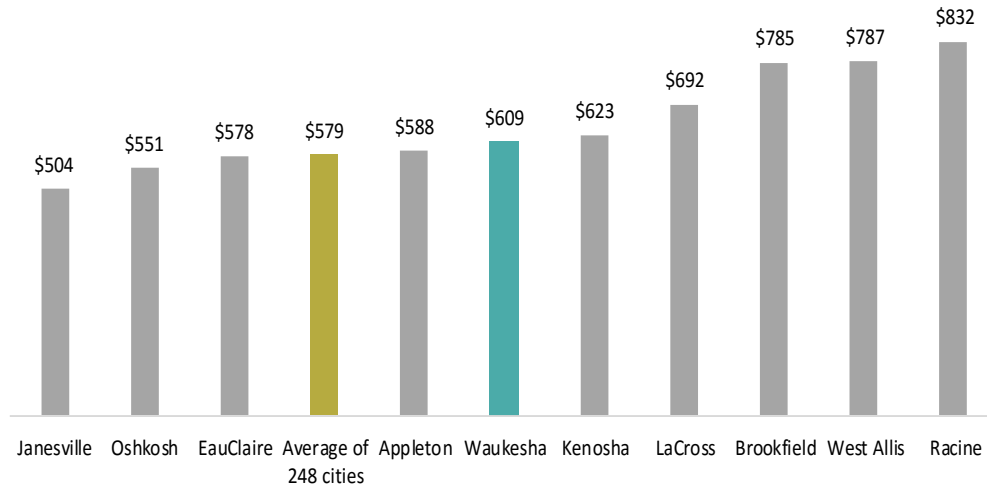
Included in this section is a comparison of Waukesha and other comparable jurisdictions on a variety of financial indicators. The comparable communities were chosen either because their population size was comparable to Waukesha’s or because of their proximity to Waukesha, such as Brookfield.

The data was gathered and provided by the Wisconsin Policy Forum. Where it is available, the charts detail not only Waukesha and comparable communities, but also indicate the average according to the Wisconsin Policy Forum of all 248 communities across the state that were included in the study.



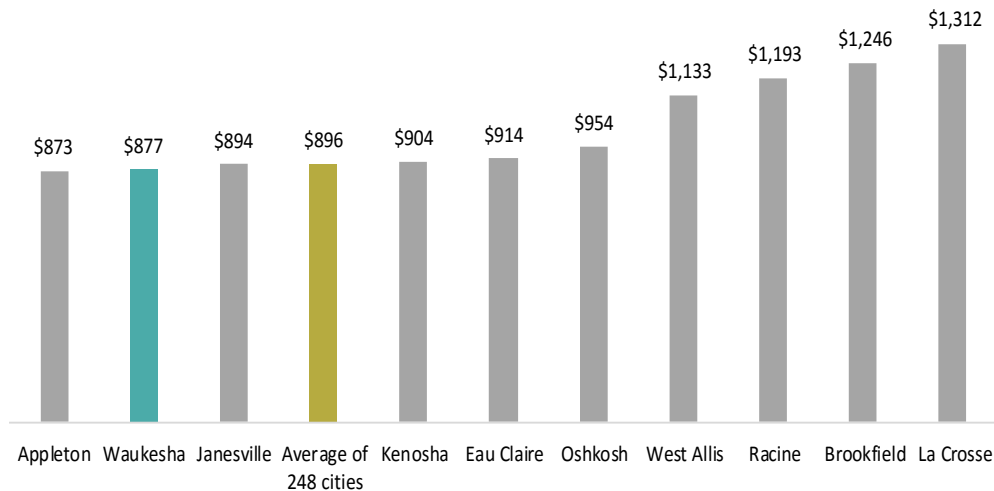
# Basic Spending & Operating Spending

Basic Spending (net) Per Capita, 2016



Basic spending is a measure of what a community spends on core services: general government, street maintenance, fire-ambulance, and police. Revenues received from other municipalities for fire or police services are netted out. Among the 248 cities and villages studied, 2016 net basic spending averaged \$579.

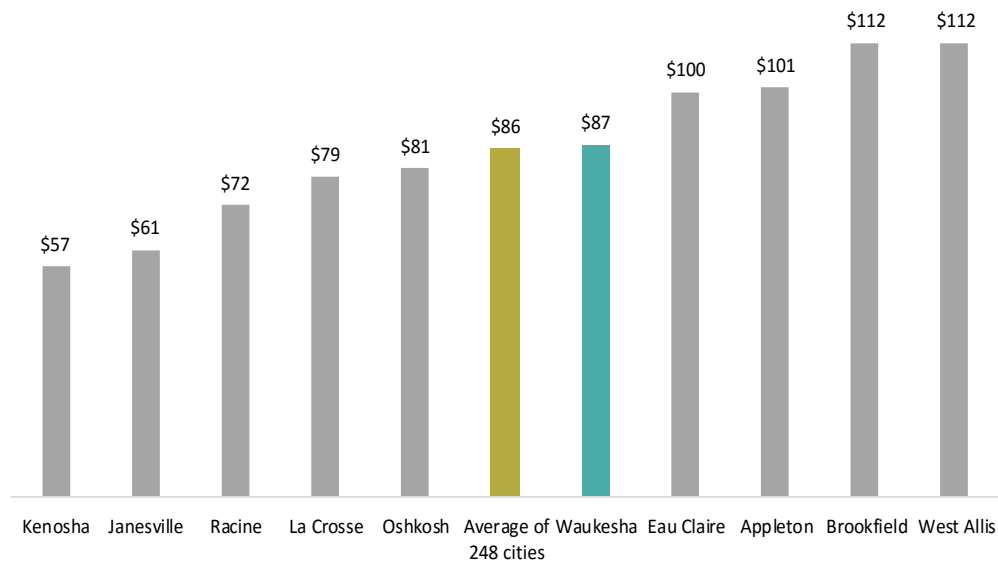
Operating Spending (net) Per Capita, 2016



Operating spending includes basic spending as well as other expenditures such as those for health and human services, recreation, and public works. Only debt service and capital payments are excluded. Revenues received from other municipalities for fire or police services are netted out. Among the 248 cities and villages studied, 2016 net operating spending averaged \$896.

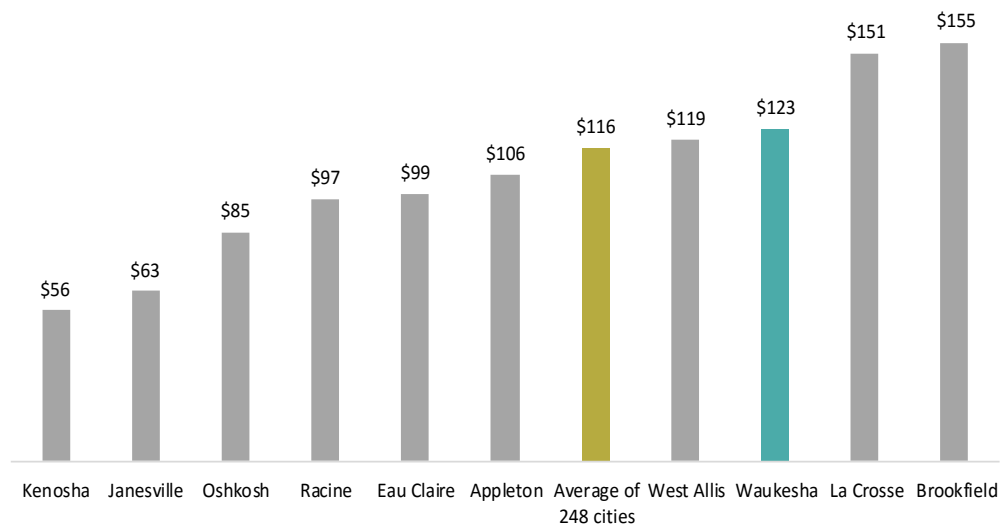
# General Government and Streets Spending

General Government Per Capita, 2016



General government spending includes expenditures for general and financial administration, legislative functions, legal services, and general buildings and plant. Among the 248 municipalities studied, general government averaged \$86 per capita.

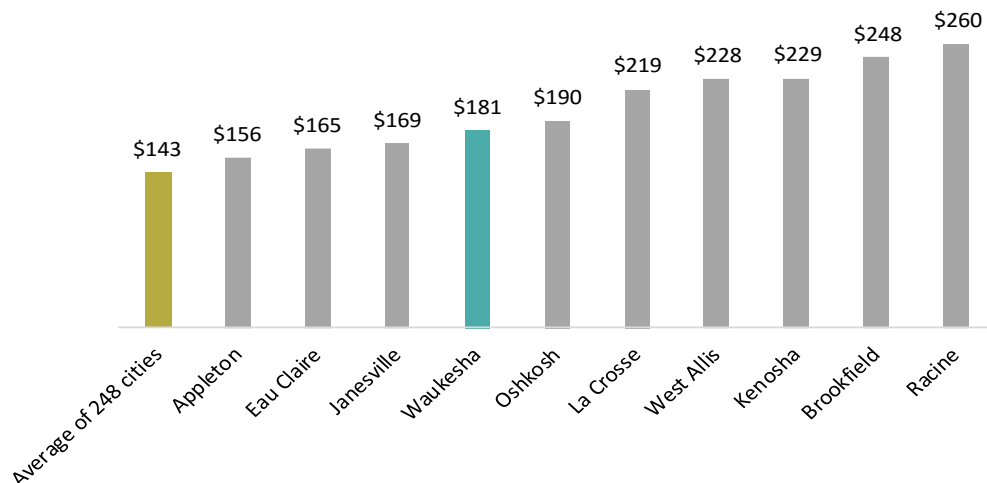
Streets Maintenance Per Capita, 2016



Streets maintenance costs include road maintenance, street lighting, highway administration, and sewer. Among the 248 municipalities studied, street maintenance averaged \$116 per capita.

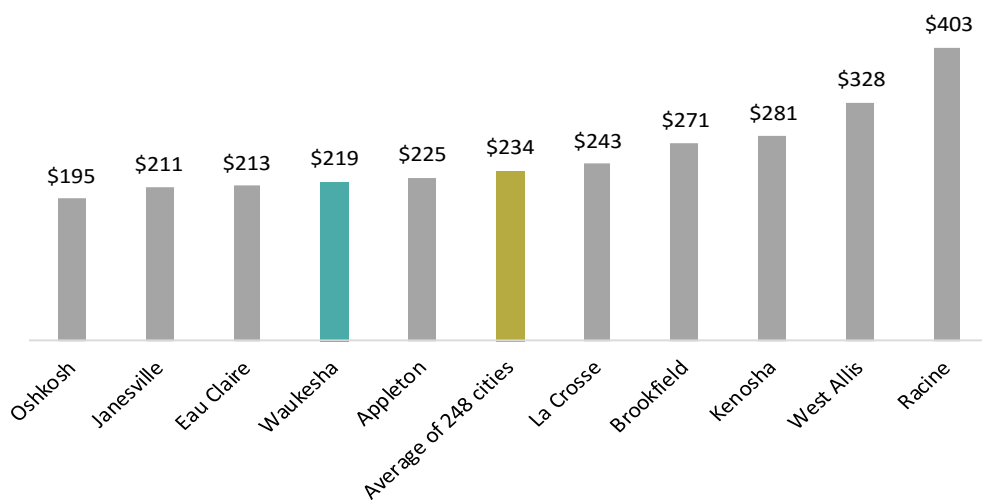
# Fire and Police Spending

Fire-Ambulance (net) Per Capita, 2016



Fire-ambulance expenditures include the costs of operating a fire department and providing mobile emergency care. They can include payments to other municipalities or private companies if a municipality does not provide its own service. Revenues received for providing fire-ambulance service to other communities are subtracted. Net fire-ambulance spending averaged \$143 per capita among the 248 municipalities studied.

Police (net) Per Capita, 2016

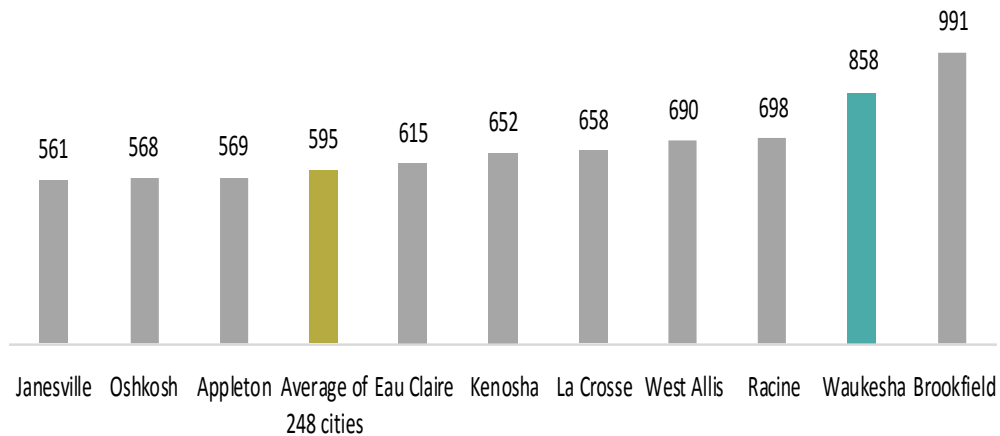


Police spending includes expenditures for traffic patrol, criminal investigations, and other police activities. Revenues for providing these services to other municipalities are subtracted. Net police spending averaged \$234 per capita among all the 248 municipalities studied.



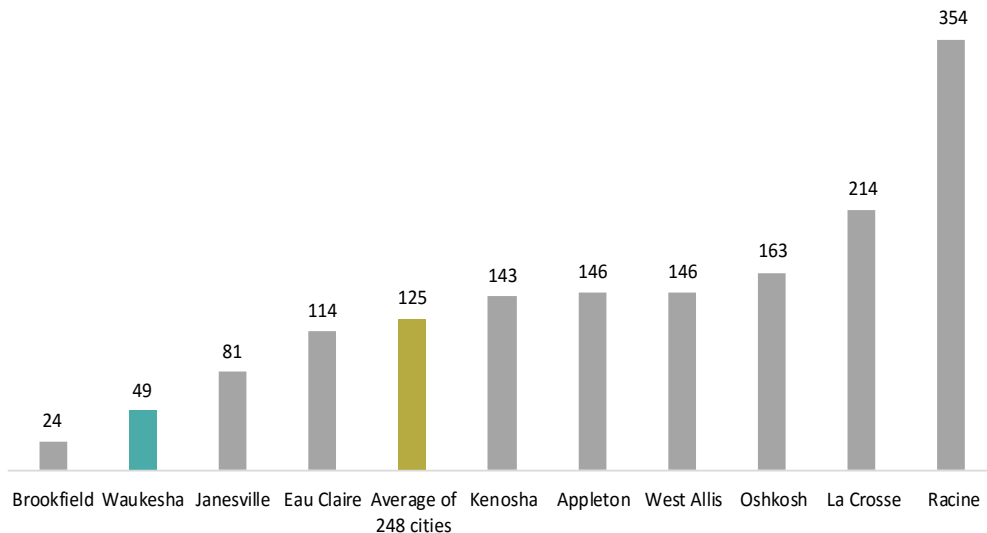
# Property Taxes and Shared Revenues

Property Tax Levy , Per Capita, 2017/18



Property taxes are the largest revenue source for most Wisconsin municipalities. Since 2005, municipalities have been under state-imposed levy limits. Among 248 municipalities studied, property taxes averaged \$595 per capita.

Shared Revenues Per Capita, 2016

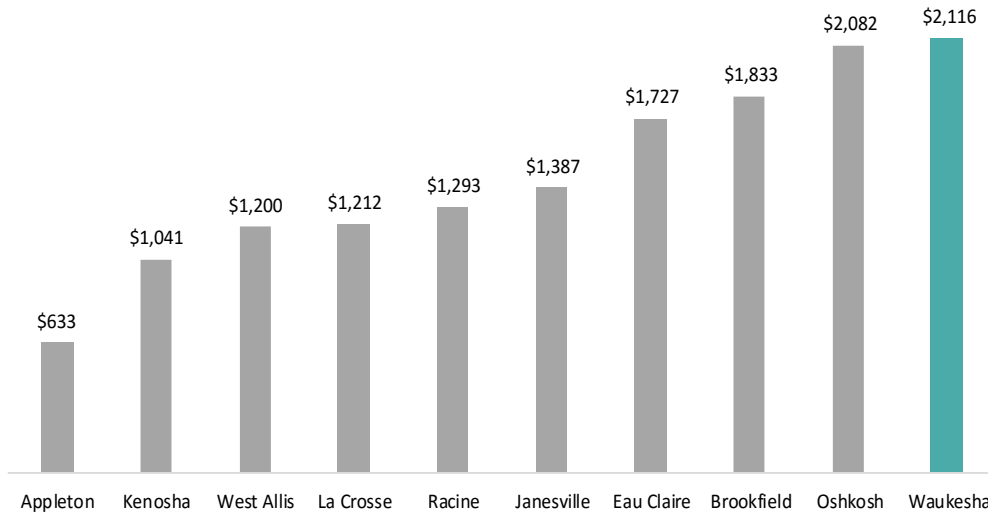


The state shared revenue program distributes state taxes to local governments for discretionary use. Declines in shared revenues can sometimes be accompanied by property tax increases. Among 248 municipalities studied, shared revenues average \$125 per capita.

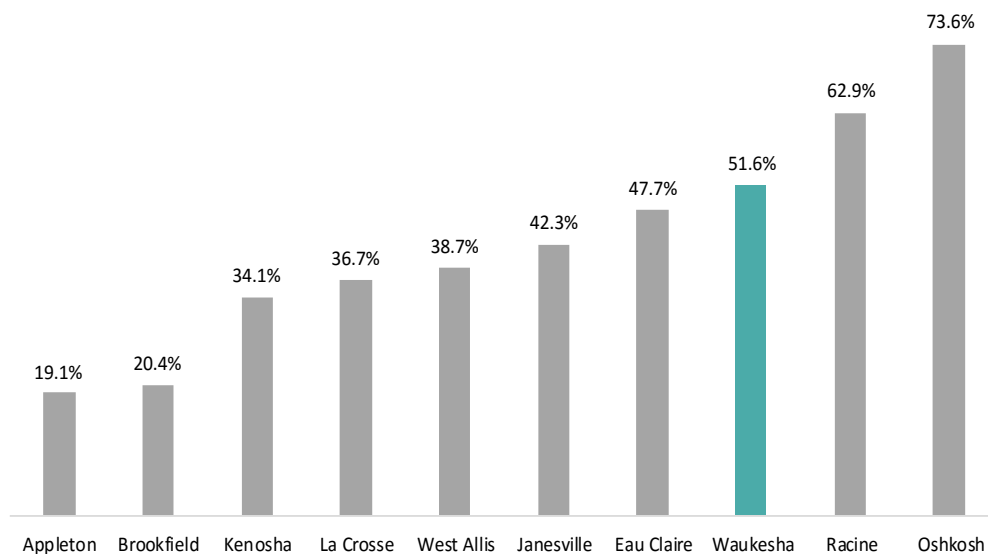
# General Obligation Debt

General Obligation debt is backed by the full faith, credit and taxing power of the issuing government. Governments are legally obligated to levy the taxes necessary to meet the debt service payments. Under state law, general obligation debt is generally limited to 5.0% of total equalized value of real and personal property, including the value of property in tax incremental financing (TIF) districts. As a result, property-rich municipalities are able to assume more debt than property-poor ones.

General Obligation Debt Per Capita, 2016

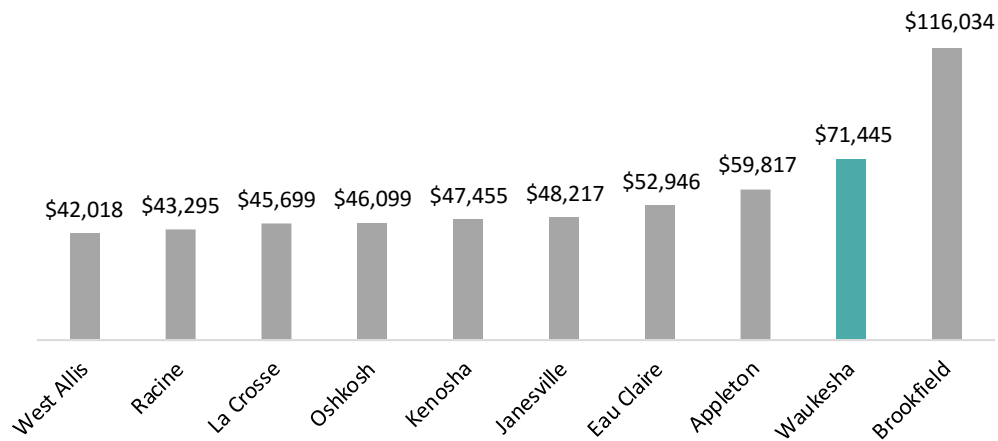


General Obligation Debt as % of State Limit, 2016



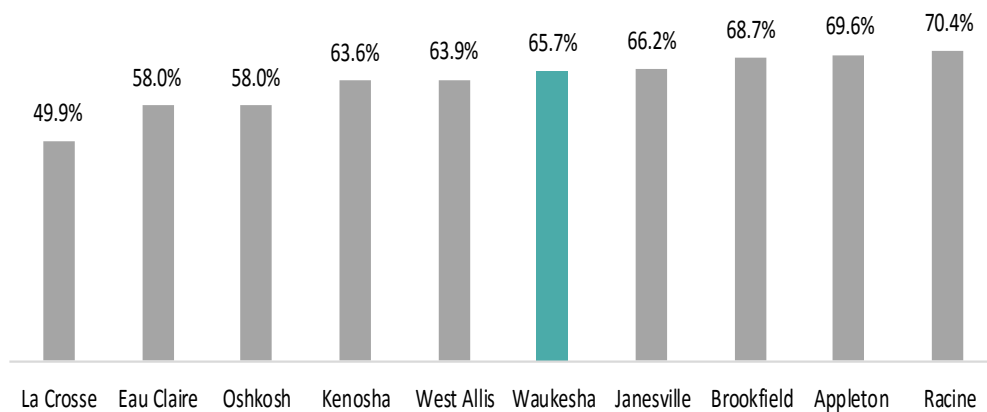
# Income and Percentage Residential

Wisconsin Adjusted Gross Income Per Return, 2016



Average adjusted gross income from state tax returns is one measure of the economic well-being of a community.

% of Residential Property, 2017



The residential share of the property tax base measures the share of the property tax burden borne by homeowners and renters. Statewide, about 70% of taxable property is residential.

# KEEPING THE CODE

Ever drive down the street and see a home where the lawn is as tall as your knees or see a home with old rusty cars parked in the front yard? Perhaps you have wondered to yourself, what can be done? The City has a code enforcement program that works to ensure that properties are maintained to the standard set forth by the Waukesha Municipal Code.



Examples of Code violations found on inspections

## Why is Code Enforcement Important?

The City code enforcement officers complete inspections throughout the City and work with property owners to bring any violations into compliance with the Code.

Code Enforcement is an important part of maintaining the appearance, function, safety, and property values of a neighborhood and the City as a whole. The officers work to maintain the delicate balance between understanding and protecting people's property rights, while also making sure that the health, safety, and welfare of the community is maintained.



The most common code violations the inspectors encounter include:

**Unkempt Lawns:** Tall grass and weeds

**Buildings:** Buildings in disrepair, uninhabitable, or having unsanitary conditions

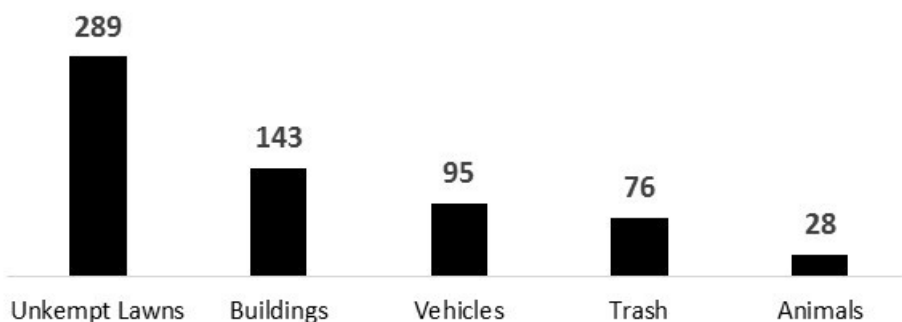
**Vehicles:** Parking in front yard, abandoned vehicles, or inoperable vehicles

**Trash:** Garbage and debris around the property

**Animals:** Feces, too many cats or dogs, or an infestation

## Cases by Violation Type, 2017

*Note: Each case can require multiple inspections before resolution*



## The City's Approach

In recent years, the City has taken a renewed focus and more proactive approach to code enforcement. An additional full-time code enforcement officer was hired at the end of 2015 bringing the total number of code enforcement officers up to two. In 2017, additional staff time was added to code enforcement by reorganizing duties in the Department. This brings the code enforcement staff in the City to roughly the equivalent of 2.75 people.

Each of the two-full time personnel are assigned certain districts of the City. This was done so that there is familiarity with the neighborhoods and residents. If there is a challenging case, code enforcement officers can work together to discuss methods for resolution.

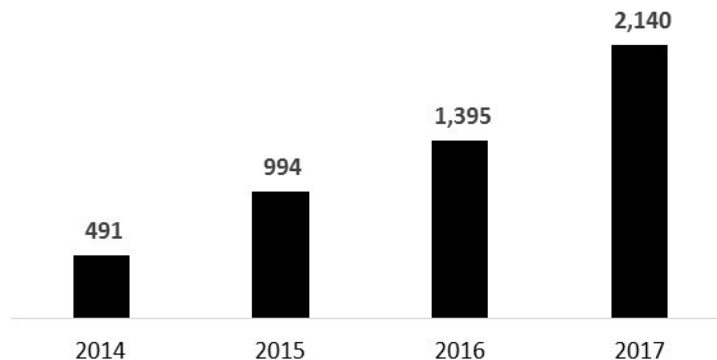
With the increased staff focus on code enforcement the following benefits have occurred:

**Increased Number of Investigations:** With additional officers, additional code inspections are able to be completed throughout the City. The code enforcement officers are also able to complete proactive investigations, instead of waiting for complaints from neighbors. The graph below details the increased number of inspections conducted each year. In fact, in 2017 more than four times as many code enforcement inspections were completed than in 2014.

**Faster Resolution:** The staff is handling additional cases and is also able to process them more efficiently. Technology, assigned duties, and additional staff time has allowed the officers to address complaints more quickly and come to a resolution of the issue in a shorter timeframe. This helps to make sure that problems are resolved and addressed as soon as possible.

**1,649**  
more inspections were  
Completed in 2017  
than in 2014

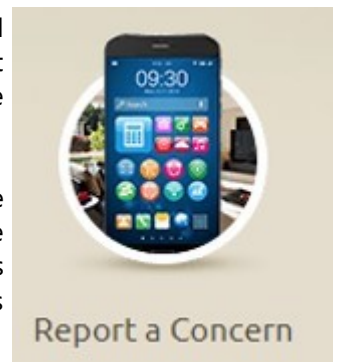
Code Enforcement Cases Investigated (All Types)



## What Can You Do?

Code Enforcement officers are out in the community everyday investigating complaints and working to make sure that any code violations are addressed. You can help by making sure that your property is code compliant, or, if you receive a code violation notice, by working to make sure the problem is addressed quickly.

You can also help by reporting concerns that you see in the City. If you have a concern, you are encouraged to report it using the "Report a Concern" feature of the City's website ([www.waukesha-wi.gov](http://www.waukesha-wi.gov)). You will be asked to describe the problem and provide the address where the proposed violation is occurring. By submitting your concerns online, an inspection is automatically scheduled for a Code Enforcement officer.



Let's continue to work together to help keep Waukesha safe, healthy and beautiful.

# IN YOUR NEIGHBORHOOD

Have you seen someone wearing a bright yellow shirt walking through your neighborhood or local park recently? If not, you might in the near future. It's all part of the Police Department's Community Service Officer Program.

## Role of the CSO

A Community Service Officer (CSO) is a part-time position in the Police Department. These individuals are generally college-aged and most are training to be Police Officers. Their main duties for the City include patrolling City parks, enforcing parking regulations, enforcing minor municipal ordinances, assisting with traffic control, and patrolling neighborhoods. Their overall goal is to increase police visibility throughout the community and promote positive public interaction between the community and the Police Department.

The Police Department began a seasonal Community Service Officer program in 2011 and expanded it to add a year-round program in 2017. In 2018, four additional Community Service Officers were hired. Currently, the City has eight Community Service Officers. Two of them work part-time in the summer, generally mid May to late September. Their hours are on the weekend with their primary focus on being a presence in the parks and downtown areas. In addition, there are six part-time Community Service Officers who work year-around. Their focus is on patrolling the neighborhoods and making sure that a police presence is felt throughout the City.

The Community Service Officers are different from sworn police officers as they do not carry a firearm and do not have arrest powers. You can distinguish a Community Service Officer from a Police Officer based on their uniform, with the most distinguishing feature being the bright yellow shirts. However, they do drive in official Police cars or ride on Police bicycles while working.

The Community Service Officers remain very active throughout the City. In 2017, the Community Service Officers issued 178 citations which included citations for parking violations and open intoxicants in the Park, among others. Also in 2017, the Community Service Officers issued 232 verbal warnings with the most common being for open intoxicants in the park and dogs in the park.

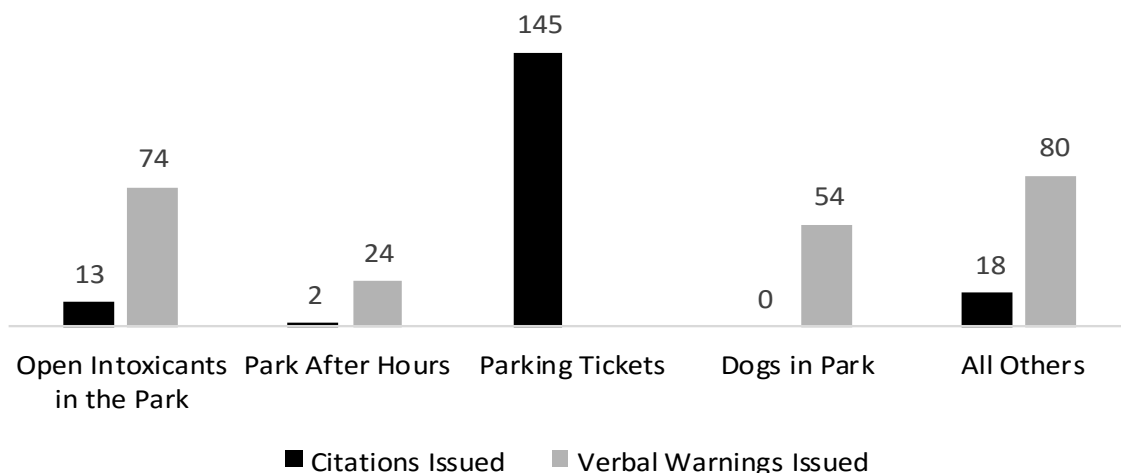
# 8

CSOs currently serve the City



CSOs working at the Waukesha Janboree

## Citations and Verbal Warnings Issued by CSOs in 2017





## Benefits for CSOs

The benefits to being involved in the Community Service Officer program include the Law Enforcement training, exposure to life as a Police officer, and the ability to learn about the Waukesha Police Department. As many are pursuing careers in law enforcement, this program provides hands on experience and can be a first step to a career.

## Benefits for City and Police Department

This program also provides benefits to the City and the Police Department including the following:

**Police Visibility throughout the City** – Police Officers respond to calls all day long, and due to this, they can sometimes be drawn to certain parts of the City more than others. Community Service Officers are tasked with going into all areas of the City and especially into neighborhoods to make sure that a Police presence is felt throughout the City. Police visibility is important as it can serve as a crime deterrent. In addition, Community Service Officers have the time to get to know residents and place a focus on establishing a relationship with children in the neighborhoods.

**Reduced Overtime Costs**– Community Service Officers are able to work many of the special events and festivals going on in the City. At these events the Community Service Officers provide general patrol and assist with parking and crowd control. This helps to reduce overtime costs for Police Officers as fewer sworn Police Officers are required to work these events. This program has helped save the City in overtime costs.

**Assessment of Talent and Skills**– Through the program, the Police Department gets the opportunity to see individuals in action in a police setting before potentially hiring them as officers. The Department can evaluate their work ethic and behavior outside of the hiring process to make sure they would be a good fit as a City of Waukesha Police Officer. This test ground also provides a pool of potential candidates when a full-time position is available.



**CSO spends time with children in a neighborhood**

## Successes

The Police Department has had 21 different Community Service Officers in the program, working either seasonally or year-round. Three former CSO's have been hired as Police officers in the Waukesha Police Department. These officers come in with a knowledge of the Department and the City that was gained through their time as a Community Service Officer.

Although harder to quantify, many positive comments have been received by the public from seeing the Community Service Officers in their neighborhood or parks. This increased Police presence has allowed the Department to continue to build positive relationships with residents and helps to keep our City safe.



**Current CSO's and Supervising Police Sergeants**

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## 2019 Consolidated Budget Summary

### Funds with Levy Support

	<b>2015 Adopted</b>		<b>2016 Adopted</b>		<b>2017 Adopted</b>		<b>2018 Adopted</b>	<b>2018 Projected</b>	<b>2019 Executive</b>	<b>2018 Adopted vs 2019 Executive</b>
<b>General Fund Revenues - Fund 100</b>	<b>Budget</b>	<b>2015 Actual</b>	<b>Budget</b>	<b>2016 Actual</b>	<b>Budget</b>	<b>2017 Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budgets</b>
Taxes	\$ 43,354,646	\$ 43,620,401	\$ 43,398,934	\$ 43,668,105	\$ 46,482,463	\$ 46,556,952	\$ 48,146,742	\$ 48,102,435	\$ 48,788,058	1.33%
Intergovernmental revenues	7,579,068	7,780,151	7,539,850	7,692,524	8,344,998	8,444,896	8,979,418	9,003,262	9,736,248	8.43%
License and permits	2,135,500	2,238,863	2,068,340	2,063,625	2,122,660	2,196,811	2,080,570	1,999,371	2,077,895	-0.13%
Fines, forfeitures and penalties	889,500	878,637	880,600	755,896	865,100	737,834	810,250	802,206	790,250	-2.47%
Public charges for services	3,284,434	3,511,911	3,748,807	3,096,320	3,754,755	3,621,587	3,412,599	3,438,046	3,474,563	1.82%
Interdepartmental charges	1,144,117	1,129,578	1,237,812	1,534,027	1,285,247	1,437,730	1,109,483	1,217,121	1,189,421	7.20%
Investment income	263,350	168,744	357,122	61,847	180,754	156,642	290,869	579,861	693,100	138.29%
Miscellaneous revenues	146,794	170,078	130,000	201,427	129,650	266,187	131,787	246,991	123,046	-6.63%
Other financing sources	1,805,444	1,826,737	1,786,694	1,893,985	1,810,128	1,874,097	1,891,114	1,883,114	2,070,473	9.48%
<b>Total Revenue</b>	<b>\$ 60,602,853</b>	<b>\$ 61,325,100</b>	<b>\$ 61,148,159</b>	<b>\$ 60,967,756</b>	<b>\$ 64,975,755</b>	<b>\$ 65,292,736</b>	<b>\$ 66,852,832</b>	<b>\$ 67,272,407</b>	<b>\$ 68,943,054</b>	<b>3.13%</b>

	<b>2015 Adopted</b>		<b>2016 Adopted</b>		<b>2017 Adopted</b>		<b>2018 Adopted</b>	<b>2018 Projected</b>	<b>2019 Executive</b>	<b>2018 Adopted vs 2019 Executive</b>
<b>General Government Expenditures</b>	<b>Budget</b>	<b>2015 Actual</b>	<b>Budget</b>	<b>2016 Actual</b>	<b>Budget</b>	<b>2017 Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budgets</b>
City council	\$ 104,207	\$ 102,843	\$ 107,823	\$ 106,096	\$ 107,823	\$ 106,920	\$ 108,223	\$ 108,823	\$ 109,023	0.74%
Municipal court	348,368	343,824	346,306	344,036	353,122	342,166	352,409	347,654	352,628	0.06%
Mayor's office	191,270	189,107	191,487	180,807	187,623	186,364	194,834	208,522	206,903	6.19%
City administrator	295,988	328,782	309,919	342,467	313,816	324,450	327,624	363,183	343,773	4.93%
Elections	59,036	85,265	132,328	122,123	52,048	34,458	82,778	90,678	56,175	-32.14%
Human resources	367,631	340,945	334,846	316,347	399,928	359,892	433,785	408,118	469,879	8.32%
Unallocated benefits	601,794	584,799	624,144	593,562	623,518	616,087	642,732	597,269	625,307	-2.71%
Clerk/Treasurer	692,583	699,159	743,402	675,996	672,631	657,561	698,458	688,266	694,377	-0.58%
Assessor	498,643	495,469	491,021	488,033	506,092	506,354	506,391	482,313	506,689	0.06%
Finance	742,617	592,136	732,900	698,636	786,988	764,141	823,185	820,653	851,819	3.48%
City attorney	612,314	577,798	612,677	626,143	632,635	607,028	631,761	642,518	653,430	3.43%
City hall	241,021	207,700	239,081	164,484	194,342	187,864	202,118	187,494	206,369	2.10%
Planning and zoning	661,647	541,951	718,243	707,412	759,155	710,294	778,503	785,928	807,570	3.73%
Information systems	2,492,679	2,198,347	2,521,958	2,479,016	2,690,971	2,543,571	2,862,802	2,863,212	2,981,278	4.14%
Property, liability and worker's comp insurance	1,254,673	1,353,969	1,352,125	1,346,866	1,403,922	1,461,063	1,251,703	1,293,818	1,330,504	6.30%
Bad debts, refunds and contingency	160,000	47,691	175,000	101,942	220,915	125,203	270,000	74,600	411,295	52.33%
Other general government	142,000	153,390	148,113	161,073	143,322	197,012	142,615	132,250	127,085	-10.89%
<b>Total</b>	<b>\$ 9,466,471</b>	<b>\$ 8,843,175</b>	<b>\$ 9,781,373</b>	<b>\$ 9,455,039</b>	<b>\$ 10,048,851</b>	<b>\$ 9,730,428</b>	<b>\$ 10,309,921</b>	<b>\$ 10,095,299</b>	<b>\$ 10,734,104</b>	<b>4.11%</b>

	<b>2015 Adopted</b>		<b>2016 Adopted</b>		<b>2017 Adopted</b>		<b>2018 Adopted</b>	<b>2018 Projected</b>	<b>2019 Executive</b>	<b>2018 Adopted vs 2019 Executive</b>
<b>Public Safety Expenditures</b>	<b>Budget</b>	<b>2015 Actual</b>	<b>Budget</b>	<b>2016 Actual</b>	<b>Budget</b>	<b>2017 Actual</b>	<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budgets</b>
Police department	\$ 16,554,840	\$ 16,501,909	\$ 16,607,068	\$ 16,387,493	\$ 17,220,980	\$ 16,823,356	\$ 17,696,451	\$ 17,623,431	\$ 18,405,600	4.01%
Emergency government	20,325	12,555	15,180	16,305	15,147	9,112	10,147	13,005	10,147	0.00%
Fire department	12,306,399	12,483,557	12,417,900	12,314,927	12,886,923	12,750,018	13,332,813	13,363,568	13,719,204	2.90%
Police and fire commission	40,503	20,998	44,493	19,956	37,476	16,776	32,276	16,221	27,276	-15.49%
Building inspections	923,911	820,029	937,523	942,308	954,270	944,170	1,003,079	954,987	1,003,243	0.02%
Other public safety	171,373	172,797	172,123	173,578	176,902	179,058	179,184	179,174	182,508	1.86%
<b>Total</b>	<b>\$ 30,017,351</b>	<b>\$ 30,011,845</b>	<b>\$ 30,194,287</b>	<b>\$ 29,854,567</b>	<b>\$ 31,291,698</b>	<b>\$ 30,722,490</b>	<b>\$ 32,253,950</b>	<b>\$ 32,150,386</b>	<b>\$ 33,347,978</b>	<b>3.39%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget		Adopted	Projected	Executive	2019 Executive
<i>Public Works Expenditures</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	2019 Executive
Roadway and streets maintenance	\$ 420,071	\$ 404,468	\$ 432,097	\$ 421,257	\$ 437,729	\$ 432,969	\$ 436,368	\$ 476,517	\$ 457,485	4.84%
Engineering Division	2,592,488	2,553,901	2,596,051	2,524,575	2,681,315	2,609,302	2,707,790	2,550,607	2,802,956	3.51%
General public works	3,777,249	3,461,351	3,802,921	3,556,155	3,638,995	3,482,313	3,737,718	3,808,584	3,817,526	2.14%
Storm sewers	65,500	64,149	60,500	60,422	60,000	60,373	60,000	60,000	60,000	0.00%
Snow and ice removal	658,310	452,946	660,275	717,995	567,500	554,750	562,500	562,500	607,500	8.00%
Fleet maintenance	724,119	659,326	725,469	804,416	811,778	801,267	827,215	835,915	854,875	3.34%
Street lighting	571,310	569,378	576,673	576,888	575,000	567,227	580,000	588,175	580,175	0.03%
Weed and tall grass cutting	5,844	6,886	7,004	7,720	7,386	9,426	7,594	8,077	8,348	9.93%
<b>Total</b>	<b>\$ 8,814,891</b>	<b>\$ 8,172,405</b>	<b>\$ 8,860,990</b>	<b>\$ 8,669,428</b>	<b>\$ 8,779,703</b>	<b>\$ 8,517,627</b>	<b>\$ 8,919,185</b>	<b>\$ 8,890,375</b>	<b>\$ 9,188,865</b>	<b>3.02%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget		Adopted	Projected	Executive	2019 Executive
<i>Sanitation Expenditures</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	2019 Executive
Garbage collecting	\$ 2,073,819	\$ 2,065,012	\$ 2,119,613	\$ 2,101,203	\$ 2,174,000	\$ 2,023,646	\$ 2,224,800	\$ 2,149,000	\$ 2,226,000	0.05%
Composting	26,014	20,441	26,283	29,768	27,086	39,779	27,165	22,000	24,242	-10.76%
West ave landfill	45,585	116,569	89,770	70,079	79,008	74,821	79,926	84,192	82,400	3.10%
Recycling	705,681	669,627	694,222	682,978	714,725	703,838	730,410	722,781	741,930	1.58%
<b>Total</b>	<b>\$ 2,851,099</b>	<b>\$ 2,871,649</b>	<b>\$ 2,929,888</b>	<b>\$ 2,884,028</b>	<b>\$ 2,994,819</b>	<b>\$ 2,842,084</b>	<b>\$ 3,062,301</b>	<b>\$ 2,977,973</b>	<b>\$ 3,074,572</b>	<b>0.40%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget		Adopted	Projected	Executive	2019 Executive
<i>Culture and Recreation Expenditures</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	2019 Executive
Public library	\$ 3,836,296	\$ 3,832,159	\$ 3,844,473	\$ 3,848,333	\$ 3,865,722	\$ 3,801,137	\$ 3,964,058	\$ 3,902,102	\$ 4,018,553	1.37%
Pools	370,594	378,926	415,137	410,752	411,624	387,109	379,070	379,087	381,178	0.56%
Recreation programs	929,584	957,247	884,941	878,516	925,848	926,361	949,473	951,774	978,814	3.09%
Parks administration	569,694	564,859	568,092	572,713	597,780	577,454	635,647	632,733	645,312	1.52%
Parks maintenance	2,486,906	2,328,537	2,473,460	2,426,234	2,503,935	2,338,060	2,575,445	2,573,682	2,661,204	3.33%
Festivals	23,710	23,279	24,010	24,112	24,510	16,461	24,500	24,500	24,500	0.00%
<b>Total</b>	<b>\$ 8,216,784</b>	<b>\$ 8,085,007</b>	<b>\$ 8,210,113</b>	<b>\$ 8,160,660</b>	<b>\$ 8,329,419</b>	<b>\$ 8,046,582</b>	<b>\$ 8,528,193</b>	<b>\$ 8,463,878</b>	<b>\$ 8,709,561</b>	<b>2.13%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget		Adopted	Projected	Executive	2019 Executive
<i>Conservation and Development Expenditures</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	2019 Executive
Forestry	\$ 954,122	\$ 942,772	\$ 964,899	\$ 950,720	\$ 981,510	\$ 956,767	\$ 1,020,288	\$ 1,029,441	\$ 1,080,914	5.94%
Redevelopment authority	2,675	8,600	2,840	3,047	4,895	5,468	4,895	4,845	10,975	124.21%
<b>Total</b>	<b>\$ 956,797</b>	<b>\$ 951,372</b>	<b>\$ 967,739</b>	<b>\$ 953,767</b>	<b>\$ 986,405</b>	<b>\$ 962,235</b>	<b>\$ 1,025,183</b>	<b>\$ 1,034,286</b>	<b>\$ 1,091,889</b>	<b>6.51%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget		Adopted	Projected	Executive	2019 Executive
<i>Other Financing Uses</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	2019 Executive
Transfer to sick leave trust	\$ 264,460	\$ 200,070	\$ 188,769	\$ 181,618	\$ 195,963	\$ 237,268	\$ 248,196	\$ 217,995	\$ 276,226	11.29%
Transfer to special revenue	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	0.00%
Transfer to cap proj - muni improv (Fund 0420)	-	-	-	26,806	-	24,000	-	-	-	0.00%
Transfer to cap proj - fleet (Fund 0430)	-	-	-	-	1,038,728	1,038,728	1,195,648	1,195,648	1,195,648	0.00%
Transfer to enterprise - cemetery (Fund 0604)	-	-	-	-	88,661	88,661	88,661	88,661	88,661	0.00%
Transfer to enterprise - transit (Fund 0607)	-	-	-	-	1,206,508	1,122,226	1,206,594	1,206,594	1,220,550	1.16%
<b>Total</b>	<b>\$ 279,460</b>	<b>\$ 215,070</b>	<b>\$ 203,769</b>	<b>\$ 223,424</b>	<b>\$ 2,544,860</b>	<b>\$ 2,525,883</b>	<b>\$ 2,754,099</b>	<b>\$ 2,723,898</b>	<b>\$ 2,796,085</b>	<b>1.52%</b>

<b>Total Expenditures</b>	<b>\$ 60,602,853</b>	<b>\$ 59,150,523</b>	<b>\$ 61,148,159</b>	<b>\$ 60,200,913</b>	<b>\$ 64,975,755</b>	<b>\$ 63,347,329</b>	<b>\$ 66,852,832</b>	<b>\$ 66,336,095</b>	<b>\$ 68,943,054</b>	<b>3.13%</b>
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Other Funds Receiving Levy Support

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget	2017 Actual	Adopted	Projected	Executive	2019 Executive
<i>Debt Service - Fund 300</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	Budgets
Levy	\$ 10,100,295	\$ 10,100,295	\$ 10,850,217	\$ 10,850,217	\$ 12,619,544	\$ 12,619,544	\$ 14,110,288	\$ 14,110,288	\$ 14,858,332	5.30%
Non-Levy Revenues	10,000	28,726	5,000	10,015	5,000	89,014	25,000	170,047	75,000	200.00%
Expenditures	(10,124,238)	(13,841,620)	(11,721,378)	(17,477,928)	(17,682,927)	(17,885,894)	(17,755,648)	(18,044,858)	(15,425,885)	-13.12%
Other Financing Sources (Uses)	-	4,553,449	760,000	6,854,302	5,216,383	5,025,096	3,695,360	4,472,278	556,550	-84.94%
Transfers In (Out)	(306,024)	(306,024)	(266,218)	(266,218)	(158,000)	(158,000)	(75,000)	(75,000)	(63,997)	-14.67%
<b>Total Increase (Decrease) in Fund Balance</b>	<b>\$ (319,967)</b>	<b>\$ 534,826</b>	<b>\$ (372,379)</b>	<b>\$ (29,612)</b>	<b>\$ -</b>	<b>\$ (310,240)</b>	<b>\$ -</b>	<b>\$ 632,755</b>	<b>\$ -</b>	<b>#DIV/0!</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget	2017 Actual	Adopted	Projected	Executive	2019 Executive
<i>Municipal Improvements (CIP) - Fund 420</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	Budgets
Levy			\$ 391,010	\$ 391,010	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Non-Levy Revenues			1,313,829	5,232,672	7,540,550	-	-	-	-	#DIV/0!
Expenditures			(1,704,839)	(1,760,661)	(7,540,550)	-	-	-	-	#DIV/0!
<b>Total Increase (Decrease) in Fund Balance</b>			<b>\$ -</b>	<b>\$ 3,863,021</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>

\*2017-2018 = No levy funding for Fund 420

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget	2017 Actual	Adopted	Projected	Executive	2019 Executive
<i>Equipment Revolving (CIP) - Fund 430</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	Budgets
Levy	\$ 655,530	\$ 655,530	\$ 1,123,700	\$ 1,123,700	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
General Fund Transfer (Levy)	-	-	-	-	1,038,728	1,038,728	1,195,648	1,195,648	1,195,648	0.00%
Non-Levy Revenues	948,075	1,779,041	1,186,550	1,781,613	2,953,902	2,219,254	1,517,774	1,517,774	2,461,840	62.20%
Expenditures	(1,603,605)	(2,875,791)	(2,310,250)	(2,617,093)	(3,992,630)	(3,125,414)	(2,713,422)	(2,713,422)	(3,657,488)	34.79%
<b>Total Increase (Decrease) in Fund Balance</b>	<b>\$ -</b>	<b>\$ (441,220)</b>	<b>\$ -</b>	<b>\$ 288,220</b>	<b>\$ -</b>	<b>\$ 132,568</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.00%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget	2017 Actual	Adopted	Projected	Executive	2019 Executive
<i>Cemetery - Fund 604</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	Budgets
Levy	\$ 88,661	\$ 88,661	\$ 88,661	\$ 88,661	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
General Fund Transfer (Levy)	-	-	-	-	88,661	88,661	88,661	88,661	88,661	0.00%
Non-Levy Revenues	615,524	567,961	638,118	639,255	577,575	621,235	605,516	669,939	946,454	56.31%
Expenditures	(712,185)	(658,775)	(724,680)	(726,076)	(681,954)	(671,757)	(698,314)	(739,235)	(1,077,075)	54.24%
<b>Total Increase (Decrease) in Net Position</b>	<b>\$ (8,000)</b>	<b>\$ (2,153)</b>	<b>\$ 2,099</b>	<b>\$ 1,840</b>	<b>\$ (15,718)</b>	<b>\$ 38,139</b>	<b>\$ (4,137)</b>	<b>\$ 19,365</b>	<b>\$ (41,960)</b>	<b>914.26%</b>

	2015		2016		2017 Adopted		2018	2018	2019	2018 Adopted vs
	Adopted		Adopted		Budget	2017 Actual	Adopted	Projected	Executive	2019 Executive
<i>Transit - Fund 607</i>	Budget	2015 Actual	Budget	2016 Actual	Budget	2017 Actual	Budget	Actual	Budget	Budgets
Levy	\$ 1,206,335	\$ 998,740	\$ 1,206,508	\$ 1,021,952	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
General Fund Transfer (Levy)	-	-	-	-	1,206,508	1,122,226	1,206,594	1,201,992	1,220,550	1.16%
Non-Levy Revenues	8,231,355	-	8,400,067	-	8,196,837	-	8,008,932	7,954,678	8,098,018	1.11%
Expenditures	(10,412,690)	-	(10,581,798)	-	(10,523,345)	-	(10,335,526)	(10,216,748)	(10,438,568)	1.00%
<b>Total (should be depreciation)</b>	<b>\$ (975,000)</b>	<b>\$ 998,740</b>	<b>\$ (975,223)</b>	<b>\$ 1,021,952</b>	<b>\$ (1,120,000)</b>	<b>\$ 1,122,226</b>	<b>\$ (1,120,000)</b>	<b>\$ (1,060,078)</b>	<b>\$ (1,120,000)</b>	<b>0.00%</b>

	<b>2015</b>		<b>2016</b>		<b>2017 Adopted</b>		<b>2018</b>	<b>2018</b>	<b>2019</b>	<b>2018 Adopted vs</b>
	<b>Adopted</b>		<b>Adopted</b>		<b>Budget</b>	<b>2017 Actual</b>	<b>Adopted</b>	<b>Projected</b>	<b>Executive</b>	<b>2019 Executive</b>
<b>Levy Summary</b>	<b>Budget</b>	<b>2015 Actual</b>	<b>Budget</b>	<b>2016 Actual</b>			<b>Budget</b>	<b>Actual</b>	<b>Budget</b>	<b>Budgets</b>
<b>General - Fund 100</b>	\$ 43,354,646	\$ 43,620,401	\$ 43,398,934	\$ 43,668,105	\$ 46,482,463	\$ 46,556,952	\$ 48,146,742	\$ 48,102,435	\$ 48,788,058	1.33%
<b>Less: Other Taxes</b>	(859,073)	(917,234)	(897,952)	(982,567)	(840,372)	(914,861)	(837,569)	(793,204)	(747,642)	-10.74%
<b>General - Fund 100 - Levy only</b>	42,495,573	42,703,167	42,500,982	42,685,538	45,642,091	45,642,091	47,309,173	47,309,231	48,040,416	1.55%
<b>Debt Service - Fund 300</b>	10,100,295	10,100,295	10,850,217	10,850,217	12,619,544	12,619,544	14,110,288	14,110,288	14,858,332	5.30%
<b>Municipal Improvements (CIP) - Fund 420</b>	-	-	391,010	391,010	-	-	-	-	-	0.00%
<b>Equipment Revolving (CIP) - Fund 430</b>	655,530	655,530	1,123,700	1,123,700	-	-	-	-	-	0.00%
<b>Cemetery - Fund 604</b>	88,661	88,661	88,661	88,661	-	-	-	-	-	0.00%
<b>Transit - Fund 607</b>	1,206,335	998,740	1,206,508	1,021,952	-	-	-	-	-	0.00%
<b>Total Levy</b>	<b>\$ 54,546,394</b>	<b>\$ 54,546,393</b>	<b>\$ 56,161,078</b>	<b>\$ 56,161,078</b>	<b>\$ 58,261,635</b>	<b>\$ 58,261,635</b>	<b>\$ 61,419,461</b>	<b>\$ 61,419,519</b>	<b>\$ 62,898,748</b>	<b>2.41%</b>

As of 9-25-2018

\*Note: In 2019, budget summary reclassifications were done to match the financial statements



## City of Waukesha Outstanding Debt as of 12/31/18

Outstanding General Obligation Debt		
Description	Issue Date	Amount Outstanding
General Obligation Debt	2009	\$ 2,105,000
General Obligation Debt	2010	15,361,304
General Obligation Debt	2011	1,540,000
General Obligation Debt	2012	6,325,000
General Obligation Debt	2013	8,235,000
General Obligation Debt	2014	8,369,327
General Obligation Debt	2015	18,015,000
General Obligation Debt	2016	15,080,000
General Obligation Debt	2017	15,600,000
General Obligation Debt	2018	16,665,000
	Subtotal	107,295,631
General Obligation Debt - Clean Water Plant	2010	118,696
General Obligation Debt - Clean Water Plant	2012	955,000
General Obligation Debt - Clean Water Plant	2014	3,585,264
	Subtotal	4,658,960
General Obligation Debt - Water Utility	2013	8,865,000
General Obligation Debt - Water Utility	2014	4,375,000
General Obligation Debt - Water Utility	2015	5,415,000
General Obligation Debt - Water Utility	2016	6,280,000
	Subtotal	24,935,000
<b>Total General Obligation Debt (1) (2)</b>		<b>\$ 136,889,591</b>
Equalized Value of the City		\$ 6,414,435,300
Statutory Limitation Percentage		X 5%
General Obligation Debt Limitations (per Wisconsin Statute 67.03)		320,721,765
Less: Total Outstanding Debt		(136,889,591)
Legal Debt Margin		<b>\$ 183,832,174</b>
Note Anticipation Notes (Clean Water Plant)		
Description	Issue Date	Amount Outstanding
Note Anticipation Notes	2018	\$ 2,850,000
<b>Total Note Anticipation Notes</b>		<b>\$ 2,850,000</b>
Revenue Debt (Clean Water Plant)		
Description	Issue Date	Amount Outstanding
Revenue Debt	2014	\$ 6,480,000
Revenue Debt	2016	3,395,000
Revenue Debt	2017	6,170,000
Revenue Debt	2018	5,550,000
<b>Total Revenue Debt (3)</b>		<b>\$ 21,595,000</b>
Clean Water Fund Loan		
Description	Issue Date	Amount Outstanding
Clean Water Fund Loan Phase I	2014	\$ 24,284,618
Clean Water Fund Loan Phase II	2015	13,177,777
<b>Total Clean Water Fund Loan (3)</b>		<b>\$ 37,462,395</b>

(1) The Waukesha Water Utility's budget is presented in a separate document along with the total debt for the Waukesha Water Utility. Only the GO portion of the Waukesha Water Utility's outstanding debt is shown above for the purpose of showing the legal debt margin.

(2) The Clean Water Plant has some outstanding GO debt. It is paid by revenues of the Clean Water Plant, but does not count against our legal debt margin.

(3) The Revenue Debt and Clean Water Fund Loan are paid with the revenues derived from the operations of the Clean Water Plant. This debt does not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or provision. Note Anticipation Notes are expected to be refinanced to revenue debt.



# GENERAL FUND

The General Fund is the primary operating fund of a governmental unit. This fund is used to account for general operations and activities not requiring the use of other funds. Many of the usual, day-to-day activities of a municipality are supported by the General Fund.





## GENERAL FUND REVENUES

- Taxes
- Intergovernmental Revenues
- License & Permits
- Penalties & Forfeitures
- Public Charges for Service
- Interdepartmental Charges
- Miscellaneous Revenue
- Transfers from Other Funds

## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>1210 Municipal Court</b>	<b>(755,725.78)</b>	<b>(733,733.19)</b>	<b>(810,000.00)</b>	<b>(470,027.48)</b>	<b>(801,406.00)</b>	<b>(790,000.00)</b>	<b>-2.5%</b>
1210 44110 Muni Court Fines And Costs	(174,295.74)	(160,817.79)	(190,000.00)	(99,236.37)	(169,236.00)	(175,000.00)	-7.9%
1210 44130 Circ Court Fines And Costs	(4,235.10)	(3,079.91)	(5,000.00)	(2,418.27)	(3,798.00)	(5,000.00)	0.0%
1210 44190 Other Fines And Forfeitures	(577,194.94)	(569,835.49)	(615,000.00)	(368,372.84)	(628,372.00)	(610,000.00)	-0.8%
<b>1310 Mayor's Office</b>	<b>(9,524.00)</b>	<b>(10,620.00)</b>	<b>(6,000.00)</b>	<b>(8,036.00)</b>	<b>(10,100.00)</b>	<b>(6,000.00)</b>	<b>0.0%</b>
1310 47440 Accounting Services	(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	(6,000.00)	0.0%
1310 48413 Donations - Celebrate Waukesha	(3,524.00)	(4,620.00)	0.00	(2,036.00)	(4,100.00)	0.00	0.0%
<b>1330 City Administrator</b>	<b>(11,056.07)</b>	<b>(9,500.00)</b>	<b>(9,500.00)</b>	<b>(9,500.00)</b>	<b>(9,500.00)</b>	<b>(9,500.00)</b>	<b>0.0%</b>
1330 47440 Accounting Services	(9,500.00)	(9,500.00)	(9,500.00)	(9,500.00)	(9,500.00)	(9,500.00)	0.0%
1330 48400 Other Miscellaneous Revenues	(1,556.07)	0.00	0.00	0.00	0.00	0.00	0.0%
<b>1410 City Clerk</b>	<b>(181,400.67)</b>	<b>(158,321.43)</b>	<b>(163,300.00)</b>	<b>(152,366.66)</b>	<b>(161,700.00)</b>	<b>(161,300.00)</b>	<b>-1.2%</b>
1410 43110 License-Liquor & Malt Bev	(74,931.34)	(74,262.93)	(75,000.00)	(81,934.00)	(83,000.00)	(83,000.00)	10.7%
1410 43111 License- Liquor & Malt Reserve	(20,000.00)	0.00	(10,000.00)	0.00	0.00	0.00	-100.0%
1410 43120 License-Business & Occupatio	(73,601.29)	(70,475.01)	(65,000.00)	(57,463.66)	(65,000.00)	(65,000.00)	0.0%
1410 43160 License-Cigarette Vendors	(5,700.00)	(6,200.00)	(5,800.00)	(6,000.00)	(6,200.00)	(5,800.00)	0.0%
1410 45110 Clerks Fees	(7,168.04)	(7,383.49)	(7,500.00)	(6,969.00)	(7,500.00)	(7,500.00)	0.0%
<b>1420 Elections</b>	<b>(19,964.83)</b>	<b>(300.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
1420 42495 Other State Grants	0.00	(300.00)	0.00	0.00	0.00	0.00	0.0%
1420 48490 Miscellaneous Revenues	(19,964.83)	0.00	0.00	0.00	0.00	0.00	0.0%
<b>1430 Human Resources/Admin</b>	<b>(18,024.00)</b>	<b>(23,953.23)</b>	<b>(23,772.00)</b>	<b>(25,579.00)</b>	<b>(25,579.00)</b>	<b>(25,579.00)</b>	<b>7.6%</b>
1430 45140 Personnel Fees	0.00	(181.23)	0.00	0.00	0.00	0.00	0.0%
1430 47440 Accounting Services	(18,024.00)	(23,772.00)	(23,772.00)	(25,579.00)	(25,579.00)	(25,579.00)	7.6%
<b>1433 Payroll</b>	<b>(3,156.00)</b>	<b>(3,108.00)</b>	<b>(3,156.00)</b>	<b>(3,396.00)</b>	<b>(3,396.00)</b>	<b>(3,396.00)</b>	<b>7.6%</b>
1433 47440 Accounting Services	(3,156.00)	(3,108.00)	(3,156.00)	(3,396.00)	(3,396.00)	(3,396.00)	7.6%
<b>1510 Finance/Administration</b>	<b>(4,361,171.91)</b>	<b>(5,039,240.83)</b>	<b>(5,031,917.00)</b>	<b>(4,592,188.84)</b>	<b>(5,042,435.00)</b>	<b>(5,743,344.00)</b>	<b>14.1%</b>
1510 41150 Taxes - Managed Forest Land	(25.16)	(103.24)	(50.00)	0.00	(50.00)	(50.00)	0.0%
1510 41310 Tax Equiv-Municipal Utility	(59.69)	(59.69)	(60.00)	(59.69)	(60.00)	(60.00)	0.0%
1510 41320 Tax Equiv-Housing Authority	(113,084.38)	(117,389.56)	(110,000.00)	0.00	(115,000.00)	(115,000.00)	4.5%
1510 41900 Other Taxes	(2,772.00)	0.00	0.00	(32.03)	0.00	0.00	0.0%
1510 42210 State Shared Revenues	(71,797.23)	(581,759.51)	(561,867.00)	(226,953.67)	(561,867.00)	(563,212.00)	0.2%
1510 42405 State Aid - Exempt Computer	(263,173.00)	(272,736.00)	(279,479.00)	(279,480.32)	(279,480.00)	(280,000.00)	0.2%
1510 42406 State Aid -Exempt PP Machinery	0.00	0.00	0.00	0.00	0.00	(422,491.00)	0.0%
1510 42485 Expenditure Restraint	(1,968,006.97)	(2,078,653.16)	(2,101,581.00)	(2,101,581.56)	(2,101,582.00)	(2,176,595.00)	3.6%
1510 45150 Accounting Fees	(1,335.00)	(25,495.32)	0.00	(690.00)	(972.00)	(500.00)	0.0%
1510 46110 Spec Assessment-Deferred	5,442.16	21.66	0.00	0.00	0.00	0.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
1510	47440 Accounting Services	(104,266.00)	(108,652.34)	(104,000.00)	(108,133.00)	(108,133.00)	(126,503.00)	21.6%
1510	48180 Interest On Revolving Loans	0.00	1,134.65	0.00	(64.50)	(65.00)	0.00	0.0%
1510	48183 Interest - Gen Fund Adv	(6,822.57)	(3,453.89)	0.00	0.00	0.00	0.00	0.0%
1510	48470 Sales Tax Discount	(241.27)	(246.11)	0.00	(168.46)	(200.00)	0.00	0.0%
1510	48490 Miscellaneous Revenues	(1,216.80)	(251.68)	0.00	(145.61)	(146.00)	0.00	0.0%
1510	49230 Transfers From Debt Service	0.00	(39,669.96)	0.00	0.00	0.00	0.00	0.0%
1510	49240 Transfers From Cap Project	(59,000.00)	(18,298.68)	0.00	0.00	0.00	0.00	0.0%
1510	49260 Transfers From Enterprise Fu	(1,774,814.00)	(1,793,628.00)	(1,874,880.00)	(1,874,880.00)	(1,874,880.00)	(2,058,933.00)	9.8%
<b>1540</b>	<b>Assessor</b>	<b>(25,858.24)</b>	<b>(27,293.42)</b>	<b>(31,200.00)</b>	<b>(21,133.19)</b>	<b>(33,275.00)</b>	<b>(33,150.00)</b>	<b>6.3%</b>
1540	43510 Property Tax Exemption Fee	(1,175.00)	(50.00)	(1,200.00)	(1,250.00)	(1,275.00)	(150.00)	-87.5%
1540	45154 Assessors Fees	(24,683.24)	(27,243.42)	(30,000.00)	(19,883.19)	(32,000.00)	(33,000.00)	10.0%
<b>1560</b>	<b>Treasurer</b>	<b>(42,991,448.44)</b>	<b>(46,005,800.43)</b>	<b>(47,784,491.00)</b>	<b>(48,433,692.16)</b>	<b>(48,068,317.00)</b>	<b>(48,888,060.00)</b>	<b>2.3%</b>
1560	41110 Taxes-R.E. & P.P	(42,685,537.72)	(45,642,091.00)	(47,309,172.00)	(47,309,230.34)	(47,309,231.00)	(48,040,416.00)	1.5%
1560	41111 Taxes-Omitted Assessments	(1,308.97)	(3,262.32)	(3,000.00)	(11,613.32)	(12,000.00)	(3,000.00)	0.0%
1560	41112 Taxes-Delinquent Fees/Penalt	(174,307.76)	(128,865.76)	(118,000.00)	(99,750.72)	(105,000.00)	(90,000.00)	-23.7%
1560	41118 Delinquent Taxes - Pre 2011	(4,691.77)	(1,453.04)	0.00	(1,231.05)	(1,400.00)	(500.00)	0.0%
1560	41119 Taxes-Prior Year Delinquent	(26,893.07)	(18,525.98)	(20,000.00)	(3,794.57)	(10,000.00)	(10,000.00)	-50.0%
1560	41140 Taxes - Mobile Home Parking	(15,113.85)	(18,191.35)	(16,000.00)	(14,893.13)	(20,694.00)	(20,694.00)	29.3%
1560	43180 License-Dog	(12,812.35)	(13,683.02)	(12,000.00)	(6,364.45)	(12,500.00)	(12,500.00)	4.2%
1560	43185 License-Cat	(2,110.00)	(1,965.00)	(1,500.00)	(1,616.00)	(2,000.00)	(2,000.00)	33.3%
1560	45120 Treasurers Fees	(6,834.26)	(6,103.95)	(6,200.00)	(5,153.00)	(6,100.00)	(6,100.00)	-1.6%
1560	45170 Sale Of Maps	(75.12)	(72.88)	(50.00)	(36.69)	(50.00)	(50.00)	0.0%
1560	45180 Special Assessment Search Fe	(10,240.00)	(12,085.00)	(8,000.00)	(8,620.00)	(10,000.00)	(10,000.00)	25.0%
1560	48110 Interest On Investments	(364,238.13)	(491,015.69)	(417,284.00)	(1,197,879.22)	(856,036.00)	(872,635.00)	109.1%
1560	48111 Unrealized Gain/(Loss) on B	249,374.63	284,663.60	(25,000.00)	205,592.35	60,000.00	(25,000.00)	0.0%
1560	48112 Investment Fees	63,342.10	53,469.35	41,715.00	20,904.02	41,700.00	41,835.00	0.3%
1560	48113 Realized Gain/(Loss) on Inv	0.00	(140.63)	110,000.00	0.00	175,000.00	163,000.00	48.2%
1560	48490 Miscellaneous Revenues	(1.55)	(6,478.65)	0.00	(5.78)	(6.00)	0.00	0.0%
1560	48920 Minor Amount W/Off-Fin Chrg	(0.62)	0.89	0.00	(0.26)	0.00	0.00	0.0%
<b>1570</b>	<b>Accounting and Budget</b>	<b>(1.00)</b>	<b>(3.63)</b>	<b>0.00</b>	<b>(380.00)</b>	<b>(380.00)</b>	<b>0.00</b>	<b>0.0%</b>
1570	48490 Miscellaneous Revenues	(1.00)	(3.63)	0.00	(380.00)	(380.00)	0.00	0.0%
<b>1610</b>	<b>Attorney's Office</b>	<b>(886.75)</b>	<b>(377.92)</b>	<b>(800.00)</b>	<b>(450.22)</b>	<b>(710.00)</b>	<b>(700.00)</b>	<b>-12.5%</b>
1610	47465 Attorney	(886.75)	(377.92)	(800.00)	(450.22)	(710.00)	(700.00)	-12.5%
<b>1720</b>	<b>Planning Department</b>	<b>(157,572.23)</b>	<b>(142,662.39)</b>	<b>(151,938.00)</b>	<b>(130,020.70)</b>	<b>(141,670.00)</b>	<b>(170,940.00)</b>	<b>12.5%</b>
1720	45910 TIF Application Fees	0.00	0.00	(1,000.00)	(500.00)	(1,000.00)	(1,000.00)	0.0%
1720	45920 Zoning/Planning Fees	(36,856.96)	(28,678.58)	(63,053.00)	(25,571.49)	(32,000.00)	(60,000.00)	-4.8%
1720	45921 Signs-Permanent	(4,677.85)	(9,327.55)	(4,626.00)	(9,569.21)	(14,290.00)	(14,000.00)	202.6%



## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
1720 47410 Planning Fees	(74,831.40)	(104,656.26)	(83,259.00)	(94,380.00)	(94,380.00)	(95,940.00)	15.2%
1720 48330 Sale of City Property	(41,206.02)	0.00	0.00	0.00	0.00	0.00	0.0%
<b>1730 Landmarks Commission</b>	<b>(620.00)</b>	<b>(410.00)</b>	<b>(600.00)</b>	<b>(400.00)</b>	<b>(550.00)</b>	<b>(500.00)</b>	<b>-16.7%</b>
1730 45160 Planning Fees	(600.00)	(390.00)	(500.00)	(390.00)	(540.00)	(500.00)	0.0%
1730 48490 Miscellaneous Revenues	(20.00)	(20.00)	(100.00)	(10.00)	(10.00)	0.00	-100.0%
<b>1790 Tourism</b>	<b>(644,310.55)</b>	<b>(627,011.21)</b>	<b>(570,460.00)</b>	<b>(362,720.32)</b>	<b>(529,030.00)</b>	<b>(508,338.00)</b>	<b>-10.9%</b>
1790 41210 Use Tax-Motel Rooms	(644,310.55)	(627,011.21)	(570,460.00)	(362,700.32)	(529,000.00)	(508,338.00)	-10.9%
1790 45115 Room Tax Late Fees	0.00	0.00	0.00	(20.00)	(30.00)	0.00	0.0%
<b>1810 City Hall</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>(11,900.00)</b>	<b>(17,000.00)</b>	<b>0.00</b>	<b>0.0%</b>
1810 48210 Rentals/Leases	0.00	0.00	0.00	(11,900.00)	(17,000.00)	0.00	0.0%
<b>1890 Rental Properties</b>	<b>(36,487.44)</b>	<b>(96,487.36)</b>	<b>(36,487.00)</b>	<b>(36,487.36)</b>	<b>(36,487.00)</b>	<b>(36,487.00)</b>	<b>0.0%</b>
1890 48210 Rentals/Leases	(36,487.44)	(96,487.36)	(36,487.00)	(36,487.36)	(36,487.00)	(36,487.00)	0.0%
<b>1915 Information Technology</b>	<b>(1,055,173.90)</b>	<b>(960,851.55)</b>	<b>(939,322.00)</b>	<b>(526,820.03)</b>	<b>(940,322.00)</b>	<b>(944,728.00)</b>	<b>0.6%</b>
1915 43410 CATV Franchise Fee	(910,985.77)	(830,037.43)	(810,000.00)	(422,691.59)	(810,000.00)	(810,000.00)	0.0%
1915 47452 I/S Services-Prop Funds	(142,972.72)	(129,259.23)	(129,322.00)	(103,823.44)	(129,322.00)	(134,228.00)	3.8%
1915 48490 Miscellaneous Revenues	(1,215.41)	(1,554.89)	0.00	(305.00)	(1,000.00)	(500.00)	0.0%
<b>1916 Citywide I.S. Services</b>	<b>(50,738.21)</b>	<b>(90,678.43)</b>	<b>(111,692.00)</b>	<b>(101,371.31)</b>	<b>(93,001.00)</b>	<b>(96,593.00)</b>	<b>-13.5%</b>
1916 47450 I/S Services-Other Municipal	(11,443.79)	(796.27)	(11,444.00)	0.00	0.00	0.00	-100.0%
1916 47452 I/S Services-Prop Funds	(39,294.42)	(89,882.16)	(100,248.00)	(101,371.31)	(93,001.00)	(96,593.00)	-3.6%
<b>2110 Police Administration</b>	<b>(230,458.26)</b>	<b>(220,447.34)</b>	<b>(213,118.00)</b>	<b>(187,266.37)</b>	<b>(221,190.00)</b>	<b>(216,190.00)</b>	<b>1.4%</b>
2110 42395 Secret Service Exp Reimb	0.00	(450.00)	(200.00)	0.00	0.00	0.00	-100.0%
2110 42610 State Payments-City Services	(127,638.76)	(119,634.92)	(128,468.00)	(126,790.26)	(126,790.00)	(126,790.00)	-1.3%
2110 43170 License-Bicycle	(135.00)	(35.00)	(150.00)	(40.00)	(100.00)	(100.00)	-33.3%
2110 43295 Permit - Solicitor	(2,765.00)	(3,544.56)	(3,000.00)	(2,570.00)	(3,000.00)	(3,000.00)	0.0%
2110 44190 Other Fines And Forfeitures	(170.69)	0.00	0.00	0.00	0.00	0.00	0.0%
2110 45210 Police Department Fees	(65,769.61)	(62,956.36)	(50,000.00)	(39,621.78)	(55,000.00)	(55,000.00)	10.0%
2110 45230 False Alarm Fees	(32,589.66)	(36,020.50)	(30,000.00)	(17,459.50)	(35,000.00)	(30,000.00)	0.0%
2110 48120 Interest On Special Assessme	(383.10)	(5.84)	(300.00)	(191.76)	(300.00)	(300.00)	0.0%
2110 48330 Sale of City Property	(1,006.44)	(7.60)	(1,000.00)	(593.07)	(1,000.00)	(1,000.00)	0.0%
2110 48490 Miscellaneous Revenues	0.00	2,207.44	0.00	0.00	0.00	0.00	0.0%
<b>2111 Police Training</b>	<b>(19,200.14)</b>	<b>(22,952.58)</b>	<b>(21,160.00)</b>	<b>(2,400.78)</b>	<b>(21,460.00)</b>	<b>(20,960.00)</b>	<b>-0.9%</b>
2111 42395 Secret Service Exp Reimb	(1,920.14)	(2,685.26)	(2,000.00)	(460.00)	(2,000.00)	(2,000.00)	0.0%
2111 42396 Fed Aid - ICAC	0.00	(347.00)	0.00	0.00	0.00	0.00	0.0%
2111 42420 State Aid-Law Enforcement	(17,280.00)	(17,920.00)	(16,960.00)	0.00	(16,960.00)	(16,960.00)	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
2111 48490 Miscellaneous Revenues	0.00	(2,000.32)	(2,200.00)	(1,940.78)	(2,500.00)	(2,000.00)	-9.1%
<b>2120 Police Community Relations</b>	<b>0.00</b>	<b>(3,616.70)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
2120 48490 Miscellaneous Revenues	0.00	(3,616.70)	0.00	0.00	0.00	0.00	0.0%
<b>2130 Police Patrol</b>	<b>(122,843.08)</b>	<b>(167,975.67)</b>	<b>(222,300.00)</b>	<b>(216,620.00)</b>	<b>(221,520.00)</b>	<b>(381,000.00)</b>	<b>71.4%</b>
2130 42320 Fed Grant-Law Enforcement	(4,727.17)	(7,474.20)	(5,000.00)	0.00	(5,000.00)	(5,000.00)	0.0%
2130 42396 Fed Aid - ICAC	0.00	(7,150.39)	0.00	0.00	0.00	0.00	0.0%
2130 42424 State Grant - Law Enforcemen	(4,000.00)	0.00	0.00	0.00	0.00	0.00	0.0%
2130 42425 State Grant - Law Enforcement	(23,205.91)	0.00	0.00	0.00	0.00	0.00	0.0%
2130 42930 Schools-Reimbursement	(90,000.00)	(150,000.00)	(215,000.00)	(215,000.00)	(215,000.00)	(375,000.00)	74.4%
2130 48410 Donations-Honor Guard	(25.00)	(1,850.00)	(300.00)	(400.00)	(300.00)	0.00	-100.0%
2130 48490 Miscellaneous Revenues	(885.00)	(1,501.08)	(2,000.00)	(1,220.00)	(1,220.00)	(1,000.00)	-50.0%
<b>2140 Police Investigations CID</b>	<b>(13,157.63)</b>	<b>(38,173.23)</b>	<b>(11,250.00)</b>	<b>(8,252.21)</b>	<b>(20,900.00)</b>	<b>(20,750.00)</b>	<b>84.4%</b>
2140 42395 Secret Service Exp Reimb	(13,116.79)	(11,538.91)	(10,000.00)	(1,438.83)	(10,000.00)	(10,000.00)	0.0%
2140 42396 Fed Aid - ICAC	0.00	(6,131.98)	0.00	0.00	0.00	0.00	0.0%
2140 42397 Drug Enforcement Task Force	0.00	(14,628.00)	0.00	(5,862.50)	(10,000.00)	(10,000.00)	0.0%
2140 44190 Other Fines And Forfeitures	0.00	(4,101.10)	(250.00)	(457.20)	(800.00)	(250.00)	0.0%
2140 48400 Other Miscellaneous Revenues	(40.84)	(1,773.24)	(1,000.00)	(493.68)	(100.00)	(500.00)	-50.0%
<b>2150 Police Support Services</b>	<b>(1,040.00)</b>	<b>(726.55)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
2150 42395 Secret Service Exp Reimb	(1,040.00)	(726.55)	0.00	0.00	0.00	0.00	0.0%
<b>2151 Police Support Dispatch</b>	<b>0.00</b>	<b>(10,690.14)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
2151 48490 Other Miscellaneous Revenues	0.00	(10,690.14)	0.00	0.00	0.00	0.00	0.0%
<b>2152 Police Support Maintenance</b>	<b>0.00</b>	<b>(2,220.95)</b>	<b>0.00</b>	<b>(3,938.00)</b>	<b>(3,363.00)</b>	<b>0.00</b>	<b>0.0%</b>
2152 42395 Secret Service Exp Reimb	0.00	(699.00)	0.00	0.00	0.00	0.00	0.0%
2152 48440 Ins Recoveries Prop Damage	0.00	0.00	0.00	(575.00)	0.00	0.00	0.0%
2152 48490 Miscellaneous Revenues	0.00	(1,521.95)	0.00	(3,363.00)	(3,363.00)	0.00	0.0%
<b>2155 Police Vehicle Maintenance</b>	<b>(12,260.23)</b>	<b>(12,070.84)</b>	<b>(10,000.00)</b>	<b>(12,446.66)</b>	<b>(12,447.00)</b>	<b>(12,000.00)</b>	<b>20.0%</b>
2155 48440 Ins Recoveries Prop Damage	(12,260.23)	(12,070.84)	(10,000.00)	(12,446.66)	(12,447.00)	(12,000.00)	20.0%
<b>2210 Fire Administration</b>	<b>(305,313.38)</b>	<b>(314,689.84)</b>	<b>(301,000.00)</b>	<b>(330,259.84)</b>	<b>(333,738.00)</b>	<b>(312,500.00)</b>	<b>3.8%</b>
2210 42220 St Shared Tax-Fire Insurance	(206,610.88)	(225,781.58)	(215,000.00)	(223,923.49)	(223,923.00)	(220,000.00)	2.3%
2210 42610 State Payments-City Services	(92,075.81)	(85,674.35)	(85,000.00)	(94,815.60)	(94,815.00)	(89,000.00)	4.7%
2210 45220 Fire Department Fees	(5,368.69)	(3,233.91)	(1,000.00)	(762.40)	(4,000.00)	(3,500.00)	250.0%
2210 48440 Ins Recoveries Prop Damage	(1,258.00)	0.00	0.00	(10,758.35)	(11,000.00)	0.00	0.0%
<b>2211 Fire Suppression</b>	<b>(113,167.16)</b>	<b>(138,503.00)</b>	<b>(138,200.00)</b>	<b>(149,758.49)</b>	<b>(153,759.00)</b>	<b>(145,000.00)</b>	<b>4.9%</b>

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
2211	42775 County Wide Hazmat	(102,903.17)	(95,200.00)	(95,200.00)	(103,529.49)	(103,530.00)	(102,000.00)	7.1%
2211	45250 HAZ MAT Incident Fees	(7,244.99)	0.00	0.00	0.00	(4,000.00)	0.00	0.0%
2211	45255 Technical Rescue Service Fee	(1,519.00)	(43,303.00)	(43,000.00)	(46,229.00)	(46,229.00)	(43,000.00)	0.0%
2211	48490 Miscellaneous Revenues	(1,500.00)	0.00	0.00	0.00	0.00	0.00	0.0%
<b>2212</b>	<b>Fire Prevention</b>	<b>(216,282.75)</b>	<b>(215,106.25)</b>	<b>(211,700.00)</b>	<b>(17,617.99)</b>	<b>(205,784.00)</b>	<b>(204,600.00)</b>	<b>-3.4%</b>
2212	43290 Permit-Other	(1,360.00)	(750.00)	(700.00)	(325.00)	(600.00)	(600.00)	-14.3%
2212	43320 Fuel Tank Inspection Fee	(13,006.00)	(3,993.25)	(8,000.00)	(276.00)	(100.00)	0.00	-100.0%
2212	45280 Safety Inspection Fees	(181,103.00)	(186,084.00)	(185,000.00)	(2,088.00)	(186,084.00)	(185,000.00)	0.0%
2212	45290 Sprinkler Inspection Fees	(20,813.75)	(24,279.00)	(18,000.00)	(14,925.00)	(19,000.00)	(19,000.00)	5.6%
2212	48120 Interest On Special Assessme	0.00	0.00	0.00	(3.99)	0.00	0.00	0.0%
<b>2213</b>	<b>Fire EMS</b>	<b>(1,384,297.67)</b>	<b>(1,846,586.78)</b>	<b>(1,657,500.00)</b>	<b>(1,614,445.38)</b>	<b>(1,708,000.00)</b>	<b>(1,707,500.00)</b>	<b>3.0%</b>
2213	42490 State Aid-EMS Funding Assistan	(11,436.91)	(10,590.54)	(7,500.00)	(9,233.59)	(8,000.00)	(7,500.00)	0.0%
2213	45240 Ambulance Fee- Non-Resident	(325,898.52)	(369,174.95)	(275,000.00)	(100,332.75)	(1,700,000.00)	(1,700,000.00)	518.2%
2213	45241 Ambulance Fee-Resident	(1,046,381.88)	(1,465,464.77)	(1,375,000.00)	(1,504,879.04)	0.00	0.00	-100.0%
2213	48440 Ins Recoveries Prop Damage	(580.36)	(1,356.10)	0.00	0.00	0.00	0.00	0.0%
2213	48490 Miscellaneous Revenues	0.00	(0.42)	0.00	0.00	0.00	0.00	0.0%
<b>2215</b>	<b>County Hazmat Service</b>	<b>0.00</b>	<b>(8,750.85)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
2215	45250 HAZ MAT Incident Fees	0.00	(8,750.85)	0.00	0.00	0.00	0.00	0.0%
<b>2310</b>	<b>Building Inspections</b>	<b>(827,687.07)</b>	<b>(1,071,265.20)</b>	<b>(920,166.00)</b>	<b>(643,949.90)</b>	<b>(895,206.00)</b>	<b>(949,245.00)</b>	<b>3.2%</b>
2310	43130 License-Electrical	(80.00)	0.00	0.00	0.00	0.00	0.00	0.0%
2310	43140 License-Heating	(1,880.00)	(5,415.00)	0.00	0.00	0.00	0.00	0.0%
2310	43210 Permit-Building & Constructio	(413,678.02)	(621,727.58)	(508,255.00)	(343,764.23)	(465,000.00)	(519,445.00)	2.2%
2310	43220 Permit-Electrical	(131,565.60)	(145,769.00)	(136,022.00)	(100,737.25)	(140,000.00)	(145,000.00)	6.6%
2310	43230 Permit Plumbing	(99,369.00)	(141,937.50)	(109,553.00)	(86,245.00)	(118,956.00)	(120,000.00)	9.5%
2310	43240 Permit-Heating/Cooling	(149,420.93)	(137,356.40)	(141,285.00)	(105,797.67)	(156,860.00)	(142,020.00)	0.5%
2310	43290 Permit-Other	(1,240.00)	(1,560.00)	(1,426.00)	(1,380.00)	(1,490.00)	(1,280.00)	-10.2%
2310	45310 Inspection Fees	(25,676.60)	(17,053.00)	(23,625.00)	(6,025.00)	(12,900.00)	(21,500.00)	-9.0%
2310	48120 Interest On Special Assessme	0.00	(436.72)	0.00	(0.75)	0.00	0.00	0.0%
2310	48440 Ins Recoveries Prop Damage	(4,776.92)	0.00	0.00	0.00	0.00	0.00	0.0%
2310	48490 Miscellaneous Revenues	0.00	(10.00)	0.00	0.00	0.00	0.00	0.0%
<b>2910</b>	<b>Police and Fire Commission</b>	<b>0.00</b>	<b>(2.49)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
2910	48490 Miscellaneous Revenues	0.00	(2.49)	0.00	0.00	0.00	0.00	0.0%
<b>2950</b>	<b>Weights and Measures</b>	<b>(18,455.94)</b>	<b>(18,601.32)</b>	<b>(18,400.00)</b>	<b>(1,455.84)</b>	<b>(18,400.00)</b>	<b>(18,400.00)</b>	<b>0.0%</b>
2950	45260 Weights & Measures Insp Fee	(18,362.63)	(18,380.08)	(18,400.00)	(1,424.23)	(18,400.00)	(18,400.00)	0.0%
2950	48120 Interest On Special Assessme	(93.31)	(221.24)	0.00	(31.61)	0.00	0.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

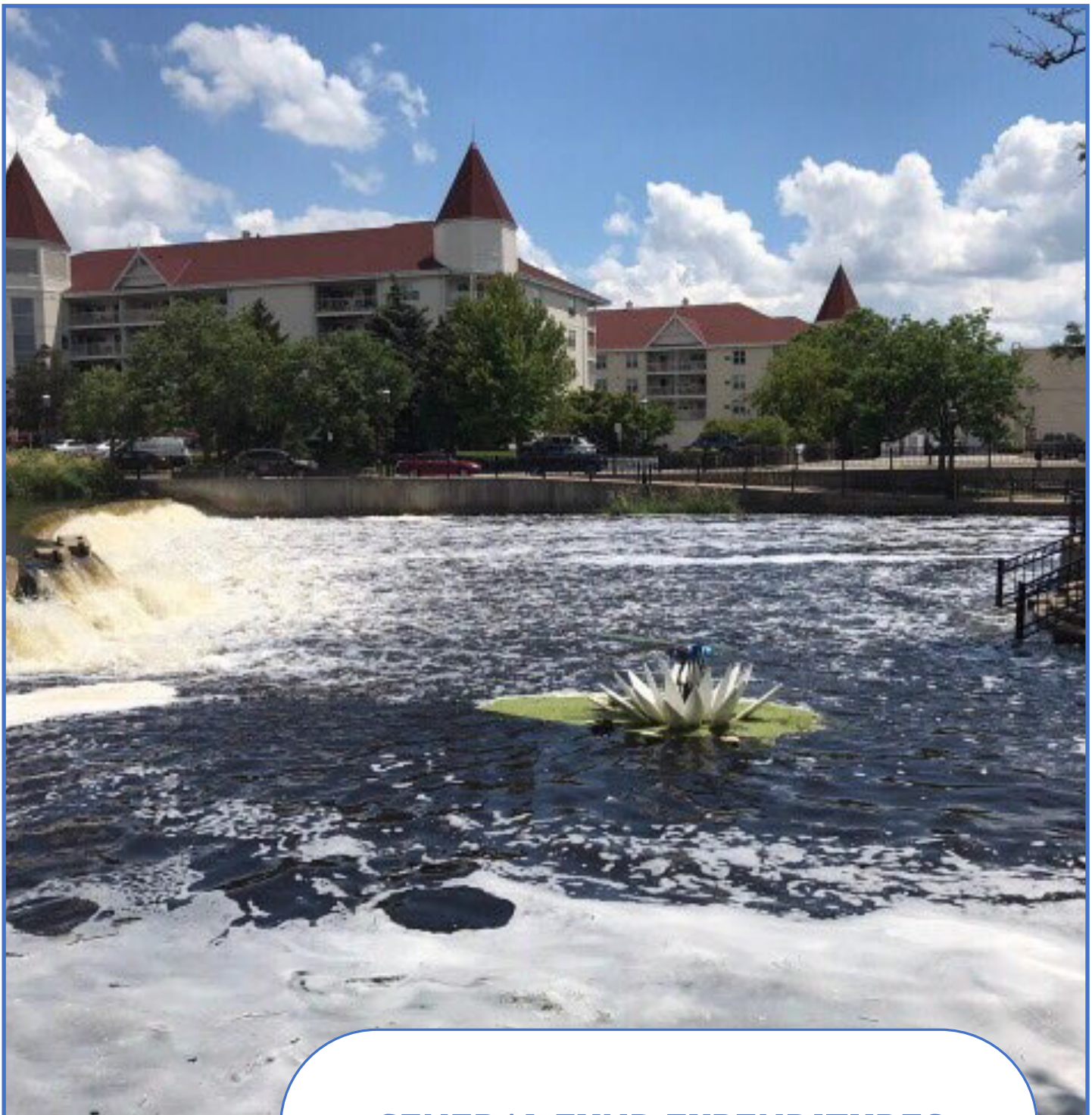
0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>3290</b>	<b>DPW/Engineering Division</b>	<b>(1,190,076.49)</b>	<b>(992,316.69)</b>	<b>(699,982.00)</b>	<b>(820,357.37)</b>	<b>(791,282.00)</b>	<b>(759,982.00)</b>	<b>8.6%</b>
3290 43290	Permit-Other	(11,215.01)	(13,200.00)	(8,000.00)	(3,795.00)	(5,000.00)	(8,000.00)	0.0%
3290 43310	Erosion Control Inspection F	(14,013.70)	(7,458.90)	(10,000.00)	(10,194.40)	(11,000.00)	(10,000.00)	0.0%
3290 45320	Engineering Fees	(102,071.78)	(86,261.10)	(80,000.00)	(71,973.02)	(93,000.00)	(90,000.00)	12.5%
3290 47420	Engineering Services	(1,057,776.11)	(883,414.29)	(600,000.00)	(734,094.95)	(680,000.00)	(650,000.00)	8.3%
3290 47452	I/S Services-Prop Funds	(1,938.00)	(1,982.40)	(1,982.00)	0.00	(1,982.00)	(1,982.00)	0.0%
3290 48440	Ins Recoveries Prop Damage	(3,061.89)	0.00	0.00	0.00	0.00	0.00	0.0%
3290 48490	Miscellaneous Revenues	0.00	0.00	0.00	(300.00)	(300.00)	0.00	0.0%
<b>3310</b>	<b>DPW/Street Maint Division</b>	<b>(3,064,168.92)</b>	<b>(3,151,652.77)</b>	<b>(3,624,571.00)</b>	<b>(2,718,000.08)</b>	<b>(3,624,071.00)</b>	<b>(3,696,502.00)</b>	<b>2.0%</b>
3310 42230	St Shared Tax-Hwy Construction	(2,986,836.13)	(3,149,192.62)	(3,621,571.00)	(2,716,178.61)	(3,621,571.00)	(3,694,002.00)	2.0%
3310 42430	State Aid-Local Transportation	(75,557.41)	0.00	0.00	0.00	0.00	0.00	0.0%
3310 45410	Public Works Fees	(1,560.00)	(2,448.56)	(3,000.00)	(1,821.47)	(2,500.00)	(2,500.00)	-16.7%
3310 48120	Interest On Special Assessme	(215.38)	(11.59)	0.00	0.00	0.00	0.00	0.0%
<b>3320</b>	<b>Snow &amp; Ice Removal</b>	<b>(20,347.83)</b>	<b>(867.92)</b>	<b>(10,000.00)</b>	<b>(3,336.06)</b>	<b>(7,500.00)</b>	<b>(7,500.00)</b>	<b>-25.0%</b>
3320 45420	Snow And Ice Control	(19,250.90)	(772.45)	(10,000.00)	(3,328.32)	(7,500.00)	(7,500.00)	-25.0%
3320 48120	Interest On Special Assessme	(1,096.93)	(95.47)	0.00	(7.74)	0.00	0.00	0.0%
<b>3330</b>	<b>Fleet Maintenance</b>	<b>(48,338.87)</b>	<b>(41,457.85)</b>	<b>(28,000.00)</b>	<b>(14,638.86)</b>	<b>(28,000.00)</b>	<b>(28,000.00)</b>	<b>0.0%</b>
3330 47430	Force Charges - Vehicle Maint	(48,338.87)	(41,457.85)	(28,000.00)	(14,638.86)	(28,000.00)	(28,000.00)	0.0%
<b>3390</b>	<b>General Public Works</b>	<b>(93,285.95)</b>	<b>(114,062.01)</b>	<b>(60,000.00)</b>	<b>(105,716.17)</b>	<b>(148,318.00)</b>	<b>(55,000.00)</b>	<b>-8.3%</b>
3390 47430	Public Works Services	(10,319.26)	(17,388.43)	(5,000.00)	(21,317.09)	(21,318.00)	(5,000.00)	0.0%
3390 48125	Interest on Account	0.00	0.00	0.00	(311.81)	0.00	0.00	0.0%
3390 48330	Sale of City Property	(17,782.02)	(22,250.26)	(15,000.00)	(3,719.10)	(7,000.00)	(10,000.00)	-33.3%
3390 48440	Ins Recoveries Prop Damage	(65,184.67)	(74,423.32)	(40,000.00)	(80,368.17)	(120,000.00)	(40,000.00)	0.0%
<b>5110</b>	<b>Library Administration</b>	<b>(1,319,676.24)</b>	<b>(1,323,643.25)</b>	<b>(1,324,563.00)</b>	<b>(674,353.72)</b>	<b>(1,284,654.00)</b>	<b>(1,297,572.00)</b>	<b>-2.0%</b>
5110 42520	County Aid-Library	(1,149,270.00)	(1,156,560.00)	(1,146,564.00)	(573,282.00)	(1,146,564.00)	(1,141,561.00)	-0.4%
5110 42950	Fees Other Municipality	(6,022.00)	(6,022.00)	(6,022.00)	(1,505.50)	(3,011.00)	(3,011.00)	-50.0%
5110 45710	Library Fees	(164,384.24)	(161,061.25)	(171,977.00)	(99,566.22)	(135,079.00)	(153,000.00)	-11.0%
<b>5120</b>	<b>Library Building</b>	<b>(4,474.67)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
5120 48440	Ins Recoveries Prop Damage	(4,474.67)	0.00	0.00	0.00	0.00	0.00	0.0%
<b>5132</b>	<b>Big Read Grant</b>	<b>(27,750.00)</b>	<b>(23,000.00)</b>	<b>(15,000.00)</b>	<b>(6,500.00)</b>	<b>(21,500.00)</b>	<b>(17,000.00)</b>	<b>13.3%</b>
5132 42910	Grants-Other	(20,000.00)	(16,500.00)	0.00	0.00	(15,000.00)	(12,000.00)	0.0%
5132 48410	Private Donations-Lighted Do	(7,750.00)	(6,500.00)	(15,000.00)	(6,500.00)	(6,500.00)	(5,000.00)	-66.7%
<b>5140</b>	<b>Children's Services</b>	<b>0.00</b>	<b>0.00</b>	<b>(50,000.00)</b>	<b>(34,598.00)</b>	<b>(34,598.00)</b>	<b>(52,431.00)</b>	<b>4.9%</b>
5140 42950	Fees Other Municipality	0.00	0.00	(50,000.00)	(34,598.00)	(34,598.00)	(52,431.00)	4.9%

## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5141 Children's Services Grant</b>	<b>(2,949.90)</b>	<b>(1,400.00)</b>	<b>(2,700.00)</b>	<b>0.00</b>	<b>(2,700.00)</b>	<b>(2,000.00)</b>	<b>-25.9%</b>
5141 42910 Grants-Other	(2,949.90)	(1,400.00)	(2,700.00)	0.00	(2,700.00)	(2,000.00)	-25.9%
<b>5151 Info &amp; Adult Services Gran</b>	<b>(40,000.00)</b>	<b>(20,000.00)</b>	<b>(20,000.00)</b>	<b>(10,000.00)</b>	<b>(20,000.00)</b>	<b>(20,000.00)</b>	<b>0.0%</b>
5151 42770 County Library System Charge	(40,000.00)	(20,000.00)	(20,000.00)	(10,000.00)	(20,000.00)	(20,000.00)	0.0%
<b>5310 Recreation Programs</b>	<b>(734,626.22)</b>	<b>(746,910.83)</b>	<b>(761,845.00)</b>	<b>(583,396.95)</b>	<b>(772,316.00)</b>	<b>(776,993.00)</b>	<b>2.0%</b>
5310 45810 Recreation Fees	(734,449.74)	(746,636.37)	(761,611.00)	(583,396.95)	(772,082.00)	(776,453.00)	1.9%
5310 48440 Ins Recoveries Prop Damage	0.00	(31.99)	0.00	0.00	0.00	0.00	0.0%
5310 49280 Transfers From Trust/Agency	(176.48)	(242.47)	(234.00)	0.00	(234.00)	(540.00)	130.8%
<b>5320 Horeb Pool</b>	<b>(196,944.03)</b>	<b>(183,659.65)</b>	<b>(205,000.00)</b>	<b>(171,368.44)</b>	<b>(200,000.00)</b>	<b>(205,000.00)</b>	<b>0.0%</b>
5320 45805 Splash Cash-Unused	0.00	0.00	0.00	(122.00)	0.00	0.00	0.0%
5320 45810 Recreation Fees	(196,944.03)	(183,659.65)	(205,000.00)	(171,246.44)	(200,000.00)	(205,000.00)	0.0%
<b>5325 Buchner Pool</b>	<b>(98,276.28)</b>	<b>(93,650.75)</b>	<b>(105,000.00)</b>	<b>(75,392.87)</b>	<b>(90,000.00)</b>	<b>(100,000.00)</b>	<b>-4.8%</b>
5325 45810 Recreation Fees	(98,276.28)	(93,650.75)	(105,000.00)	(75,392.87)	(90,000.00)	(100,000.00)	-4.8%
<b>5510 Park &amp; Rec Administration</b>	<b>0.00</b>	<b>(746.07)</b>	<b>0.00</b>	<b>(80.86)</b>	<b>(81.00)</b>	<b>0.00</b>	<b>0.0%</b>
5510 48490 Miscellaneous Revenues	0.00	(746.07)	0.00	(80.86)	(81.00)	0.00	0.0%
<b>5520 Park Maintenance</b>	<b>(7,515.00)</b>	<b>(12,245.90)</b>	<b>0.00</b>	<b>(1,018.73)</b>	<b>(2,078.00)</b>	<b>(1,059.00)</b>	<b>-105900.0%</b>
5520 48210 Rentals/Leases	(7,110.00)	(4,959.50)	0.00	0.00	(1,059.00)	(1,059.00)	0.0%
5520 48440 Ins Recoveries Prop Damage	(405.00)	(3,138.15)	0.00	0.00	0.00	0.00	0.0%
5520 48490 Miscellaneous Revenues	0.00	(4,148.25)	0.00	(1,018.73)	(1,019.00)	0.00	0.0%
<b>5610 Forestry</b>	<b>(20,606.30)</b>	<b>(49,801.56)</b>	<b>(18,000.00)</b>	<b>(13,170.36)</b>	<b>(13,682.00)</b>	<b>(20,000.00)</b>	<b>11.1%</b>
5610 46210 Spec Assessment-Trees	(15,958.88)	(48,839.06)	(18,000.00)	(12,392.39)	(12,760.00)	(20,000.00)	11.1%
5610 48120 Interest On Special Assessme	(187.42)	(487.50)	0.00	(15.53)	(160.00)	0.00	0.0%
5610 48440 Ins Recoveries Prop Damage	0.00	0.00	0.00	(762.44)	(762.00)	0.00	0.0%
5610 48490 Miscellaneous Revenues	(4,460.00)	(475.00)	0.00	0.00	0.00	0.00	0.0%
<b>5630 Weed Control</b>	<b>(7,092.17)</b>	<b>(3,044.63)</b>	<b>(5,136.00)</b>	<b>(825.00)</b>	<b>(5,200.00)</b>	<b>(4,500.00)</b>	<b>-12.4%</b>
5630 45310 Inspection Fees	(2,400.00)	(75.00)	(1,500.00)	(200.00)	(2,700.00)	(1,700.00)	13.3%
5630 45980 Weed Control Fees	(770.00)	(2,738.45)	(1,397.00)	(25.00)	(100.00)	(500.00)	-64.2%
5630 45981 Tall Grass Cutting Fee	(2,395.00)	(190.00)	(2,239.00)	(600.00)	(2,400.00)	(2,300.00)	2.7%
5630 48120 Interest On Special Assessme	(1,527.17)	(41.18)	0.00	0.00	0.00	0.00	0.0%
<b>5940 Community Special Events</b>	<b>(1,200.00)</b>	<b>(1,250.00)</b>	<b>(1,300.00)</b>	<b>(1,400.00)</b>	<b>(1,400.00)</b>	<b>(1,100.00)</b>	<b>-15.4%</b>
5940 48490 Miscellaneous Revenues	(1,200.00)	(1,250.00)	(1,300.00)	(1,400.00)	(1,400.00)	(1,100.00)	-15.4%

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>7100</b>	<b>Garbage Collection</b>	<b>(81,045.87)</b>	<b>(79,384.34)</b>	<b>(105,000.00)</b>	<b>(55,586.46)</b>	<b>(70,520.00)</b>	<b>(75,960.00)</b>	<b>-27.7%</b>
7100	43250 Drop Off Center Fees	(81,045.87)	(79,384.34)	(105,000.00)	(55,086.46)	(70,000.00)	(75,000.00)	-28.6%
7100	46420 Dumpster Enclosure Maintenance	0.00	0.00	0.00	(500.00)	(520.00)	(960.00)	0.0%
<b>7110</b>	<b>Composting</b>	<b>(5,280.00)</b>	<b>(17,483.00)</b>	<b>(3,000.00)</b>	<b>(15,800.00)</b>	<b>(15,800.00)</b>	<b>(6,000.00)</b>	<b>100.0%</b>
7110	47432 Composting Services	(5,280.00)	(17,483.00)	(3,000.00)	(15,800.00)	(15,800.00)	(6,000.00)	100.0%
<b>7150</b>	<b>Recycling</b>	<b>(416,818.50)</b>	<b>(413,426.05)</b>	<b>(414,306.00)</b>	<b>(406,081.55)</b>	<b>(408,082.00)</b>	<b>(409,695.00)</b>	<b>-1.1%</b>
7150	42550 County Grant-Recycling	(251,421.00)	(239,958.00)	(239,958.00)	(239,337.00)	(239,337.00)	(235,000.00)	-2.1%
7150	42705 Cty Govt Rcyng Carts & Trnspr	(161,535.00)	(165,181.00)	(169,348.00)	(161,534.00)	(161,534.00)	(169,695.00)	0.2%
7150	48340 Sale of Salvage and Waste	(3,862.50)	(8,287.05)	(5,000.00)	(5,210.55)	(7,211.00)	(5,000.00)	0.0%
<b>Grand Total</b>		<b>(60,967,756.57)</b>	<b>(65,292,736.02)</b>	<b>(66,852,832.00)</b>	<b>(63,786,502.21)</b>	<b>(67,272,407.00)</b>	<b>(68,943,054.00)</b>	<b>3.1%</b>



## GENERAL FUND EXPENDITURES

- General Government
- Public Safety
- Public Works
- Culture and Recreation
- Solid Waste Management
- Non-Departmental Expenses
- Operating Transfers to Other Funds





# Culture and Recreation

Library

Parks, Recreation & Forestry

Community Special Events

# Parks, Recreation, Forestry

2019 Proposed Budget:  
\$5,785,907

Provide programs for the whole community including sports, enrichment, and fitness and maintain the recreation facilities, parks and City tree population.

## 2018 ACCOMPLISHMENTS



Earned National Gold Medal Finalist honors for demonstrated excellence in the field of Parks & Recreation Management



Achieved Agency National Reaccreditation  
(only 166 accredited agencies in the nation)



Completed 2018-2022 Departmental Strategic Plan

## TOTAL EXPENDITURES

	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Proposed
Personnel	\$4,041,492	\$4,091,647	\$4,013,121	\$4,378,031	\$4,523,078
Operating	\$1,168,798	\$1,190,221	\$1,253,520	\$1,231,355	\$1,262,829
<b>TOTAL</b>	<b>\$5,210,291</b>	<b>\$5,281,868</b>	<b>\$5,266,641</b>	<b>\$5,609,386</b>	<b>\$5,785,907</b>

## STAFFING (FTE)

	2017	2018 estimated	2019 Proposed
Director	1	1	1
Manager (Park & Forestry; Recreation; Customer & Administrative Services)	3	3	3
Grounds (Supervisor; Asst. Supervisor; Maintenance)	11	11	11
Buildings (Supervisor; Asst. Supervisor; Specialist; Maintenance)	6	6	6
Forestry (Asst. Supervisor; Supervisor Asst.; Arborist)	9	9	8
Recreation (Supervisor; Programmer; Facilities Coordinator; Special Events, Sports, Marketing, Volunteers)	4.64	4.64	4.21
SPARS Coordinator	.63	.5	.5
Mechanic (Mechanic; Mechanic/Stockroom Attendant)	2	2	2
Administrative (Customer Service Specialist; Adm. Assistant; Account Clerk)	4.05	4.16	4.16
Custodian	.5	.63	.63
<b>TOTAL</b>	<b>41.82</b>	<b>41.93</b>	<b>41.93</b>

## PERFORMANCE METRICS

	2015	2016	2017	2018 Estimated
Park Acres Managed	1,125	1,125	1,125	1,125
Trees Planted	449	544	618	447
Ash Trees to be removed (not treated)	2,050	1,708	1,275	761
Recreation Program Enrollments	24,776	24,518	24,377	24,500
Community Special Events Conducted	23	31	46	46
Pool Attendance (both pools combined)	41,658	50,773	43,765	47,500

## 2019 GOALS



Realize development and operation of the proposed Mindiola Sports Park  
**Strategic Plan Goal:** Civic, Cultural and Recreational Center for the Region



Provide Council with the information needed for a decision on Buchner Pool reconstruction  
**Strategic Plan Goal:** Well Managed/Financially Sound



Consolidate registration platforms into one with the ability to complete all current offline programs and services online  
**Strategic Plan Goal:** Customer Focused

## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5510 Park &amp; Rec Administration</b>	<b>572,712.69</b>	<b>577,454.39</b>	<b>635,647.00</b>	<b>424,461.75</b>	<b>632,733.00</b>	<b>645,312.00</b>	<b>1.5%</b>
5510 51110 Salaries	178,756.84	186,544.43	191,943.00	132,374.83	191,576.00	197,752.00	3.0%
5510 51170 Accrued Compensatory time	7,213.22	(4,463.62)	0.00	0.00	0.00	0.00	0.0%
5510 51180 Accrued Vacation	730.43	473.88	0.00	0.00	0.00	0.00	0.0%
5510 51210 Wages Permanent	188,649.24	199,192.12	224,290.00	154,679.66	225,750.00	240,523.00	7.2%
5510 51220 Overtime	18.86	426.62	80.00	0.00	0.00	80.00	0.0%
5510 51250 Wages Temporary	1,112.50	6,722.00	1,760.00	0.00	300.00	0.00	-100.0%
5510 51510 Social Security	25,308.69	25,767.65	30,477.00	20,106.20	28,834.00	32,006.00	5.0%
5510 51520 Retirement	22,508.65	22,979.71	26,384.00	18,002.95	25,761.00	27,098.00	2.7%
5510 51540 Health Insurance	89,442.95	87,734.20	98,919.00	59,217.48	98,919.00	85,537.00	-13.5%
5510 51550 Life Insurance	1,075.29	1,093.24	1,299.00	838.51	1,299.00	1,416.00	9.0%
5510 51560 Dental Insurance	5,612.80	5,099.07	5,700.00	3,414.78	5,700.00	4,932.00	-13.5%
5510 52190 Other Professional Services	8,213.00	7,500.00	10,500.00	8,496.44	11,479.00	10,500.00	0.0%
5510 52250 Telephone	2,500.34	2,743.15	4,500.00	2,187.47	3,205.00	3,008.00	-33.2%
5510 52270 Trunk Radio Operating	6,267.00	475.00	465.00	465.00	465.00	473.00	1.7%
5510 52420 Machinery And Equip Maint	(218.50)	1,398.50	1,761.00	1,577.30	1,739.00	1,748.00	-0.7%
5510 53110 Postage and Box Rent	6,951.09	2,969.61	7,100.00	3,344.59	5,883.00	6,200.00	-12.7%
5510 53120 Office Supplies	4,209.87	4,385.78	4,900.00	3,001.55	5,806.00	4,600.00	-6.1%
5510 53130 Printing/Photocopying	3,250.26	2,732.74	3,000.00	1,577.97	3,578.00	3,000.00	0.0%
5510 53135 Internal Printing	4,931.32	7,564.73	4,957.00	4,957.00	4,957.00	4,957.00	0.0%
5510 53220 Subscriptions-Office	457.00	457.00	457.00	153.99	516.00	958.00	109.6%
5510 53240 Membership Dues	3,255.00	2,895.00	3,175.00	2,630.00	2,925.00	2,925.00	-7.9%
5510 53250 Conference And Training	3,608.42	5,391.42	4,580.00	1,892.10	4,587.00	7,649.00	67.0%
5510 53260 Promotion & Marketing	8,858.42	7,372.16	7,500.00	3,693.83	7,604.00	8,050.00	7.3%
5510 68130 Office Furniture & Equipment	0.00	0.00	1,900.00	1,850.10	1,850.00	1,900.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5520</b>	<b>Park Maintenance</b>	<b>2,344,521.21</b>	<b>2,261,727.29</b>	<b>2,482,810.00</b>	<b>1,691,265.46</b>	<b>2,480,737.00</b>	<b>2,558,444.00</b>	<b>3.0%</b>
5520	51110 Salaries	134,275.27	124,195.29	143,112.00	98,977.74	143,112.00	148,541.00	3.8%
5520	51210 Wages Permanent	974,696.75	926,256.13	1,017,517.00	688,294.76	1,017,517.00	1,049,058.00	3.1%
5520	51220 Overtime	14,679.86	10,495.64	10,000.00	9,295.73	10,000.00	10,000.00	0.0%
5520	51250 Wages Temporary	158,987.98	175,927.95	172,213.00	155,106.55	173,000.00	181,393.00	5.3%
5520	51510 Social Security	84,114.05	79,293.61	93,083.00	61,332.38	93,083.00	96,086.00	3.2%
5520	51520 Retirement	74,231.69	71,279.79	79,548.00	54,270.82	79,548.00	80,063.00	0.6%
5520	51540 Health Insurance	330,546.71	304,568.78	348,478.00	220,540.02	348,478.00	348,369.00	0.0%
5520	51550 Life Insurance	3,209.01	2,839.01	3,244.00	2,250.77	3,244.00	3,952.00	21.8%
5520	51560 Dental Insurance	19,058.19	17,319.42	20,124.00	12,617.76	20,124.00	20,124.00	0.0%
5520	51580 Unemployment Compensation	89.12	206.84	3,000.00	0.00	3,000.00	3,000.00	0.0%
5520	52190 Other Professional Services	0.00	0.00	17,000.00	9,964.99	17,000.00	35,000.00	105.9%
5520	52210 Water And Sewer	27,958.91	23,236.38	28,111.00	16,655.50	27,000.00	30,922.00	10.0%
5520	52220 Electric	111,365.40	109,248.86	115,000.00	75,829.97	112,500.00	116,725.00	1.5%
5520	52230 Sewer	6,243.09	6,971.77	5,564.00	4,389.23	5,450.00	6,120.00	10.0%
5520	52240 Heat	26,239.18	28,662.35	40,000.00	24,421.05	39,500.00	40,000.00	0.0%
5520	52250 Telephone	7,036.05	7,884.83	8,121.00	5,537.64	8,121.00	8,121.00	0.0%
5520	52410 Vehicle/Machinery Maintenance	89,361.23	87,779.71	85,500.00	55,447.29	85,000.00	85,500.00	0.0%
5520	52420 Machinery And Equip Maint	5,570.40	660.04	4,500.00	0.00	4,500.00	4,500.00	0.0%
5520	52450 Grounds Maintenance & Impr	49,550.06	57,260.34	49,150.00	42,361.27	50,000.00	50,000.00	1.7%
5520	52480 Parks Building Maintenance	65,777.46	58,653.99	63,400.00	38,972.91	63,000.00	63,400.00	0.0%
5520	53140 Small Equipment	5,626.26	7,413.29	4,800.00	2,901.71	4,750.00	4,900.00	2.1%
5520	53220 Subscriptions-Office	0.00	0.00	130.00	0.00	130.00	130.00	0.0%
5520	53240 Membership Dues	175.00	180.00	180.00	0.00	180.00	180.00	0.0%
5520	53250 Conference And Training	3,327.13	5,733.44	4,985.00	2,625.75	4,900.00	5,110.00	2.5%
5520	53410 Agricultural/Horticultural S	30,565.31	34,981.06	29,250.00	21,956.55	29,500.00	29,750.00	1.7%
5520	53440 Janitorial Supplies	16,896.27	18,862.15	17,000.00	13,077.32	17,200.00	17,000.00	0.0%
5520	53460 Clothing And Uniforms	6,473.44	6,497.28	7,000.00	5,492.78	7,000.00	7,000.00	0.0%

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## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
5520 53510	Gasoline; Oil; Grease Etc.	61,073.78	61,936.26	72,000.00	42,422.79	72,500.00	72,500.00	0.7%
5520 53520	Tires	8,985.99	9,023.60	10,000.00	5,375.34	9,900.00	10,000.00	0.0%
5520 53620	Consumable Tools	13,848.64	10,874.68	12,500.00	10,792.84	13,000.00	12,500.00	0.0%
5520 54110	Material-Street Maintenance	14,558.98	13,484.80	18,300.00	10,354.00	18,500.00	18,500.00	1.1%

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5530</b>	<b>Riverwalk</b>	<b>24,376.21</b>	<b>23,430.91</b>	<b>33,490.00</b>	<b>18,016.41</b>	<b>33,753.00</b>	<b>42,247.00</b>	<b>26.1%</b>
5530	51220 Overtime	42.98	0.00	0.00	35.76	36.00	0.00	0.0%
5530	51250 Wages Temporary	10,648.86	6,248.30	17,021.00	11,661.57	17,100.00	25,293.00	48.6%
5530	51510 Social Security	155.03	90.60	247.00	169.62	247.00	367.00	48.6%
5530	52210 Water And Sewer	1,654.19	2,070.58	2,062.00	1,146.37	2,000.00	2,268.00	10.0%
5530	52220 Electric	9,916.55	8,900.00	8,900.00	4,562.47	9,000.00	9,033.00	1.5%
5530	52230 Sewer	248.81	297.48	260.00	104.06	270.00	286.00	10.0%
5530	52450 Grounds Maintenance & Impr	1,709.79	5,823.95	5,000.00	336.56	5,100.00	5,000.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5532 Maintenance-Frame</b>	<b>57,337.05</b>	<b>52,901.96</b>	<b>59,145.00</b>	<b>40,234.85</b>	<b>59,192.00</b>	<b>60,513.00</b>	<b>2.3%</b>
5532 51220 Overtime	0.00	0.00	0.00	26.64	26.00	0.00	0.0%
5532 51250 Wages Temporary	16,039.37	11,199.02	16,978.00	11,467.20	17,000.00	17,510.00	3.1%
5532 51510 Social Security	226.05	162.38	246.00	166.66	246.00	254.00	3.3%
5532 52210 Water And Sewer	1,731.80	1,542.26	1,418.00	1,072.75	1,420.00	1,560.00	10.0%
5532 52220 Electric	23,347.84	22,220.00	23,500.00	13,802.03	23,000.00	23,853.00	1.5%
5532 52230 Sewer	1,300.28	1,082.29	503.00	205.96	700.00	700.00	39.2%
5532 52240 Heat	1,852.55	1,712.74	2,400.00	1,257.93	2,425.00	2,436.00	1.5%
5532 52450 Grounds Maintenance & Impr	12,839.16	14,983.27	14,100.00	12,235.68	14,375.00	14,200.00	0.7%



## City of Waukesha - 2019 Annual Operating Budget

<b>5310 Recreation Programs</b>	<b>878,515.96</b>	<b>926,361.43</b>	<b>949,473.00</b>	<b>672,632.71</b>	<b>951,774.00</b>	<b>978,814.00</b>	<b>3.1%</b>
5310 51110 Salaries	307,566.02	310,447.01	341,191.00	229,686.06	341,191.00	354,569.00	3.9%
5310 51210 Wages Permanent	40,285.77	40,813.31	41,834.00	28,961.85	41,834.00	42,775.00	2.2%
5310 51220 Overtime	349.29	116.88	225.00	25.50	225.00	225.00	0.0%
5310 51250 Wages Temporary	211,407.40	220,127.53	249,789.00	177,841.63	249,789.00	249,802.00	0.0%
5310 51510 Social Security	31,342.23	31,806.35	34,642.00	22,920.71	34,642.00	33,753.00	-2.6%
5310 51520 Retirement	24,245.99	25,095.19	27,168.00	17,811.52	25,181.00	25,401.00	-6.5%
5310 51540 Health Insurance	31,918.63	32,037.53	35,657.00	28,189.12	35,657.00	47,102.00	32.1%
5310 51550 Life Insurance	1,146.53	829.69	1,115.00	579.95	1,115.00	1,024.00	-8.2%
5310 51560 Dental Insurance	1,567.60	1,218.93	2,052.00	1,398.96	2,052.00	2,713.00	32.2%
5310 51580 Unemployment Compensation	262.87	3,009.50	500.00	0.00	500.00	500.00	0.0%
5310 52190 Other Professional Services	100,404.90	122,071.96	80,000.00	76,478.69	80,000.00	80,000.00	0.0%
5310 52250 Telephone	1,793.39	3,210.22	7,380.00	5,088.57	7,500.00	7,500.00	1.6%
5310 52450 Grounds Maintenance & Impr	13,617.33	11,400.00	11,400.00	3,795.55	11,400.00	11,400.00	0.0%
5310 52470 Building Maintenance	15,202.04	20,285.49	15,200.00	6,299.94	15,200.00	15,200.00	0.0%
5310 53110 Postage and Box Rent	17,354.71	16,295.54	17,970.00	10,825.22	16,275.00	17,500.00	-2.6%
5310 53120 Office Supplies	930.85	327.79	1,300.00	356.21	1,300.00	1,300.00	0.0%
5310 53130 Printing/Photocopying	30,752.38	30,657.73	33,800.00	20,572.09	31,418.00	33,800.00	0.0%
5310 53135 Internal Printing	9,492.66	9,479.70	10,000.00	10,000.00	10,000.00	10,000.00	0.0%
5310 53140 Small Equipment	200.00	0.00	0.00	0.00	0.00	0.00	0.0%
5310 53240 Membership Dues	199.13	0.00	200.00	155.00	200.00	200.00	0.0%
5310 53250 Conference And Training	5,539.54	6,498.74	5,250.00	2,249.78	5,255.00	5,250.00	0.0%
5310 53260 Advertising	1,195.00	645.00	900.00	520.00	1,250.00	1,250.00	38.9%
5310 53440 Janitorial Supplies	3,686.14	3,218.11	3,000.00	3,052.05	3,300.00	3,300.00	10.0%
5310 53450 Program Supplies	13,377.46	16,894.76	14,300.00	13,676.70	14,300.00	14,300.00	0.0%
5310 53460 Clothing And Uniforms	2,932.23	3,518.89	2,900.00	2,095.45	3,450.00	3,450.00	19.0%
5310 53490 Other Operating Supplies	9,121.87	11,541.58	8,200.00	7,845.16	15,301.00	13,000.00	58.5%
5310 55330 Licenses & Permits	2,624.00	4,814.00	3,500.00	2,207.00	3,439.00	3,500.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5320</b>	<b>Horeb Pool</b>	<b>255,151.89</b>	<b>233,878.89</b>	<b>230,347.00</b>	<b>209,382.59</b>	<b>225,349.00</b>	<b>235,225.00</b>	<b>2.1%</b>
5320	51220 Overtime	0.00	66.37	0.00	86.64	87.00	0.00	0.0%
5320	51250 Wages Temporary	131,467.94	121,159.61	133,635.00	126,776.90	127,000.00	135,883.00	1.7%
5320	51510 Social Security	1,872.10	1,719.46	1,938.00	1,871.24	1,778.00	1,970.00	1.7%
5320	51520 Retirement	16.05	22.09	714.00	34.27	700.00	707.00	-1.0%
5320	52190 Other Professional Services	17,000.00	18,000.00	18,000.00	16,650.00	18,000.00	18,000.00	0.0%
5320	52210 Water And Sewer	11,700.36	5,954.56	8,640.00	10,311.89	13,000.00	9,504.00	10.0%
5320	52220 Electric	15,919.20	15,839.01	16,078.00	10,092.47	14,977.00	16,076.00	0.0%
5320	52230 Sewer	636.99	568.52	642.00	611.82	750.00	625.00	-2.6%
5320	52240 Heat	6,845.54	6,464.16	6,800.00	5,925.89	6,566.00	6,560.00	-3.5%
5320	52250 Telephone	0.00	0.00	400.00	0.00	400.00	400.00	0.0%
5320	52420 Machinery And Equip Maint	6,618.40	3,966.64	5,000.00	5,000.00	5,000.00	5,000.00	0.0%
5320	52470 Building Maintenance	7,949.85	5,986.23	6,300.00	3,167.21	6,300.00	6,300.00	0.0%
5320	53120 Office Supplies	251.40	419.06	1,000.00	33.94	1,000.00	1,000.00	0.0%
5320	53130 Printing/Photocopying	387.50	799.50	500.00	0.00	500.00	500.00	0.0%
5320	53250 Conference And Training	3,874.21	4,338.07	3,700.00	3,524.86	3,700.00	3,700.00	0.0%
5320	53440 Janitorial Supplies	1,100.06	900.00	900.00	900.00	900.00	900.00	0.0%
5320	53450 Program Supplies	4,344.37	4,593.97	4,500.00	4,218.33	4,500.00	4,500.00	0.0%
5320	53455 Concession Supplies	18,812.46	15,198.29	19,000.00	17,602.13	17,616.00	18,000.00	-5.3%
5320	53460 Clothing And Uniforms	1,426.15	2,370.47	1,800.00	1,800.00	1,800.00	1,800.00	0.0%
5320	53490 Other Operating Supplies	775.00	775.00	800.00	775.00	775.00	800.00	0.0%
5320	68190 Other Capital	24,154.31	24,737.88	0.00	0.00	0.00	3,000.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5325</b>	<b>Buchner Pool</b>	<b>155,599.69</b>	<b>153,230.16</b>	<b>148,723.00</b>	<b>139,387.47</b>	<b>153,738.00</b>	<b>145,953.00</b>	<b>-1.9%</b>
5325	51250 Wages Temporary	91,212.23	90,080.07	92,475.00	87,904.33	90,000.00	93,815.00	1.4%
5325	51510 Social Security	1,831.98	1,788.57	1,955.00	1,793.22	1,800.00	1,983.00	1.4%
5325	51520 Retirement	568.41	560.95	663.00	560.42	560.00	658.00	-0.8%
5325	52190 Other Professional Services	10,250.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	0.0%
5325	52210 Water And Sewer	7,757.62	8,544.97	8,377.00	8,339.34	8,600.00	8,673.00	3.5%
5325	52220 Electric	11,033.57	9,151.36	11,143.00	5,532.85	9,152.00	9,289.00	-16.6%
5325	52230 Sewer	829.70	910.27	895.00	333.78	911.00	1,001.00	11.8%
5325	52240 Heat	5,096.85	5,339.52	5,100.00	3,384.11	5,200.00	5,419.00	6.3%
5325	52250 Telephone	344.76	374.26	365.00	287.26	375.00	375.00	2.7%
5325	52420 Machinery And Equip Maint	1,572.55	8,756.73	1,500.00	10,669.99	10,800.00	1,500.00	0.0%
5325	52470 Building Maintenance	5,307.48	3,423.49	4,000.00	2,357.41	4,000.00	4,000.00	0.0%
5325	53120 Office Supplies	245.75	306.89	400.00	26.96	400.00	400.00	0.0%
5325	53130 Printing/Photocopying	387.50	841.50	300.00	0.00	300.00	300.00	0.0%
5325	53250 Conference And Training	1,258.32	1,177.00	1,500.00	0.00	1,500.00	1,500.00	0.0%
5325	53440 Janitorial Supplies	1,156.89	1,426.72	1,000.00	993.05	1,000.00	1,000.00	0.0%
5325	53450 Program Supplies	374.56	2,665.66	2,000.00	64.75	2,000.00	2,000.00	0.0%
5325	53460 Clothing And Uniforms	1,494.02	842.20	1,500.00	1,500.00	1,500.00	1,500.00	0.0%
5325	53490 Other Operating Supplies	540.00	540.00	550.00	540.00	540.00	540.00	-1.8%
5325	68190 Other Capital	14,337.50	4,500.00	3,000.00	3,100.00	3,100.00	0.00	-100.0%

## City of Waukesha - 2019 Annual Operating Budget

0100 General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5610 Forestry</b>	<b>950,720.03</b>	<b>956,766.66</b>	<b>1,020,288.00</b>	<b>726,049.53</b>	<b>1,029,441.00</b>	<b>1,080,914.00</b>	<b>5.9%</b>
5610 51110 Salaries	80,948.80	115,909.99	144,329.00	101,870.24	146,000.00	159,164.00	10.3%
5610 51210 Wages Permanent	500,112.77	467,570.25	476,882.00	328,695.48	479,000.00	492,700.00	3.3%
5610 51220 Overtime	4,095.93	610.88	3,000.00	2,379.14	2,400.00	3,000.00	0.0%
5610 51250 Wages Temporary	11,660.78	10,380.34	10,742.00	11,043.20	11,000.00	14,632.00	36.2%
5610 51510 Social Security	44,480.35	44,366.57	47,908.00	32,879.72	47,908.00	50,309.00	5.0%
5610 51520 Retirement	38,576.96	39,647.73	41,822.00	29,003.28	41,822.00	42,894.00	2.6%
5610 51540 Health Insurance	165,826.16	165,478.43	164,083.00	120,673.62	164,083.00	170,390.00	3.8%
5610 51550 Life Insurance	1,257.89	924.63	1,085.00	736.73	1,085.00	1,296.00	19.4%
5610 51560 Dental Insurance	8,314.94	8,709.59	9,492.00	6,297.84	9,492.00	9,864.00	3.9%
5610 52190 Other Professional Services	0.00	0.00	17,500.00	0.00	17,500.00	25,000.00	42.9%
5610 52250 Telephone	1,171.91	1,663.10	2,340.00	1,276.37	2,340.00	2,340.00	0.0%
5610 53220 Subscriptions-Office	133.40	139.99	150.00	0.00	150.00	150.00	0.0%
5610 53240 Membership Dues	175.00	360.00	370.00	350.00	350.00	700.00	89.2%
5610 53250 Conference And Training	2,571.94	3,747.89	3,735.00	2,613.82	3,800.00	4,550.00	21.8%
5610 53260 Advertising	77.03	109.47	100.00	152.00	152.00	175.00	75.0%
5610 53410 Agricultural/Horticultural S	29,000.17	29,861.80	31,350.00	30,205.09	31,350.00	34,950.00	11.5%
5610 53430 Assessment Trees	12,768.00	18,644.00	7,000.00	8,559.00	12,134.00	7,000.00	0.0%
5610 53431 Non-Assessment Trees	49,548.00	48,642.00	58,400.00	49,314.00	58,875.00	61,800.00	5.8%

# Community Special Events

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## City of Waukesha - 2019 Annual Operating Budget

0100	General Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5940</b>	<b>Community Special Events</b>	<b>24,112.18</b>	<b>16,461.06</b>	<b>24,500.00</b>	<b>21,107.13</b>	<b>24,500.00</b>	<b>24,500.00</b>	<b>0.0%</b>
5940 53130	Printing/Photocopying	264.97	177.89	300.00	0.00	300.00	300.00	0.0%
5940 53940	Community Special Events Expen	23,847.21	16,283.17	24,200.00	21,107.13	24,200.00	24,200.00	0.0%



# SPECIAL REVENUE FUNDS

The special revenue fund is an account established by a government to collect money that must be used for a specific project. Special Revenue Funds have an identified specific or “special” revenue source that is used to fund programs or capital projects. Listed below are special revenue funds at the City of Waukesha:

- Fire Historical Preservation
- Citywide Fiber Maintenance
- Park & Recreation Special Revenue Funds
- Carl Zach Cycling
- Oktoberfest
- Sponsorship (General) Events
- Public Works Impact Fees
- Parkland Dedication
- Library Impact Fees
- Police Department Impact Fees
- Civic Band
- Community Development Programs
- Library Café
- Winter JanBoree



# **Parks & Recreation Special Revenue Fund**

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## City of Waukesha - 2019 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5990</b>	<b>Park&amp;Rec Spec Rev</b>	<b>148,170.02</b>	<b>49,870.14</b>	<b>36,326.00</b>	<b>17,054.50</b>	<b>19,365.00</b>	<b>(11,885.00)</b>	<b>-132.7%</b>
5990 43290	Work Permits Revenue	(810.00)	(480.00)	(750.00)	(140.00)	(200.00)	(200.00)	-73.3%
5990 45810	WPRA Ticket Program	(20,551.64)	(18,880.25)	(23,500.00)	(13,245.50)	(20,000.00)	(20,000.00)	-14.9%
5990 45815	DNR Trail Pass Fees	(675.00)	(1,200.00)	(750.00)	(1,225.00)	(1,225.00)	(1,225.00)	63.3%
5990 45820	Park Ware Rev	(413.89)	(99.91)	0.00	0.00	0.00	0.00	0.0%
5990 45825	Rec Programs	(810,250.32)	(867,418.70)	(920,468.00)	(628,372.52)	(1,039,234.00)	(1,180,059.00)	28.2%
5990 45835	Spooka Special Events	0.00	(2,395.94)	(1,000.00)	0.00	(1,100.00)	(1,100.00)	10.0%
5990 45836	Operation Honor	(9,000.00)	(500.00)	0.00	0.00	0.00	0.00	0.0%
5990 45837	Carl Zach Cycling Classic	(20,550.00)	0.00	0.00	0.00	0.00	0.00	0.0%
5990 45838	Special Event New	(47,501.50)	0.00	0.00	0.00	0.00	0.00	0.0%
5990 48110	Interest On Investments	(1,495.85)	(566.19)	(1,917.00)	0.00	(1,082.00)	(1,103.00)	-42.5%
5990 48340	Recycling Revenue	(327.74)	(236.47)	(500.00)	(62.00)	(250.00)	(250.00)	-50.0%
5990 48410	Sponsorships - Recreation	(46,897.64)	(39,882.18)	(45,000.00)	(35,979.70)	(45,000.00)	(45,000.00)	0.0%
5990 48411	Spon-Adult Softball Facility	0.00	0.00	(50.00)	(316.30)	(325.00)	(325.00)	550.0%
5990 48415	Sponsorships-Parks/Forestry	(576.00)	(8,935.00)	(20,000.00)	(12,199.88)	(14,200.00)	(10,000.00)	-50.0%
5990 48425	Sponsorships - Seniors	(244.22)	(310.78)	(1,500.00)	(342.90)	(600.00)	(1,500.00)	0.0%
5990 48430	Sponsorships-Music in the Park	(7,500.00)	0.00	0.00	(46.80)	(47.00)	0.00	0.0%
5990 48433	Awards & Recognitions	(832.72)	(699.96)	(1,000.00)	(726.61)	(727.00)	(1,000.00)	0.0%
5990 48435	Financial Asst. Program	(535.45)	(555.75)	(700.00)	(253.35)	(600.00)	(600.00)	-14.3%
5990 48490	Miscellaneous Revenues	(1,219.79)	(955.43)	(1,000.00)	(492.15)	(1,000.00)	(1,000.00)	0.0%
5990 48491	Galaxy System discrepancies	(22.84)	87.72	0.00	(285.41)	0.00	0.00	0.0%
5990 51110	Salaries	65,495.69	78,219.98	111,869.00	77,922.39	111,869.00	144,441.00	29.1%
5990 51210	Wages Permanent	0.00	0.00	0.00	177.37	0.00	0.00	0.0%
5990 51220	Overtime	166.31	228.37	180.00	138.38	180.00	180.00	0.0%
5990 51250	Wages Temporary	522,659.27	560,716.59	577,457.00	381,250.78	644,740.00	698,396.00	20.9%
5990 51510	Social Security	15,185.15	18,104.57	18,756.00	14,051.68	18,756.00	24,214.00	29.1%
5990 51520	Retirement	8,222.62	9,791.31	9,464.00	8,181.97	9,464.00	12,667.00	33.8%

## City of Waukesha - 2019 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
5990 51540	Health Insurance	12,210.24	13,819.06	23,717.00	16,489.30	23,717.00	31,990.00	34.9%
5990 51550	Life Insurance	222.24	230.73	264.00	242.00	330.00	331.00	25.4%
5990 51560	Dental Insurance	429.67	798.17	1,368.00	925.09	1,368.00	1,847.00	35.0%
5990 52190	Other Professional Services	48,404.50	37,651.95	18,500.00	8,954.90	27,533.00	19,550.00	5.7%
5990 52195	Credit Card Collection Fee	13,682.75	17,116.12	12,500.00	10,931.11	18,000.00	18,000.00	44.0%
5990 53135	Internal Printing	7,687.70	9,479.69	9,653.00	9,653.00	9,653.00	9,653.00	0.0%
5990 53190	I D Bureau Supplies	472.50	907.50	750.00	210.00	500.00	500.00	-33.3%
5990 53195	DNR Trail Pass Supplies	675.00	1,080.00	750.00	1,012.50	1,013.00	1,013.00	35.1%
5990 53350	Awards/Recognitions	4,681.06	3,901.45	5,400.00	2,905.23	5,400.00	5,400.00	0.0%
5990 53455	Vending Supplies	741.24	971.48	700.00	557.70	700.00	700.00	0.0%
5990 53460	Clothing And Uniforms	471.00	0.00	0.00	0.00	0.00	0.00	0.0%
5990 53490	WPRA Ticket Program	19,981.89	18,346.25	23,000.00	21,204.50	19,000.00	19,000.00	-17.4%
5990 53940	Sponsor Program - Recreation	44,832.47	38,481.59	40,000.00	13,136.55	40,000.00	40,000.00	0.0%
5990 53945	Sponsor Program - Parks/Forest	338.00	2,446.00	5,000.00	5,521.00	18,375.00	10,000.00	100.0%
5990 53947	Sponsorship-Music in the Park	7,585.04	1.88	0.00	0.00	0.00	0.00	0.0%
5990 53949	Sponsorship-Seniors	0.00	0.00	1,500.00	0.00	250.00	250.00	-83.3%
5990 53950	Rec. Program Expenses	128,287.64	130,110.08	134,025.00	101,756.28	154,803.00	158,075.00	17.9%
5990 53951	Spooka Special Events	654.35	704.27	660.00	0.00	700.00	700.00	6.1%
5990 53952	Operation Honor	8,177.20	0.00	0.00	0.00	0.00	0.00	0.0%
5990 53957	Carl Zach Cycling Classic	20,498.18	0.00	0.00	0.00	0.00	0.00	0.0%
5990 53958	Special Event new	43,235.15	828.24	0.00	0.00	0.00	0.00	0.0%
5990 55160	Workman's Comp Insurance	22,231.41	27,513.70	28,448.00	27,742.23	30,825.00	29,570.00	3.9%
5990 68190	Other Capital	13,186.31	21,450.00	30,500.00	7,778.66	7,779.00	25,000.00	-18.0%
5990 89220	Transfer To Special Rev Fund	7,160.04	0.00	0.00	0.00	0.00	0.00	0.0%
5990 89240	Transfer To Capital Projects	100,000.00	0.00	0.00	0.00	0.00	0.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5991</b>	<b>21st Century CLC Grant</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>64,109.16</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
5991	42310 Federal Grants/ Aids	(101,107.88)	(98,028.59)	(50,000.00)	0.00	(53,850.00)	0.00	-100.0%
5991	51220 Overtime	0.00	224.44	0.00	0.00	0.00	0.00	0.0%
5991	51250 Wages Temporary	94,377.95	91,434.85	45,625.00	60,522.48	50,874.00	0.00	-100.0%
5991	51510 Social Security	1,851.45	1,379.81	662.00	973.12	844.00	0.00	-100.0%
5991	51520 Retirement	98.42	350.41	0.00	113.87	114.00	0.00	0.0%
5991	51550 Life Insurance	1.92	8.94	0.00	5.99	6.00	0.00	0.0%
5991	53950 Rec. Program Expenses	4,778.14	4,630.14	3,713.00	2,493.70	2,012.00	0.00	-100.0%

## City of Waukesha - 2019 Annual Operating Budget

0225	Park & Rec Spec Revenue Fnd Pr	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5992</b>	<b>21st Century CLC Grant Banting</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>55,470.96</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
5992	42310 Federal Grants/ Aids	(84,056.72)	(100,289.35)	(100,000.00)	0.00	(100,000.00)	(50,000.00)	-50.0%
5992	51250 Wages Temporary	75,937.46	87,447.90	91,250.00	51,889.15	95,380.00	45,490.00	-50.1%
5992	51510 Social Security	1,405.70	1,262.65	1,323.00	749.24	1,652.00	660.00	-50.1%
5992	51520 Retirement	27.97	105.15	0.00	0.00	303.00	0.00	0.0%
5992	51550 Life Insurance	0.16	1.68	0.00	0.00	12.00	0.00	0.0%
5992	53950 Rec. Program Expenses	6,685.43	11,471.97	7,427.00	2,832.57	2,653.00	3,850.00	-48.2%
<b>Grand Total</b>		<b>148,170.02</b>	<b>49,870.14</b>	<b>36,326.00</b>	<b>136,634.62</b>	<b>19,365.00</b>	<b>(11,885.00)</b>	<b>-132.7%</b>

# Carl Zach Cycling

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## City of Waukesha - 2019 Annual Operating Budget

0226 Carl Zach Cycling	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5993 Carl Zach Cycling</b>	<b>(2,893.69)</b>	<b>(1,841.93)</b>	<b>0.00</b>	<b>(1,905.43)</b>	<b>(771.00)</b>	<b>0.00</b>	<b>0.0%</b>
5993 48110 Interest On Investments	0.00	(89.78)	(8.00)	0.00	(171.00)	(175.00)	2087.5%
5993 48501 Event Sponsorships	0.00	(24,500.00)	(24,992.00)	(22,700.00)	(22,700.00)	(24,325.00)	-2.7%
5993 49220 Transfers From Special Rev F	(2,893.69)	0.00	0.00	0.00	0.00	0.00	0.0%
5993 53957 Carl Zach Expenses	0.00	22,747.85	25,000.00	20,794.57	22,100.00	24,500.00	-2.0%
<b>Grand Total</b>	<b>(2,893.69)</b>	<b>(1,841.93)</b>	<b>0.00</b>	<b>(1,905.43)</b>	<b>(771.00)</b>	<b>0.00</b>	<b>0.0%</b>



# Oktoberfest

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## City of Waukesha - 2019 Annual Operating Budget

0227 Oktoberfest	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5994 Oktoberfest</b>	<b>(4,266.35)</b>	<b>(6,446.85)</b>	<b>0.00</b>	<b>21,555.21</b>	<b>(8,814.00)</b>	<b>(10,320.00)</b>	<b>-1032000.0%</b>
5994 46741 Event Sales	0.00	(84,287.50)	(39,988.00)	(8.55)	(85,000.00)	(85,000.00)	112.6%
5994 48110 Interest On Investments	0.00	(164.35)	(12.00)	0.00	(314.00)	(320.00)	2566.7%
5994 48501 Event Sponsorships	0.00	(3,550.00)	(5,000.00)	(47.00)	(3,500.00)	(5,000.00)	0.0%
5994 49220 Transfers From Special Rev F	(4,266.35)	0.00	0.00	0.00	0.00	0.00	0.0%
5994 53958 Oktoberfest Expense	0.00	81,555.00	45,000.00	21,610.76	80,000.00	80,000.00	77.8%
<b>Grand Total</b>	<b>(4,266.35)</b>	<b>(6,446.85)</b>	<b>0.00</b>	<b>21,555.21</b>	<b>(8,814.00)</b>	<b>(10,320.00)</b>	<b>-1032000.0%</b>

# **Sponsorship (General) Events**

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## City of Waukesha - 2019 Annual Operating Budget

0228 Sponsorship (General) Events	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5970 Operation Honor</b>	<b>0.00</b>	<b>(1,708.22)</b>	<b>0.00</b>	<b>250.47</b>	<b>(96.00)</b>	<b>(98.00)</b>	<b>-9800.0%</b>
5970 48110 Interest On Investments	0.00	(50.30)	0.00	0.00	(96.00)	(98.00)	0.0%
5970 48501 Event Sponsorships	0.00	(6,500.00)	(6,000.00)	0.00	(6,000.00)	(6,000.00)	0.0%
5970 53959 Event Expenses	0.00	4,842.08	6,000.00	250.47	6,000.00	6,000.00	0.0%

## City of Waukesha - 2019 Annual Operating Budget

0228	Sponsorship (General) Events	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5971</b>	<b>Music in the Park</b>	<b>0.00</b>	<b>191.82</b>	<b>0.00</b>	<b>1,574.29</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
5971 48501	Event Sponsorships	0.00	(12,600.00)	(16,000.00)	(6,250.00)	(12,600.00)	(13,000.00)	-18.8%
5971 53959	Event Expenses	0.00	12,791.82	16,000.00	7,824.29	12,600.00	13,000.00	-18.8%

## City of Waukesha - 2019 Annual Operating Budget

0228	Sponsorship (General) Events	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5972</b>	<b>Monday Night Movies</b>	<b>0.00</b>	<b>(3,540.75)</b>	<b>0.00</b>	<b>(130.88)</b>	<b>(200.00)</b>	<b>0.00</b>	<b>0.0%</b>
5972 48501	Event Sponsorships	0.00	(4,675.00)	(5,000.00)	(1,520.00)	(1,600.00)	(2,500.00)	-50.0%
5972 53959	Event Expenses	0.00	1,134.25	5,000.00	1,389.12	1,400.00	2,500.00	-50.0%

## City of Waukesha - 2019 Annual Operating Budget

0228	Sponsorship (General) Events	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5973</b>	<b>Volunteers on the Go</b>	<b>0.00</b>	<b>(6,000.00)</b>	<b>0.00</b>	<b>5,725.70</b>	<b>(275.00)</b>	<b>0.00</b>	<b>0.0%</b>
5973 48501	Event Sponsorships	0.00	(6,000.00)	0.00	0.00	(6,000.00)	0.00	0.0%
5973 53959	Event Expenses	0.00	0.00	0.00	5,725.70	5,725.00	0.00	0.0%
<b>Grand Total</b>		<b>0.00</b>	<b>(11,057.15)</b>	<b>0.00</b>	<b>7,419.58</b>	<b>(571.00)</b>	<b>(98.00)</b>	<b>-9800.0%</b>



# Parkland Dedication

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## City of Waukesha - 2019 Annual Operating Budget

0240	Parkland Development Impact Fe	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5540</b>	<b>Parkland Dedication Fees</b>	<b>(1,185.72)</b>	<b>(1,658.21)</b>	<b>(1,848.00)</b>	<b>0.00</b>	<b>(5,287.00)</b>	<b>(5,394.00)</b>	<b>191.9%</b>
5540 46480	Parkland Deposits - Applied	0.00	(46,105.00)	0.00	0.00	0.00	0.00	0.0%
5540 48110	Interest On Investments	(1,185.72)	(2,767.76)	(1,848.00)	0.00	(5,287.00)	(5,394.00)	191.9%
5540 89240	Transfer To Capital Projects	0.00	47,214.55	0.00	0.00	0.00	0.00	0.0%
<b>Grand Total</b>		<b>(1,185.72)</b>	<b>(1,658.21)</b>	<b>(1,848.00)</b>	<b>0.00</b>	<b>(5,287.00)</b>	<b>(5,394.00)</b>	<b>191.9%</b>

# Civic Band

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## City of Waukesha - 2019 Annual Operating Budget

0243 Civic Band Donation Fund	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5580 Civic Band</b>	<b>4,394.25</b>	<b>1,894.45</b>	<b>3,444.00</b>	<b>5,486.99</b>	<b>5,341.00</b>	<b>0.00</b>	<b>-100.0%</b>
5580 48110 Interest On Investments	(146.90)	(171.61)	(198.00)	0.00	(328.00)	(334.00)	68.7%
5580 48410 Private Donations-Lighted Do	(14,103.05)	(14,905.00)	(17,000.00)	(11,024.00)	(12,000.00)	(13,111.00)	-22.9%
5580 51250 Wages Temporary	16,630.00	15,765.00	18,525.00	14,930.00	16,005.00	11,700.00	-36.8%
5580 51510 Social Security	1,250.53	1,206.06	1,417.00	1,142.21	1,225.00	895.00	-36.8%
5580 52190 Other Professional Services	212.00	0.00	0.00	0.00	0.00	0.00	0.0%
5580 53130 Printing/Photocopying	271.69	0.00	300.00	438.78	439.00	450.00	50.0%
5580 53490 Other Operating Supplies	279.98	0.00	400.00	0.00	0.00	400.00	0.0%
<b>Grand Total</b>	<b>4,394.25</b>	<b>1,894.45</b>	<b>3,444.00</b>	<b>5,486.99</b>	<b>5,341.00</b>	<b>0.00</b>	<b>-100.0%</b>

# **JanBoree Special Revenue**

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## City of Waukesha - 2019 Annual Operating Budget

0270 Festival & Special Activities	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5920 Janboree</b>	<b>(951.44)</b>	<b>2,640.42</b>	<b>3,569.00</b>	<b>(10,897.97)</b>	<b>(7,053.00)</b>	<b>0.00</b>	<b>-100.0%</b>
5920 45820 Park Ware Rev	(5,286.58)	(1,481.49)	(9,000.00)	(7,600.00)	(7,600.00)	(7,600.00)	-15.6%
5920 45830 Entry Fees	(425.00)	(120.00)	(500.00)	(520.00)	(520.00)	(500.00)	0.0%
5920 45870 Recreation Fees-Concessions	(2,873.60)	(38.22)	(3,000.00)	(10,445.00)	(10,445.00)	(5,692.00)	89.7%
5920 48110 Interest On Investments	(89.77)	(201.79)	(166.00)	0.00	(385.00)	(393.00)	136.7%
5920 49210 Transfers From General Fund	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	(15,000.00)	0.0%
5920 51250 Wages Temporary	1,562.50	1,052.50	2,400.00	1,643.50	2,400.00	2,400.00	0.0%
5920 51510 Social Security	20.68	15.25	35.00	20.17	35.00	35.00	0.0%
5920 52190 Other Professional Services	6,535.00	8,389.60	10,300.00	11,265.26	11,266.00	11,250.00	9.2%
5920 52990 State Mfg Assessment Fee	244.83	240.00	1,000.00	69.50	70.00	500.00	-50.0%
5920 53130 Printing/Photocopying	2,310.00	2,244.00	3,000.00	465.49	3,500.00	3,500.00	16.7%
5920 53260 Advertising	7,786.54	5,123.09	10,900.00	6,078.01	6,500.00	8,000.00	-26.6%
5920 53455 Concession Supplies	0.00	878.52	0.00	0.00	0.00	0.00	0.0%
5920 53490 Other Operating Supplies	3,816.32	493.46	2,500.00	686.97	687.00	1,000.00	-60.0%
5920 55330 Equipment Rental	447.64	1,045.50	1,100.00	2,438.13	2,439.00	2,500.00	127.3%
<b>Grand Total</b>	<b>(951.44)</b>	<b>2,640.42</b>	<b>3,569.00</b>	<b>(10,897.97)</b>	<b>(7,053.00)</b>	<b>0.00</b>	<b>-100.0%</b>



# TRUST FUNDS

A Trust Fund is categorized as a Fiduciary Fund, which, by definition, cannot be used to support the government's own programs, but is shown on the basic Fund Financial Statements to ensure fiscal accountability.

The City of Waukesha has the following Trust and Endowment funds:

- Emergency Medical Assistance Trust
- Federal Confiscated Property Trust
- State Confiscated Property Trust
- Sick Leave Conversion
- H.B. Mills Trust
- Cemetery Trusts
- Library Endowments



# H.B. Mills Trust

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## City of Waukesha - 2019 Annual Operating Budget

0844 H.B. Mills Trust	2016 Actuals	2017 Actuals	2018 Orig Bud	2018 YTD Actuals	2018 Projected	2019 Executive	PCT Change 2018-2019Orig
<b>5318 H.B. Mills Trust</b>	<b>(20.35)</b>	<b>0.00</b>	<b>0.00</b>	<b>(325.25)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
5318 48110 Interest On Investments	(196.83)	(242.47)	(234.00)	(325.25)	(500.00)	(540.00)	130.8%
5318 89210 Transfer To General Fund	176.48	242.47	234.00	0.00	500.00	540.00	130.8%
<b>Grand Total</b>	<b>(20.35)</b>	<b>0.00</b>	<b>0.00</b>	<b>(325.25)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>