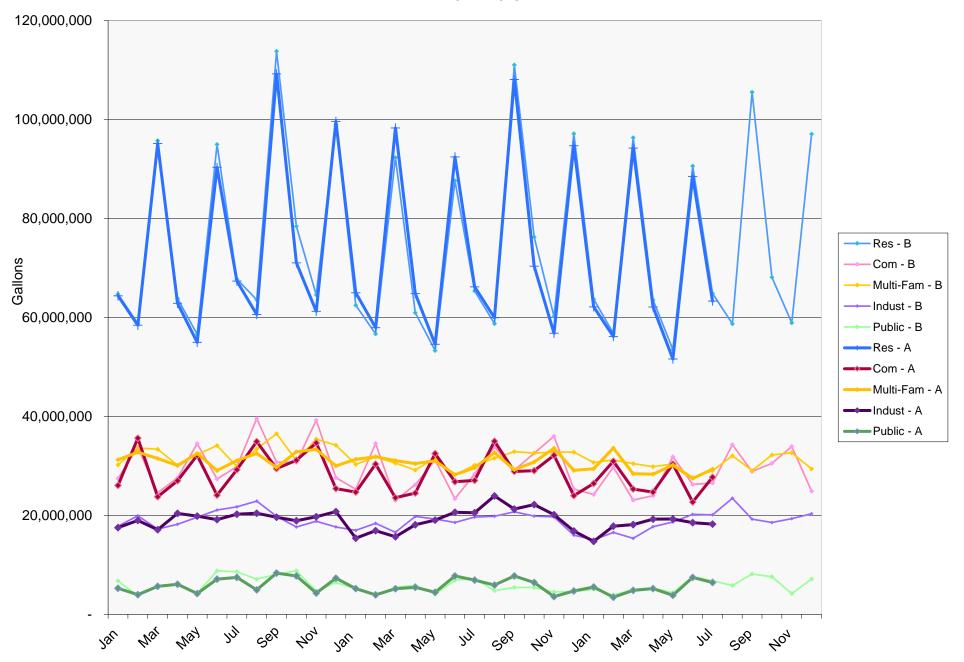
WAUKESHA WATER UTILITY STATEMENT OF REVENUES & EXPENSES MONTH ENDED 7/31/2019

ACTUAL'19 BUDGET'19 VARIANCE % ACTUAL'19 BUDGET'19 VARIANCE % OPERATING REVENUES:	04.000.00
	0.4.000.00
	04 000 00
	24,683.03
	37,793.46
	70,326.57
	87,895.53
	40,312.64
	42,826.69
Total Metered Sales \$697,214.26 \$700,167.71 (\$2,953.45) (0.42) \$4,980,957.80 \$4,942,246.49 \$38,711.31 0.78 \$8,90	03,837.92
Private Fire Capacity \$21,683.86 \$21,133.92 \$549.94 2.60 \$149,302.53 \$141,411.37 \$7,891.16 5.58 \$23	39,814.12
Public Fire Capacity 166,150.85 164,853.31 1,297.54 0.79 1,234,540.26 1,197,958.80 36,581.46 3.05 2,11	12,230.99
Other Operating Revenues 28,917.56 27,272.27 1,645.29 6.03 222,369.80 228,129.41 (5,759.61) (2.52)	71,295.46
TOTAL OPERATING REVENUES \$913,966.53 \$913,427.21 \$539.32 0.06 \$6,587,170.39 \$6,509,746.07 \$77,424.32 1.19 \$11,72	27,178.49
OPERATING EXPENSES:	
Source \$51,297.27 \$50,632.08 \$665.19 1.31 \$356,749.14 \$357,034.26 (\$285.12) (0.08) \$75	55,121.90
Pumping 81,498.15 95,471.40 (13,973.25) (14.64) 534,483.41 590,571.47 (56,088.06) (9.50) 1,03	38,078.03
Treatment 27,253.78 31,555.90 (4,302.12) (13.63) 238,055.78 294,306.99 (56,251.21) (19.11) 53	35,037.61
Distribution 96,740.32 99,607.24 (2,866.92) (2.88) 810,207.66 695,678.48 114,529.18 16.46 1,37	79,286.99
	58,081.70
	77,514.93
Total \$383,373.89 \$414,667.72 (31,293.83) (7.55) \$2,928,717.55 \$3,085,953.08 (157,235.53) (5.10) \$5,64	43,121.16
MANAGERS' MARGIN 530,592.64 498,759.49 31,833.15 6.38 3,658,452.84 3,423,792.99 \$234,659.85 6.85 6,08	84,057.33
Depreciation 159,347.28 159,482.42 (135.14) (0.08) 1,117,496.55 1,116,376.94 1,119.61 0.10 1,91	13,789.04
Tax Equivalent 168,280.82 168,280.82 0.00 0.00 1,177,965.74 1,177,965.74 0.00 0.00 2,0	19,369.84
Other Taxes13,143.2612,395.50747.766.0385,206.1686,893.50(1,687.34)15	59,817.37
TOTAL OPERATING EXPENSES \$724,145.25 \$754,826.46 (\$30,681.21) (4.06) \$5,309,386.00 \$5,467,189.26 (\$157,803.26) (2.89) \$9,73	36,097.41
TOTAL OPERATING INCOME(LOSS) \$189,821.28 \$158,600.75 \$31,220.53 19.68 \$1,277,784.39 \$1,042,556.81 \$235,227.58 22.56 \$1,98	91,081.08
NON OPERATING INCOME&(EXPENSE) (158,053.13) (189,244.24) 31,191.11 (16.48) (920,422.91) (1,173,031.30) 252,608.39 (21.53) (37.53)	71,184.63)
NET INCOME(LOSS) \$31,768.15 (\$30,643.49) \$62,411.64 (203.67) \$357,361.48 (\$130,474.49) \$487,835.97 (373.89) \$1,67	19,896.45

WWU Billed Gallons Actual v Budget 2017 - 2019



WAUKESHA WATER UTILITY BALANCE SHEET 7/31/2019

CASH AND INVESTMENTS ACCOUNTS RECEIVABLE ACCOUNTS RECEIVABLE RECEIVABLE FROM SEWER REIMB MATERIALS & SUPPLIES OTHER CURRENT ASSETS ACCRUED UTILITY REVENUE TOTAL CURRENT ASSETS DEFERRED DEFERRED DEFERRED DEFERRED SESTS TOTAL DEFERRED DEBITS RESTRICTED DEBT PAYMENT ACCOUNT DEBT RESERVE ACCOUNT TOTAL RESTRICTED FUNDS LONG TERM UTILITY PLANT IN SERVICE-NET PROPERTY HELD FOR FUTURE USE CONSTRUCTION WORK IN PROGRESS RESTRICTED TOTAL ASSETS TOTAL ASSETS TOTAL ASSETS TOTAL ASSETS TOTAL ASSETS TOTAL ASSETS AS 333,334,090.78 LONG TERM UTILITY PLANT IN SERVICE-NET PROPERTY HELD FOR FUTURE USE CONSTRUCTION WORK IN PROGRESS RESTRICTED NET PENSION TOTAL ASSETS LIABILITIES CUR PORTION BOND NOTES PAYABLE ACCOUNTS PAYABL	ASSETS	THIS YEAR
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TOTAL DEFERRED CREDITS LONG-TERM BONDS \$48,576,534.30 EQUITY CAPITAL PAID IN BY MUNICIPALITY EQUITY FINANCED BY UTILITY EQUITY FROM CONTRIBUTIONS RESTRICTED EQUITY NET PROFIT (LOSS) TOTAL EQUITY \$75,170,390.89	OPEB LIABILITY	4,148,572.37
LONG-TERM BONDS \$48,576,534.30 EQUITY CAPITAL PAID IN BY MUNICIPALITY \$2,707,846.48 EQUITY FINANCED BY UTILITY 37,970,779.96 EQUITY FROM CONTRIBUTIONS 33,438,445.97 RESTRICTED EQUITY 695,957.00 NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89	OTHER DEFERRED CREDITS	3,370,684.88
EQUITY CAPITAL PAID IN BY MUNICIPALITY \$2,707,846.48 EQUITY FINANCED BY UTILITY 37,970,779.96 EQUITY FROM CONTRIBUTIONS 33,438,445.97 RESTRICTED EQUITY 695,957.00 NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89		\$8,363,307.71
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EQUITY FINANCED BY UTILITY 37,970,779.96 EQUITY FROM CONTRIBUTIONS 33,438,445.97 RESTRICTED EQUITY 695,957.00 NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89	<u>EQUITY</u>	
EQUITY FROM CONTRIBUTIONS 33,438,445.97 RESTRICTED EQUITY 695,957.00 NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89	CAPITAL PAID IN BY MUNICIPALITY	\$2,707,846.48
RESTRICTED EQUITY 695,957.00 NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89	EQUITY FINANCED BY UTILITY	37,970,779.96
NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89	EQUITY FROM CONTRIBUTIONS	33,438,445.97
NET PROFIT (LOSS) 357,361.48 TOTAL EQUITY \$75,170,390.89	RESTRICTED EQUITY	
TOTAL EQUITY \$75,170,390.89	NET PROFIT (LOSS)	
	TOTAL EQUITY AND LIABILITIES	\$162,679,698.31

WAUKESHA WATER UTILITY STATEMENT OF SOURCES AND USES OF CASH PERIOD ENDING JULY 31, 2019

\$32,718,952

SOURCES:

USES:

Operations: Customers - water sales Waste Water Utility - joint metering billing Rent of utility property - cellular leases Receipts on sewer bills Receipts from return flow Reimbursement from City for return flow expenses Reimbursement from City for sewer construction costs Other - miscellaneous Total Cash From Operating Activities	\$933,689 61,571 12,283 1,302,195 276,264 519,924 237,615 15,532 \$3,359,072		
Capital and Related Financing Activities: Grants Contributions Issuance of long-term debt Sale of short-term debt Interest income Total Cash From Capital/ Investing Activities	7,239 68,597 \$75,836	-	
Total Cash Receipts		\$3,434,908	
Salaries, wages, payroll taxes and benefits Subcontracted and outside services Disbursement to city for sewer transfer Disbursement to city for return flow transfer Pumping power Purchase of materials and supplies Tax equivalent - PILOT Acquisition of capital assets Debt service - principal Debt service - interest	\$261,197 18,976 1,131,523 243,377 53,964 178,455 2,021,289	-	
Total Cash Used		\$3,908,781	
Net Change in Cash			(\$473,873)
Cash Balance - July 31, 2019		:	\$32,245,079

WWU TRANSMISSION AND DISTRIBUTION BUDGET VARIANCE ANALYSIS

Project	Project #	Description/Location	Budget		Current stimate	P	JC Total	ΔΙα	dermanic District	Construction Completion
-	. 10,001#	Water Main offsets to	Dadgot	_		H.	10tul		Jack Wells	Jompionon
WM offsets from WSB		accommodate changes in the						7	Daniel J. Manion	
from Genesee Road	M00501	storm sewer and roadway		s	118,780	\$	21,028	•		Fall 2019
to Fiddlers Creek	11100001	alignments. Project run by		١ "	110,700	Ψ	21,020	13	Dean Lemke	1 411 2010
Drive		WDOT.						14	Rick Lemke	
Greenmeadow Sanitary Water Main Lowering	M00527	Replace 920 feet of 6-inch cast iron water main from 1966 with 8-inch PVC main on Dopp St between Joellen and Moreland. Re-connect services on Moreland between Dopp and St. Paul. Project done with City.		\$	580,958	\$	476,972	15	Cory Payne	Fall 2019
Dunbar - Marshall to West	M00531	Replace 1,540 feet of 6-inch cast iron from 1913 with 8-inch PVC water main on Dunbar from Marshall to West. Project done with City.		\$	300,678	\$	232,157	11	Leonard Miller	July 2019
Moreland - Riverview to Delafield	M00533	Replace 3,120 feet of 8-inch cast iron water main from 1958 with 12" water main on Moreland from Riverview to Delefield. Project done with City.		\$	694,370	\$	22,014	2	Eric Payne	September 2019
Summit - Greenmeadow to Grandview	M00537	Replace 1,780 feet of 8-inch cast iron from 1957 with 16-inch ductile iron water main on Summit from Greenmeadow to Grandview. Project done with City.		\$	689,093	\$	20,113	4	Joe Pieper	October 2019
Aurora - Main St to National Ave.	M00538	Replace 500 feet of 6-inch Phipps from 1929 with 8-inch PVC on Aurora from Main Street to National. Project done with City.		\$	247,500	\$	154,328	3	Cassie Rodriguez	October 2019
Oakmont to Pebble Valley Zone	TBD	Extend 12" water main through easement connecting Pebble Valley and Oakmont.		\$	293,128	\$	-	14	Rick Lemke	Project Moved to 2020
	Routine		\$ 3,045,649	\$ 2	,924,508	\$	926,612		•	•
	Misc R		\$ 936,516	\$	936,516	\$	936,516			
	Total R	outine	\$ 3,982,165	\$ 3	,861,024	\$ 1	1,863,128			
Main St - Lombardi to Manhattan	GLCD0011	Replace 4,300 feet of 6-inch cast iron from 1911 with 24-inch ductile iron main. Project being done with City sanitary.		\$ 2	2,997,365	\$	1,291,831	3	Cassie Rodriguez	October 2019
Distr	ribution Syste	m Improvements	\$ 3,244,865	\$ 2	2,997,365	\$	1,291,831		•	•
Total		on & Distribution	\$ 7,227,030	\$ 6	6,858,389	\$:	3,154,959			

Bold Totals are Based on Bids

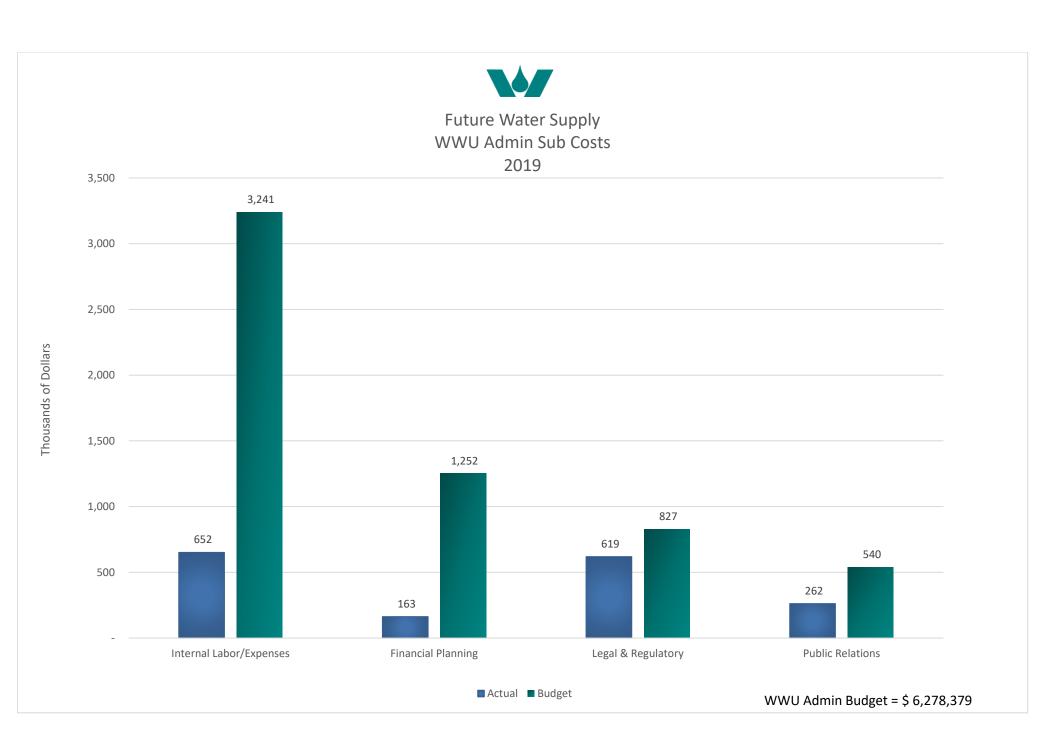
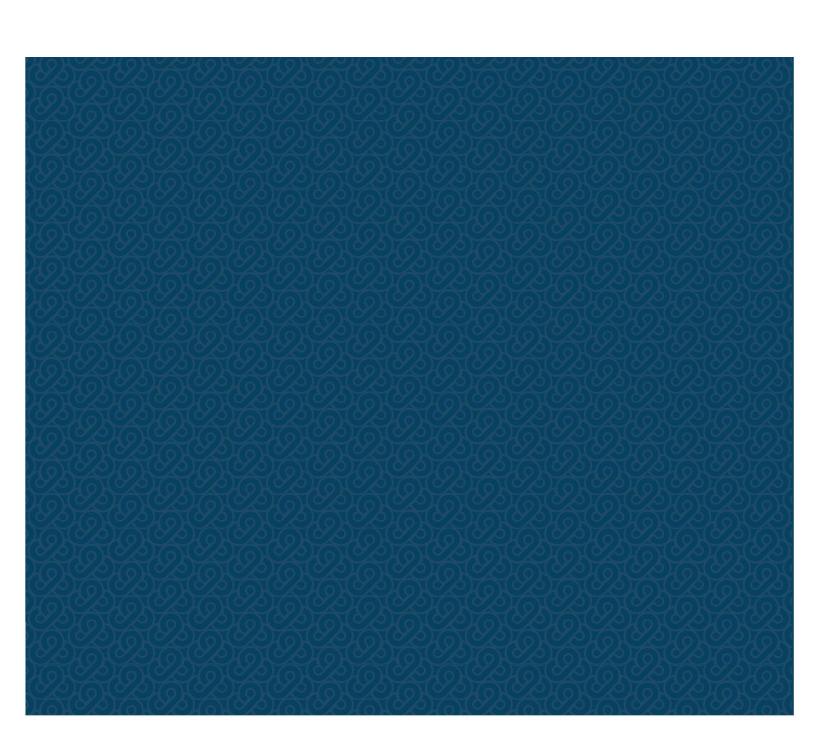




Exhibit 5 – Earned Value Analysis



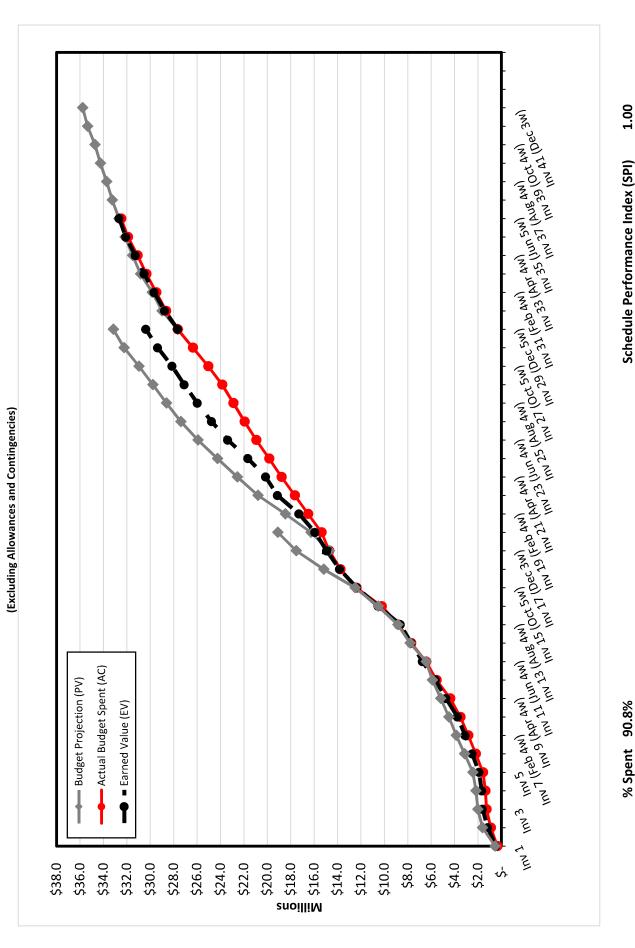
Great Lakes Water Supply Program PM/CM

Program

Earned Value Chart

Phase 1 and 2 (Invoice No. 35)





Cost Performance Index (CPI) Note: Budget associated with Task 3-300, 5-200 and 5-300 water quality scope has been removed Actual Budget Spent \$32,470,648

1.01

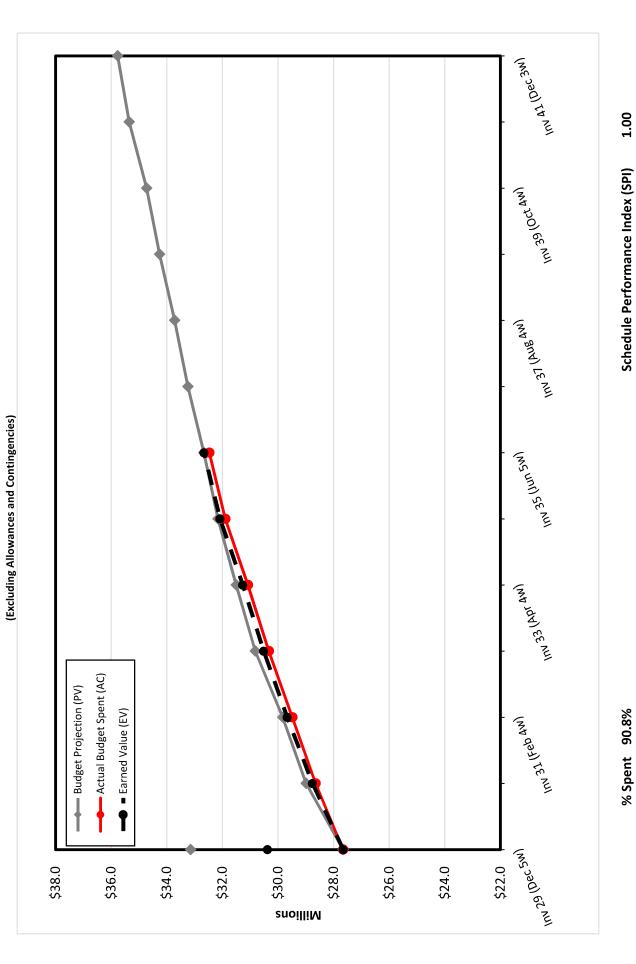
Great Lakes Water Supply Program PM/CM

Program

Earned Value Chart

Phase 1 and 2 (Invoice No. 35)





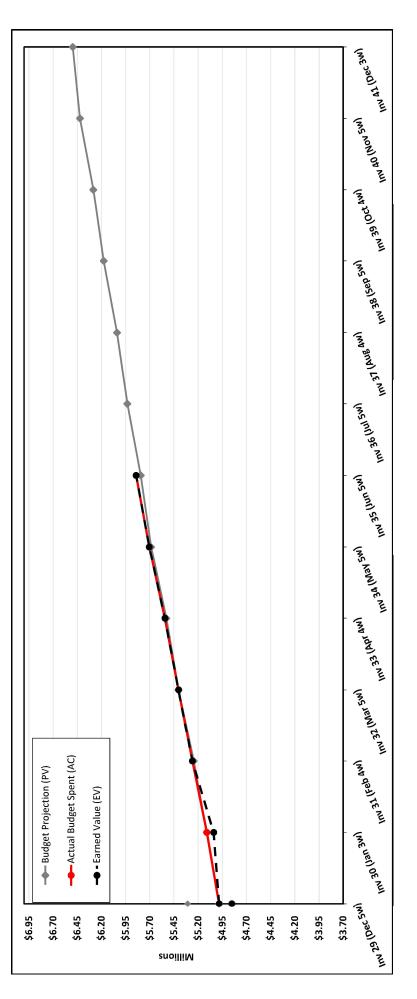
Cost Performance Index (CPI) Note: Budget associated with Task 3-300, 5-200 and 5-300 water quality scope has been removed. Actual Budget Spent \$32,470,648

1.01



Task 1 - Program Management Earned Value Chart (Excluding Allowances and Contingencies)





Earned Value Calculations		
Budget at Completion ^{(BAC)(1)} (BAC)	\$	6,497,481
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$	655,560
Cost Variance ^(CV) (CV=EV-AC)	\$	•
Schedule Variance ^(SV) (SV=EV-PV)	\$	48,081
Cost Performance Index ^(CPI) (CPI=EV/AC)		1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)		1.01
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)		1.01
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	Ŷ	6,497,480.53
Variance at Completion ^(VACJ) (VAC1=BAC-EAC1)	\$	-

Task 1 Program Management Plan/Progress

- Prepared and submitted Invoice No. 34; updated the Financial Management Dashboard and Report for Invoice No. 34.
 - Held ten (10) Program Team meetings.
- Updated Program schedule and Risk Register.
- The PSC issued the Notice of Proceeding on the WWU PSC Certificate of Authority Application on June 12.

Task 1 Program Management Challenges

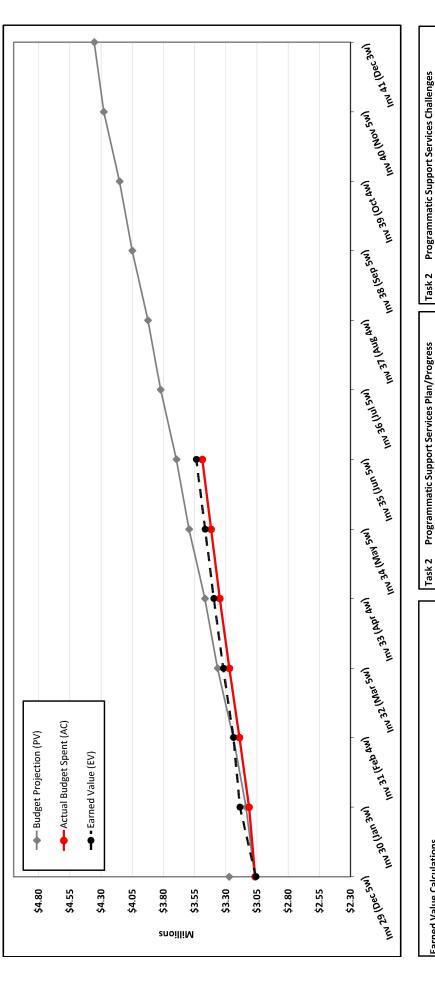
- The second phase of the Water Infrastructure Finance and Innovation Act (WIFIA) Ioan approval process will need to be completed in order to secure low interest funding for the Program. Portions of the Ioan application will be submitted to WWU in July to be included in the annication
- included in the application.

 A draft PSC CA application has been submitted to MWW for review and completion. The PSC has requested MWW's PSC CA application before approving WWU's PSC CA application.



Task 2 - Programmatic Support Services Earned Value Chart (Excluding Allowances and Contingencies)





Assisted with Contractor Outreach Activities.	Prepared and coordinated feedback for prequalification	news release
•	•	
4,358,707		809,907
❖		S
	1	1-AC)

Revised talking points on WDNR discharge permit issues. Task 2 effort is expected to increase in summer 2019 during permit public comment periods and local municipality open houses.

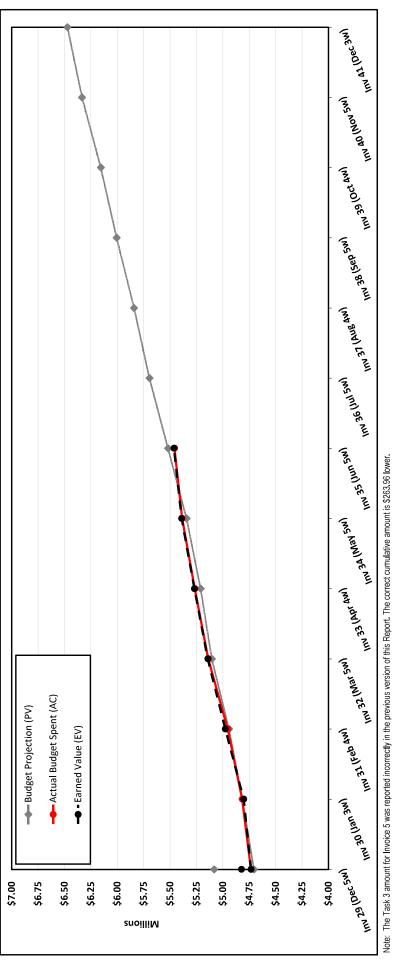
Task 2 Programmatic Support Services Challenges No challenges.

48,858 96.0 0.97 (158,569)1.01 4,298,506.56 60,200.81 Ŷ Variance at Completion (VAC1=BAC-EAC1) Schedule Performance Index^(SPI) (SPI=EV/PV) Estimate at Completion^(EAC1)(EAC1=BAC/CPI) Cost Performance Index (CPI=EV/AC) Cost /Schedule Index^(CSI) (CSI=CPI x SPI) Estimate to Complete $^{(\mathsf{ETC1})}$ (ETC1=EAC: Schedule Variance (SV) (SV=EV-PV) Budget at completion (BAC) Cost Variance^(CV) (CV=EV-AC) **Earned Value Calculations**



(Excluding Allowances and Contingencies) Task 3 - Permitting Earned Value Chart **Great Lakes Water Supply Program** Phase 1 and 2





The Task 3 Budget at completion amount was revised to reflect Task Authorizations and contract amendments

Earned Value Calculations			ä	Task 3 Permitting Plan/Progress
Budget at completion ^{(BAC)(1)} (BAC)	-γ-	6,471,903	•	Prepared for and attended City o
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	φ.	1,006,575	•	Information Meeting. Prepared for and presented at th
Cost Variance ^(CV) (CV=EV-AC)	\$	5,515	•	Comission Meeting. Continued addressing WDNR/US
Schedule Variance ^(SV) (SV=EV-PV)	φ.	(56,107)		Waterway Impacts Application of
Cost Performance Index ^(CP) (CPI=EV/AC)		1.00	•	Submitted final environmental in WDNR to reflect final impacts in
Schedule Performance Index ^(SPI) (SPI=EV/PV)		0.99		Waterways Impacts Application i Impact Statement.
Cost /Schedule Index ^(CS) (CSI=CPI x SPI)		0.99	•	Continued coordination with WD
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$	6,465,371.95	•	continued assisting WWU, CWP
Variance at Completion (VAC1=BAC-EAC1)	\$	6,531.48		Milwaukee with the mercury san

Permitting Challenges Task 3

- Extended agency review timelines may delay bidding.
- Prepared for and attended City of New Berlin BPS Public
- Submitted final environmental impact tables to provide to Waterways Impacts Application in the Environmental WDNR to reflect final impacts in the Wetlands and Waterway Impacts Application comments.

Prepared for and presented at the City of New Berlin Plan

Continued addressing WDNR/USACE Wetland and

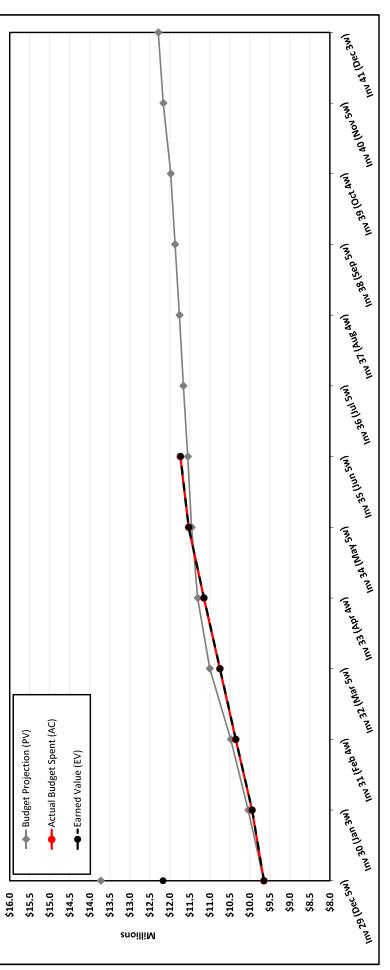
Continued coordination with WDNR for WPDES permit

Milwaukee with the mercury sampling program as part of Continued assisting WWU, CWP and the City of



Task 4 - Route Study and Pipeline Earned Value Chart (Excluding Allowances and Contingencies)





Note: The Task 4 Budget at completion amount was revised to reflect Task Authorizations and contract amendr

Earned Value Calculations		
Budget at completion ^(BAC) (BAC)	\$	12,288,253
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$	552,785
Cost Variance ^(CV) (CV=EV-AC)	\$	-
Schedule Variance ^(SV) (SV=EV-PV)	Ş	182,341
Cost Performance Index ^(CPI) (CPI=EV/AC)		1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)		1.02
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)		1.02
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	Ş	\$ 12,288,253.28
Variance at Completion ^{(VAC1}) (VAC1=BAC-EAC1)	\$	1

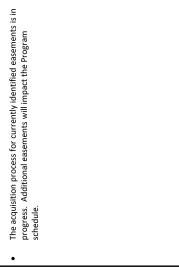
Route Study and Pipeline Plan/Progress Task 4

- 90% Contract Documents for Contract Package No. 6 are 98%
- completed.

 90% Contract Documents for Contract Package No. 5 are 98% completed.

 90% Contract Documents for Contract Package No. 2 are 90%
- Revised Phase II ESA reports for Sites 21.17, 20.63, and 20.18 are
 - Continued drafting WDNR Engineering Reports. in progress.

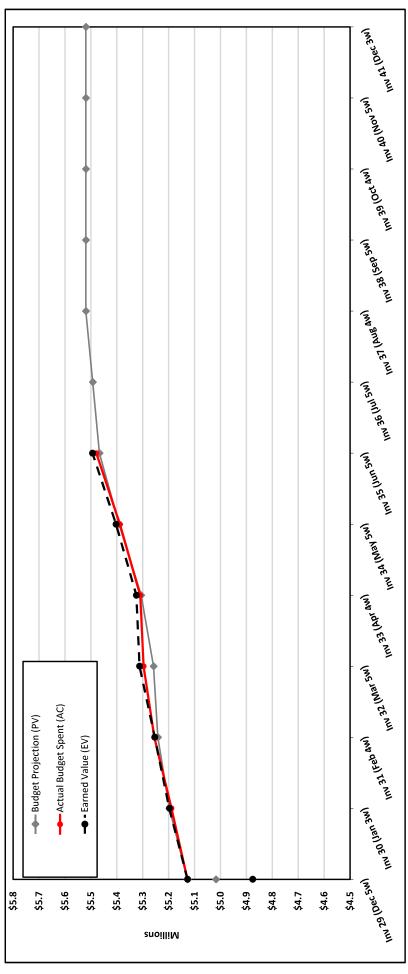
Route Study and Pipeline Challenges Task 4





Task 6 - Pump Stations, Storage, and Chemical Treatment Earned Value Chart (Excluding Allowances and Contingencies)





Pump Stations, Storage and Chemical Treatment Plan/Progress Task 6

Coordinated with DPLU on temporary construction easement for BPS site construction stockpiling.

> 24,955 15,583 27,407 1.00

Estimate to Complete^(ETC1) (ETC1=EAC1-AC)

Budget at completion (BAC)(1) (BAC)

Earned Value Calculations

5,519,375

- Continued preparation of the 98% Contract Documents for Contract Package 3.
- Finished addressing constructability comments received from Finished addressing comments from WWU on the Contract Documents for Contract Package 3 (6-310 D1).

Black & Veatch on the Contract Documents for Contract Package

3 (6-310 D1).

Pump Stations, Storage and Chemical Treatment Challenges Task 6

regarding amending the Future Land Use Map within the approved, a conditional use approval may be required. A The City of New Berlin held a public hearing on June 27 City's Comprehensive Plan and rezoning of the Booster new site may be needed if rezoning or conditional use Pumping Station. If the land use and rezoning is not approval is not received. •

		3 (3 3 ± 3 C ±):
1.01	•	Continued drafting WDNR Water Supply Engineering Report.
	•	Continued coordination with MWW on the design for the
1.01		Oklahoma Pumping Station, formely called the WSPS.
5,503,720.83		

15,654.11

Ş Ś

Variance at Completion^(VAC1)(VAC1=BAC-EAC1)

Estimate at Completion^(EAC1)(EAC1=BAC/CPI)

Schedule Performance Index^(SPI) (SPI=EV/PV)

Cost /Schedule Index^(CSI) (CSI=CPI x SPI)

Cost Performance Index^(CPI) (CPI=EV/AC)

Schedule Variance (SV) (SV=EV-PV)

Cost Variance^(CV) (CV=EV-AC)