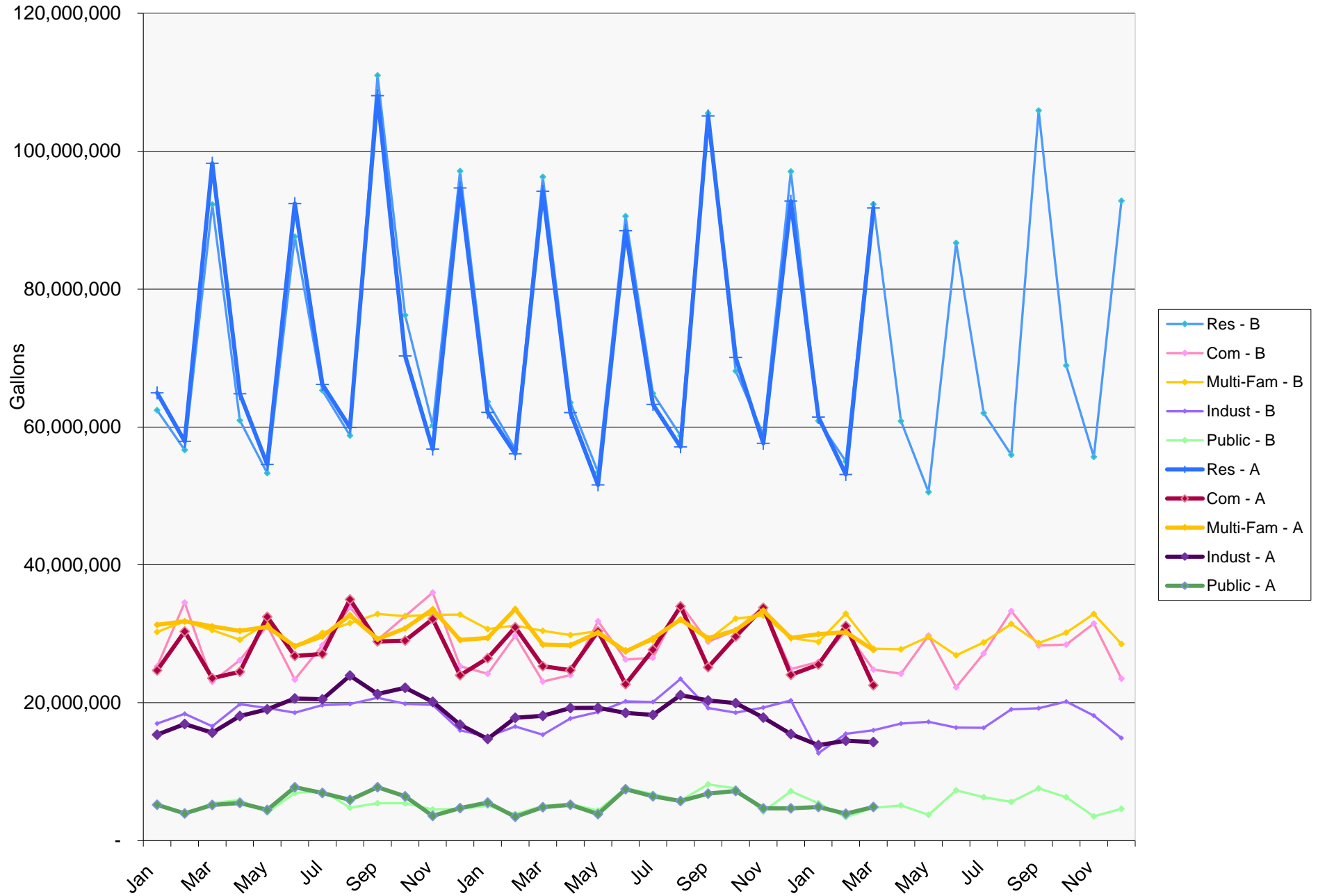


**WAUKESHA WATER UTILITY
STATEMENT OF REVENUES & EXPENSES
MONTH ENDED 3/31/2020**

	CURRENT MONTH				YEAR TO DATE				ANNUAL BUDGET
	ACTUAL'20	BUDGET'20	VARIANCE	%	ACTUAL'20	BUDGET'20	VARIANCE	%	
OPERATING REVENUES:									
Residential	\$522,968.15	\$520,365.69	\$2,602.46	0.50	\$1,170,416.36	\$1,170,897.71	(\$481.35)	(0.04)	\$5,346,697.73
Commercial	96,406.79	102,952.40	(6,545.61)	(6.36)	342,445.46	347,428.03	(4,982.57)	(1.43)	1,590,559.67
Industrial	49,666.95	58,004.39	(8,337.44)	(14.37)	150,096.64	156,690.59	(6,593.95)	(4.21)	807,670.65
Public	21,242.74	21,838.32	(595.58)	(2.73)	59,074.34	59,518.14	(443.80)	(0.75)	306,529.17
Multi Family	116,881.16	117,734.42	(853.26)	(0.72)	374,152.31	381,027.10	(6,874.79)	(1.80)	1,697,707.51
Irrigation	736.98	785.43	(48.45)	(6.17)	4,337.15	4,466.96	(129.81)	(2.91)	39,880.85
Total Metered Sales	\$807,902.77	\$821,680.65	(\$13,777.88)	(1.68)	\$2,100,522.26	\$2,120,028.53	(\$19,506.27)	(0.92)	\$9,789,045.58
Private Fire Capacity	\$20,326.13	\$19,863.91	\$462.22	2.33	\$64,902.40	\$64,856.28	\$46.12	0.07	\$292,249.56
Public Fire Capacity	219,315.54	218,863.81	451.73	0.21	540,750.31	544,712.11	(3,961.80)	(0.73)	2,428,459.45
Other Operating Revenues	18,203.76	28,956.17	(10,752.41)	(37.13)	65,073.82	87,489.11	(22,415.29)	(25.62)	512,365.88
TOTAL OPERATING REVENUES	\$1,065,748.20	\$1,089,364.54	(\$23,616.34)	(2.17)	\$2,771,248.79	\$2,817,086.03	(\$45,837.24)	(1.63)	\$13,022,120.47
OPERATING EXPENSES:									
Source	\$50,332.16	\$12,887.95	\$37,444.21	290.54	\$151,259.52	\$113,879.03	\$37,380.49	32.82	\$242,075.33
Pumping	70,720.19	73,386.37	(2,666.18)	(3.63)	210,362.57	222,310.11	(11,947.54)	(5.37)	1,002,852.95
Treatment	60,071.02	77,801.39	(17,730.37)	(22.79)	109,173.96	139,305.37	(30,131.41)	(21.63)	552,580.06
Distribution	74,702.54	77,887.74	(3,185.20)	(4.09)	332,949.92	277,061.69	55,888.23	20.17	1,441,757.05
Customer Service	11,262.07	15,261.37	(3,999.30)	(26.21)	34,587.65	44,949.36	(10,361.71)	(23.05)	216,058.08
Administrative	139,204.76	161,768.72	(22,563.96)	(13.95)	448,507.66	474,413.85	(25,906.19)	(5.46)	1,761,119.16
Total	\$406,292.74	\$418,993.54	(12,700.80)	(3.03)	\$1,286,841.28	\$1,271,919.41	\$14,921.87	1.17	\$5,216,442.63
MANAGERS' MARGIN	659,455.46	670,371.00	(10,915.54)	(1.63)	1,484,407.51	1,545,166.62	(\$60,759.11)	(3.93)	7,805,677.84
Depreciation	172,504.63	171,586.12	918.51	0.54	518,554.00	514,758.36	3,795.64	0.74	2,059,033.44
Tax Equivalent	165,492.65	165,492.65	0.00	0.00	496,477.95	496,477.95	0.00	0.00	1,985,911.80
Other Taxes	10,463.80	11,553.22	(1,089.42)	(9.43)	31,967.17	41,504.70	(9,537.53)	(22.98)	164,210.37
TOTAL OPERATING EXPENSES	\$754,753.82	\$767,625.53	(\$12,871.71)	(1.68)	\$2,333,840.40	\$2,324,660.42	\$9,179.98	0.39	\$9,425,598.24
TOTAL OPERATING INCOME(LOSS)	\$310,994.38	\$321,739.01	(\$10,744.63)	(3.34)	\$437,408.39	\$492,425.61	(\$55,017.22)	(11.17)	\$3,596,522.23
NON OPERATING INCOME&(EXPENSE)	(190,168.50)	(174,966.02)	(15,202.48)	8.69	(546,611.82)	(519,898.06)	(26,713.76)	5.14	(2,516,012.49)
NET INCOME(LOSS)	\$120,825.88	\$146,772.99	(\$25,947.11)	(17.68)	(\$109,203.43)	(\$27,472.45)	(\$81,730.98)	297.50	\$1,080,509.74

WWU
Billed Gallons
Actual v Budget
2018 - 2020



**WAUKESHA WATER UTILITY
BALANCE SHEET
3/31/2020**

<u>ASSETS</u>	<u>THIS YEAR</u>
CURRENT	
CASH AND INVESTMENTS	\$31,997,434.16
ACCOUNTS RECEIVABLE	6,336,288.86
RECEIVABLE FROM SEWER REIMB	0.01
MATERIALS & SUPPLIES	494,530.20
OTHER CURRENT ASSETS	0.00
ACCRUED UTILITY REVENUE	0.00
TOTAL CURRENT ASSETS	<u>\$38,828,253.23</u>
DEFERRED	
DEFERRED ASSETS	<u>\$35,399,017.79</u>
TOTAL DEFERRED DEBITS	35,399,017.79
RESTRICTED	
DEBT PAYMENT ACCOUNT	\$1,511,366.29
DEBT RESERVE ACCOUNT	477,655.48
CONSTRUCTION FUND	153.75
TAX EQUIV RESERVE ACCOUNT	<u>1,258,309.42</u>
TOTAL RESTRICTED FUNDS	<u>\$3,247,484.94</u>
LONG TERM	
UTILITY PLANT IN SERVICE-NET	\$96,947,537.79
PROPERTY HELD FOR FUTURE USE	435,089.69
CONSTRUCTION WORK IN PROGRESS	384,509.14
RESTRICTED NET PENSION	<u>(478,201.00)</u>
TOTAL UTILITY PLANT	<u>\$97,288,935.62</u>
TOTAL ASSETS	<u><u>\$174,763,691.58</u></u>
<u>LIABILITIES</u>	
CURRENT	
CUR PORTION BOND	1,849,158.98
NOTES PAYABLE	21,775,000.00
ACCOUNTS PAYABLE	814,921.65
PAYABLE TO OTHER FUNDS	5,349,864.37
CUSTOMER DEPOSITS	135,267.20
A/P MISCELLANEOUS	0.00
TAXES ACCRUED	1,192,205.74
INTEREST ACCRUED	1,028,881.55
EMPLOYEE WITHHOLDING	4,972.17
ACCRUED PAYROLL	0.00
ACCRUED VACATION	<u>226,840.41</u>
TOTAL CURRENT LIABILITIES	<u>\$32,377,112.07</u>
DEFERRED CREDITS	
CUSTOMER ADVANCES CONSTRUCTION	\$0.00
REGULATORY LIABILITY	716,646.62
OPEB LIABILITY	5,255,102.56
OTHER DEFERRED CREDITS	<u>3,398,141.29</u>
TOTAL DEFERRED CREDITS	<u>\$9,369,890.47</u>
LONG-TERM	
BONDS	<u>\$57,779,469.62</u>
<u>EQUITY</u>	
CAPITAL PAID IN BY MUNICIPALITY	\$2,722,126.92
EQUITY FINANCED BY UTILITY	38,193,189.32
EQUITY FROM CONTRIBUTIONS	33,735,149.61
RESTRICTED EQUITY	695,957.00
NET PROFIT (LOSS)	<u>(109,203.43)</u>
TOTAL EQUITY	<u>\$75,237,219.42</u>
TOTAL EQUITY AND LIABILITIES	<u><u>\$174,763,691.58</u></u>

**WAUKESHA WATER UTILITY
STATEMENT OF SOURCES AND USES OF CASH
PERIOD ENDING MARCH 31, 2020**

Cash Balance - February 29, 2020

\$34,338,907

SOURCES:

Operations:

Customers - water sales	\$763,458
Waste Water Utility - joint metering billing	61,571
Rent of utility property - cellular leases	12,283
Receipts on sewer bills	1,182,661
Receipts from return flow	263,156
Reimbursement from City for return flow expenses	411,367
Reimbursement from City for sewer construction costs	
Other - miscellaneous	7,966
Total Cash From Operating Activities	<u>\$2,702,462</u>

Capital and Related Financing Activities:

Grants	
Contributions	2,944
Issuance of long-term debt	
Sale of short-term debt	
Interest income	34,086
Total Cash From Capital/ Investing Activities	<u>\$37,030</u>

Total Cash Receipts

\$2,739,492

USES:

Salaries, wages, payroll taxes and benefits	\$261,167
Subcontracted and outside services	32,323
Disbursement to city for sewer transfer	
Disbursement to city for return flow transfer	
Pumping power	50,845
Purchase of materials and supplies	186,874
Tax equivalent - PILOT	686,311
Acquisition of capital assets	615,959
Debt service - principal	
Debt service - interest	

Total Cash Used

\$1,833,480

Net Change in Cash

\$906,012

Cash Balance - March 31, 2020

\$35,244,919

WWU
TRANSMISSION AND DISTRIBUTION
BUDGET VARIANCE ANALYSIS

Project	Project #	Description/Location	Budget	Current Estimate	PJC Total	Aldermanic District		Construction Completion
Hartwell - Wabash to Newhall & Oxford - Hartwell to East	M00532	Replace 2600 feet of 6-inch and 8-inch cast iron water main from 1929 with 8-inch ductile iron main on Hartwell Avenue from Wabash to Newhall, and on Oxford Road from Hartwell to East. The project is being done with the City Public Works Dept.		\$ 884,592	\$ 24,123	8	Elizabeth Moltzan	October 2020
						10	Steve Johnson	
N. Barstow Street and Riverfront Plaza Utility & Street Reconstruction	M00543	Replace approximately 4300 feet of existing 8" and 12" water main from 1909 - 1957 with 12-inch ductile iron on Barstow Street from Wisconsin to North, and on Riverfront Plaza from Broadway to Barstow. The project is being done with the City Public Works Dept.		\$ 1,219,483	\$ 54,632	11	Leonard Miller	October 2020
Roberta Avenue and Tenny Avenue Utility & Street Reconstruction	M00545	Replace 2800 feet of 12-inch cast iron pipe from 1951 with 12-inch PVC on Tenny Avenue from Roberta to Oakwood and on Roberta from East to Tenny. The project is being done with the City Public Works Dept.		\$ 683,039	\$ 8,340	10	Steve Johnson	October 2020
Scott Avenue Water Main Improvements	TBD	Replace 6-inch cast iron from 1924 - 1950 with 8-inch PVC on Wabash, Frame, and Harrison, from Scott Avenue to their terminating cul-de-sacs. The project is being done with the City Public Works Dept.		\$ 546,640	\$ -	6	Jack Wells	October 2020
Oakmont to Pebble Valley Zone	TBD	Extend 12" water main through easement connecting Pebble Valley and Oakmont.		\$ 529,997	\$ -	14	Rick Lemke	November 2020
Area 1 & 2 Flood Mitigation	M00548	Water Main Offsets for Storm Sewer	Not included in Original Budget	\$ 75,000	\$ 625	5	Peter Bartels	October 2020
Routine Projects			\$ 4,763,476	\$ 3,938,751	\$ 87,720			
Misc Routine			\$ 881,799	\$ 881,799	\$ 881,799			
Total Transmission & Distribution			\$ 5,645,275	\$ 4,820,550	\$ 969,519			

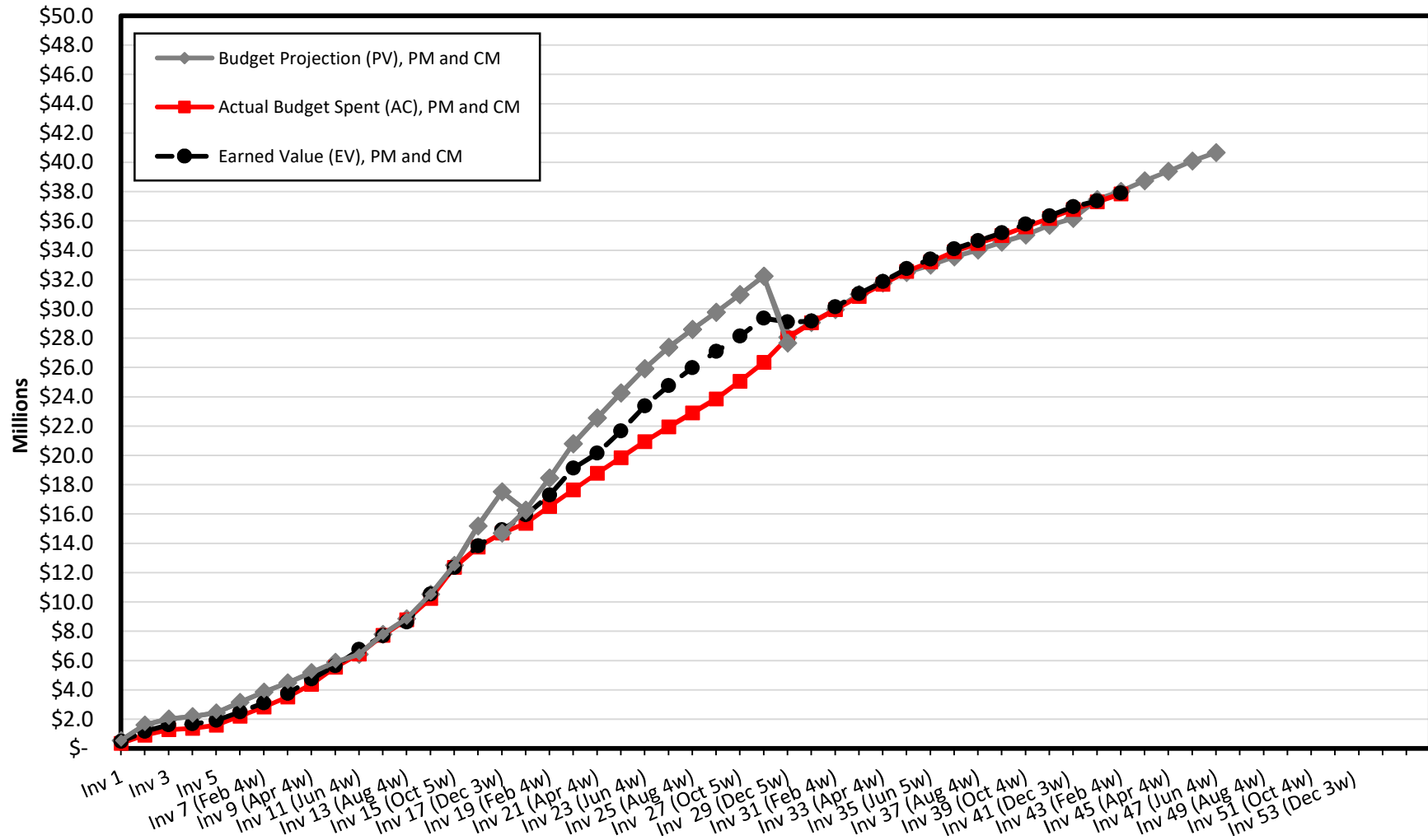
Bold Totals are Based on Bids



Exhibit 5 – Earned Value Analysis



Great Lakes Water Supply Program PM/CM
Program
Earned Value Chart
Phase 1 and 2 (Invoice No. 43)
(Excluding Allowances and Contingencies)



% Spent 94.8%

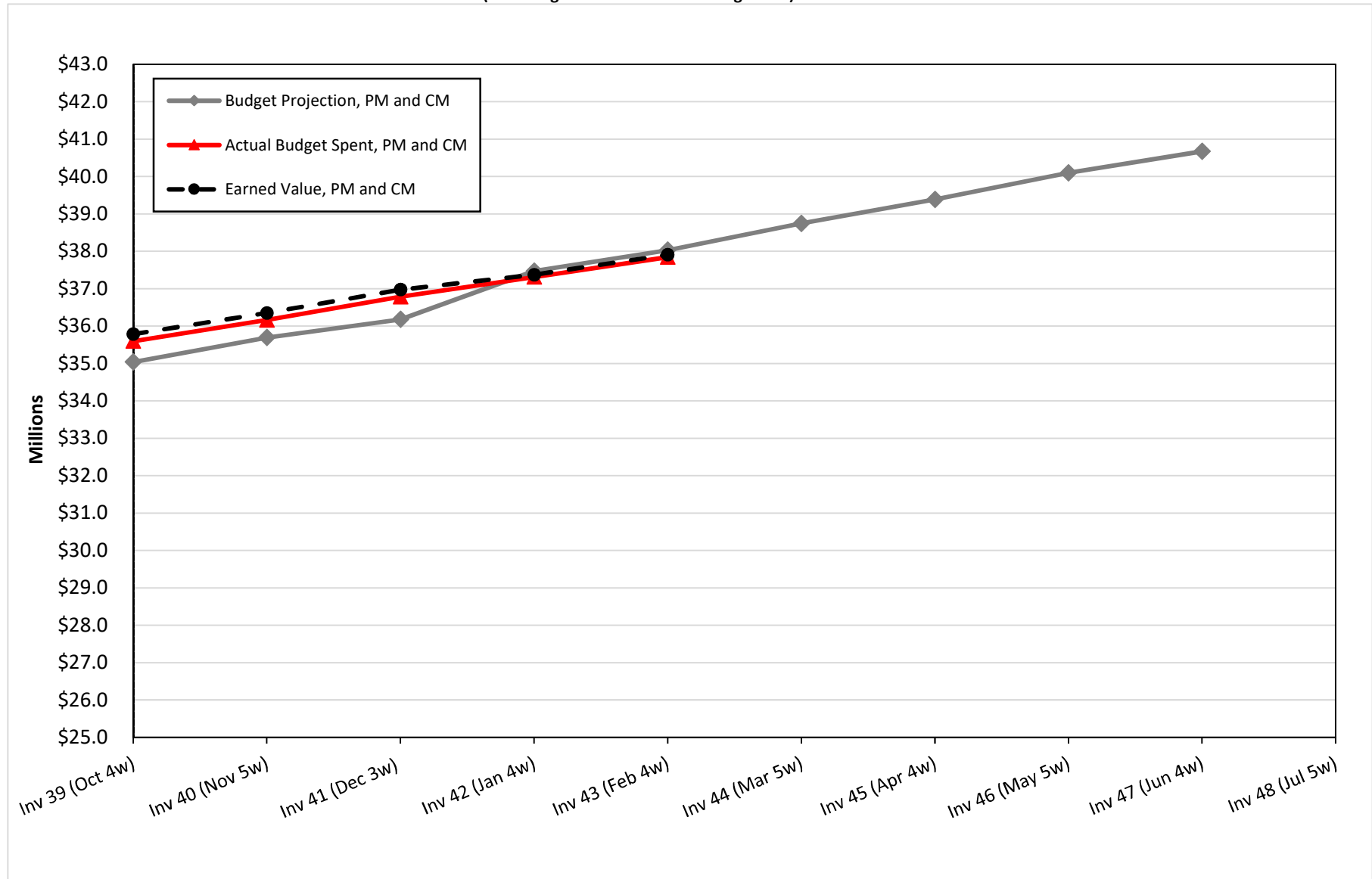
Actual Budget Spent \$36,400,854

Schedule Performance Index (SPI) 1.00

Cost Performance Index (CPI) 1.00

Note: Budget associated with Task 3-300, 5-200 and 5-300 water quality scope has been removed.

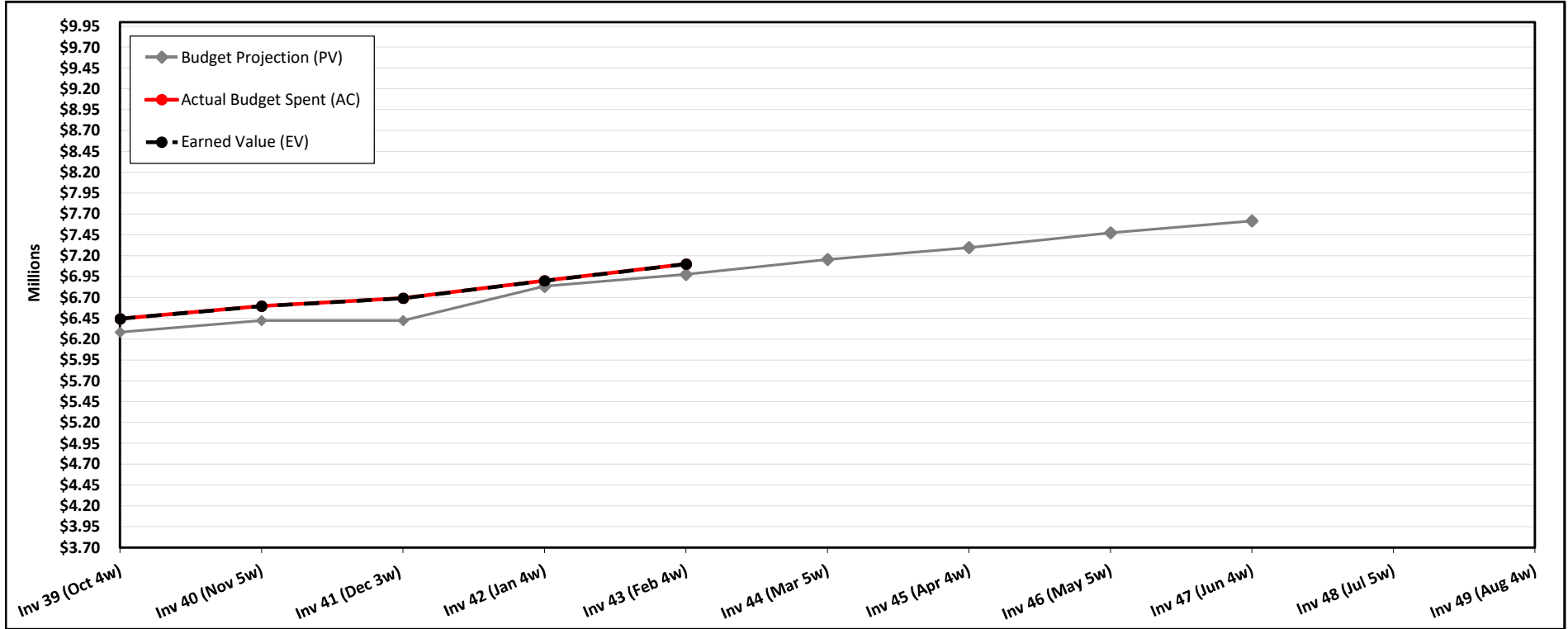
Great Lakes Water Supply Program PM/CM
Program
Phase 2 Calendar Year 2020 Earned Value Chart
Phase 1 and 2 (Invoice No. 43)
(Excluding Allowances and Contingencies)



% Spent 94.8%
Actual Budget Spent \$36,400,854

Schedule Performance Index (SPI) 1.00
Cost Performance Index (CPI) 1.00

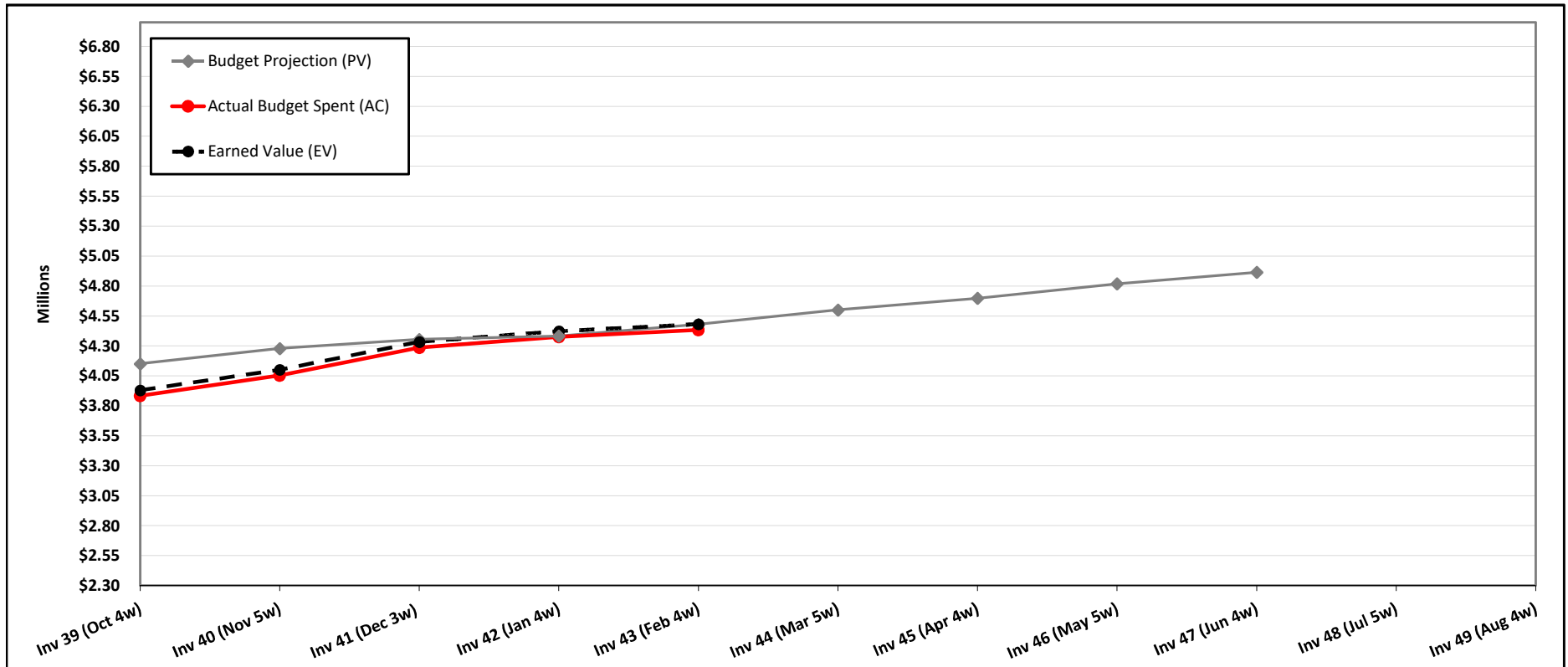
Note: Budget associated with Task 3-300, 5-200 and 5-300 water quality scope has been removed.



Earned Value Calculations	
Budget at Completion ^{(BAC)(1)} (BAC)	\$ 7,617,599
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 517,469
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance ^(SV) (SV=EV-PV)	\$ 124,419
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.02
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.02
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 7,617,599.37
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ -

Task 1	Program Management Plan/Progress
	<ul style="list-style-type: none"> Prepared and submitted Invoice No. 42; updated the Financial Management Dashboard and Report for Invoice No. 42. Held ten (10) Program Team meetings. Task Authorization No. 32 and 33 was approved. Updated Program schedule and Risk Register. Support has been provided for permitting of the BPS Site in the City of New Berlin. Awaiting final written order from PSC.

Task 1	Program Management Challenges
	<ul style="list-style-type: none"> The second phase of the Water Infrastructure Finance and Innovation Act (WIFIA) loan approval process will need to be completed in order to secure low interest funding for the Program. The PSC issued the Notice of Proceeding on the MWW PSC CA Application and several parties have intervened. The testimony and hearing schedule proposed by PSC staff shows the commissioners making a decision in early 2020. This could delay bidding for Oklahoma Pumping Station. Plan Commission Approval for the BPS and Storage Facilities in New Berlin has required more effort than anticipated.



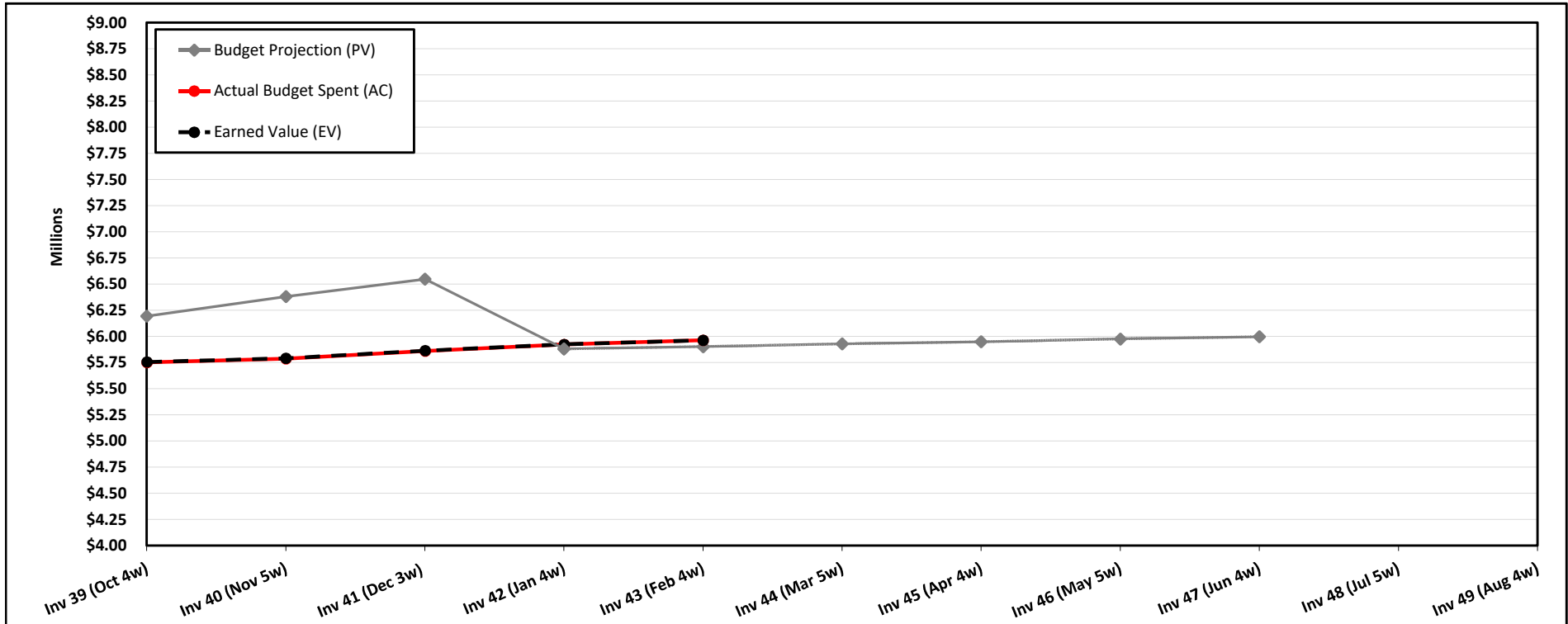
Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 4,915,407
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 427,029
Cost Variance ^(CV) (CV=EV-AC)	\$ 48,858
Schedule Variance ^(SV) (SV=EV-PV)	\$ 3,601
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.01
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.00
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.01
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 4,861,844.05
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ 53,562.57

Task 2 Programmatic Support Services Plan/Progress

- Monitored the PSC discussion of the decision matrix for the case and its decisions on the permit.
- Provided support for Booster Pumping Station permitting and associated PSS correspondence.
- Revised talking points drafted ahead of the PSC on Waukesha's requested CA.
- Revised draft talking points on the location of the BPS, including the addition of information about the high percentage of Water Supply Pipeline outside of city limits.
- Reviewed and edited a draft response to the PSC about questions that were raised in Waukesha's water rate case.

Task 2 Programmatic Support Services Challenges

- Negative public perception of the Booster Pumping Station site has affected the New Berlin Plan Commission approval regarding amending the Future Land Use Map within the City's Comprehensive Plan and rezoning of the Booster Pumping Station and has required additional PSS support.



Note: The Task 3 amount for Invoice 5 was reported incorrectly in the previous version of this Report. The correct cumulative amount is \$263.96 lower.
The Task 3 Budget at completion amount was revised to reflect Task Authorizations and contract amendments

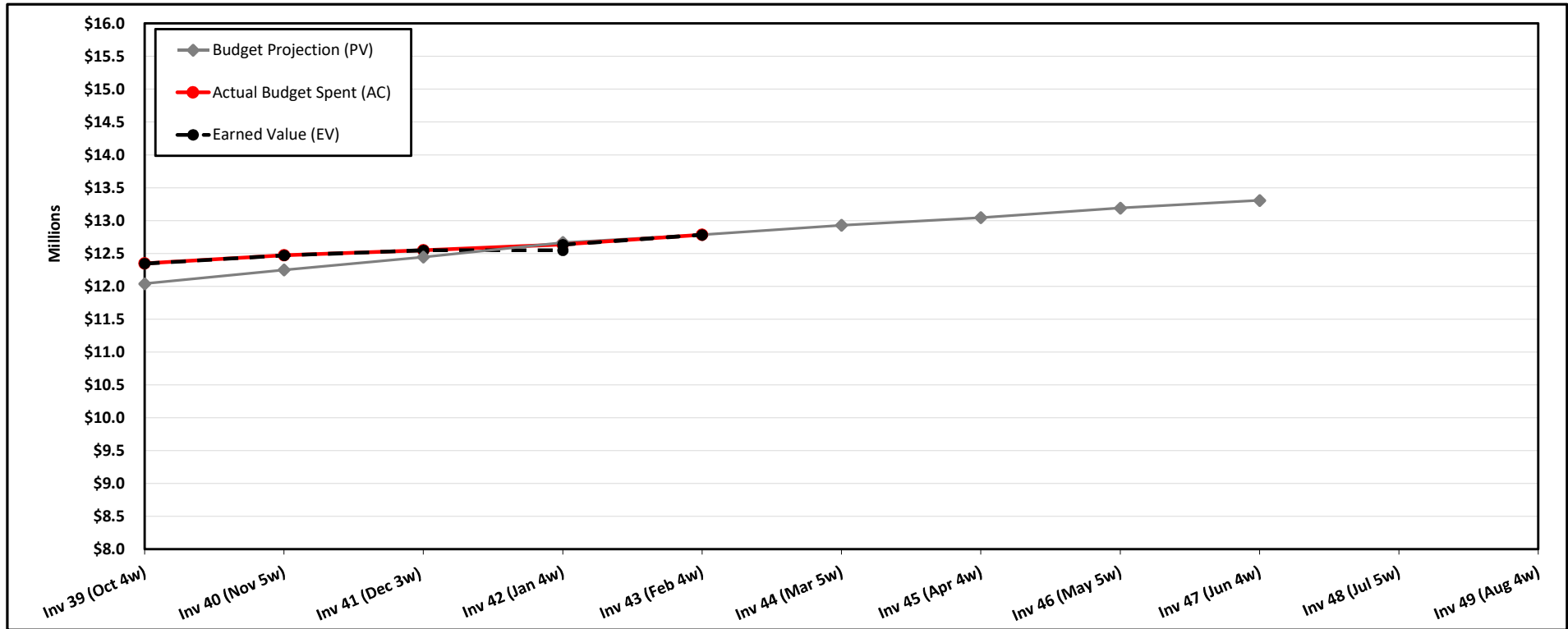
Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 5,996,237
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 32,186
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance ^(SV) (SV=EV-PV)	\$ 62,098
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.01
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.01
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 5,996,236.71
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ -

Task 3 Permitting Plan/Progress

- Followed up with Potawatomi Tribe on comments.
- Continued assisting WWU, CWP and the City of Milwaukee with the mercury sampling program.
- Continued discussions with WWU, CWP staff and WDNR, on the Return Flow Management Plan and the Diversion Permit.
- Received and responded to City of Franklin comments on Conservation and Bufferyard easement and CSM.

Task 3 Permitting Challenges

- Extended agency review timelines may delay bidding.

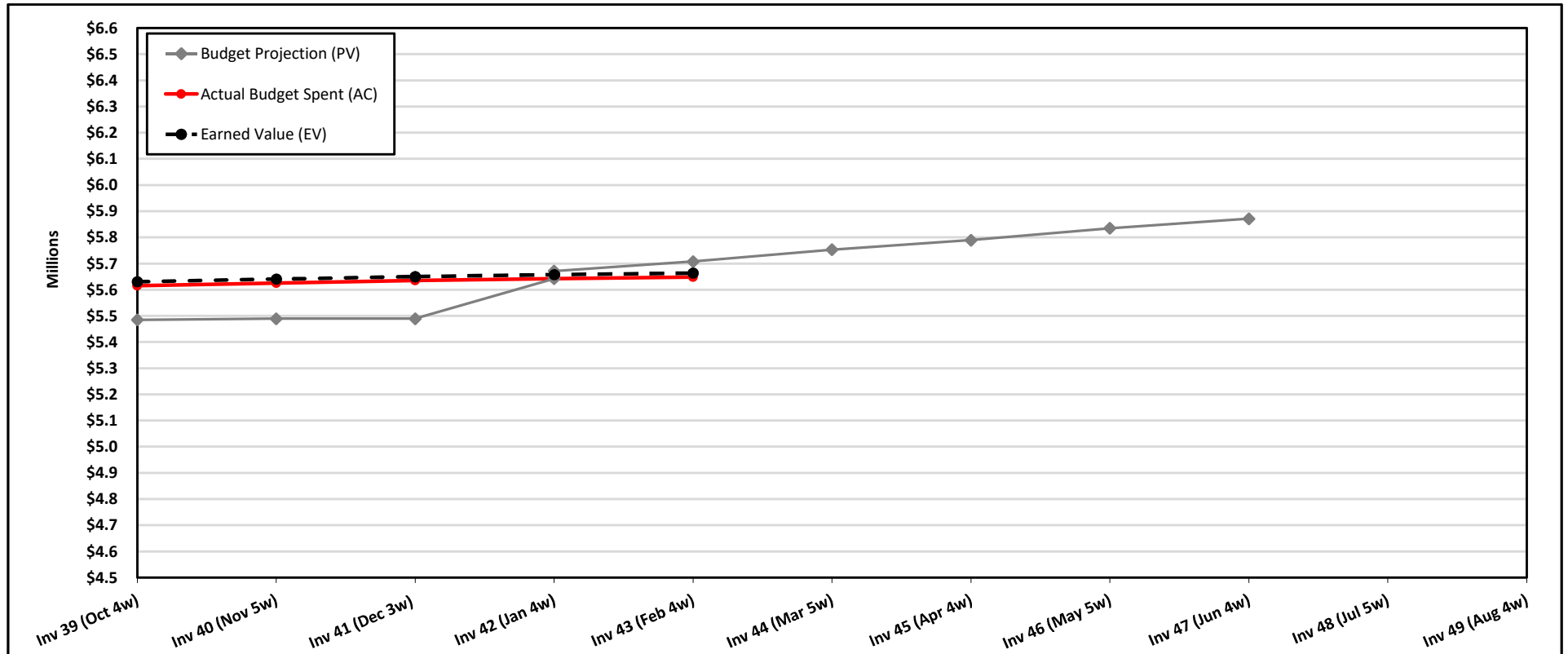


Note: The Task 4 Budget at completion amount was revised to reflect Task Authorizations and contract amendments

Earned Value Calculations	
Budget at completion ^(BAC) (BAC)	\$ 13,362,817
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 576,469
Cost Variance ^(CV) (CV=EV-AC)	\$ -
Schedule Variance ^(SV) (SV=EV-PV)	\$ 3,124
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	1.00
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.00
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 13,362,817.41
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ -

Task 4 Route Study and Pipeline Plan/Progress
<ul style="list-style-type: none"> In light of the CUP denial in the City of New Berlin, some field investigations have occurred to investigate whether an alternate to the preferred site exists for the BPS Site. WDNR comments on Contract Packages 5 and 6 were received and responses are under development. Continued with design on the Interstate 43 Landscape Plan. Continued with design of Contract Package 2A. Continued responding to comments from authorities having jurisdiction on traffic and restoration. Continued designed of Maintenance of Traffic drawings for Contract Packages 5 and 6.

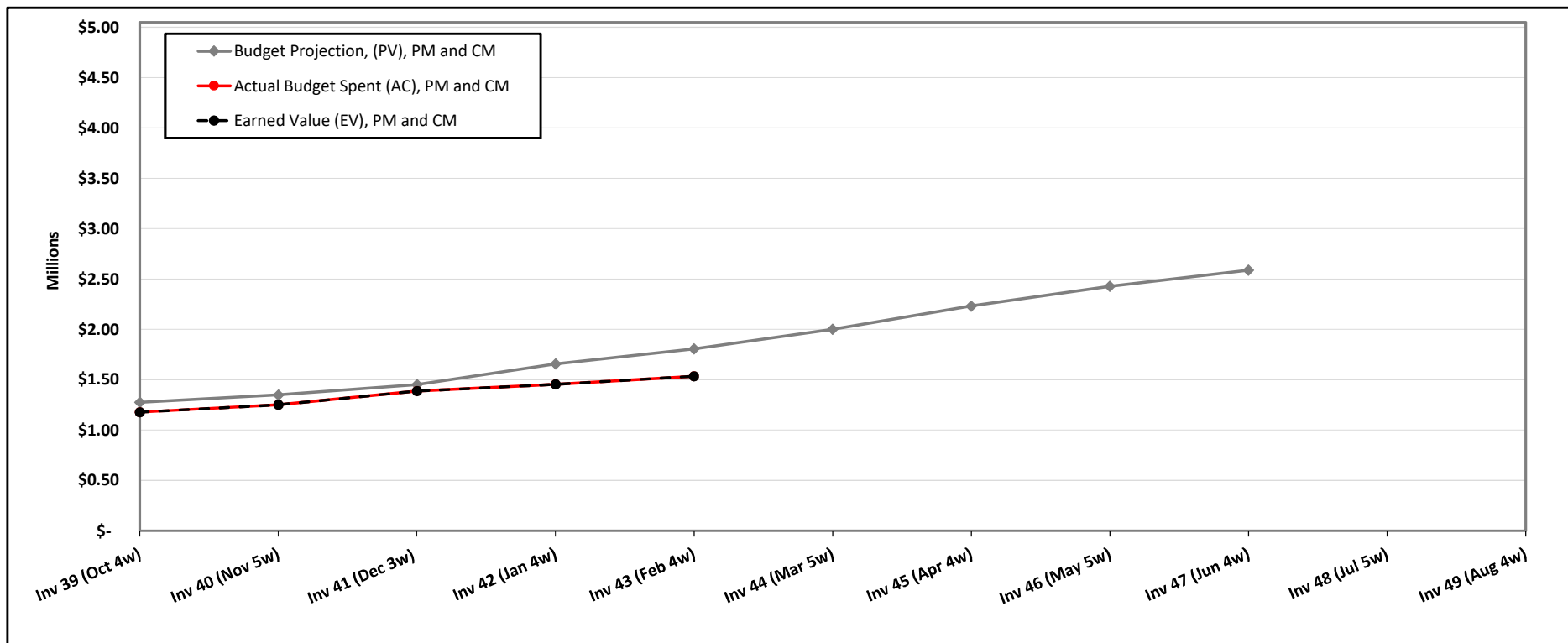
Task 4 Route Study and Pipeline Challenges
<ul style="list-style-type: none"> The acquisition process for currently identified easements is in progress. Additional easements will impact the Program schedule.



Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 5,871,374
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 206,807
Cost Variance ^(CV) (CV=EV-AC)	\$ 15,583
Schedule Variance ^(SV) (SV=EV-PV)	\$ (43,675)
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	0.99
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	1.00
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 5,855,220.58
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ 16,153.67

Task 6	Pump Stations, Storage and Chemical Treatment Plan/Progress
	<ul style="list-style-type: none"> In light of the CUP denial in the City of New Berlin, some field investigations have occurred to investigate whether an alternate to the preferred site exists for the BPS Site. Waiting on confirmation for final BPS Site location before continuing with design. Continued coordination with MWW on the design for the Oklahoma Pumping Station.

Task 6	Pump Stations, Storage and Chemical Treatment Challenges
	<ul style="list-style-type: none"> City of New Berlin denied amending the Future Land Use Map within the City's Comprehensive Plan and rezoning of the Booster Pumping Station. New conditional use approval has been submitted to the City of New Berlin. Public hearing occurred on November 4, 2019 and voting on December 2, 2019. Legal proceedings have been pursued against the City of New Berlin. A contract amendment would be required to redesign the site.



Earned Value Calculations	
Budget at completion ^{(BAC)(1)} (BAC)	\$ 1,924,079
Estimate to Complete ^(ETC1) (ETC1=EAC1-AC)	\$ 1,831,541
Cost Variance ^(CV) (CV=EV-AC)	\$ 0
Schedule Variance (SV) (SV=EV-PV)	\$ (52,615)
Cost Performance Index ^(CPI) (CPI=EV/AC)	1.00
Schedule Performance Index ^(SPI) (SPI=EV/PV)	0.64
Cost /Schedule Index ^(CSI) (CSI=CPI x SPI)	0.64
Estimate at Completion ^(EAC1) (EAC1=BAC/CPI)	\$ 1,924,078.35
Variance at Completion ^(VAC1) (VAC1=BAC-EAC1)	\$ 0.93

Task 7 Construction and Construction Management Plan/Progress

- Continue to support the Program Management Team during Pre-Bid and Bid Phase for CP5 and CP6
- Review of construction alternative for remaining Contract Packages
- Prepare Construction Phase deliverables, including project specific QA/QC Manual, Procedures Manual, PMIS and other materials as necessary.
- Review and presentation of Construction Materials Testing sub-consultants for each contract package.

Task 7 Construction and Construction Management Challenges

- Contract Package 3 site availability for staging construction field offices.